



# Adopted Budget

## for Seminole County, Florida



**Fiscal Year 2019/2020**

**Geneva Wilderness Area**





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October 1, 2019

Honorable Members of the Board of County Commissioners:

I respectfully submit the proposed Seminole County Fiscal Year 2019/20 budget. The proposed budget is structurally balanced and totals \$838 million for all governmental and proprietary activities of the County, including \$459 million for base budget operations, \$110 million in one-time expenditures, and \$269 million for non-dedicated transfers and reserves. The adopted General Fund budget is balanced utilizing \$2.5M of reserves, which are currently budgeted at 20% of revenues.

<b>BUDGET BY TYPE</b>				
<b>DESCRIPTION</b>	<b>FY19 BUDGET</b>	<b>FY20 BUDGET</b>	<b>FY20 VARIANCE</b>	<b>%</b>
<b>BASE BUDGETS</b>	431,414,281	458,611,687	27,197,406	6%
<b>FLEET</b>	11,194,381	12,370,127	1,175,746	11%
<b>OTHER NON BASE</b>	3,594,476	4,767,852	1,173,376	33%
<b>TECHNOLOGY</b>	2,029,676	3,626,607	1,596,931	79%
<b>FACILITIES PROJECTS</b>	623,750	3,405,952	2,782,202	446%
<b>CIP</b>	67,648,779	81,528,962	13,880,183	21%
<b>GRANTS</b>	5,323,881	4,710,102	(613,779)	-12%
<b>OPERATING INCREASE</b>	<b>521,829,224</b>	<b>569,021,289</b>	<b>47,192,065</b>	<b>9%</b>
<b>RESERVES</b>	228,035,066	226,076,483	(1,958,583)	-1%
<b>TRANSFERS</b>	43,183,598	42,960,220	(223,378)	-1%
<b>GRAND TOTAL</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>	<b>6%</b>

### General Fund Revenues

The stability of our local economy has supported the County in making noteworthy progress as we continue to rebuild after the recession of 2008. Significant economic investments, a prolonged robust housing market, increased taxable property values for the seventh consecutive year, and a consistently low unemployment rate have contributed to the continued revenue growth. The housing market remains strong, however demand has moderated slightly in the last year. The median price of existing single-family homes continues to increase, topping \$283,000 in 2018. However, the median sales price of new single-family homes decreased by 18% last year.

USE OF NEW GENERAL FUND REVENUES				
DESCRIPTION	FY19 ADOPTED	FY20 PROPOSED	VARIANCE	%
AD VALOREM	155,072,566	167,274,532	12,201,966	8%
SHERIFF REVENUES*	10,141,700	5,502,856	(4,638,844)	-46%
OTHER REVENUES	62,137,215	63,521,749	1,384,534	2%
<b>GENERAL FUND REVENUES</b>	<b>227,351,481</b>	<b>236,299,137</b>	<b>8,947,656</b>	<b>4%</b>
BCC RETREAT PRIORITIES (GF PORTION)		1,089,282	1,089,282	
OTHER NEW POSITIONS		411,248	411,248	
SHERIFF'S TRANSFER	127,634,000	128,360,600	726,600	1%
SUPERVISOR OF ELECTIONS TRANSFER	2,815,281	3,904,636	1,089,355	39%
OTHER CONSTITUTIONALS	15,702,010	16,781,260	1,079,249	7%
LYNX TRANSFER**	4,935,619	6,386,362	1,450,743	29%
FACILITIES PRO-ACTIVE MAINTENANCE	164,800	2,071,908	1,907,108	1157%
HEALTH INSURANCE	5,943,291	7,015,495	1,072,204	18%
ARTICLE V TRANSFER	204,086	416,210	212,124	104%
TRANSPORTATION TRUST TRANSFER	0	837,139	837,139	
COMMUNITY REDEVELOPMENT AGENCIES	1,576,145	1,823,645	247,500	16%
HOMELESSNESS SUPPORT	241,950	455,207	213,257	88%
MEDICAID & INDIGENT CARE	5,170,127	5,467,215	297,088	6%
OTHER BCC BUDGETS	62,879,733	63,771,722	891,989	1%
<b>GENERAL FUND EXPENDITURES</b>	<b>227,267,043</b>	<b>238,791,928</b>	<b>11,524,885</b>	<b>5%</b>
USE OF RESERVES		<b>2,492,791</b>		
*SHERIFF REMOVED \$5.0M IN CONTRACT REVENUES AND ASSOCIATED COSTS FROM BCC TRANSFER. WHEN THIS ADJUSTMENT IS BACKED OUT, THE SHERIFF TRANSFER INCREASED BY \$5.3M (4.6%)				
**GENERAL FUND TRANSFER ONLY. DOES NOT INCLUDE \$2.3M LOCAL OPTION GAS TAX SUPPORT				

Fiscal Year 2019/20 General Fund revenues have a budgeted increase of 6%, totaling \$13,586,500 (excluding a \$5 million accounting reduction that is fully offset by a reduction in the Sheriff's transfer). Nearly 54% of this increase, \$7.5 million, has been allocated to the additional funding requests received from the five Constitutional Officers. Expenditures that are not entirely within the Board's purview, such as County health insurance, Medicaid & indigent care, CRAs, LYNX, and Article V, utilize 23% of the additional revenues, totaling \$3.3 million. Recommendations made by the Board at the March, 2019 Board retreats, as well as BCC operating budgets and additional positions, employ 23% of the revenue increase, \$3.4 million.

### Constitutional Officers

Within the proposed Fiscal Year 2019/20 budget, Board of County Commissioners' programs account for **37%** of General Fund expenditures, while funding to support the operations of the Sheriff, Tax Collector, Clerk of the Court and Comptroller, Property Appraiser, and Supervisor of Elections constitute **63%** of expenditures. The overall increase to the Constitutional Officers' General Fund transfer for Fiscal Year 2019/20 is \$7.5 million, which is nearly 54% of the \$14 million in additional General Fund revenues.

Combined, the budgets of the Constitutional Officers have increased at an average of 5% per year, compared to **4.4%** growth in revenues. The Supervisor of Elections requested a 38.7% budget increase in Fiscal Year 2019/20, which is reflective of expenses associated with the upcoming election cycle.



## Board of County Commissioner's Retreat

The Board of County Commissioners and senior staff convened for two leadership retreats on March 5 and March 19, 2019. Discussion priorities were identified as employee appreciation, customer service, and community relations.

BCC RETREAT PRIORITIES		
ALL FUNDS	FTE	BUDGET IMPACT
<b>PERSONNEL</b>	<b>12</b>	<b>870,888</b>
NEW CITIZEN ENGAGEMENT TEAM	3	143,183
NEW ERP TEAM (JDE)	3	205,820
NEW TECHNOLOGY SUPPORT POSITIONS	2	124,692
NEW WORKSTATION SUPPORT SUPERVISOR	1	71,373
CUBICLES FOR NEW I.S. POSITIONS		120,000
NEW HR OUTREACH POSITION*	1	68,607
NEW COMMUNITY RELATIONS POSITIONS	2	137,213
<b>ENTERPRISE TECHNOLOGY</b>		<b>196,000</b>
JDE INTERFACE WITH FIRE PAYROLL*		46,000
JDE MOBILE ENHANCEMENTS*		50,000
WORKFLOW MANAGEMENT SOFTWARE		100,000
<b>PROJECTS</b>		<b>187,000</b>
EMPLOYEE APPRECIATION PROJECT		100,000
JOB CLASSIFICATION STUDY		87,000
<b>Grand Total</b>	<b>12</b>	<b>1,253,888</b>
*NON GENERAL FUND AMOUNT TOTALING \$164,607		

### Employee Appreciation

Our employees are committed to the needs of our citizens, yet 12 years after the economic downturn, our organizational culture remains one of uncertainty. In Fiscal Years 2008/09 and 2009/10, County staffing levels were significantly reduced and the number of employees per capita is still below pre-recession levels. As the economy expands, employee recruitment and retention remains an ongoing challenge as higher compensation packages are offered beyond what the County can match.

In order to develop and retain our workforce in a competitive market, the Board directed staff to execute an independent compensation study, the outcomes of which were presented in September, 2019. The study evaluated the current status of positions within the organization in comparison to similar entities within the market. The study offered recommendations regarding how we can retain our talented workforce. The proposed Fiscal Year 2019/20 budget includes a 4% increase to the salary budget and associated benefits, which is intended to bring positions identified in the study and designated by the Board into market.

An employee survey was performed in June 2019, with the objective of identifying those activities that employees most value within the workplace. Employee feedback will influence decisions with respect to future employee appreciation activities.

An employee outreach position has been included in the adopted budget, a recommendation that was largely influenced by team members. This individual will allocate the majority of their responsibilities to employee communication and outreach related to all Human Resources programs, including benefits, employee assistance programs, and wellness.

All told, \$155,607 has been allocated for the compensation study, employee outreach position, and employee appreciation efforts.

### Customer Service

Customer service is a guiding principle for Seminole County and the budget seeks to dramatically improve our ability to engage with citizens and customers. Currently, citizens and those who require information or service from the County must navigate numerous communication methods that are not integrated. Processes are often manual in nature, requiring employees to intervene which lead to increased inefficiencies and job dissatisfaction.

Four additional positions have been recommended for the creation of a dedicated call center. This call center will, over time, expand into a Citizen Engagement Center (311). The call center will leverage a knowledge base and access to work systems to help customers. Website and mobile applications will accept work requests and provide status. Communications to stakeholders will be delivered through social media platforms. Citizen feedback will be collected and analyzed using various techniques, such as climate surveys, to identify relevant trends.

Five positions are included in the proposed budget to support projects and efforts that standardize processes utilizing our investment in an Enterprise Resource Planning (ERP) system. Our ultimate goal is to eliminate redundant systems and improve processes throughout the County. Technology investments will be prioritized to maximize automation and reduce redundancy.

The proposed budget designates \$545,068 towards nine new customer service and process integration positions and \$316,000 towards enterprise technology and facility improvements.

### Community Relations

County communication efforts are focused on a combination of activities across the key areas of media relations, social media, community relations, citizen outreach, the County Government's access channel, SGTV, and communications to support the Board of County Commissioners and County Manager. These activities are further supported by purposefully designed branding, graphics, and videography that ties County efforts across all media platforms, further reinforcing the message to County residents in the most effective manner.



The Board has indicated that their top community relations priorities remain the delivery of transparent, timely, and accurate information for the citizens of Seminole County. In order to build upon current activities, the Board directed staff to enhance communication with our external audiences by expanding the County's reputation and reach, thereby ultimately fostering community cooperation and pride.

Two positions are included in the proposed budget to support enhanced community outreach initiatives. These individuals, along with the Community Relations Officer, will be responsible for social, digital, and media management for designated departments. They will conceptualize and execute campaigns, presentations, and events with the objective of proactively telling Seminole County's story.

The proposed budget designates \$137,213 for two new community relations positions.

### **Funding Priorities for Fiscal Year 2019/20 within the Proposed General Fund Budget**

#### Personnel

The recommended budget for Fiscal Year 2019/20 proposes additional personnel expenditures of \$1,458,261 to continue building the organization. Twenty-seven new, full time employees are recommended to further the right-sizing of County customer service, information technology, community relations, fleet, and utilities. Twelve of these positions are the result of direction received at the Board retreats.

<b>FUNDED PERSONNEL REQUESTS</b>			
<b>REQUEST</b>	<b>FUND</b>	<b>FTE CHANGE</b>	<b>TOTAL BUDGET IMPACT</b>
<b>BCC RETREAT DIRECTIVES</b>		<b>12.00</b>	<b>750,888</b>
NEW COMMUNITY RELATIONS SPECIALISTS	00100 GENERAL FUND	2.00	137,213
NEW CITIZEN ENGAGEMENT SPECIALISTS	00100 GENERAL FUND	3.00	143,183
NEW ERP DEVELOPERS (JDE)	00100 GENERAL FUND	3.00	205,820
NEW TECHNOLOGY PROJECT ANALYTS	00100 GENERAL FUND	2.00	124,692
NEW HR OUTREACH POSITION	50300 HEALTH INS FUND	1.00	68,607
NEW WORKSTATION SUPPORT SUPERVISOR	00100 GENERAL FUND	1.00	71,373
<b>DEPARTMENT REQUESTS</b>		<b>15.00</b>	<b>707,373</b>
LIBRARIAN PT TO FT	00100 GENERAL FUND	0.50	26,004
NEW ANIMAL SERVICES OFFICER	00100 GENERAL FUND	1.00	40,156
NEW FLEET POSITIONS	00100 GENERAL FUND	3.00	124,575
NEW LEISURE TRADESWORKER	00100 GENERAL FUND	1.00	40,156
NEW PURCHASING POSITIONS	00100 GENERAL FUND	1.50	86,210
NEW UTILITIES ENGINEERING POSITION	40100 WATER SEWER FND	1.00	49,005
NEW UTILITIES OPERATIONS POSITIONS	40100 WATER SEWER FND	6.00	293,538
NEW WATERSHED MGMT POSITION	00100 GENERAL FUND	1.00	47,728
<b>Grand Total</b>		<b>27.00</b>	<b>1,458,261</b>

### Infrastructure

Major Fiscal Year 2019/20 roadway infrastructure projects include a \$7 million widening of New Oxford Road, \$4.3 million in CR 431/Orange Boulevard safety improvements, a \$1.4 million turn extension at Red Bug Lake Road, \$1.3 million dedicated to Phase two of the Smith Canal Drainage Improvement, and a \$1.3 million Maitland Avenue resurfacing project.

Key water and sewer improvements include \$3 million dedicated for the Northeast – Northwest potable water improvement project, \$1 million allocated for the Orange Boulevard reclaim water main extension, and \$1 million designated towards the southeast service area distribution project.

### Fleet

The County continues to follow the Board-approved 2018 Fleet Replacement Plan, which directs that, by 2025, the majority of our light stock be under 12 years of use, heavy stock under 15 years of use, and generators under 20 years of use.

The following replacement funding levels are directed by the plan:

- \$1.1 million General Fund (supplemented by \$600K in Sales Tax Funding)
- \$3.3 million Transportation Trust Fund (requires General Fund support in Fiscal Year 2020/21)
- \$1.9 million Water & Sewer Fund
- \$1.4 million Solid Waste Fund
- \$3.9 million Fire Fund

### Recreation

Two million (\$2M) in Infrastructure Sales Tax funding has been allocated for a multipurpose trail at Rolling Hills Park, \$460,000 has been designated for repairs and maintenance on the Florida Trail Pedestrian Overpass of I-4, \$891,000 has been dedicated for new library books, and more than \$300,000 is designated for playground equipment at Greenwood Lake Park.

### **Significant Items Not Funded in Fiscal Year 2019/20**

Despite strong growth in Ad Valorem Tax revenues, many of the County's needs remain unfunded. Fleet replacement, facilities maintenance, additional positions, and technology requests were deferred to mitigate increases in public safety, mass transit, Medicaid, health insurance, court technologies, and the 2020 election cycle.

### Personnel

During the budget preparation process, 99 new position and position reclassification requests were submitted. While each request warranted consideration, 69 of the 99 requests received, totaling \$1,014,190, were not funded.

UNFUNDED PERSONNEL REQUESTS		
REQUEST	# OF REQUESTS	TOTAL BUDGET IMPACT
<b>NOT FUNDED</b>	<b>69</b>	<b>1,014,190</b>
NEW ADDRESSING SUPPORT SPECIALIST	1	40,156
NEW ANIMAL SERVICES POSITIONS	2	33,808
NEW CITIZEN ENGAGEMENT SUPERVISOR	1	71,373
NEW EMERGENCY COMMUNICATION POSITIONS	1	68,607
NEW FIRE POSITIONS	4	174,225
NEW GRANT MGMT POSITION	1	62,346
NEW PLANNING COORDINATOR	1	43,796
NEW TRAFFIC LINE LOCATOR TECH	1	40,156
NEW UTILITIES ENGINEERING POSITIONS	1	49,005
INCENTIVE PAY ADJUSTMENTS	3	56,823
RECLASS REQUESTS	53	373,894
<b>Grand Total</b>	<b>69</b>	<b>1,014,190</b>

### Facilities

The Board continued its philosophy of maintaining County facilities, through the funding of \$3.4M worth of proactive facilities maintenance projects. A total of One hundred and seven (107) requests were submitted by County Departments and Constitutional offices, totaling \$7.7 million. In an effort to maintain structural balance, 58 of these requests, which include HVAC systems, roof and carpet replacement projects, and elevator modernization, have been deferred for review in Fiscal Year 2020/21.

FUND	# OF REQUESTS	BUDGET IMPACT
00100 GENERAL FUND	41	2,689,647
10101 TRANSPORTATION TRUST FUND	13	293,804
10400 BUILDING PROGRAM	1	15,000
11200 FIRE PROTECTION FUND	3	1,286,083
<b>Grand Total</b>	<b>58</b>	<b>4,284,534</b>

*A comprehensive list of facilities requests can be found in the non-base section of the Budget Document.*

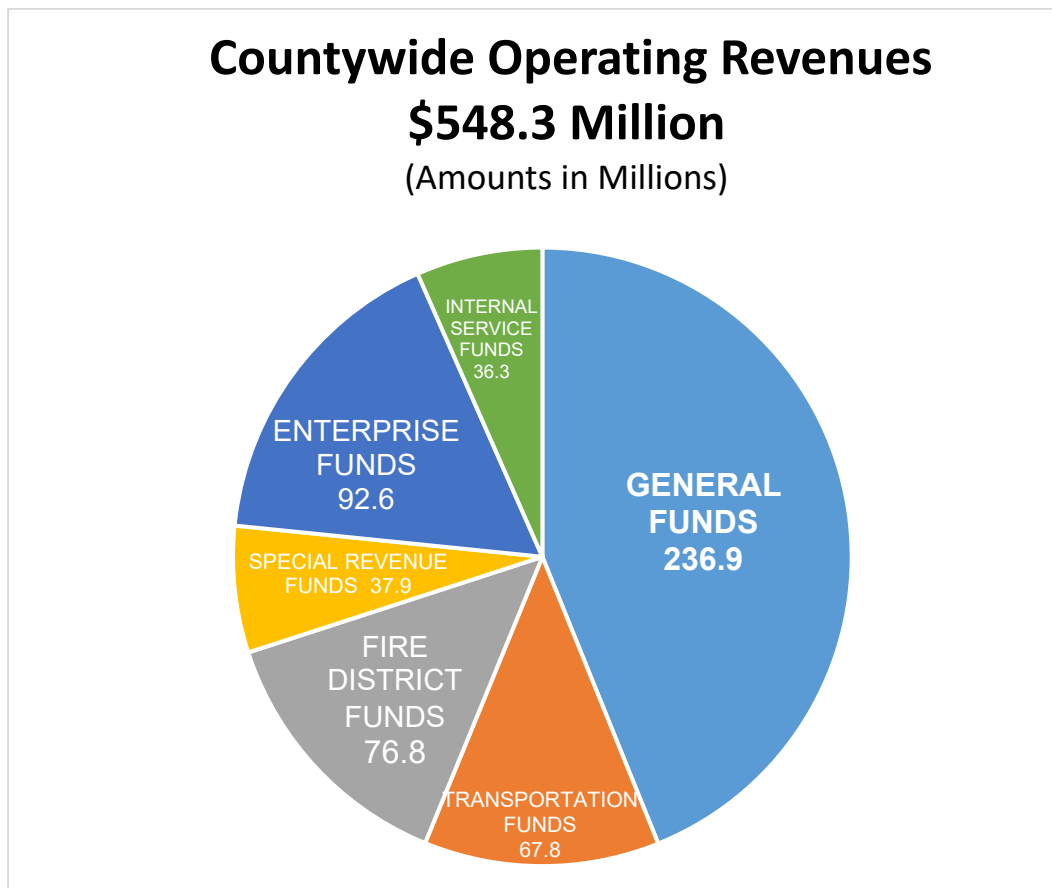


### Additional Funding Alternatives

In the event items of significance to the Board have been left unfunded, the following alternatives are available for consideration:

**Local Option Gas Tax:** The Board may levy an additional five cent Local Option Gas Tax, which would generate an increase of \$5.5 million in revenue annually towards the Transportation Trust Fund.

**Public Service Utility Tax:** Seminole County currently levies a 4% Public Service Utility Tax. The maximum permitted by Florida Law is 10%. A 1% increase to this tax would generation an additional \$1.8 million annually towards the General Fund.



*General Revenue funds include all funds and sub-funds that require regular transfers from the General Fund to operate. This chart excludes Fund Balance and Interfund Transfers.*

### **General Operating Funds**

General government operations, including those undertaken by the County's Constitutional Officers, are funded through three primary sources: property taxes, state shared revenues, and locally generated revenues. In total, the County's General Fund Operating Revenues (excluding fund balance and interfund transfers) total \$236.3 million, an increase of \$8.9 million over the prior year.

### Property Taxes

Revenue estimates are based on a continuation of the countywide millage rate of 4.8751, Unincorporated Road District millage rate of 0.1107, and a Fire Protection District millage rate of 2.7649. Growth in taxable property values will lead to an ad valorem revenue increase of \$12.3 million to the General Fund; \$4.5 million to the Fire Funds; and \$127K to the Transportation Trust Fund, totaling \$16.9 million over Fiscal Year 2018/19.

### State Shared Revenue

Countywide state shared revenues include County Revenue Sharing and Half-Cent Sales Tax. Both are funded primarily through the State 6 cent sales tax which is expected to increase by \$855K, or 2.3%, in Fiscal Year 2019/20.

### Communication Service Tax

Communication Service Tax (CST) is projected to increase to \$5.95M in Fiscal Year 2019/20, a \$250K increase over the current year. CST revenues have leveled off in the past last two years and are not expected to grow significantly in the future, primarily due to changes in technologies.

### Intragovernmental Transfers

Intragovernmental Transfers, or excess fee returns from Constitutional Officers, are not a guaranteed annual source of revenue. Returns from the Clerk of the Court and Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector are estimated to total \$1.15 million in Fiscal Year 2019/20, a \$310,000 increase over the Fiscal Year 2018/19 adopted budget estimate of \$840k. Excess fee returns from Constitutional Officers have decreased by \$4.5 million since Fiscal Year 2016/17.

### **Fire District Funds**

Overall revenues in the Fire Funds are projected to grow by \$5.5 million in Fiscal Year 2019/20, with a \$1 million increase attributed to Ambulance Transport Fees. These additional revenues will help fund primary fire services, including three areas that have experienced significant increases in recent years:

### Health Insurance

The Fire Department's annual health insurance costs were estimated at \$6.3 million during the millage adjustment considerations in fall, 2017. Since that time, the County has experienced a 27% increase in health insurance expenditures. Currently, health insurance for the Fire Department are forecasted for \$8 million annually and a \$1 million increase is anticipated per year moving forward.

### Fleet

Following the 2008 recession, fleet replacement within the Fire Department was scaled back to minimum levels (from \$3.5 million to under \$2.5 million annually) prior to the millage adjustment. A supplement from the Infrastructure Sales Tax Fund was required starting in 2016 to allow for replacement of the worst vehicles. The 2017 millage adjustment calculations included \$2.5 million for the annual fleet replacement budget, rather than the preferred \$3.5 million. However, it was determined that this \$1+ million decrease in funding has negatively impacted fire services, as vehicles were out of service for longer periods of time due to increased maintenance and repairs. The increase in millage allows for the recommended amount of \$3.5 million for the replacement of critical fire service vehicles.

The purchase of a new shared tower truck was included in the millage adjustment calculations presented in 2017. However, the purchase and staffing of this \$1.2 million truck was intended to be a joint venture between Seminole County, Longwood, and Lake Mary resulting in a discounted cost for the County. Since that time, we were unable to execute an agreement with Longwood. However, the need for the tower truck remains, thereby increasing the forecasted impact to the fire budget by \$600,000 per year.

#### New Fire Stations

Of Florida's 67 counties, Seminole County is third with respect to population density. Today, more than 460,000 residents call Seminole home and 50,000 individuals moved to our County over the past 10 years. Increases to our population fuel a growing need public services. The increase to the fire mil has allowed for the County to construct much needed fire stations to serve our growing population.

#### **Transportation Trust Fund**

The Transportation Trust Fund is primarily supported by state and local gas taxes, which are projected to generate \$13.9 million in Fiscal Year 2019/20, as compared to \$14.1 million the previous year. Total projected revenues for the fund have plateaued at approximately \$17.5 million.

The Fiscal Year 2019/20 budget proposes fleet replacement at the recommended amount of \$3.4 million annually, which fully depletes reserves within the trust fund. The County is forecasting \$2 - \$4 million deficits within the fund beginning in Fiscal Year 2020/21, which can only be offset by transfers from the General Fund unless additional revenues are identified.

#### **Special Revenue Funds**

##### Infrastructure and Sales Tax Fund

The 2014 One Cent Infrastructure Sales Tax is projected to generate \$44.7M in new County revenues for Fiscal Year 2019-20, compared to \$35.3M per year that was estimated when the fund was approved by the voters. The proposed budget includes \$975K for improvements as the John E. Polk Correctional Facility and \$600K for two generators at the Public Safety Building that are being added to the project listing in the referendum. Pursuant to the Interlocal Agreement, the County receives 55.6% of the projected sales tax. Seminole County Public Schools receives or 25% and the seven cities share in 19.4% of the estimated revenue.

##### Article Five Fund

The Article V Fund provides technology and communications support to the Courts and is funded primarily through the collection of a \$2 fee on court filings. Revenues have been falling in recent years and have not been sufficient to cover operations. The FY 2018/19 budget included a transfer of \$200K from the General Fund plus the use of the remaining \$182K of reserves in the fund in order to balance. Now that reserves are fully exhausted, it is anticipated that an annual transfer of \$400K from the General Fund will be required to cover current expenditures. Any additional requests for Court Technology will be approved by the County's Information Services Department and appropriated from General Fund reserves.



## Enterprise Funds

### Water and Sewer Fund

The Seminole County Water and Sewer Fund is currently structured under a five-year rate program, which was adopted by the Board of County Commissioners on September 22, 2015. A detailed list of rates is incorporated within Section 20.45 of the Seminole County Administrative Code. Water and Sewer revenues support program operations and debt funding requirements, reinforcing our existing debt and credit ratings and ensuring financial stability. Assuming a 1% ERC growth, a 0.5% increase in usage, and a 3.0% rate increase, the County can anticipate an additional \$570K in water and sewer utility revenues.

### Solid Waste Fund

Operating revenue for the Solid Waste Fund is projected at \$15.6 million, which is flat compared to the Fiscal Year 2018/19 adopted budget. Additionally, Seminole County is anticipating \$8.0 million in FEMA reimbursements which will offset expenditures made during Hurricanes Matthew and Irma.

I am proud of Seminole County's history of aggressively tackling complex challenges, including critical infrastructure needs, homelessness, and the pressures resulting from unfunded mandates. Looking forward, it is essential that Seminole County remain a safe community with cost-effective transportation, expanding job opportunities, world class parks and trails, and a strong infrastructure to support each of these efforts.

It is my goal to propose a budget that allows the Board to maintain a stable community that is prepared to withstand any of the natural, fiscal, or social challenges we will inevitably face. I continue to follow the guiding principles established by the Board, and as County Manager, I must consider transparency, efficiency, and fiscal responsibility in every decision.

I'd like to extend my gratitude to our staff for their dedication in the establishment of this proposed budget. I look forward to working with the Board in the coming weeks as we move toward a final budget that will bring Seminole County that much closer to the accomplishment of our goals.

Sincerely,

A handwritten signature in blue ink, appearing to read "Nicole Guillet", with a stylized flourish at the end.

Nicole Guillet  
County Manager

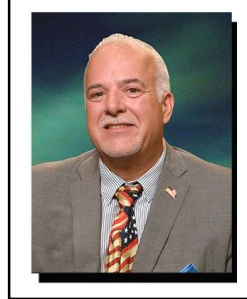


## COUNTY OFFICIALS

### BOARD OF COUNTY COMMISSIONERS



**BRENDA CAREY, CHAIRMAN**  
District 5



**JAY ZEMBOWER, VICE CHAIRMAN**  
District 2



**BOB DALLARI**  
District 1



**LEE CONSTANTINE**  
District 3



**AMY LOCKHART**  
District 4

### APPOINTED OFFICIALS

**NICOLE GUILLET**  
County Manager

**A. BRYANT APPEGATE**  
County Attorney

### CONSTITUTIONAL OFFICERS

**GRANT MALOY**  
Clerk of the Circuit Court and Comptroller

**DAVID JOHNSON**  
Property Appraiser

**DENNIS LEMMA**  
Sheriff

**CHRIS ANDERSON**  
Supervisor of Elections

**JOEL GREENBERG**  
Tax Collector

# Citizens of Seminole County

## CONSTITUTIONAL OFFICERS

CLERK OF THE COURT  
PROPERTY APPRAISER  
SHERIFF  
SUPERVISOR OF ELECTIONS  
TAX COLLECTOR

## BOARD OF COUNTY COMMISSIONERS

VARIOUS APPOINTED  
BOARDS & COMMITTEES

## COUNTY MANAGER

## COUNTY ATTORNEY

### DEPUTY COUNTY MANAGER

Legislative Affairs  
Strategic Initiatives

### DEPUTY COUNTY MANAGER

Operations

### ASSISTANT COUNTY MANAGER

Special Projects  
Constituent Matters  
Board Relations

### HUMAN RESOURCES

Includes  
Insurance  
and Benefits

### DEVELOPMENT SERVICES

Building  
Planning &  
Development

### INFORMATION SERVICES

Desktop/ Telephone  
Support & Maint.  
Software Development  
Help Desk  
G.I.S.  
Network Support &  
Maintenance  
Document Mgmt.

### RESOURCE MANAGEMENT

Budget & Fiscal  
Management  
Grants  
MSBU  
Purchasing & Contracts  
Risk Management  
Mail Center/Print Shop

### OFFICE OF ECONOMIC DEVELOPMENT AND COMMUNITY RELATIONS

Economic Development  
*Open for Business Navigator*  
Tourism  
Media Relations  
SGTV  
Graphics  
Digital Communications

### OFFICE OF ORGANIZATIONAL EXCELLENCE

Process and  
Project  
Management  
Team Development

### COMMUNITY SERVICES

Community Assistance  
Community  
Development  
Compliance

### ENVIRONMENTAL SERVICES

Business Office  
Water & Wastewater  
Solid Waste  
Management  
Utilities  
Engineering

### LEISURE SERVICES

Extension Services  
Greenways & Natural  
Lands  
Library Services  
Parks & Recreation

### FIRE/ EMS

Emergency  
Communications  
Fire/EMS Admin  
Fire/EMS  
Operations  
Fire Prevention

### PUBLIC WORKS

Construction  
Engineering  
Fleet  
Facilities Mgmt.  
Roads-Stormwater  
Traffic Engineering  
Watershed Mgmt.

### OFFICE OF EMERGENCY MANAGEMENT

Addressing  
Animal Services  
E-911  
Emergency  
Management  
Telecommunications

## BUDGET & FISCAL MANAGEMENT STAFF

Lorie Bailey Brown .....Director of Resource Management  
Timothy Jecks .....Budget Manager  
Cecilia Monti.....Financial Administrator  
Kent Cichon.....Financial Administrator  
Sara Carrick.....Financial Administrator  
George Woodring.....Grant Administrator  
Jennifer Stevens.....Financial Manager  
Davison Heriot.....Financial Manager  
Wendy Aviles.....Financial Manager  
Erin Leben.....Administrative Assistant





***The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Seminole County, Florida for its annual budget for the fiscal year beginning October 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.***

***This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements.***

## HOW TO READ THIS DOCUMENT

The Seminole County annual budget document is intended to provide information for a variety of purposes for different groups of users. It serves as a policy document, financial plan, and operating guide for County services. This section provides a brief explanation of the information that can be found in each section of the document. Generally, as you go deeper into each section and into the document as a whole, the information provided becomes more detailed.

### **Organization of the Document**

This document is made up of a Budget Message to the Board of County Commissioners, which discusses, on a very high level, issues and aspects concerning the current budget as adopted by the Board, and twelve sections: Introduction, Budget Overview, Countywide Budget, Countywide Budget Detail, General Fund Budgets, Personnel Services, Internal Service Charges, Non-Base Requests, Debt Management, Departments, Glossary, and Appendix. Each section is divided up into multiple reports, which are outlined in the Table of Contents. If the document is being viewed electronically, bookmarks and hyperlinks have been established duplicating information found in the Table of Contents.

### **Introduction**

The Introduction section begins with a few introductory items, including the list of elected and appointed County officials, an organizational chart of the County government, a listing of the budget and fiscal management staff who put this document together, a copy of the previous year's Government Finance Officers Association Distinguished Budget Presentation Award, and these pages. This section continues with an overview of the County's history, the organization of the County's government, and demographic information about the County. This information is primarily oriented towards readers who are not familiar with the County, although it may be of interest to other readers. This is followed with a discussion pertaining to the County's long range planning policies and procedures. This information includes a discussion of the County's strategic planning, a discussion of the County's fiscal policies, and the County's long-term financial planning. A summary list of short term initiatives and long-term goals and objectives completes this section.

### **Budget Overview**

The Budget Overview section brings focus from the County's long range planning policies and procedures to the procedures used to create the adopted budget reflected in this document. This section includes the budget development calendar and a discussion of the budget process and the assumptions used in developing, monitoring, and amending the budget. This section also includes a high level (by fund) breakdown of the budget and a discussion of fund accounting and the various funds used in the adopted budget. This section concludes with charts and explanations of both total and current sources and uses of funding.

### **Countywide Budget**

The Countywide Budget section includes information on the budget as a whole, across all funds and all departments. The following information is provided:

- a one page summary of the budget
- information about property taxes
  - a history of the millage rates charged by the County

## HOW TO READ THIS DOCUMENT

- a history of the taxable property values
- a sample property tax calculation
- a comparison of property taxes by taxing authority
- information about countywide sources and uses of funding
  - a detailed listing of all sources of funding
  - a detailed history of major revenue sources
  - a diagram representing activity by department across funds
  - a detailed listing of uses by department and program
  - a summary of uses by function and object classification
  - a listing of outside agencies supported by county funds
  - a summary of grants
  - a listing of transfers from one fund to another within the county

### **Countywide Budget Detail**

The Countywide Budget Detail section includes more detailed information about the countywide budget. First is a detailed revenue listing for each fund within the county budget. This is followed by an expenditure programmatic budget for each fund within the county budget. The last portion of this section is a statement of changes in fund balance (both historical and budgeted) for each budgeted fund.

### **General Fund Budget**

The previous section focused on the budget as a whole, which includes proprietary funds, capital project funds, special revenue funds, and other funds with a limited purpose. This section focuses specifically on the General Fund. The General Fund can be used for any legitimate purpose by direction of the Board of County Commissioners.

The following information is provided about the General Fund:

- a variance summary for the adopted General Fund budget compared to the adopted General Fund budget in the previous year
- information about sources of funding in the General Fund
  - charts and explanations of both total and current sources of funding
  - a detailed listing of all sources of funding
- information about uses of funding in the General Fund
  - charts of both total and current uses of funding
  - a detailed listing of uses by function and program
- history of fund balances since FY 2013/14
- spending per capita since FY 2016/17

### **Personnel Services**

The Personnel Services section provides information about the staffing levels supported in the current budget. It provides an overview and history of the staffing levels of county staff, a comparison of FTE's by fund, a summary of the changes in budgeted positions, a summary and details regarding the currently budgeted positions, health insurance enrollment, Worker's Compensation rates and Florida Retirement System classes.

## HOW TO READ THIS DOCUMENT

### **Internal Service Charges**

In order to better represent the cost of the various programs undertaken by the County, certain internal costs have been allocated from internal service programs to user programs. This includes such costs as telephone service and the costs of technology. The Internal Service Charges section provides information about the various costs that are allocated from internal service programs to user programs.

### **Non-Base Budgets**

In broad terms, governments can either adopt two separate budgets, one an operating budget and the other a capital budget, or it can adopt a unified budget which contains both annual operating appropriations as well as long term capital appropriations. The county has chosen to adopt a unified budget. The primary difference between an operating and a project appropriation is that an operating appropriation expires at the end of the fiscal year. A project appropriation generally continues on from year to year from the time it is initially appropriated until the project is completed.

The Non-Base – Budgets section begins with a summary of non-base budgets by fund minor and type of non-base budget, followed by a discussion of the capital and operating projects included as part of the adopted budget, which only includes new and additional funding for projects.

The Non-Base – Budgets section also includes a discussion of the major projects within the budget, detailed listing of all projects by fund, a Five-Year Capital Improvement Program (CIP) by element (including annual operating impacts), and detailed lists of other non-base budgets by fund and program, and by department and program. Additional information about capital projects can be found in the Five-Year Capital Improvement Program, which is adopted by the Board of County Commissioners at a later date. One of the policies of the Board of County Commissioners is that the County cannot purchase capital equipment (with a cost of \$5,000 or more) without authorization of the Board of County Commissioners. The Non-Base – Budgets section lists the capital equipment purchases that are authorized by the Board of County Commissioners as part of the adopted budget. Any capital equipment purchases that are not included in this section must be approved by the Board of County Commissioners through separate action at a meeting of the Board of County Commissioners.

### **Debt Management**

The Debt Management section discusses outstanding long term debt of the county and underlying ratings for bonds outstanding, excluding bank loans.

### **Departments**

The Departments section contains information about each Department. This information includes:

- a diagram of the programs contained within the departmental budget
- a departmental message
- departmental goals, objectives, and performance measures
- a summary by fund of the department's historical and budgeted expenditures by program
- following the department summary, program messages and a summary by object of each program's historical and budgeted revenues and expenditures

## HOW TO READ THIS DOCUMENT

### **Glossary**

There is a great deal of technical language used in the budget process. We have attempted to minimize the use of such language, or to explain the terminology within the text utilizing it. However, not all such language has been excised or explained. Accordingly, the Glossary section includes definitions of technical language which may appear elsewhere in the document.

### **Appendix**

The Appendix contains certified copies of the millage and budget resolutions adopted at the final budget public hearing.

### **Cross Reference**

#### **Frequently Asked Question**

What is the total budget?

What is the County's millage rate?

How many employees does the County have?

What is the County's budget process timeline?

What changes have been made?

Where the money comes from and where the money goes?

How much money do we have in the reserves?

Where can I find the Seminole County population?

What are the County's fiscal policies?

Where can I learn about the capital budget?

How much money is transferred from one fund to another?

#### **Please refer to**

Countywide Budget

Countywide Budget

Personnel Services

Budget Overview

Budget Message

General Fund Budget

Budget Overview

Countywide Budget

Countywide Budget Detail

General Fund Budget

Departments

Countywide Budget

Introduction

Introduction

Non-Base Budgets

Countywide Budget

### **Rounded Figures**

Various reports throughout this document may contain figures that are rounded. The sum of rounded figures may not always add exactly to the rounded total.



## HISTORY OF SEMINOLE COUNTY

The St. Johns River, which opens Central Florida to northern contact by an inland water route, is more than 200 miles long and dominates the history of Seminole County.

During six years of conflict with the Seminole Indians, the river provided water transport for U. S. military troops to the first white settlement established in 1836 on the southern shores of Lake Monroe. From Fort Mellon southward, a succession of forts were built, becoming the forerunners to present day cities.

As homesteads increased, settlers received supplies by river transport and, in turn, shipped their agricultural products to northern markets by riverboat. From the 1850's onward, steamer traffic flourished along the St. Johns River, carrying freight as well as tourists, and more recently giving way to recreational boating.

The vision of General Henry Sanford who, in 1870 introduced plans for a town near Fort Mellon now called Sanford, stimulated area citrus growing and other agricultural pursuits. By the time of the Big Freeze in 1895, the region had become the world's largest shipper of oranges. After the devastating freeze, farmers experimented with other vegetable crops. For many years, the area was known as the celery center of the world. Fern raising became important and from 1912 to 1940, Altamonte Springs, one of the County's seven cities, boasted the world's largest fernery.



In the 1880's, rail lines began connecting the more flourishing villages. Early fort sites and settlements grew into cities along the route of the South Florida Railway, encouraging settlement and bringing wealthy northerners south for winter sojourns of boating, fishing and enjoyment of the area's popular artesian springs.

People who wanted "a Florida Boston town" provided support for the development of Altamonte Springs. Longwood, the County's oldest city, also encouraged the tourist trade with a fine resort hotel. Through the years, Seminole County cities and villages engaged in sawmill activity, citrus production, turpentine and starch manufacturing, cattle ranching, and the packing and shipping of citrus and farm produce.

### **Location and Topography**

Bordered on three sides by pristine rivers and a huge lake, the Wekiva to the west, the St. Johns to the east and Lake Monroe to the north, Seminole County is an ideal vacation spot for those seeking beauty, untouched nature and a sense of Old Florida. Seminole County contains 344 square miles of lush tropical foliage, 2,000 fresh-water lakes and rivers, diverse wildlife, quaint towns, and is in close proximity to Orlando.

Seminole County was split from neighboring Orange County by the Florida Legislature on April 25, 1913, and became the 50th county in the State. The County consists of seven incorporated areas and five unincorporated villages within its 344 square miles (includes water bodies). Seminole County's location between Volusia County and Orange County has made it one of the fastest growing in Florida. The scenic

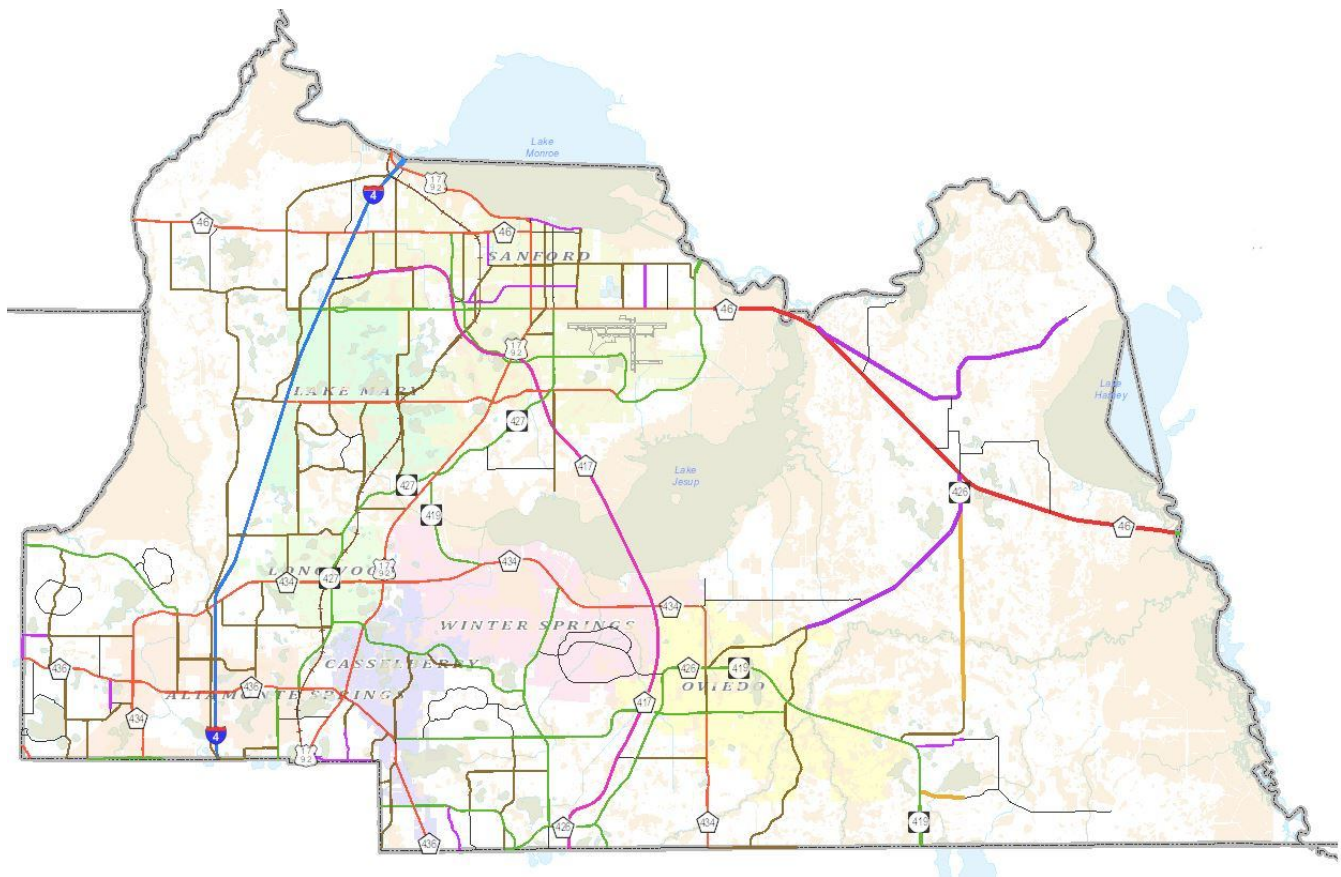
## HISTORY OF SEMINOLE COUNTY

Wekiva River, flowing north to the St. Johns River, defines the western boundary of the County. The northern portion of the County forms the Greater Orlando Metropolitan District with its boundary on Lake Monroe. The historic St. Johns River flows north along the County's eastern boundary, through Lake Harney, past Lake Jesup and through Lake Monroe. Surrounding counties are Volusia, Orange, Lake and Brevard. The County seat is the City of Sanford, which is located in the northern part of the County on the shores of Lake Monroe.

Seminole County is located in Central Florida within easy driving distance to downtown Orlando and attractions such as Disney World, Universal Studios, Epcot, Sea World, Daytona Beach and the Kennedy Space Center. It is home to the Central Florida Zoological Park (located in Sanford), a greyhound racing park, and a jai-alai fronton.

Many of Seminole County's natural assets are water-related. In addition to three major lakes, the St. Johns River, Big Econlockhatchee River, and the spring fed Wekiva and Little Wekiva Rivers, Seminole residents enjoy the visual and recreational pleasure of nearly 200 smaller lakes scattered throughout the County.

Seminole County's location provides for a climate that has an average high temperature in July of 92 degrees, an average low temperature in January of 49 degrees.



# SEMINOLE COUNTY GOVERNMENT ORGANIZATION

## **Structure of County Government**

The 1868 Florida Constitution established the structure of County government. One hundred years later, the 1968 Revision of the Florida Constitution made virtually no change to that structure. The Constitution provided for a Board of County Commissioners whose primary responsibility was to provide roads and levy the necessary taxes to fund County government.

Although most county governments in Florida today have the same structure described in the 1868 Constitution, the mission of County government has changed dramatically in the ensuing century. Where once the primary responsibility of County government was to provide roads, fire protection services, and fund law enforcement, it must now deal with issues such as comprehensive planning, environmental protection, library operations, natural lands preservation, parks and recreation improvements, impact fees, water and sewer utilities, bond issues, solid waste management, low income assistance and management of information systems.

## **“Home Rule” County Charter**

The Florida Constitution provides for “home rule” county charter government when approved by the voters by referendum. Under the “home rule” charter, the organization and authority of county government is decided by the local citizens rather than being dependent on the Florida Legislature. The voters decide by local referendum what County government organization will be most responsive to their needs. Charter government enables the County to adopt laws without the need for prior authorization by the Legislature in Tallahassee. Seminole County voters approved a charter form of county government effective November 8, 1988.

The charter provides for enhanced citizen participation and control of the governmental process through petition and referendum amendments to the “home rule” constitution, the repeal or initiation of new ordinances, and recall of County officials. A County Manager, appointed by the Board of County Commissioners as the

Chief Executive Officer of the County, assures the execution of all ordinances, resolutions, and orders of the Board of County Commissioners, and all laws of the State which are subject to enforcement by the County Manager, or by officers who are subject under the charter to the Manager’s direction and supervision. In addition, the County Manager is directly responsible for the administration and operation of all of the departments under the Board, and execution of all Board policies. The administrative departments, under the direction of the County Manager, provide the many services of the County. An administrative code detailing all of the County’s regulations, policies, and procedures is also a requirement of the charter.

The County is served by a Board of Commissioners, with five members, each representing one of the County’s five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. Other elected County offices are: Clerk of the Circuit Court, Supervisor of Elections, Property Appraiser, Tax Collector, Sheriff, County Court Judges and Circuit Court Judges.

By law, the Board must establish boundaries for the five districts within the County at least every ten years – after the official United States Census has been completed. However, the Board, at its discretion, may redraw the boundaries following state and federal requirements at any time it determines inequities exist. The intent is to make the districts as equal in population as possible.

Annually, the Board elects one of their members as Chairman. The Chairman presides over all meetings, signs all legal documents, and appoints Commissioners to various committees. The Chairman is the official representative of the Board and retains a vote on all items and issues.





## SEMINOLE COUNTY AT A GLANCE

### A Century of Success

Seminole County turned 100 years old on April 25, 2013. The centennial benchmark was commemorated with a 100-day celebration that highlighted five of the County's points of pride. The centennial event focused on Agriculture, Education, Historic Preservation, Quality of Life, and Transportation here in Seminole County and was designed to celebrate our heritage while embracing our future.



### Median Home Price

2018	2019	Change
\$ 251,000	\$ 270,000	+ 7.6%

Source: Orlando Regional Realtor Association

### Housing

Seminole County has been able to retain its residential community characteristics despite being one of the fastest growing areas in the State of Florida. Traditional estate homes on oversized lots, contemporary subdivision and patio homes, and multi-family condominium and apartment complexes provide much of the housing in Seminole County (Single Family Homes – 113,742, Condominiums – 15,662, Townhomes – 14,100, Mobile Homes – 1,740, Duplexes – 1,702, and Apartments – 180). Most of the developments are strategically located close to shopping, churches, schools and parks. Numerous lakes and waterways offer a wide variety of additional recreational and aesthetic amenities.

### Population and Age Demographics

Seminole County is the 13<sup>th</sup> most populous county in Florida and makes up approximately 2.2% of the state's total population. The 2019 population for Seminole County is estimated at **471,735**, which is an 11.6% increase over 2010. The population is expected to increase another 13.1% by 2030, highlighting the fact that Seminole County is viewed as an attractive place to live and is still growing. As of 2018, 15.1% of the county's population was 65 years or older compared to 19.8% for the State of Florida and 21.7% of the county's population was under 18 years of age compared to 20.4% of the State of Florida.

The estimated populations for the seven municipalities are: Sanford (60,269), Altamonte Springs (45,293), Oviedo (40,021), Winter Springs (38,595), Casselberry (30,035), Lake Mary (17,449), and Longwood (15,815).



## SEMINOLE COUNTY AT A GLANCE

### **Transportation**

In the Spring of 2014, SunRail opened in Central Florida, providing commuter rail service with four stops in Seminole County. This exciting new travel choice helps citizens and visitors save money on fuel while commuting throughout the County.



Interstate 4 provides the main North/South corridor through Seminole County. It connects to Interstate 95 in adjoining Volusia County and is a direct route to the downtown Orlando area, Orange County and Florida's turnpike to the south. Highway 417 (Central Florida GreeneWay) is a beltway around Orlando. The eastern and southern part of this road connects the City of Sanford, the Orlando International Airport and Disney World. Highways 17 and 92 running from north to south through the County also provide important transportation links to other areas of Florida. State Highway 46 provides a major east to west link between the City of Sanford and the east coast of Florida and connects to Highway 441.

Domestic, international, charter passenger service and worldwide air freight services are easily accessible and are provided by Orlando/Sanford Airport in Sanford, Orlando Executive Airport in Orlando, and the Deland Municipal Airport in Volusia County.

Bus service is provided within the regional metro area by the Central Florida Regional Transportation Authority (LYNX), which regularly connects Sanford and all other developed areas of south Seminole County with the City of Orlando. Greyhound Bus Lines also provides regularly scheduled service between Sanford and other destinations in Florida and the United States. CSX Transportation, Inc. provides rail service for freight delivery and Amtrak maintains a passenger depot and the southern terminus of Auto Train service within the City of Sanford.

### **Medical Facilities**

Medical facilities are provided by AdventHealth Altamonte Springs, which is part of AdventHealth Orlando; the Orlando Health South Seminole Hospital located in Longwood; and the Central Florida Regional Hospital located in Sanford. As a result of the easy commute between the County and the cities of Orlando and Daytona Beach, numerous additional hospital facilities offering high degrees of specialization are also available within the metro area. Additionally, the Seminole County Health Department offers a multitude of medical services to the citizens of Seminole County.



## SEMINOLE COUNTY AT A GLANCE

### Education

Seminole County Schools are renowned for excellence and is widely recognized as a Premiere National School District. The district has received an A rating for 17 consecutive years and over 80% of all Seminole County public schools earned an A or B rating during this period. For the past 41 years, SAT scores in Seminole County have consistently exceeded state and national averages.



The Seminole County Public School District ranked 1<sup>st</sup> in the state for Science, Technology, Engineering and Math education (STEM) and is considered to be one of the top districts in the state in Calculus and physics enrollment as well.

Higher education opportunities are available within the county at Seminole State College, a fully accredited state supported co-educational college. In addition to an Associate of Arts Degree, Seminole State College began offering its first baccalaureate degree, a Bachelor of Applied Science in Interior Design, in January 2009. There are currently 7 baccalaureate degree programs being offered.

The University of Central Florida (UCF) is located in Orange County, adjacent to the Seminole County line. UCF offers 101 Baccalaureate and 123 Graduate (Master's and Doctoral) degree programs, as well as numerous Graduate Certificates. In addition, Stetson University in Deland and Rollins College in Winter Park, provide private college education in the area.

94% of the population aged 25 years or older have earned a high school diploma or higher and 40% of the population aged 25 years or older have earned a Bachelor's degree or higher.



### Media Services

Seminole County is serviced by one daily newspaper, The Orlando Sentinel, and by the Sanford Herald, Orlando Business Journal and other magazines. The area is served by 21 AM and 39 FM radio stations as well as 19 area television stations including public broadcasting, 24-hour cable news and Spanish language stations.



## SEMINOLE COUNTY AT A GLANCE

### Employers

The top 10 private employers in Seminole County employed a total of 17,118 people in 2019. These companies provide a wide array of services, including Telecommunications, Healthcare, Financial Services, Software, Information Technology, and Insurance.

The Professional & Business Services (17.9%), Retail Trade (16.8%), and Education & Health Services (16.1%) sectors represent more than half the employment in Seminole County. The per capita income is \$35,210 and the median household income is \$67,470.

#### 2019 Top 10 Seminole County Private Employers

Company	Business Type	Employees
AT&T Mobility	Telecommunications	3,063
Central Florida Regional Hospital	Healthcare	2,108
Consulate Health Care LLC	Healthcare	2,000
Chase Card Services	Financial Services	1,900
Convergys	Software	1,800
Deloitte Consulting LLP	Information Services	1,800
Verizon	Telecommunications	1,300
Liberty Mutual Group	Insurance	1,070
South Seminole Hospital	Healthcare	1,040
Digital Risk	Software	1,037



### Public Services

The County provides a wide range of services including law enforcement, judicial services, fire protection, conservation and resource management, five County branch libraries, health and welfare facilities, historical museums, parks and recreation facilities, economic development and tourism promotion, planning and zoning, transportation, and general administrative services.

### Events and Attractions

Orlando North Seminole County is home to the best of Orlando. With lush surroundings, miles of scenic rivers and acres of beautiful parks not far from area attractions, Seminole County is a visitor's passport to the natural beauty of Florida. For the athletic traveler, Orlando North features more than 20 state-of-the-art sports facilities, expert event assistance and top group hotels in a beautiful destination.

Seminole County's calendar is packed with local events, attractions, and reasons to get out and explore! From art festivals to world-class sports, activities are non-stop with an exciting calendar of special events.

## SEMINOLE COUNTY AT A GLANCE

### Special Events:

January	Asian Lantern Festival (Zoo) Scottish Highland Games
February	Love Your Shorts Film Festival
March	Bike Week Casselberry Spring Jazz & Art Festival Lake Mary/Heathrow Festival for the Arts Taste of Lake Mary Taste of Oviedo Wekiva Paint Out Seminole County Farm Tour
April	Brews Around the Zoo Riverside Dash
May	Central Florida BBQ BlowOut St. Johns River Festival of the Arts The Springs Philharmonic Concert
June	Alive After Five (monthly) Sanford Art Walk (monthly)
July	Red, Hot & Boom Star Spangled Sanford Winter Springs 4 <sup>th</sup> of July Celebration
August	Love Your Shorts Summer Rewind Wine Down Wednesdays (ongoing)
September	Latin Jazz and Art Festival
October	Biketoberfest Champions Ride for Charities Hollerbach's Oktoberfest Taste of Altamonte Springs Taste of Sanford Zoo Boo Bash
November	Asian Lantern Festival (Zoo) Longwood Fall Festival
December	Asian Lantern Festival (Zoo) Light Up the Holidays Sanford Holiday Parade



## SEMINOLE COUNTY AT A GLANCE

### Attractions:

- Adventures in Florida
- Altitude Trampoline Park Sanford
- Big Tree Park
- Black Hammock Adventures and Airboat Rides
- Central Florida Airboat Tours
- Central Florida Nature Adventures
- Central Florida Paddleboarding
- Central Florida Zoo and Botanical Gardens
- District Eat and Play
- Econ River Wilderness Area
- Escape Artist Sanford
- Equestrian Quest Stables
- Hidden Palms Ranch and Trail Rides
- Limo Cycle Tours
- Orlando Live Events
- Planet Obstacle
- Sanford Food Tours
- Sanford Ghost Tours
- Seminole Paddle Adventures
- Semoran Skateway
- Emil Buehler Planetarium
- St. Johns Rivership Company
- Theater West End
- U-Sail of Central Florida
- Wayne Densch Performing Arts Center
- Wekiva Island
- Wekiva Springs State Park
- Zoom Air Adventure Park



### Sports:

Home to the 102-acre Boombah Sports Complex and the Boombah Soldiers Creek Softball Complex, Seminole County offers world-class facilities that guarantee a home run.

- The Boombah Sports Complex features 15 state-of-the-art lighted athletic fields, nine synthetic turf and six natural turf, and has hosted more than 100 events since opening in 2016
- Boombah Soldiers Creek is Central Florida's home for elite softball tournaments, with six natural turf fields configured for women's fast-pitch softball
- Facilities for baseball, softball, soccer and tennis are numerous; the area hosts more than 25 different sports, including field hockey, football, lacrosse and volleyball
- A popular location for eco-sports, kayaking, canoeing, fishing, rowing and sailing

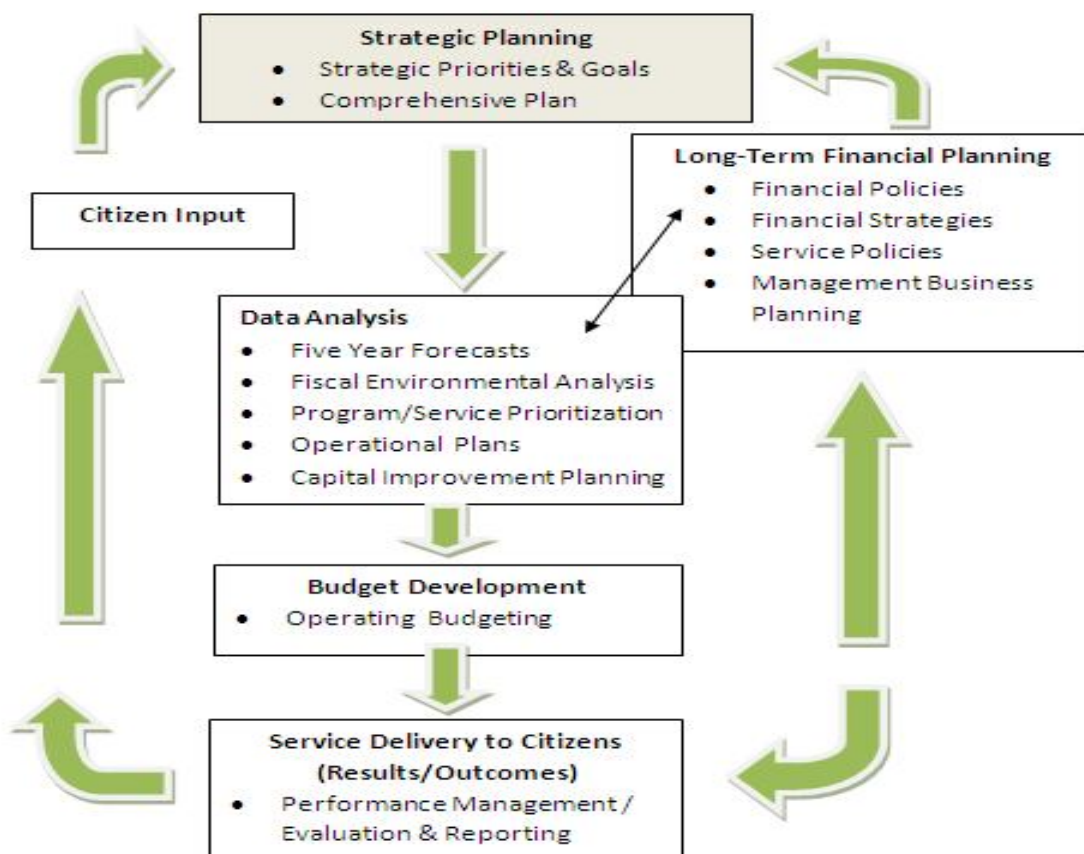


## STRATEGIC PLANNING

## Introduction

The development of a long-term fiscal plan provides the County with a comprehensive financial perspective that addresses issues of major concern while focusing on providing a consistent level of services to its citizens within the constraints of available resources and future fiscal sustainability. The County updates its fiscal plan on an annual basis integrating forecasting, organizational planning, budgeting, and citizenry demand for services.

The following flow chart illustrates how long-term planning is linked to other County processes and identifies the tools required to effectively achieve desired results. The foundation for long-range analysis and decision-making is based largely on two key components: citizen input and the impact of our ever-changing fiscal environment.



The presentation of financial forecasts, program/service prioritization, and operational plans provide the Board with relevant information in determining service priorities for Seminole County citizens. These priorities are used to create countywide goals, which provide the framework for departmental objectives and identifying appropriate service levels. The end result of this process is demonstrated through the annual budgetary allocation of resources to the government service areas deemed most valuable by the citizens.

The County continually reviews its policies and strategies to maximize the use of available resources and provide management with a mechanism to ensure long-term financial stability and quality service delivery to the community. The goal is the application of consistent fiscal methodology for budget development, fund balance usage, capital improvement planning, service-level preferences, and efficient resource management through fiscal accountability.

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## **Community Input**

Citizen input ensures that resources are applied to the services citizen's desire most. The following methods promote maximum participation:

- ✓ Surveys provide information on how programs and services are viewed by the Community (importance/value/quality).
- ✓ Utilization of the internet and local newspapers to facilitate dissemination of county related information.
- ✓ Public meetings are scheduled and sections of the Board's regular agenda meeting are reserved for public input from the citizens.

## **Five-Year Forecasts**

The five-year projection of revenues, expenditures, and fund balance for major funds provides a perspective of the county's fiscal health.

- ✓ Forecasts are developed based on an analysis of current and proposed economic, legislative, and fiscal impacts to the state and local community.
- ✓ Forecasts are updated and presented to the Board semi-annually or as conditions require notification, in response to changes in the fiscal environment.

## **Program/Service Prioritization and Operational Plans**

Evaluating operational resource requirements at the program level achieves greater operational efficiencies.

- ✓ Departments are required to demonstrate a maximized use of resources; providing efficiencies while assessing program effectiveness.
- ✓ Each department prioritizes the programs and services it provides to the citizens of Seminole County and identifies levels of service.
- ✓ Departments present operational plans or long-term challenges to the Board based on future legislative impacts and resource limitations.

## **Capital Improvements Planning**

Assessing public infrastructure needs are a critical component of long-term fiscal planning as most improvements require funding over multiple years. A long-term perspective provides a forum for discussing funding strategies and priorities for construction and maintenance.

- ✓ The Capital Improvements Program provides a five-year planning focus for infrastructure needs as well as funding strategies.
- ✓ Analysis is provided annually to identify total funding costs inclusive of ongoing operating costs.

## FISCAL POLICIES

The County's formal Fiscal Policies can be found within the Administrative Code, approved by the County Commissioners. The Administrative Code can be found on the County's internet site at [http://www.seminolecountyfl.gov/ca/admin\\_code/index](http://www.seminolecountyfl.gov/ca/admin_code/index). The following sections summarize the fiscal policies contained within the Administrative Code.

### **Budget Execution and Amendment**

The *Budget Execution and Amendment Policy* is contained within the Seminole County Administrative Code, Section 22.5(I). According to the Budget Execution and Amendment policy, expenditures are checked against the budget at the object classification level, within specific business units.

An account object is defined based upon the State of Florida, Department of Financial Services' Uniform Account System<sup>1</sup> as follows: Personal Services, Operating Expenditures /Expenses, Internal Charges, Capital Outlay, Debt Service, Grants and Aids, Other Uses. Accordingly, although the budget is established at the sub-object level (i.e. Contracted Services, Repairs and Maintenance, etc.), it is checked at the object classification level (i.e. Operating Expenditures/Expenses). If the total budget for Operating Expenditures/Expenses is greater than the total expenditures for the total sub-objects contained within Operating Expenditures/Expenses, then the expenditures for a specific sub-object may exceed the budgeted amount.

A business unit is an internally established cost center established to monitor and track costs related to a specific program or service. A business unit is contained within a single Fund, Department, Division, and Program. However, a single Fund, Department, Division, and Program may contain multiple business units. Accordingly, the budget established for the North Branch Library Circulation Business Unit cannot be utilized for expenditures of the North Branch Library Information Business Unit, although both are General Fund supported and within the same department/division/program.

The Budget may be amended or adjusted by either the Board of County Commissioners or the

County Manager. In accordance with Florida Statutes, only the Board of County Commissioners can amend the budget if the amendment changes the budgeted revenues for a specific fund, changes the amount of budgeted reserves for a specific fund, or changes the total appropriations of a fund. The Board of County Commissioners has delegated the authority to the County Manager to adjust the budget in certain cases as long as the change to the budget does not alter or amend the approved work plan. The Board of County Commissioners has not delegated the authority to change the budget in order to amend the approved list of capital equipment purchases, the addition/deletion of permanent staffing positions, creation of a new project or the elimination of an existing project, or other changes to the budget not specifically identified as delegated to the County Manager.

Budget amendments which are to be approved by the Board of County Commissioners are included as part of the published agenda of a public Board of County Commissioner's meeting<sup>2</sup>. Budget amendments to be approved by the County Manager are executed during the normal course of business. A report of such changes is presented to the Board of County Commissioners on a regular basis at a public Board of County Commissioner's meeting as an informational item.

### **Fund Balance**

Fund balance represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund

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<sup>1</sup> This document can be found at <http://www.myfloridacfo.com/Division/AA/LocalGovernments/default.htm>

<sup>2</sup> <http://www.seminolecountyfl.gov/departments-services/board-of-county-commissioners/meeting-agendas.shtml>



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balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

The fund balance policy establishes a target unreserved/undesignated fund balance level for individual operating funds of the County. This policy is intended to assist the County in maintaining an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates, and to respond to emergency situations. Adequate reserve levels are a necessary component of the County's overall financial management strategy; as well as a key factor in external agencies' measurement of the County's financial strength.

Unreserved/undesignated fund balance ranges are established for individual County funds whose operating expenditures are for tax-supported services. The range set for each fund is based on the predictability of revenues, volatility of expenditures, and liquidity

requirements. Established levels should be reviewed on an annual basis to ensure sufficiency.

In calculating the ratio of the unreserved/undesignated fund balance to estimated operating revenues, the fund balance from the latest audited financial statements shall be compared with the budgetary operating expenditures for that fund in effect when the financial statements are released. In essence this will mean the current year budgeted operating revenues will be compared with the prior year's unreserved/undesignated fund balance. The unreserved/undesignated fund balance level for the General Fund, Transportation Trust Fund and Fire Fund shall be maintained in the range of 5% to 10% of operating revenues.

### **Debt Management**

Debt is an obligation resulting from the borrowing of money or from the purchase of goods and services. The Debt Management Policy establishes parameters and guidelines governing the issuance, management, reporting and

continuing evaluation of all debt obligations issued by Seminole County. The Policy serves as a tool to guide the County in evaluating the impact of each debt issuance on the County's overall financial position and credit quality; helping to ensure that debt issued is prudent and affordable. The Policy is designed to improve the quality of decisions, provide standards for the structure of debt issuance, identify goals and demonstrate the County's commitment to long-term financial planning, including the County's capital improvement plan.

The County will consider and evaluate debt issuance to pay for capital asset acquisition, construction, replacement or improvement. In general, debt is not considered an acceptable means to fund current operations (including ongoing capital asset maintenance and periodic replacement and renewal); however, in limited cases where there is a reasonable certainty that a known source of revenue will be received to repay the debt or where there is a clear financial emergency that was not anticipated, debt may be deemed appropriate.

The County is guided by three principles in selecting a funding source for capital:

- Equity – when appropriate, the beneficiaries will pay for the capital.
- Effectiveness – the County will evaluate the use of funding sources to ensure resources are utilized in the most effective manner
- Efficiency – the County will select financing techniques that provide for the lowest total cost consistent with acceptable risk factors

The County may issue General Obligation Debt only upon approval of the voters after a general election as required by Florida law. The County may issue debt secured by non-ad valorem revenues if pledged revenues shall be sufficient to maintain required debt service coverage or if financial forecasts indicate that no operating transfers from the general fund are required to repay the debt. The County may issue short term debt when it is determined to be the most beneficial way to provide for immediate needs, or it provides an interest advantage by delaying the issuance of long term debt. The County may

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participate in debt pools or low interest rate loans if it is financially beneficial. The County may enter into lease-purchase agreements for the acquisition of capital equipment when it is advantageous to an outright purchase. The County will consider inter-fund borrowings on a case-by-case basis, and only when planned expenditures in the fund originating the loan would not be affected. The County may sponsor conduit debt for activities that have a general public purpose and are consistent with the County's overall service and policy objectives. Debt shall only be issued if an objective analytical approach indicates that the County has the capacity to repay the debt without significantly limiting future operations.

Debt will be structured to achieve the lowest possible net cost to the County given economic and financial conditions at the time of the sale, the urgency of the project, and the nature and type of security provided. The County will normally structure debt with fixed interest rates and level debt service in order to maintain a stable debt service load. Debt will be structured for the shortest period consistent with a fair allocation of costs to beneficiaries or users. Generally, the debt maturity should not exceed the estimated useful life of the asset acquired using the debt proceeds or thirty years, whichever is shorter.

The County may issue debt obligations structured to fund interest and/or principal payments during the construction period of the related project if circumstances indicate this is the most advantageous method of funding.

Letters of credit, bond insurance, or other vehicles which improve the credit quality of the underlying debt may be used when the net debt service is reduced by more than the costs of the enhancement.

The County will sell its debt utilizing the method of sale that is likely to achieve the lowest cost of borrowing. The County will consider refunding outstanding debt when the net present value savings of the new debt issuance when compared to the existing debt is at least 3%.

### Investments

This investment policy applies to all financial assets held by or for the benefit of the Board of County Commissioners (the "Board") of Seminole County (the "County") by the Seminole County Clerk of the Circuit Court (Clerk) acting in the capacity as Clerk of the Circuit Court and Comptroller and the custodian of County funds. This policy does not include the financial assets held individually or under the control of any of the Constitutional Officers of Seminole County until such time that control of such funds pass to the County.

Investments of the County are subject to Chapter 218, Part IV, Florida Statutes. This policy is established pursuant to and shall conform to the provisions of Section 218.415, Florida Statutes. The proceeds of certain bond issues may be further limited or expanded by their respective bond resolutions or covenants and shall not be considered to be in conflict with this investment policy.

The County shall strive to achieve with each investment opportunity, the objectives, in order of priority:

- (1) Safety – The primary objective of the County's investment activities is the protection and preservation of the investment capital.
- (2) Liquidity – The County's investment strategy will provide sufficient liquidity to meet cash flow requirements by utilizing marketable securities with structured maturities and retaining sufficient balances in bank deposit accounts, investment pools or money market funds allowing for daily withdrawal of funds.
- (3) Investment Income – The County will strive to maximize the return on the portfolio, while first endeavoring to minimize risk to public funds.

In addition to the quarterly report submitted by the County Investment Advisor as required herein, the Clerk shall provide a monthly report to the Board, appropriate County management staff, and any other interested parties. The report shall include, but not be limited to, the following:

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Name of the Security  
Original Cost of the Security  
Current Market Value  
Date of Purchase  
Date of Maturity  
Coupon Rate  
Credit Rating  
Yield to Maturity

Accrued Interest  
Portfolio Diversification Ratios

Mortgage pass-through investments will be categorized by stated maturity, estimated maturity, or average life.

The Board shall be notified immediately upon any deviation from the currently approved investment policies.

The Board finds that the development of a sound financial strategy requires specialized knowledge and skills. Multiple circumstances must be considered when investing public funds, not the least of which include the state of the economy, investment laws, and potential market outcomes. Ensuring that decisions related to the investment of public funds are supported by the advice of professionals with the appropriate level of investment expertise and training is in the best interest of the public. As such, the Board shall utilize an external state and/or federally licensed investment advisor (hereinafter "County Investment Advisor") to provide recommendations and guidance regarding administration and management of this policy and underlying portfolio. All securities recommended for purchase by the County Investment Advisor must be in compliance with the constraints identified by this policy with respect to specific instruments, maturity, composition, credit, and diversification. It shall be the policy of the Board to rely upon the advice of the County Investment Advisor, as the qualified investment expert, when making investment decisions. The Clerk, as custodian of the County funds, shall implement the Board's investment decisions as soon as practicable.

The County Investment Advisor and the Clerk will meet quarterly. The County Investment Advisor

shall provide the County with quarterly reports on performance and compliance with the policy. The quarterly report shall contain the portfolio's weighted average yield compared to established benchmarks each quarter, with both a data table and corresponding graph presented to the Board. The benchmarks that shall be used are the average yield on the 6-month and 12-month Constant Maturity Treasury (CMT) indices during the prior quarter's reporting period. The benchmark is intended to serve as an indication of general market yield and to establish a clear frame of reference and understanding for the County's investment performance. It is not intended as a hurdle that the County must meet, as this practice may encourage undue risk during periods of rapidly rising interest rates.

The County Investment Advisor shall be selected in conjunction with the procurement of the County Financial Advisor services unless otherwise directed by the Board. In these services, the Board will consider past investment performance; fees; assets; under management; experience of the firm and the individuals managing portfolios of similar size and complexity, and investment restrictions. The County Investment Advisor will be evaluated annually by the County. The determination of retention will be based upon the investment performance, compliance with this policy, and State and Federal law.

The standard of prudence to be used by County shall be the "prudent person rule" which shall be applied in the context of managing the overall portfolio. Persons performing the investment functions acting in accordance with written policies and procedures, and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

The "prudent person rule" is herein understood to mean the following: Investment shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the

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probable safety of their capital as well as the probable income to be derived.

An Investment Advisor retained by the County shall be held to the “Prudent Expert” standard which states that a fiduciary shall manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

The Clerk, when implementing the Board’s investment decisions, shall purchase or sell investment securities at prevailing market rates except for investments such as Guaranteed Investment Contracts (GICs) or Flex Repurchase Agreements (Repos) involving bond proceeds for which the Board’s authorization and approval shall be separately provided in the bond sale and authorization documents. Authorized Investments shall consist of the following:

- (1) The Local Government Surplus Funds Trust Fund, “Florida Prime”, the State investment pool administrated by the State Board of Administration (SBA) or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01 of the Florida Statutes, and established in Section 218.405.
- (2) Money Market Funds – Securities and Exchange Commission (SEC) registered, AAA-rated money market funds offered by prospectus with permitted investments limited to government securities and repurchase agreements backed by government securities.
- (3) U. S. Treasuries – for which the direct obligations of, or the obligations the principal and interest, are unconditionally guaranteed by the United States Government. Such securities will include, but not be limited to, Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strip Coupons (Zeros).
- (4) Federal Agencies – bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by the United States

Government. Such agencies include but are not limited to, Private Export Funding Corporation (PEFCO), Small Business Administration (SBA), Housing and Urban Development (HUD), Federal Housing Administration, Federal Financing Bank, Governmental National Mortgage Association (“Ginnie Mae”), Tennessee Valley Authority (TVA), and the Department of Veteran Affairs (VA).

- (5) Federal Instrumentalities – bonds, debentures, and other evidence of indebtedness issued or guaranteed by the issuing entity itself. Issuers shall include, but are not limited to, the Federal Farm Credit Bank (FFCB), the Federal Home Loan Bank (FHLB), the Federal National Mortgage Association (Fannie Mae), and the Federal Home Loan Mortgage Cooperation (“Freddie Mac”).
- (6) Time deposits, savings accounts, and non-negotiable Certificates of Deposit issued by qualified banks or savings banks under the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes, and doing business and situated in the State.
- (7) Guaranteed Investment Contracts (GICs) and Repurchase Agreements (Repos) – Any investment in a GIC or Repo shall be done with Primary Dealers, as designated by the Federal Reserve Bank of New York, with a credit rating of A or better from S&P or Moody’s, or other financial institutions rated “AA” by S&P or “Aa” by Moody’s. Repurchase agreements shall include both overnight and term repurchase agreements to be priced daily, as well as flexible repurchase agreements (“flex repos”) which are authorized solely for the investment of bond proceeds. The maturities of the Guaranteed Investment Contracts and Flex Repos shall correspond to the County’s cash flow forecasts on the specific bond issue. Required collateral shall be maintained at a minimum of 102% of the outstanding balance of the contract or agreement along with accrued interest and shall be limited to securities authorized within this policy. Collateral shall be held with a third-party



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safekeeping agent and registered in the name of the County.

All GIC and Flex Repo Investments must be competitively bid and fully documented to the extent required by Federal regulations. The investment of bond proceeds into a GIC or Flex Repo must be approved by the Board prior to initiating the bid process.

- (8) Mortgage-backed securities (MBS) issued by Fannie Mae, Freddie Mac and Ginnie Mae: limited to pass-through pools and balloons. Private label pools, whole loans and Collateralized Mortgage Obligations (CMOs) are not permitted.
- (9) Commercial Paper with a stated maturity of two hundred seventy (270) days or fewer from the date of its issuance, rated not less than A-1 or P-1 or an equivalent rating by at least two (2) nationally recognized credit rating agencies; or one (1) nationally recognized credit rating agency and fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States.
- (10) Bonds, or other evidence of indebtedness of U.S. counties, incorporated cities, towns, or duly organized school districts which carry a minimum "AA-" rating by Standard and Poor's, "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency at the time of purchase.
- (11) Corporate bonds, debentures, and notes that are denominated in United States dollars. The debt must be rated at least "AA-" by Standard and Poor's, or "Aa3" by Moody's Investor Service, or the equivalent rating by a nationally recognized rating agency.

Any non-permitted investment currently held in the County's portfolio at the adoption of this policy may continue to be held to maturity or timely, subsequent sale.

Derivatives, as well as any Investment not specifically listed in this Section, are not eligible for purchase by the County.

The investment portfolio shall be structured in such a manner to match investment maturities with cash needs as they come due. Liquidity and maturity consideration are as follows:

- (1) Current operating funds will be matched with anticipated cash flow needs and will be kept in relatively short-term investments. These short-term investments will include the depository bank, money market funds, the State Board of Administration (SBA) Florida Prime pool, repurchase agreements, federal agencies and instrumentalities and U. S. Treasuries with maturities of one (1) year or less.

Bond proceeds and other restricted capital funds will be invested to match the projected cash flow needs in accordance with bond covenants, construction contracts and other capital plans. Maximum maturities may be exceeded when deemed beneficial and authorized by the Board.

The County's total portfolio may contain investments with stated maturities not exceed five (5) years, with the exception of mortgage-backed securities, while the weighted-average maturity of the overall portfolio shall be limited to three (3) years.

Revenue flows and anticipated cash inflows will be analyzed and considered in the investment decision. To optimize funds as well as insure sufficient liquidity the County will provide the Clerk and County Investment advisor with cash flow forecasts reflecting the amount needed to remain liquid to meet disbursement obligations. The cash flow forecasts will reflect an estimate of cash receipts and disbursements by quarter for a rolling two-year period, as well as identify core funds or those funds available for longer-term investing.

- (2) Maximum Maturity on Securities.

<u>Security</u>	<u>Maturity Limit</u>
State Board of Administration	N/A
Money Market Funds	N/A
U.S. Treasuries	5 years
Commercial Paper	270 days

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Municipal Obligations	5 years
Corporate Obligations	3 years
Federal Agencies and Federal Instrumentalities	5 years
Certificates of Deposit	1 year
Term Repurchase Agreements	30 days
Flex Repos and GICs	N/A
Mortgage Backed Securities	30 years

- (3) Portfolio Activity and Maturity Management. The investment philosophy of the County is to “buy and hold” but the maturity composition of the portfolio and the general economic conditions will be evaluated to determine if a replacement investment would be advantageous. Accounting losses may be incurred in this situation if an economic gain is achieved. The portfolio maturity may be shortened or extended dependent on interest rate projections or the portfolio quality may be improved by reducing the maturity or risk of a security.

Prudent investing necessitates that the portfolio be diversified as to instruments and dealers. The following maximum limits are guidelines established for diversification by investment type.

<u>Security Type</u>	<u>Portfolio Limitations</u>
State Board of Administration	30 percent
Total Investment Pools	40 percent
Money Market Funds	100 percent
U.S. Treasuries	100 percent
U.S. Treasury Strip Coupons (Zeros)	5 percent
Federal Agencies and Federal Instrumentalities	80 percent
Certificates of Deposit	20 percent
Term Repurchase Agreements	10 percent
Mortgage Backed Securities	30 percent
Commercial Paper	20 percent
Municipal Bonds	20 percent
Corporate Bonds	10 percent

NOTE: Allocation to any single issuer of Commercial Paper, Corporate or Municipal bonds shall be limited to 5 percent (5%) of the total portfolio at the time of purchase.

Leveraged investments or agreements are prohibited.

Bond proceeds shall be invested in accordance with the covenants in the governing resolution, indenture and related issuance documents. All GICs and Flex Repos comprised of bond proceeds shall be excluded from the portfolio composition limits in subsection (1), above, when calculating percentages to test portfolio issues.

Assets held shall be diversified to control the risk of loss resulting from the over concentration of assets in a specific maturity, issuer, instrument, dealer, or bank. Diversification strategies within established guidelines shall be reviewed and revised periodically by the County Investment Advisor, who shall make recommendations to the Board based on the finding of such reviews.

The County Investment Advisor and Clerk, as custodian of the County funds, and any investment officers designated by the Clerk to perform the investment functions in accordance with these written policies and procedures, are required to annually complete eight (8) hours of continuing education in subject courses of study related to investment practices and products.

It is the policy of the County to purchase securities only from those broker/dealers or financial institutions included on the C's approved list.

Financial institutions will be included on the approved list if they have been designated a Qualified Public Depository as determined by the State of Florida and State Statutes. A listing of the Qualified Public Depositories is available on a quarterly basis from the *Florida Administrative Weekly*.

In addition, the list may include primary government security dealers and regional brokers and dealers that qualify under the Securities & Exchange Commission Rule 15C3-1 (Uniform net capital rule) and are registered to do business in the state of Florida.

All approved broker/dealers or the County's Investment Advisor will acknowledge in writing that they have received a copy, read, and concur with the County's investment policy prior to engaging in any investment activity involving County funds.



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The County Investment Advisor shall present the approved list to the Board on an annual basis for information and disclosure purposes.

The Clerk will execute a third-party custodial and safekeeping agreement with the County's depository bank. All securities purchased and/or collateral obtained shall be properly designated as an asset of the County and held in safekeeping. No withdrawal of such securities, in whole or part, shall be made from safekeeping except as authorized by the Clerk. The third-party custodial safekeeping agreement shall include letters of authority from the Clerk; details as to responsibilities of each party with respect to notification of security purchases, sales delivery, repurchase agreements, wire transfers, safekeeping and transaction costs; and procedures in case of wire failure or other unforeseen mishaps, including the liability of each party.

The Clerk and the County Investment Advisor shall require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Master Repurchase Agreement.

The Clerk and the County Investment Advisor shall jointly determine the approximate maturity date(s) based on cash flow needs, market conditions and portfolio analysis and select one or more optimal types of investments for approval by the Board. A minimum of three (3) qualified banks and/or dealers will be contacted and asked to provide bids to the Clerk.

- (1) Bids will be held in confidence until the best bid is determined and awarded.
- (2) Documentation will be retained for all bids, with winning bid clearly identified.
- (3) If the maturing investment is a certificate of deposit, and the depository institution has performed to the satisfaction of the County, that depository institution shall be asked to submit a competitive bid, and that bid shall be equal to or greater than competing bids in order to retain funds.

- (4) If the highest bid is not selected, the reasons for that decision will be clearly documented on the bid forms.
- (5) In the event that a broker/dealer or financial institution initiates and proposes a security swap that provides a financial advantage to the County, the Clerk may bypass obtaining bids from competing dealers provided that the Clerk can verify fair market value was obtained.
- (6) In certain circumstances, when the County Investment Advisor believes an investment security with exceptional value in the market will not be available for the time it would take to receive additional bids, it may be purchased without obtaining the required three bids, *provided that fair market value can be established*. Fair market value may be established by showing a similar security that is being offered in the market at the same time.

The Clerk shall exercise and monitor a set of internal controls to be conducted through the County Finance Director. Said controls are designed to protect the County's fund and ensure the proper accounting and reporting of investment transactions. Written procedures shall be maintained. Such controls shall consist for the following:

- (1) All securities purchased or sold will be transferred only under the "delivery versus payment" (DVP) method to ensure that the funds or securities are not released until all criteria related to the specific transaction have been met.
- (2) The Clerk is authorized to accept on behalf of the County, trust receipts or confirmations as evidence of the actual delivery of the obligation or security in return for the payment of the investment.
- (3) Trust receipts or confirmations shall fully describe the various securities held. The receipt or confirmation shall state that the investment is held in the County's name.

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- (4) Telephone or wire transfer transaction will be confirmed by subsequent written documentation.
- (5) There will be adequate separation of duties with a clear delegation of authority among investment personnel.
- (6) Custodial safekeeping will be properly utilized.
- (7) Operational reviews, performance evaluations and interim and annual reporting shall be completed by the Clerk.
- (8) The Clerk will not take physical possession of any security or investment.
- (9) There shall be specific limitations regarding securities losses and remedial action shall be taken as soon as possible.
- (10) A wire transfer agreement with the custodial bank outlining the various controls and security provisions for making and receiving wire transfers will be established.
- (11) Collusion is Prohibited.
- (12) Written dealer confirmation and monthly and/or quarterly custodial account statements will be maintained.
- (13) All daily investment activity will be coordinated and reviewed by the Assistant Finance Director and the Finance Director. Investment activity must be approved by the Clerk, Chief Deputy Clerk or Finance Director.
- (14) The following positions are designated as having the authority to initiate all investment activities directed by the Board, and shall be considered investment officers for the purposes of this policy:
  - (a) Clerk of the Circuit Court
  - (b) Finance Director
  - (c) Assistant Finance Director
  - (d) Revenue Supervisor
  - (e) All other designees at the discretion of the Clerk
- (15) Periodic training and educational opportunities in investment and related subjects will be provided and made available to appropriate investment personnel.
- (16) Additional internal controls may be established by the Clerk.

### **Changes to Financial Policies**

The Resource Management Department continuously reviews existing Financial Policies. It is anticipated that revisions to the existing policies will be proposed and brought forward to the Board of County Commissioners during a regularly scheduled meeting for discussion and action. If any changes to the policies are approved by the Board of County Commissioners, the updated policies will be included in the County's Administrative Code (Section 22.5) which can be viewed online.



## LONG TERM FINANCIAL PLANNING

In order to continue to meet the needs of the citizens of Seminole County, the Board of County Commissioners has implemented a variety of financial strategies to better position itself fiscally for managing future economic trends and revenue growth fluctuations. Long-term financial planning is used to promote fiscal sustainability by focusing on strategies that emphasize the structural balancing of revenues and expenditures with minimal reliance on reserves.

This process has enabled Seminole County to maintain a sound financial position despite the challenges of our economy and the cost of unfunded mandates forced on local governments. Currently, major countywide revenues and strategic spending has eliminated the budget deficits created by the economic recession and has enabled the rebuilding of our reserves for future fiscal challenges that may impact quality of life services provided to our community.



### Five Year Forecast

One financial strategy is the utilization of a Five-Year Forecast when evaluating proposed financial changes for the County. The County has created a base-line Five Year Forecast which demonstrates the financial results of current revenues and expenditures over time, assuming no significant changes are made. This forecast includes conservative estimates of the expected changes in revenues and expenditures over the next five years.

When a change is proposed that would affect the County's financial status, the Five-Year Forecast is updated with the proposed changes. The resulting forecast is compared to the base-line forecast to determine if the proposals create a more or less sustainable outlook for the County.

If the Five-Year Forecast indicates a deteriorating financial position for the County, various results can be formulated through reducing expenditures, utilizing reserves, augmenting revenue sources, or a combination of these

strategies. On the other hand, if the Five-Year Forecast indicates an improving financial position; increasing reserves, added expenditures, or reducing revenue sources can be examined. It is anticipated that, through the utilization of various financial strategies, the County's revenues and expenditures should remain relatively balanced.

### Changes in Revenues

The outlook for most major countywide revenue sources is promising with larger than normal growth trends experienced over the past two to three years. General Fund revenue is expected to grow on average close to 3.5% annually over the next several years. This outlook is based largely on a projected growth in taxable values averaging 4% over the forecast period coupled with 2% growth in sales tax.

The Seminole County Fire District Fund had been operating at a structural deficit for 10 years and was facing a \$5.8M deficit for FY 2017/18, which would have brought Fire Fund reserves under \$10M by the end of FY 2018/19. In response to the deficit, the Board of County Commissioners approved a 0.4350 increase to the Fire District MSTU millage rate, bringing the Fire millage to 2.7649. This generated an additional \$9.2M (excluding property value growth) to the FY 2017/18 revenues and has stabilized the Fund in FY 2018/19 and beyond. These additional revenues are necessary to fund the construction, staffing, and equipment for new fire stations, which will maintain public safety service levels in our growing communities.

County charges for services are reviewed annually by Departments during the annual budget process and recommended changes in fees are considered at that time.

Revenues are broadly divided into several categories, including taxes, fees, and grants. There are various options available to adjust revenues in each of these categories, below are a few examples.

### Taxes

Florida laws regulate the manner and amount that local governments can raise annual millage rates. The BCC is authorized by law to levy a property

## LONG TERM FINANCIAL PLANNING

tax rate up to 10 mills Countywide and 10 mills in the unincorporated area however annual increases are limited by maximum millage rates based on the annual change in Florida personnel income and prior year tax levies. The Seminole County BCC historically refrains from increasing millage rates and because the County adopted property tax rates below the rolledback rates for several years during the recession as real estate values declined, property tax laws restricting annual rate increases have not limited the County's ability to raise needed revenues. Growth in ad valorem revenue is generally attributed to new construction and increases in existing taxable property values.

For FY 2019/20, Countywide property values grew by 8.22%. General County Millage (4.8751) and Unincorporated Road MSTU (0.1107 mills), and Fire MSTU millage (2.7649) remained unchanged for a total BCC Millage of 7.7507. This resulted in increases of \$12.2M to the General Fund, \$126K to the Transportation Trust (Roads) Fund, and \$4.6M to the Fire Funds. The Board is additionally authorized to levy up to 5.1249 mills Countywide for a maximum rate of 10 mills.

On May 20, 2014, Seminole County voters approved a ten-year penny sales tax to fund capital improvements for transportation, public education facilities and other infrastructure uses authorized by law. Collection of the infrastructure sales tax began on January 1, 2015 and is shared between the County, School Board and municipalities. This is the third penny sales tax passed by Seminole County voters since 1991.

### **Fees**

The BCC has the statutory authority to impose fees on a variety of governmental services. Fees for parks and recreation, water and sewer, solid waste, building permits, etc., are reasonably based on the cost of service for the benefit received. The Budget for FY 2019/20 included a 3% increase in water and sewer and solid waste rates.

### **Grants**

Other governmental entities, such as the State of Florida and the Federal Government, offer grants to local governments in order to either offset costs of the local government or to provide additional

services to the citizens of the local jurisdiction. Grant opportunities are evaluated to determine if the overall cost of the program to Seminole County (including administrative costs) will be lower than the benefits received by the net benefits to the citizens. Seminole County will actively seek out these grant opportunities whose costs are lower than the benefits. However, if it is determined that the overall cost will be higher than anticipated benefits, then the County will not actively seek those grant opportunities.

Grants are generally not awarded on schedule with the County's fiscal year. As such, most grants are generally not included in the Adopted Budget. Instead, grant opportunities are brought to the BOCC during regularly scheduled public meetings for approval throughout the year.

### **Changes in Expenditures**

The most successful financial strategies can often be found by examining expenditures. Expenditures can be adjusted by either changing the level of services provided (effectiveness) or by adjusting the productivity of the County (efficiency).

The level of services provided can also be affected by the economic climate and the varying demands of the citizens of Seminole County. It is the responsibility of the BOCC to establish appropriate service levels and expenditure priorities.

County Staff continuously seeks methods of increasing productivity in order to provide services in the most efficient manner possible.

### **Personnel Services**

The County has acquired a portfolio of various technology solutions over the past few years. As those technologies are adopted by County staff, it is anticipated that increased efficiencies may result in future workforce reductions if the costs of maintaining these technological solutions is less than current personnel costs.

The costs of health care benefits provided by the County to its employees are climbing (as they are for most employers). While the total effect of the Patient Protection and Affordable Care Act is difficult to measure at this time, the County

## LONG TERM FINANCIAL PLANNING

continues to look for ways to reduce the costs of Employee Health Care Benefits. In conjunction with its Health Care Provider, the County is continuing to encourage participation in its Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.

### **Renewal and Replacement Funds**

The County established renewal and replacement funding for Facilities, Fleet Equipment, and for Information Technology (IT) Equipment. Previously, the funding requirements for maintaining the County's Fleet and IT Equipment and County Owned Buildings would vary significantly from year to year. Funding was only provided on an as needed and emergency basis. This made it difficult to plan for the long-term maintenance of County assets.

By creating a mechanism for the steady funding of these programs, the County is better able to forecast its long term financial needs. Additionally, the funds will also be utilized in a way that allows the County to proactively maintain County Facilities, which will lower the overall costs of sustaining these assets.

Funding for the Facilities and Fleet Renewal and Replacement Programs is primarily provided through the General Fund, Transportation Trust Fund, Water & Sewer Fund, and Solid Waste Fund. Program costs are projected for use over a 5-year period. The goal of advanced funding for these programs is to provide a consistent and sustainable level of reserves for the on-going and higher maintenance costs of buildings and fleet. Technology costs for equipment are being allocated over a period of 5 years. This is a method of self-funding the program to capture on-going revenue for equipment to be refreshed at the end of the five-year term.

### **Utilization and Maintenance of Debt**

The County continues to maintain a very high debt rating, as determined by independent rating agencies. Standard and Poors rating is "AA+" for Seminole County and views the outlook of this rating as stable; and Moody's rating is Aa2. This has allowed the County to reduce the costs of

existing debt and to fund certain capital acquisitions through inexpensive debt financing. As interest rates have fallen in the economic environment, the County has been able to refinance existing debt at lower interest rates, which provides immediate savings to the tax payers. It is considered an axiom of governmental finance that the use of debt be limited to the acquisition, development, and refurbishment of assets which provide benefits to future periods, and that the term of the debt shall not exceed the useful life of the newly acquired asset or improvements.

### **Consolidation of Services**

The County has engaged in discussions with the seven cities located within the County to identify possible cost reductions/ productivity increases through the consolidation of services. Seminole County operates a single 911 call center, shared with all of the cities in the County. This has allowed for the removal of duplicated services. Three of the seven cities have consolidated their Fire Departments with the County, also resulting in an overall cost savings. County staff is continuing to seek additional consolidation opportunities in order to provide more efficient services to all citizens.

### **Changes in the Levels of Reserves**

The County built up its Reserves during the time of unprecedented revenue growth prior to the beginning of the economic downturn. The FY 2019/20 General Fund budget is balanced utilizing \$2.5M from reserves. This is a planned use of reserves, which will allow the County to pro-actively maintain its fleet and facilities.

General Fund reserves budgeted for FY 2019/20 are 19.9% of current revenues, a level that provides over two months of operating support for economic stabilization and emergency /disaster related events as well as assist the county in maintaining a AA+ credit rating.

By utilizing these financial strategies, as well as others as they are determined, the County will position itself for long term fiscal sustainability and resiliency.



# LONG TERM FINANCIAL PLANNING

## Five-Year Forecast/General Fund

A summary of the Fiscal Year 2019/20 through 2024/25 Five-Year Forecast for the General Fund is presented below.

	FY20 BUDGET	FY21 PROJECTED	FY22 PROJECTED	FY23 PROJECTED	FY24 PROJECTED	FY25 PROJECTED
<b>TOTAL REVENUES</b>	236.3	246.1	255.4	261.6	267.9	274.4
<b>TOTAL EXPENDITURES</b>	238.8	251.8	262.1	271.1	281.0	291.1
<b>BUDGETED DEFICIT</b>	(2.5)	(5.7)	(6.7)	(9.5)	(13.1)	(16.7)
<b>RESERVES</b>	46.90	41.20	34.50	25.00	11.90	(4.80)
<b>RESERVE %</b>	20%	17%	14%	10%	4%	-2%
<i>AMOUNTS IN MILLIONS</i>						

## Forecast Assumptions:

### Revenues

- Ad Valorem Taxes – Countywide Millage 4.8751
- Taxable Property Values increasing at 5.5% in FY20; 5% in FY21; and 3% thereafter
- State Shared Sales Taxes increasing at 2%
- Public Service Tax increasing at 2%
- Communication Service Tax flat at 0% growth

### Expenditures

- Personnel Services growth of 5%
- Operating expenditures increasing 2% annually
- Constitutional Officers average 4% growth annually net of \$1M annual excess fees
- LYNX 4% annual increase
- Economic Development \$1.8M in FY21, 1.5M thereafter
- Facilities Planned Work Transfer \$1M per year
- Fleet Renewal Transfer \$1.5M until FY23; \$500K per year thereafter
- Debt Service \$8.3M annually



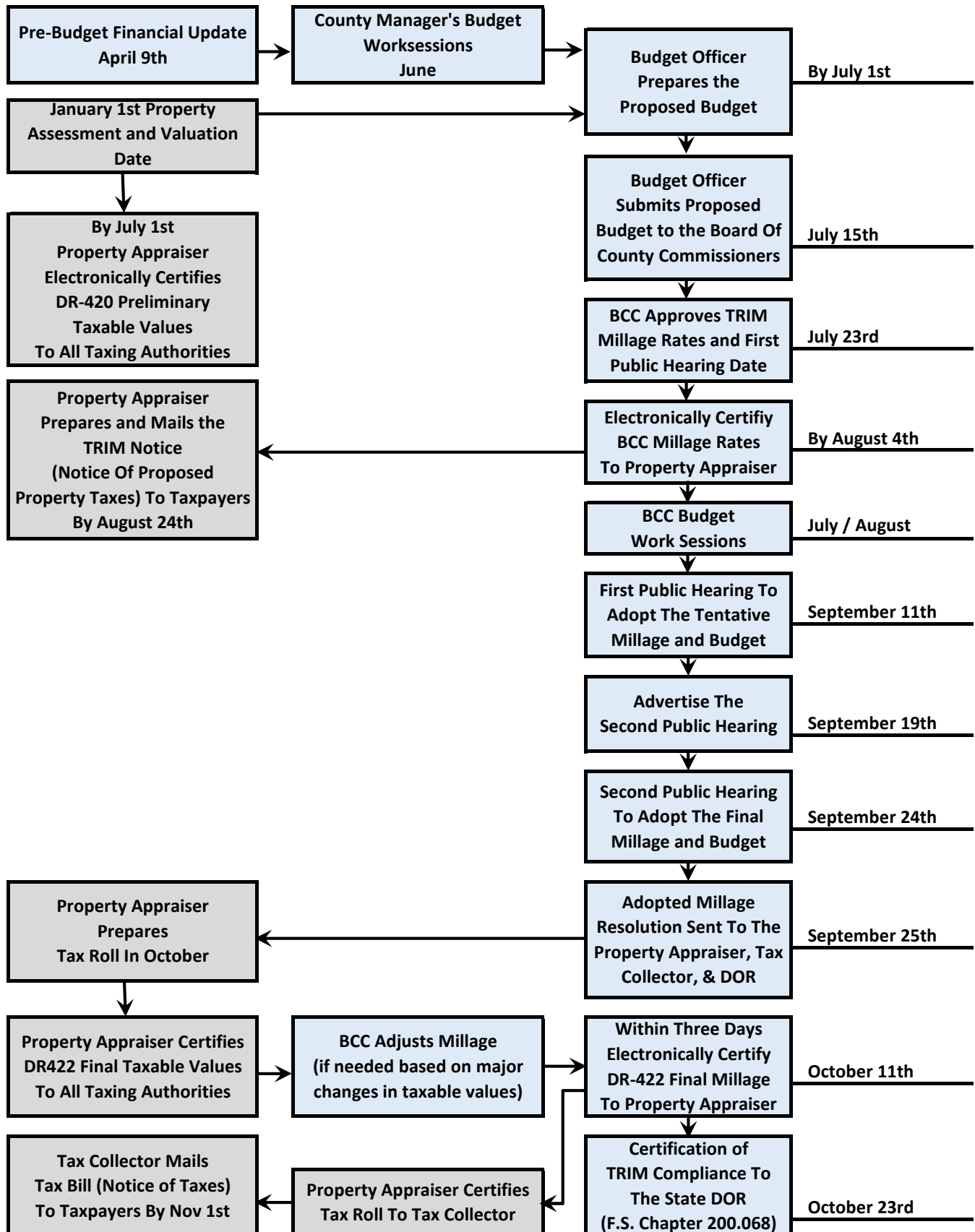
## SHORT TERM INITIATIVES FOR FY 2019/20

- Provide consistent level of services to citizens within the constraints of available resources and future fiscal sustainability.
- Maintain structural balance in the General Fund and utilize reserves only for one-time capital needs. Avoid relying on reserves to balance base operations.
- Increase Water and Wastewater rates 3% in order to adequately fund operating and \$15.1M in new capital infrastructure costs for FY 2020.
- Realize \$162K annually in interest cost savings from the recent refunding of outstanding bond issues.
- Continue to improve analysis and reporting capabilities of the County's budget software program to integrate with the current financial system for efficiency savings and future process improvements.
- Continue \$50K Tuition Reimbursement program for Educational Incentives to encourage professional development, which will lead to better service to our citizens.
- Control Countywide overtime through the use of proper scheduling and Comp Time.
- Continue Economic Development initiatives in the amount of \$1.7M for FY 2019/20 to promote business growth in Seminole County.
- Maximize utilization of the newly constructed Sports Complex, which is expected to generate almost \$1M in Tourism Revenue within Seminole County.
- Continue construction projects associated with the voter-approved One Cent Local Government Infrastructure Sales Tax program. \$49.7 of new projects budgeted in FY 2019/20.
- Replace Countywide Telephone system by FY 2019/20. Year one of the project was approved by the Board in FY18.
- Reduce the County's homeless population by providing \$455K in general funds for services managed by our Community Services Department.
- Continue to construct, staff, and equip new Fire Stations to meet the County's growing need for services.
- Continue to review and develop plans to create operational efficiencies for County court facilities, public facing locations, and other workspaces.

## LONG TERM GOALS & OBJECTIVES FOR FY 2018/19

- Seminole County's voter approved One Cent Infrastructure Sales Tax, will provide Seminole County with estimated revenues of \$351 million over a ten-year period to address transportation needs.
- Maintain adequate General Fund balances, while funding base operations and capital replacement.
- Maintain the current level of services provided to our citizens.
- Development of a more holistic approach to structural balancing with the BCC and Constitutional Officers.
- In conjunction with its Health Care Provider, the County has implemented a Wellness Program for its employees with the goal of reducing health related costs. It is anticipated that the savings generated from a healthier workforce will offset the cost of the program.
- Continue discussions with the seven cities located within the County for possible cost reductions/productivity increases through a consolidation of services. Three of the cities have consolidated their Fire Departments with the County.
- Develop / Integrate County software systems that allow management to better measure and evaluate new SMART goals and objectives.
- Bring all County Fleet into good repair through a 5-year level funding plan that will result in no vehicles being past end of life recommendations (12 years light duty, 15 years heavy duty).
- Review and update impact fees to an appropriate level to fund new growth needs.

# FY 2019/20 BUDGET CALENDAR



**Note:** DR 420 - Preliminary Certification of Taxable Values  
 DR 422 - Final Certification of Taxable Values (prior to extending tax roll)

# BUDGET PROCESS

## **Overview**

The County began the budget development process by continuing to focus on long-term fiscal sustainability by integrating strategic planning and budgeting. This process combines financial forecasting and fiscal strategizing to identify challenges/opportunities, causes of fiscal imbalances, and to develop a Long-term Financial Plan that ensures future fiscal resiliency and sustainability. Departmental goals were formulated throughout the budget development process, while documentation of the departmental goals, objectives, and performance measures occurred near its conclusion.

Budget formulation, adoption, and execution in Seminole County involve year-round interaction and the cooperation of all County departments. The process is designed to identify service needs, develop strategies for meeting those needs, provide available resources, and allocate appropriations to execute the plan.

In order to achieve a more cost-effective service delivery, budgets were developed based on current program service levels, an examination of the previous year expenditures, and an assessment of operation options. This methodology was utilized in FY 2018/19 and continued to be utilized in FY 2019/20.

This approach requires a tight linkage with the budget process, which is used to gather and evaluate new service requests. The objective was to continue this process and examine all countywide programs in order to redirect efforts and funds from lower priority to higher priority programs, improve efficiency, effectiveness, and reduce spending. This process allowed the County to continue to assist in developing a clear and concise long-term financial perspective that identified the County's current/projected programs/service levels and financial condition.

The County's fiscal year is October 1st through September 30<sup>th</sup> each year. The annual budget process for Seminole County is approximately eight months starting in January and proceeding through the end of September. The County prepares an annual budget with a five-year forecast focus.

## **Budgetary Basis / Assumptions**

The guiding principles of the budget development process are as follows:

- ✓ No new taxes or increases to tax rates.
- ✓ Continued rightsizing of workforce, primarily through natural attrition.
- ✓ Continue reduction of operating costs where possible.
- ✓ Utilization of reserves in a responsible manner.

The revenue budget was prepared based on trend analysis, legislative actions and available economic data. Seminole County decreased the Countywide based millage in FY 2010/11 from 4.900 to 4.8751 and has adopted the same level through FY 2019/20. Although Florida Statutes 200.185 and 200.065, limits the annual increase in property taxes levied by local governments by a "maximum millage" rate, the Seminole County

BCC has not been impacted by this law since the implementation of Property Tax Reform in FY 2007/08. The maximum millage rate is based on prior year property taxes levied, changes in taxable values and the annual growth in Florida personnel income. Because taxable property values declined and ad valorem taxes levied by the BCC from FY 2007/08 through FY 2012/13 were below the aggregate rolled-back rates, the maximum millage rate imposed by Florida law has exceeded Seminole County's adopted millage rates each year.

The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

## BUDGET PROCESS

### We ensure Transparency in the Budget Process by:

- ✓ Requiring a public process prior to reduction or elimination of any governmental or direct service to the public.
- ✓ Providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described above.
- ✓ Making written documentation available to the public on the County website in advance of the public process that provides readily understood language, explanatory comments and information about the County budget.

### Funding Requirements for Programs/Services:

- ✓ Departments were responsible for performing a detailed analysis of spending activity to support programs/services. Historical spending is not assumed as automatic justification for program re-appropriation.
- ✓ Departments were required to submit formal detailed requests for one-time initiatives or increases to their base operating budget.
- ✓ Departments presented their initial operating budget requests and program prioritizations for review by the County Manager

The FY 2019/20 revenue and expenditure budget assumptions are as follows:

### Revenues:

- ✓ The Countywide General Fund millage is unchanged from the prior year property tax rate of 4.8751 mills. Countywide property values increased by 8.25%.
- ✓ The County Municipal Fire/Rescue MSTU millage remains unchanged at 2.7649 mills. Fire MSTU property values increased by 7.78%.
- ✓ Unincorporated Road MSTU millage rates remain unchanged at 0.1107 mills. Roads MSTU property values increased by 7.54%.

- ✓ Ad valorem revenue estimates are budgeted at 96% of the total property taxes levied by the Board of County Commissioners.
- ✓ Half-cent sales tax, County revenue sharing, gas taxes and other locally levied taxes were projected based on current economic trends, historical receipts, legislative actions and state estimates.
- ✓ Interest income projections remain flat with an expected rate of return on investments of 1% for FY 2019/20.
- ✓ Due to an increase in projected Interest revenue, Water and sewer rates were increased by 3% to support debt funding requirements and to protect our existing debt and credit ratings.

### Expenditures:

FY 2019/20 direction was given from the County Manager's Office to develop base budgets consistent with current service levels. Requests for additional resources deemed critical were reviewed on an individual basis.

### Personnel Services:

- ✓ Budgeted compensation is at 100% of actual pay rates with a 3% cost of living adjustment and a 3% increase in salary adjustments per recommendations from the County's Compensation Study.
- ✓ Based upon a fund by fund analysis of actual prior year lapsed personnel service amounts, budgeted General Fund personnel services expenditures included a 2% lapse to account for position vacancies.
- ✓ Retirement rates were budgeted as established by state legislature effective July 1, 2018. The rates are as follows: 8.47% for Regular Class, 25.48% for Special Risk, 25.41% for Senior Management, 48.82% for Elected Officials, and 14.03% for DROP.
- ✓ The employer's portion of the Federal Insurance Contributions Act (FICA) taxes, which fund Social Security and Medicare, are budgeted on a per employee basis. The Social Security portion of the tax is 6.2%, and the Medicare portion of the tax is 1.45%, for a



## BUDGET PROCESS

total of 7.65% of an employee's budgeted salary.

- ✓ Health benefits are self-insured by the County. Rates are established annually based on the experience of the program, projected claims and available fund balance in the Health Insurance Fund.
- ✓ Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide.

### Operating Expenses:

- ✓ Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, and an assessment of operational options.
- ✓ Departments were requested to maintain service levels without increasing operating budgets. Additional requests for resources deemed critical to operations were also considered.

### Internal Service Charges & Cost Allocations:

- ✓ Direct/indirect cost allocations assist in identifying the full cost of programs/services provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.
- ✓ Internal service needs of county departments, such as facilities maintenance, fleet maintenance, telephones, postage, printing and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.
- ✓ Operating and Labor costs for capital project

delivery are generally charged to capital funding sources.

- ✓ The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

### Property Liability Insurance:

- ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

### Capital Equipment:

- ✓ Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

### Capital Improvements:

- ✓ Capital projects are initially proposed and reviewed yearly as part of the Five-Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five-Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2019/20 is included in the Adopted Budget.

### Carryforward:

- ✓ Project and grant carryforward will be brought to the Board of County Commissioners in December and January. This carryforward will be comprised of the following:
  - Unspent funds from FY 2018/19 for incomplete projects, both capital and operating, and grants.
  - Certain unspent and unexpired grant funding.
  - Funding for budgeted equipment which was not delivered by September 30, 2019.

## BUDGET PROCESS

- ✓ A final adjustment to grant budgets for FY 2019/20 will take place based upon the results of the FY 2018/19 audit.

### Constitutional Officers Budgets:

- ✓ Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

### Reserves:

- ✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level (20% of expenditures for General Fund for credit rating maintenance) while providing services at a reasonable cost.

### Monitoring the Budget

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures to ensure they are in accordance with the approved budget and work plan.
- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

### Amending the Budget

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
  - The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund do not change.
- ✓ Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.

See the Fiscal Planning / Fiscal Policies section for additional information regarding the County's budget amendment process.

# BUDGET PROCESS

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The expenditure budget was based on a historical review of actual expenditures and an analysis of programs/service needs to ensure that funds are budgeted appropriately for the upcoming year. In addition, the budget meets federal and state requirements, as well as reflecting Seminole County's policies and practices.

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- ✓ Interest income projections remain flat with an expected rate of return on investments of 1% for FY 2019/20.
- ✓ Due to an increase in projected Interest revenue, Water and sewer rates were increased by 3% to support debt funding requirements and to protect our existing debt and credit ratings.

### Expenditures:

FY 2019/20 direction was given from the County Manager's Office to develop base budgets consistent with current service levels. Requests for additional resources deemed critical were reviewed on an individual basis.

### Personnel Services:

- ✓ Budgeted compensation is at 100% of actual pay rates with a 3% cost of living adjustment and a 3% increase in salary adjustments per recommendations from the County's Compensation Study.
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- ✓ Retirement rates were budgeted as established by state legislature effective July 1, 2018. The rates are as follows: 8.47% for Regular Class, 25.48% for Special Risk, 25.41% for Senior Management, 48.82% for Elected Officials, and 14.03% for DROP.
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## BUDGET PROCESS

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- ✓ Workers compensation is provided through the County's Self Insurance Fund for all employees of the Board of County Commissioners and the Constitutional Officers other than the Sheriff's Office. Rates by position class code are established annually based on the actuarial determined funding requirements and experience of the program and are charged to the individual costs centers, spreading the cost across applicable funding sources countywide.

### Operating Expenses:

- ✓ Operating budgets were developed based on current program/service levels, an examination of previous years' expenditures, and an assessment of operational options.
- ✓ Departments were requested to maintain service levels without increasing operating budgets. Additional requests for resources deemed critical to operations were also considered.

### Internal Service Charges & Cost Allocations:

- ✓ Direct/indirect cost allocations assist in identifying the full cost of programs/services provided by the County to its citizens. Full costing concepts were employed to a significant extent in the budget to allocate/appropriate all internal service expenditures of the County within the programs utilizing the services.
- ✓ Internal service needs of county departments, such as facilities maintenance, fleet maintenance, telephones, postage, printing and technology equipment, were assessed by internal service departments providing such support. The total costs incurred to provide internal service are charged to user departments based on projected use.
- ✓ Operating and Labor costs for capital project

delivery are generally charged to capital funding sources.

- ✓ The cost of administrative services such as support services, human resources, fiscal management, purchasing, and risk management are allocated to user departments with significant revenue supported funds.

### Property Liability Insurance:

- ✓ The County maintains a Property/Liability Insurance Fund to protect itself against loss. This program is funded through an annual premium based on the percentages of total insured value and claims experience.

### Capital Equipment:

- ✓ Funding for specific pieces of capital equipment needs such as fleet and heavy equipment are included in the adopted budget. No unspecified capital equipment may be purchased without approval by the Board of County Commissioners.

### Capital Improvements:

- ✓ Capital projects are initially proposed and reviewed yearly as part of the Five-Year Capital Improvement Program (CIP) process. This process includes annual review and adoption of the Five-Year CIP by the Board of County Commissioners. Project funding scheduled for FY 2019/20 is included in the Adopted Budget.

### Carryforward:

- ✓ Project and grant carryforward will be brought to the Board of County Commissioners in December and January. This carryforward will be comprised of the following:
  - Unspent funds from FY 2018/19 for incomplete projects, both capital and operating, and grants.
  - Certain unspent and unexpired grant funding.
  - Funding for budgeted equipment which was not delivered by September 30, 2019.



## BUDGET PROCESS

- ✓ A final adjustment to grant budgets for FY 2019/20 will take place based upon the results of the FY 2018/19 audit.

### Constitutional Officers Budgets:

- ✓ Budgets for Constitutional Officers were submitted in accordance with Florida Statutes by the individual officers and incorporated into the budget.

### Reserves:

- ✓ It is essential that the county maintain adequate levels of reserves across all funds as a protection to taxpayers to mitigate current and future risks (revenue shortfalls and unanticipated expenditures). Fund balance levels are also a crucial consideration in long-term financial planning. Focus was placed on maintaining Reserves at a fiscally prudent level (20% of expenditures for General Fund for credit rating maintenance) while providing services at a reasonable cost.

### Monitoring the Budget

The Budget & Fiscal Management staff conducts regular analysis of departmental financial activities to perform the following:

- ✓ To ensure compliance with applicable statutes, ordinance, County policies and procedures, and sound accounting and budgeting practices.
- ✓ To perform a proactive assessment of expenditures to ensure they are in accordance with the approved budget and work plan.
- ✓ To identify excess appropriations subject to reallocation.
- ✓ To track revenues, legislative proposals and economic trends, verify revenue projections and assess changes in the economy that impact specific revenues.
- ✓ To provide recommendations and initiate corrective budgetary action necessitated by changes in operations, departmental work plans, or emergencies/disasters.

The Budget & Fiscal Management staff generates various tracking/status reports to provide management with financial information necessary for decision-making. Fiscal performance reports and forecasting presentations are provided to the Board of County Commissioners to keep them abreast of the County's financial condition.

### Amending the Budget

The Board of County Commissioners annually adopts the budget by resolution for all funds. Budgetary authority is legally maintained at the fund level; however, Seminole County's financial system imposes budget controls at the appropriation level. State law requires that the revenue and expenditure budgets for each fund remain in balance at all times.

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

- ✓ Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by resolution by the Board, provided that the total of the appropriations of the fund may not be changed.
  - The Board of County Commissioners may establish procedures by which the designated budget officer may authorize budget amendments if the total appropriations of the fund do not change.
- ✓ Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
- ✓ A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board, be appropriated and expended for that purpose.

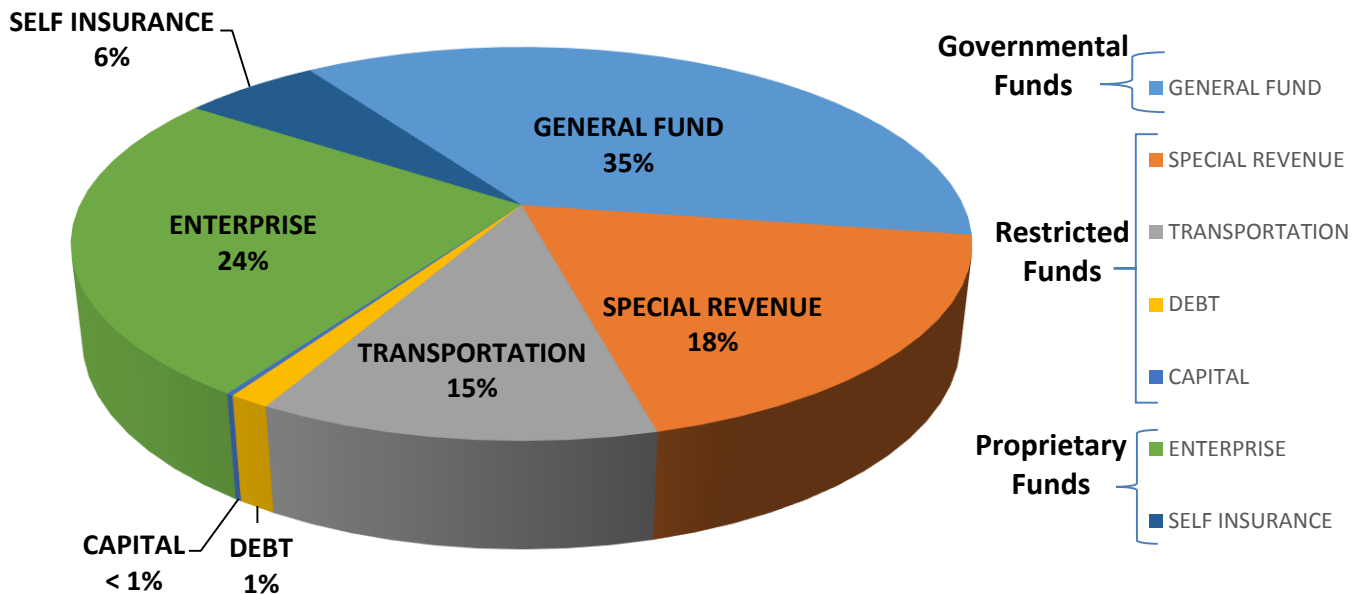
See the Fiscal Planning / Fiscal Policies section for additional information regarding the County's budget amendment process.

# BUDGET SUMMARY BY FUND / FUNCTION

	GENERAL FUNDS	TRANSPORTATION FUNDS	FIRE DISTRICT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
<b>BUDGETED REVENUES</b>									
310 TAXES									
311 AD VALOREM	167,274,532	1,903,982	67,720,049	-	-	-	-	-	236,898,563
312 LOCAL OPTION USE & FUEL TA	-	8,150,000	-	-	-	-	-	-	8,150,000
313 LOC GAS TX (9TH CENT MASS)	-	2,300,000	-	-	-	-	-	-	2,300,000
315 COMMUNICATIONS SERVICE TAX	-	-	-	5,700,000	-	-	-	-	5,700,000
316 LOCAL BUSINESS TAX	-	43,600,000	-	-	-	-	-	-	43,600,000
317 UTILITY TAX	7,320,300	-	-	-	-	-	-	-	7,320,300
318 COMMUNICATION SERVICE TAX	5,950,000	-	-	-	-	-	-	-	5,950,000
319 LOCAL BUSINESS TAX	475,000	-	-	-	-	-	-	-	475,000
<b>310 TAXES</b>	<b>181,019,832</b>	<b>55,953,982</b>	<b>67,720,049</b>	<b>5,700,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>310,393,863</b>
320 PERMITS FEES & SPECIAL ASS	126,500	2,640,000	170,000	22,437,490	-	-	-	-	25,373,990
330 INTERGOVERNMENTAL REVENUE	39,214,650	5,935,000	135,000	6,896,227	-	-	10,346,637	-	62,527,514
340 CHARGES FOR SERVICES	10,990,844	1,476,439	7,806,659	2,362,525	-	-	76,699,142	35,495,258	134,830,867
350 JUDGEMENTS FINES & FORFEIT	907,500	-	-	-	-	-	-	-	907,500
360 MISCELLANEOUS REVENUES	3,479,000	1,760,000	881,000	504,560	-	-	5,508,554	885,000	13,018,114
<b>CURRENT REVENUES</b>	<b>235,738,326</b>	<b>67,765,421</b>	<b>76,712,708</b>	<b>37,900,802</b>	<b>-</b>	<b>-</b>	<b>92,554,333</b>	<b>36,380,258</b>	<b>547,051,848</b>
	-	-	-	-	-	-	-	-	-
381 INTERFUND TRANSFER IN	5,522,728	7,223,501	-	446,120	9,908,201	-	21,271,185	-	44,371,735
386 CONSTITUTIONAL EXCESS FEES	1,150,000	-	60,000	10,000	-	-	-	-	1,220,000
399 FUND BALANCE	50,418,816	54,190,261	17,200,000	20,380,487	-	1,625,000	84,157,845	17,442,000	245,414,409
<b>TOTAL</b>	<b>292,829,870</b>	<b>129,179,183</b>	<b>93,972,708</b>	<b>58,737,409</b>	<b>9,908,201</b>	<b>1,625,000</b>	<b>197,983,363</b>	<b>53,822,258</b>	<b>838,057,992</b>
<b>APPROPRIATED EXPENDITURES</b>									
51 GENERAL GOVERNMENT	40,500,538	-	-	5,523,783	-	-	-	36,030,382	82,054,704
52 PUBLIC SAFETY	143,169,174	1,575,000	75,071,769	2,940,097	5,043,051	-	-	-	227,799,091
53 PHYSICAL ENVIRONMENT	2,330,497	5,064,467	-	21,290,571	-	-	90,237,624	-	118,923,158
54 TRANSPORTATION	-	85,887,735	-	-	-	-	-	-	85,887,735
55 ECONOMIC ENVIRONMENT	4,749,762	-	-	3,216,843	-	-	-	-	7,966,605
56 HUMAN SERVICES	11,076,993	-	-	4,182,786	-	-	-	-	15,259,779
57 CULTURE/RECREATION	19,334,424	-	-	609,906	1,637,200	45,714	-	-	21,627,244
60 COURT ADMINISTRATION	3,299,332	-	-	1,575,692	3,227,950	-	-	-	8,102,974
<b>CURRENT EXPENDITURES</b>	<b>224,460,719</b>	<b>92,527,202</b>	<b>75,071,769</b>	<b>39,339,678</b>	<b>9,908,201</b>	<b>45,714</b>	<b>90,237,624</b>	<b>36,030,382</b>	<b>567,621,289</b>
58 TRANSFERS	21,085,922	-	365,913	1,908,033	-	-	21,000,352	-	44,360,220
59 RESERVES	47,283,229	36,651,981	18,535,026	17,489,698	-	1,579,286	86,745,387	17,791,876	226,076,483
<b>TOTAL</b>	<b>292,829,870</b>	<b>129,179,183</b>	<b>93,972,708</b>	<b>58,737,409</b>	<b>9,908,201</b>	<b>1,625,000</b>	<b>197,983,363</b>	<b>53,822,258</b>	<b>838,057,992</b>

## FUND STRUCTURE OVERVIEW

### PERCENT OF GOVERNMENTAL FUND APPROPRIATIONS



### Overview

In accordance with Generally Accepted Accounting Principles (GAAP) and to provide proper accountability for the different types of financial resources, “funds” are established. Each fund is a separate accounting entity with its own resources, liabilities, and residual balance. Some funds are consolidated for budget adoption and presentation. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of two groups: Governmental Funds and Proprietary Funds.

**Governmental Funds:** Governmental Funds account for general governmental activities which are largely supported by taxes and fees. They are accounted for on a “**modified accrual**” basis or **current financial resources basis**.

Governmental Funds include the following fund types:

- The General Fund** accounts for all resources not reported in other funds. Most countywide activities are accounted for in this fund.
- Special Revenue Funds** account for resources received from special sources which are dedicated or restricted specific uses.
- Debt Service Funds** account for the accumulation of resources for, and the payment of, interest, principal and other debt-related costs.
- Capital Projects Funds** account for the accumulation and use of resources for the acquisition of land, major buildings and for infrastructure improvements where a specific project is designated or required.
- Trust and Agency Funds** are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds. These funds are custodial in nature and do not involve measurement of results of operations.

**Proprietary Funds:** Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a “**full accrual**” basis.

## FUND STRUCTURE OVERVIEW

Proprietary Funds include the following two fund types:

- a. **Enterprise Funds** account for activities such as water and solid waste disposal services that are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.
- b. **Internal Service Funds** account for certain internal services provided to various Departments. Seminole County uses Internal Service Funds to record all types of insurance utilized by the County, including the self-insurance programs for workers' compensation, general and property liability, as well as employee group health and life insurance. These costs are allocated to individual departments, divisions, and programs on a rational basis.

**Basis of Accounting:** Generally Accepted Accounting Principles ("GAAP") requires that local governments, such as Seminole County, base their financial statements on two different bases of accounting. Entity wide statements and statements of proprietary funds are to be reported based upon the full accrual basis of accounting. Individual governmental funds are to be reported based upon the modified accrual basis of accounting.

The primary difference between the full and modified accrual basis of accounting is the focus of measurement. In full accrual accounting, the focus of measurement is on **total** economic resources. In modified accrual accounting, the focus of measurement is on **current** economic resources. In full accrual accounting, long term assets and liabilities are included as part of the measurement. In modified accrual, only those items are recognized that will be reflected in near-term inflows or outflows of cash. (Generally, commercial or "for profit" entities use full accrual accounting in order to best reflect the results of operations and financial position of an entity.)

Despite the difference in the basis of accounting used in financial reporting between governmental and proprietary funds, **budgeting is generally based upon modified accrual principles**. Allowances for depreciation (a full accrual concept), amortization (a full accrual concept), and other non-cash related transactions are generally not included in the Budget. By excluding most non-cash related transactions which generally relate to transactions reported in different fiscal periods, the budget can be used as a current control and policy mechanism. The primary exception to this focus is that the budget also includes various allocation mechanisms for common costs whose primary purpose is to better reflect the total current costs of various Programs and Departments, rather than merely the current direct costs.

### **Funds in Each Group**

The following funds are included in the adopted FY 2019/20 budget. Other funding for additional funds may be added during FY 2019/20 either as a carryforward of available funds from FY 2018/19 or through action of the Board of County Commissioners.

### **GOVERNMENTAL FUNDS**

#### **GENERAL FUNDS:**

##### **General Fund – 00100**

Account for all financial resources except those required to be accounted for in another fund.

##### **Donations Funds – 00103 & 603XX**

Account for receipt and disbursement of contributions from the general public for a specific purpose.

##### **Facilities Maintenance Fund – 00108**

Account for the receipt, accumulation, and disbursement of funds dedicated to maintaining County owned facilities.

## FUND STRUCTURE OVERVIEW

### **Fleet Replacement Fund – 00109**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock.

### **Technology Replacement Fund – 00111**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned computers, servers, and other technological equipment.

### **BCC Projects Fund – 00112**

Account for the receipt and disbursement of funds for General Fund supported capital projects.

### **Stormwater Fund – 13000**

Account for the receipt and disbursement of funds designated to implement various water quality initiatives.

### **Economic Development Fund – 13100**

Account for the receipt and disbursement of funds for the County's Economic Development Program to generate employment, businesses and other economic activities.

### **RESTRICTED FUNDS:**

#### **Police Education Fund – 00101**

Account for receipt and disbursement of funds collected from civil traffic infractions for criminal justice education and training.

#### **Boating Improvement Fund – 00104**

Account for receipt and disbursement of registration fees from recreational vessels to improve County waterways.

#### **County Grant Funds – 00110 & 119XX & 120XX**

Account for receipt and disbursement of monies relating to Grant Programs, inclusive of State and Federal Grants with reporting requirements. These funds exclude grants for proprietary operations.

#### **County Transportation Trust Fund – 101XX**

Account for the construction and maintenance of County roads. Activities include road maintenance, traffic control, right-of-way acquisition and construction of new roadways. Funding is from local ad valorem property taxes and gas taxes collected and distributed by the State of Florida. Included sub-funds are the Transportation Trust Fund and the Transportation – Ninth Cent Fund. The latter is dedicated to Mass Transit.

#### **Building Program Fund - 10400**

Account for receipt and disbursement of Fees, building permits and other related inspection fees paid by customers. Funds are used to provide services for the enforcement of the Florida Building Code per Section 553.80, Florida Statutes.

#### **Tourist Development Funds – 110XX**

Account for receipt and disbursement of Tourist Development Taxes on transient rentals per Section 125.0104, Florida Statutes.

#### **Fire District Funds – 1120X**

Account for receipt and disbursements relating to the provision of fire protection and emergency rescue to the unincorporated areas of the county, Winter Springs, Altamonte Springs, and Casselberry. Primary funding is ad valorem property taxes.



## FUND STRUCTURE OVERVIEW

### **Renewal and Replacement – Fire Protection – 11201**

Account for the receipt, accumulation, and disbursement of funds dedicated to replacing County owned rolling stock funded through transfers from the Fire Protection Fund.

### **Court Support Technology Fund – 11400**

Account for receipt and disbursement of recording fees provided for by Section 28.24(12)(e)(1), Florida Statutes. Funds are used to support the circuit and county courts, Public Defender's Office, State Attorney's Office, and the Clerk of Courts Office with court-related technology costs.

### **Infrastructure Sales Tax Fund – 115XX**

Account for the receipt and disbursement of a voter approved referendum one-cent sales tax in 1991, 2001, and 2014 for a period of ten years. Proceeds are used to fund transportation capital improvements.

### **Arbor Violation Trust Fund – 12200**

Account for receipt, accumulation, and disbursement of funds used for the planting of trees in the County and in administrative costs incurred in enforcing the arbor violation penalties in the Seminole County Land Development Code.

### **Alcohol Drug Abuse Fund – 12300**

Account for the levy of certain penalty assessments provided for by Section 893.13(4), Florida Statutes. Funds are used for meritorious and observing drug abuse treatment or educational programs.

### **Teen Court Fund – 12302**

Account for the levy of mandatory court costs authorized by Section 738.19, Florida Statutes for operational and administrative support for Teen Court

### **Enhanced 911 Fund - 12500**

Account for receipt, accumulation, and disbursement of funds used for creation and maintenance of the County's emergency communication infrastructure (911) system.

### **Transportation Impact Fee Funds – 126XX**

Account for receipt and disbursement of funds derived from fees paid by developers as outlined in the Seminole County Road Impact Fee Ordinance. Use of funds is restricted to capital facilities that are attributable to new growth. Sub-funds include Arterial Impact Fee, North Collector Impact Fee, West Collector Impact Fee, East Collector Impact Fee and South Central Impact Fee.

### **Development Impact Fee Funds – 128XX**

Account for impact fees levied by the Board and collected pursuant to Seminole County Ordinance. Amounts collected are deposited into these funds. The revenues generated are to be used for capital improvements for fire protection and libraries. Sub-funds include the Fire/Rescue Impact Fee, and Library Impact Fee.

### **17-92 Redevelopment Fund – 13300**

Account for the receipt and disbursement of tax increment income received for the 17-92 highway improvement and redevelopment agency.

### **MSBU Street Lighting Fund – 15000**

Account for the consolidated non-ad valorem assessment district created to provide for the funding and management of street lighting public services provided within participating communities throughout the unincorporated areas of the County. New MSBU's may be established by ordinance amendment pursuant to a petition by a proper percentage of property owners in the district. Assessments are allocated on an equitable basis and collected by the Tax Collector.

## FUND STRUCTURE OVERVIEW

### **MSBU Residential Solid Waste Fund – 15100**

Account for the residential solid waste management non-ad valorem assessment district created to provide for the funding and management of the residential solid waste public services provided within residential communities throughout the unincorporated area of the county. Assessments are allocated on a per dwelling basis and collected by the Tax Collector.

### **MSBU Program Fund – 16000**

Account for the management of the MSBU Program that provides project and financial management on behalf of all non-ad valorem assessment district types from conceptual consideration to service implementation and in many situations, long term management. Includes revenue management for capital improvement non-ad valorem assessments.

### **Municipal Services Benefit Units Funds – 160XX**

Account for various non ad-valorem assessment districts created to provide the funding and management of various public services within unincorporated Seminole County. Aquatic weed control is the most common public service associated with these accounts. Assessments are allocated on an equitable basis and collected by the Tax Collector.

### **DEBT SERVICE FUNDS:**

#### **General Revenue Debt, 2012 – 21200**

The \$20,125,000 Capital Improvement Revenue Bonds, Series 2010 were issued to refund the Sales Tax Revenue Refunding Bonds, Series 1998, and are payable through a pledge of general (non-ad valorem) revenues.

#### **General Revenue Debt, 2014- Sports Complex/Soldier's Creek – 21235**

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued for the construction and equipping of a Sports Complex and to provide funding for capital improvements to Soldier's Creek Park. Bond issue is payable through a pledge of general (non-ad valorem) revenues.

#### **County Shared Revenue Debt– 21300**

The \$22,000,000 Capital Revenue Improvement Revenue Bonds, Series 2012, were issued to provide financing for the Public Safety Communications P25 Radio System Upgrade and Tower Rebuild projects. Funding for repayment of these bonds is provided by County Shared Revenues.

#### **Sales Tax Revenue Bonds 2001 – 22500**

The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued for the purpose of financing all or a portion of the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The \$47,975,000 Sales Tax Revenue Bonds, Series 2001 were issued to finance a portion of the cost of design, acquisition and construction of the courthouse expansion and renovation project.

### **CAPITAL FUNDS:**

#### **Capital Improvement Revenue Bonds, Series 2012 (P25 System) – 30600**

Account for proceeds of County 2012 shared revenue bonds to upgrade the Public Safety Communications P25 Radio System and rebuild Communications Towers.

#### **Sports Complex/Soldier's Creek Project Fund – 30700**

Account for proceeds of County 2014 general revenue bonds to construct a Sports Complex and provide capital improvements to Soldier's Creek Park.

## FUND STRUCTURE OVERVIEW

### **Natural Lands/Trails Capital Project Fund – 32100**

Account for proceeds of general obligation bonds to acquire, preserve, and restore environmentally sensitive lands within Seminole County.

### **Courthouse Projects Fund – 32200**

Account for proceeds of Sales Tax Revenue Bonds for courthouse construction/capital improvements.

### **PROPRIETARY FUNDS**

#### **ENTERPRISE FUNDS:**

### **Water and Sewer Funds – 401XX**

Account for the provision of water and sewer services to residents of the unincorporated areas of the County as well as portions of three municipalities: the City of Longwood, the City of Lake Mary and the City of Oviedo. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service, and billing and collection.

### **Solid Waste Funds – 402XX**

Account for the provision of solid waste disposal services to the general public on a user-charge basis. Related activities include, but are not limited to, administration, operation, maintenance, financing and related debt service.

#### **INTERNAL SERVICE FUNDS:**

### **Property/Liability Insurance Fund – 50100**

Account for insurance utilized by the County, including self-insurance, for general and property liability insurance. Reimbursements for these costs are allocated countywide.

### **Worker's Compensation Fund – 50200**

Account for all types of insurance utilized by the County, including self-insurance, for workers' compensation. Reimbursements for these costs are allocated countywide.

### **Health Insurance Fund – 50300**

Account for insurance utilized by the County, including self-insurance, for employee group health and life insurance. Reimbursements for these costs are allocated countywide.

# FUND STRUCTURE SUMMARY

## FY 2019/20 TOTAL BUDGET \$838,057,992

FUND MAJOR - TYPE - NAME	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 GENERAL FUNDS</b>					
<b>01 GENERAL FUNDS</b>	<b>219,146,035</b>	<b>288,988,347</b>	<b>288,807,460</b>	<b>(180,887)</b>	<b>-0.1%</b>
00100 GENERAL FUND	216,310,188	285,397,754	285,699,137	301,383	0.1%
00103 NATURAL LAND ENDOWMENT FUND	140,373	700,122	560,000	(140,122)	-20.0%
00112 MAJOR PROJECTS FUND	544,634	663,739	564,446	(99,293)	-15.0%
13000 STORMWATER FUND	194,786	0	0	0	
13100 ECONOMIC DEVELOPMENT	1,956,054	2,226,732	1,983,877	(242,855)	-10.9%
<b>02 REPLACEMENT FUNDS</b>	<b>1,093,354</b>	<b>3,279,435</b>	<b>3,890,410</b>	<b>610,975</b>	<b>18.6%</b>
00108 FACILITIES MAINTENANCE FUND	875,340	348,788	2,198,908	1,850,120	530.4%
00109 FLEET REPLACEMENT FUND	242,078	2,173,251	1,154,179	(1,019,072)	-46.9%
00111 TECHNOLOGY REPLACEMENT FUND	(24,064)	757,396	537,323	(220,073)	-29.1%
<b>03 AGENCY FUNDS</b>	<b>81,865</b>	<b>219,925</b>	<b>132,000</b>	<b>(87,925)</b>	<b>-40.0%</b>
60301 BOCC AGENCY FUND	1,861	18,000	38,000	20,000	111.1%
60302 PUBLIC SAFETY	0	0	0	0	
60303 LIBRARIES-DESIGNATED	31,269	50,000	50,000	0	0.0%
60304 ANIMAL CONTROL	38,249	150,925	20,000	(130,925)	-86.7%
60305 HISTORICAL COMMISSION	0	1,000	24,000	23,000	2300.0%
60307 4-H COUNSEL COOP EXTENSION	0	0	0	0	
60308 ADULT DRUG COURT	8,500	0	0	0	
60310 EXTENSION SERVICE PROGRAMS	1,981	0	0	0	
60311 SEM CO EXPRESSWAY AUTHORITY	6	0	0	0	
<b>01 GENERAL FUNDS Total</b>	<b>220,321,254</b>	<b>292,487,707</b>	<b>292,829,870</b>	<b>342,163</b>	<b>0.1%</b>
<b>02 TRANSPORTATION FUNDS</b>					
<b>04 TRANSPORTATION FUNDS</b>	<b>23,661,793</b>	<b>30,441,029</b>	<b>31,367,741</b>	<b>926,712</b>	<b>3.0%</b>
10101 TRANSPORTATION TRUST FUND	16,737,014	23,200,410	22,681,379	(519,031)	-2.2%
10102 NINTH-CENT FUEL TAX FUND	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
<b>05 SALES TAX FUNDS</b>	<b>42,156,429</b>	<b>64,053,459</b>	<b>97,811,442</b>	<b>33,757,983</b>	<b>52.7%</b>
11500 1991 INFRASTRUCTURE SALES TAX	7,931,867	12,759,078	14,300,000	1,540,922	12.1%
11541 2001 INFRASTRUCTURE SALES TAX	10,922,307	4,191,472	7,300,000	3,108,528	74.2%
11560 2014 INFRASTRUCTURE SALES TAX	23,295,978	51,683,293	77,430,000	25,746,707	49.8%
12601 ARTERIAL-IMPACT FEE	6,277	(4,310,571)	(1,070,558)	3,240,013	-75.2%
12602 NORTH COLLECTOR-IMPACT FEE	0	9,355	36,000	26,645	284.8%
12603 WEST COLLECTOR-IMPACT FEE	0	483,998	510,000	26,002	5.4%
12604 EAST COLLECTOR-IMPACT FEE	0	588,522	511,000	(77,522)	-13.2%
12605 SOUTH CENTRAL-IMPACT FEE	0	(1,351,688)	(1,205,000)	146,688	-10.9%
<b>02 TRANSPORTATION FUNDS Total</b>	<b>65,818,222</b>	<b>94,494,488</b>	<b>129,179,183</b>	<b>34,684,695</b>	<b>36.7%</b>
<b>03 FIRE DISTRICT FUNDS</b>					
<b>06 FIRE DISTRICT FUNDS</b>	<b>62,166,338</b>	<b>90,467,965</b>	<b>93,972,708</b>	<b>3,504,743</b>	<b>3.9%</b>
00109 FLEET REPLACEMENT FUND	0	0	0	0	
11200 FIRE PROTECTION FUND	55,174,627	85,539,010	88,793,049	3,254,039	3.8%
11201 FIRE PROT FUND-REPLACE & RENEW	0	0	0	0	
11207 FIRE PROTECT FUND-CASSELBERRY	4,160,019	4,731,955	5,004,659	272,704	5.8%
12801 FIRE/RESCUE-IMPACT FEE	2,831,693	197,000	175,000	(22,000)	-11.2%
<b>03 FIRE DISTRICT FUNDS Total</b>	<b>62,166,338</b>	<b>90,467,965</b>	<b>93,972,708</b>	<b>3,504,743</b>	<b>3.9%</b>
<b>04 SPECIAL REVENUE FUNDS</b>					
<b>07 BUILDING FUNDS</b>	<b>3,841,849</b>	<b>7,808,992</b>	<b>8,534,000</b>	<b>725,008</b>	<b>9.3%</b>
10400 BUILDING PROGRAM	3,841,849	7,808,992	8,534,000	725,008	9.3%

# FUND STRUCTURE SUMMARY

## FY 2019/20 TOTAL BUDGET \$838,057,992

FUND MAJOR - TYPE - NAME	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>08 TOURISM FUNDS</b>	<b>4,056,957</b>	<b>9,484,373</b>	<b>10,652,500</b>	<b>1,168,127</b>	<b>12.3%</b>
11000 TOURISM PARKS 1,2,3 CENT FUND	2,120,151	5,707,291	6,620,000	912,709	16.0%
11001 TOURISM SPORTS 4 & 6 CENT FUND	1,936,805	3,777,082	4,032,500	255,418	6.8%
<b>09 COURT RELATED FUNDS</b>	<b>1,152,907</b>	<b>1,419,179</b>	<b>1,317,210</b>	<b>(101,969)</b>	<b>-7.2%</b>
11400 COURT SUPP TECH FEE (ARTV)	985,589	1,224,025	1,136,210	(87,815)	-7.2%
12302 TEEN COURT	167,318	195,154	181,000	(14,154)	-7.3%
<b>10 EMS TRUST FUNDS</b>	<b>38,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	
11800 EMS TRUST FUND	38,915	0	0	0	
<b>11 GRANT FUNDS</b>	<b>10,760,183</b>	<b>5,256,354</b>	<b>4,711,227</b>	<b>(545,127)</b>	<b>-10.4%</b>
00110 ADULT DRUG COURT GRANT FUND	385,279	443,321	439,482	(3,839)	-0.9%
11641 PUBLIC WORKS-INTERLOCAL AGREEM	0	0	0	0	
11901 COMMUNITY DEVELOPMEN BLK GRANT	1,706,327	1,906,512	1,953,684	47,172	2.5%
11902 HOME PROGRAM GRANT	637,181	734,777	751,228	16,451	2.2%
11904 EMERGENCY SHELTER GRANTS	156,397	149,759	161,772	12,013	8.0%
11905 COMMUNITY SVC BLOCK GRANT	350,381	30,000	30,000	0	0.0%
11908 DISASTER PREPAREDNESS	254,338	0	0	0	
11909 MOSQUITO CONTROL GRANT	474,719	41,646	41,646	0	0.0%
11912 PUBLIC SAFETY GRANTS (STATE)	531,354	0	0	0	
11913 PUBLIC SAFETY GRANTS (OTHER)	0	0	0	0	
11915 PUBLIC SAFETY GRANTS (FEDERAL)	407,354	0	0	0	
11916 PUBLIC WORKS GRANTS	1,346,619	0	0	0	
11917 LEISURE SERVICES GRANTS	0	40,000	0	(40,000)	-100.0%
11919 COMMUNITY SVC GRANTS	467,841	479,291	519,635	40,344	8.4%
11920 NEIGHBOR STABIL PROGRAM GRANT	195,282	10,000	10,000	0	0.0%
11925 DCF REINVESTMENT GRANT FUND	327,835	47,313	47,313	0	0.0%
11926 CITY OF SANFORD CDBG	500,140	448,253	0	(448,253)	-100.0%
11930 RESOURCE MANAGEMENT GRANTS	180,355	0	0	0	
11931 HOMELESSNESS GRANTS	12,480	0	0	0	
11932 MISCELLANEOUS GRANTS	10,000	0	0	0	
11933 FEDERAL MITIGATION GRANTS	0	195,898	0	(195,898)	-100.0%
11940 ENVIRONMENTAL SERVICES GRANTS	0	0	0	0	
12015 SHIP AFFORDABLE HOUSING 14/15	204,772	0	0	0	
12016 SHIP AFFORDABLE HOUSING 15/16	1,850,382	0	0	0	
12017 SHIP AFFORDABLE HOUSING 16/17	473,337	0	0	0	
12018 SHIP AFFORDABLE HOUSING 17/18	287,810	33,000	756,467	723,467	2192.3%
12019 SHIP AFFORDABLE HOUSING 18/19	0	696,584	0	(696,584)	-100.0%
<b>12 LAW ENFORCEMENT FUNDS</b>	<b>886,312</b>	<b>152,228</b>	<b>152,367</b>	<b>139</b>	<b>0.1%</b>
00101 POLICE EDUCATION FUND	150,000	150,000	150,000	0	0.0%
12101 LAW ENFORCEMENT TST-LOCAL	580,433	0	0	0	
12102 LAW ENFORCEMENT TST-JUSTICE	155,879	0	0	0	
12802 LAW ENFORCEMENT-IMPACT FEE	0	2,228	2,367	139	6.2%
<b>13 SPECIAL REVENUE FUNDS</b>	<b>407,824</b>	<b>751,000</b>	<b>815,200</b>	<b>64,200</b>	<b>8.5%</b>
00104 BOATING IMPROVEMENT FUND	12,399	290,174	313,000	22,826	7.9%
11641 PUBLIC WORKS-INTERLOCAL AGREEM	36,385	0	0	0	
12200 ARBOR VIOLATION TRUST FUND	0	145,697	148,200	2,503	1.7%
12300 ALCOHOL/DRUG ABUSE FUND	187,306	187,306	254,000	66,694	35.6%
12804 LIBRARY-IMPACT FEE	171,734	127,823	100,000	(27,823)	-21.8%
12805 DRAINAGE-IMPACT FEE	0	0	0	0	
<b>14 EMERGENCY 911 FUNDS</b>	<b>1,889,309</b>	<b>6,292,938</b>	<b>6,400,000</b>	<b>107,062</b>	<b>1.7%</b>



# FUND STRUCTURE SUMMARY

## FY 2019/20 TOTAL BUDGET \$838,057,992

FUND MAJOR - TYPE - NAME	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
12500 EMERGENCY 911 FUND	1,889,309	6,292,938	6,400,000	107,062	1.7%
<b>15 CRA FUNDS</b>	<b>12,747,149</b>	<b>0</b>	<b>0</b>	<b>0</b>	
13300 17/92 REDEVELOPMENT TI FUND	12,747,149	0	0	0	
<b>16 MSBU FUNDS</b>	<b>17,612,712</b>	<b>25,617,185</b>	<b>26,154,905</b>	<b>537,720</b>	<b>2.1%</b>
15000 MSBU STREET LIGHTING	2,334,700	2,993,000	3,050,000	57,000	1.9%
15100 MSBU RESIDENTIAL SOLID WASTE	14,520,655	20,185,950	20,655,800	469,850	2.3%
16000 MSBU PROGRAM	511,504	754,405	774,910	20,505	2.7%
16005 MSBU MILLS (LM/AWC)	32,981	360,000	427,125	67,125	18.6%
16006 MSBU PICKETT AQUATIC (LM/AWC)	6,025	312,815	324,750	11,935	3.8%
16007 MSBU AMORY (LM/AWC)	2,756	34,985	34,420	(565)	-1.6%
16010 MSBU CEDAR RIDGE (GRNDS MAINT)	23,257	71,000	70,900	(100)	-0.1%
16013 MSBU HOWELL CREEK (LM/AWC)	1,436	14,205	13,645	(560)	-3.9%
16020 MSBU HORSESHOE (LM/AWC)	8,576	13,950	16,360	2,410	17.3%
16021 MSBU MYRTLE (LM/AWC)	3,282	17,090	17,435	345	2.0%
16023 MSBU SPRING WOOD LAKE (LM/AWC)	1,956	34,885	37,360	2,475	7.1%
16024 MSBU LAKE OF THE WOODS(LM/AWC)	27,108	94,320	105,080	10,760	11.4%
16025 MSBU MIRROR (LM/AWC)	5,213	69,120	71,850	2,730	3.9%
16026 MSBU SPRING (LM/AWC)	48,587	178,200	164,200	(14,000)	-7.9%
16027 MSBU SPRINGWOOD WTRWY (LM/AWC)	3,193	54,095	55,470	1,375	2.5%
16028 MSBU BURKETT (LM/AWC)	1,753	58,940	61,175	2,235	3.8%
16030 MSBU SWEETWATER COVE (LM/AWC)	26,126	69,745	60,045	(9,700)	-13.9%
16031 MSBU LAKE ASHER AWC	3,640	7,685	6,260	(1,425)	-18.5%
16032 MSBU ENGLISH ESTATES (LM/AWC)	1,872	5,065	5,505	440	8.7%
16033 MSBU GRACE LAKE (LM/AWC)	18,055	14,675	21,700	7,025	47.9%
16035 MSBU BUTTONWOOD POND (LM/AWC)	1,332	9,970	10,650	680	6.8%
16036 MSBU HOWELL LAKE (LM/AWC)	28,704	263,085	126,425	(136,660)	-51.9%
16073 MSBU SYLVAN LAKE (AWC)	0	0	43,840	43,840	
<b>04 SPECIAL REVENUE FUNDS Total</b>	<b>53,394,117</b>	<b>56,782,249</b>	<b>58,737,409</b>	<b>1,955,160</b>	<b>3.4%</b>
<b>05 DEBT SERVICE FUNDS</b>					
<b>17 DEBT SERVICE FUNDS</b>	<b>9,911,600</b>	<b>9,917,258</b>	<b>9,908,201</b>	<b>(9,057)</b>	<b>-0.1%</b>
21200 GENERAL REVENUE DEBT	1,548,432	1,542,509	1,544,013	1,504	0.1%
21235 GENERAL REVENUE DEBT - 2014	1,639,200	1,641,450	1,637,200	(4,250)	-0.3%
21300 COUNTY SHARED REVENUE DEBT	1,741,494	1,745,724	1,744,188	(1,536)	-0.1%
22500 SALES TAX BONDS	4,982,475	4,987,575	4,982,800	(4,775)	-0.1%
<b>05 DEBT SERVICE FUNDS Total</b>	<b>9,911,600</b>	<b>9,917,258</b>	<b>9,908,201</b>	<b>(9,057)</b>	<b>-0.1%</b>
<b>06 CAPITAL FUNDS</b>					
<b>18 CAPITAL FUNDS</b>	<b>933,742</b>	<b>1,655,392</b>	<b>1,625,000</b>	<b>(30,392)</b>	<b>-1.8%</b>
30600 INFRASTRUCTURE IMP OP FUND	450,766	577,136	592,000	14,864	2.6%
30700 SPORTS COMPLEX/SOLDIERS CREEK	17,000	0	0	0	
32000 JAIL PROJECT/2005	0	0	0	0	
32100 NATURAL LANDS/TRAILS	275,588	829,836	1,033,000	203,164	24.5%
32200 COURTHOUSE PROJECTS FUND	190,388	248,420	0	(248,420)	-100.0%
<b>06 CAPITAL FUNDS Total</b>	<b>933,742</b>	<b>1,655,392</b>	<b>1,625,000</b>	<b>(30,392)</b>	<b>-1.8%</b>
<b>07 ENTERPRISE FUNDS</b>					
<b>19 WATER &amp; SEWER FUNDS</b>	<b>88,397,299</b>	<b>143,212,210</b>	<b>139,010,468</b>	<b>(4,201,742)</b>	<b>-2.9%</b>
40100 WATER AND SEWER FUND	80,337,508	92,803,243	94,206,168	1,402,925	1.5%
40102 CONNECTION FEES-WATER	501,500	1,310,247	1,530,254	220,007	16.8%
40103 CONNECTION FEES-SEWER	921,102	4,885,495	2,437,192	(2,448,303)	-50.1%

# FUND STRUCTURE SUMMARY

## FY 2019/20 TOTAL BUDGET \$838,057,992

FUND MAJOR - TYPE - NAME	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
40105 WATER & SEWER BONDS, SERIES 20	551,279	15,152	0	(15,152)	-100.0%
40106 2010 BOND SERIES	713,408	16,212	0	(16,212)	-100.0%
40107 WATER & SEWER DEBT SERVICE RES	0	18,121,674	18,121,674	0	0.0%
40108 WATER & SEWER CAPITAL IMPROVEM	7,013,082	26,060,187	22,715,180	(3,345,007)	-12.8%
40115 WATER & SEWER BOND SER 2015A&B	(1,640,579)	0	0	0	
<b>20 SOLID WASTE FUNDS</b>	<b>29,259,561</b>	<b>35,646,885</b>	<b>37,124,635</b>	<b>1,477,750</b>	<b>4.1%</b>
40201 SOLID WASTE FUND	29,259,561	35,646,885	37,124,635	1,477,750	4.1%
<b>21 LANDFILL CLOSURE FUNDS</b>	<b>0</b>	<b>21,464,016</b>	<b>21,848,260</b>	<b>384,244</b>	<b>1.8%</b>
40204 LANDFILL MANAGEMENT ESCROW	0	21,464,016	21,848,260	384,244	1.8%
<b>07 ENTERPRISE FUNDS Total</b>	<b>117,656,860</b>	<b>200,323,111</b>	<b>197,983,363</b>	<b>(2,339,748)</b>	<b>-1.2%</b>
<b>08 INTERNAL SERVICE FUNDS</b>					
<b>22 INTERNAL SERVICE FUNDS</b>	<b>28,222,510</b>	<b>46,919,718</b>	<b>53,822,258</b>	<b>6,902,540</b>	<b>14.7%</b>
50100 PROPERTY/CASUALTY INSURANCE FU	1,917,203	7,822,411	8,013,213	190,802	2.4%
50200 WORKERS COMPENSATION FUND	2,588,046	7,715,321	8,107,045	391,724	5.1%
50300 HEALTH INSURANCE FUND	23,717,262	31,381,986	37,702,000	6,320,014	20.1%
<b>08 INTERNAL SERVICE FUNDS Total</b>	<b>28,222,510</b>	<b>46,919,718</b>	<b>53,822,258</b>	<b>6,902,540</b>	<b>14.7%</b>
<b>Grand Total</b>	<b>558,424,644</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>	<b>5.7%</b>

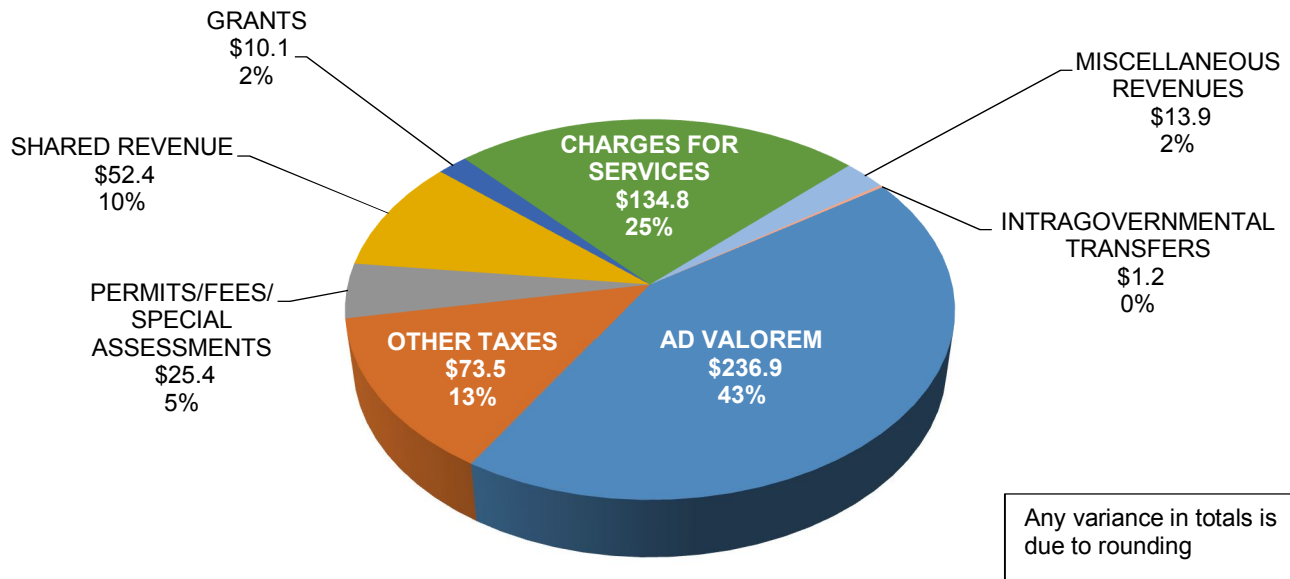
## BUDGETARY SOURCES OF FUNDS

The Countywide budget for Seminole County is funded by a variety of sources. This chart is intended to provide an overall view of the types of sources utilized for the annual budget, the funding amounts generated, and the percentages of the total budget reflected. Detailed descriptions of the types of sources represented are also included.

This chart reflects total revenues which include current year collections and recurring sources of funding. Beginning fund balance and transfers are excluded from this view.

### FY 2019/20 Total Revenues \$ 548.3 Million

(Excludes Fund Balance and Transfers)



#### Recurring Sources of Funding

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is referred to as “property tax”.

**Other Taxes** – Other tax revenues collected by the County, including gas taxes, utility taxes, tourist development taxes and other miscellaneous taxes.

**Special Assessments / Fees** – A special assessment is a compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. Fees are charges imposed by the County to pay the cost of providing a service or facility or regulating an activity. An impact fee is financial contributions imposed by the County on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**Shared Revenue** - Revenues assessed and collected by government entities and shared with other government entities. The largest portion of State Shared Revenues is sales and gas taxes; locally shared revenues are Community Redevelopment Agency (CRA) contributions.

**Grants** - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

## BUDGETARY SOURCES OF FUNDS

**Charges for Services** – These are charges for specific governmental and proprietary services provided to specific individuals/ entities and are internal to the County. These charges include water and sewer services, landfill charges, court costs and other user charges.

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County and other incidental fees/reimbursements.

**Intragovernmental Revenues** – Excess revenues or transfers to constitutional officers returned to the County. While this revenue is not by definition current revenue, it is an annual source used to offset the cost of countywide services for the Tax Collector, Sheriff, Clerk of Court, Property Appraiser and Supervisor of Elections. It is budgeted as current revenue to minimize the impact of elected official budgets on the County budget.

### **Other Sources (Not included in chart)**

**Beginning Fund Balance** – Estimated balances remaining from the previous fiscal year; resulting from unanticipated revenues, unexpended appropriations, and the previous year's Reserves.

**Transfers** – Transfers between individual funds of the County which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues and correspond to an equal amount of interfund expenditures.

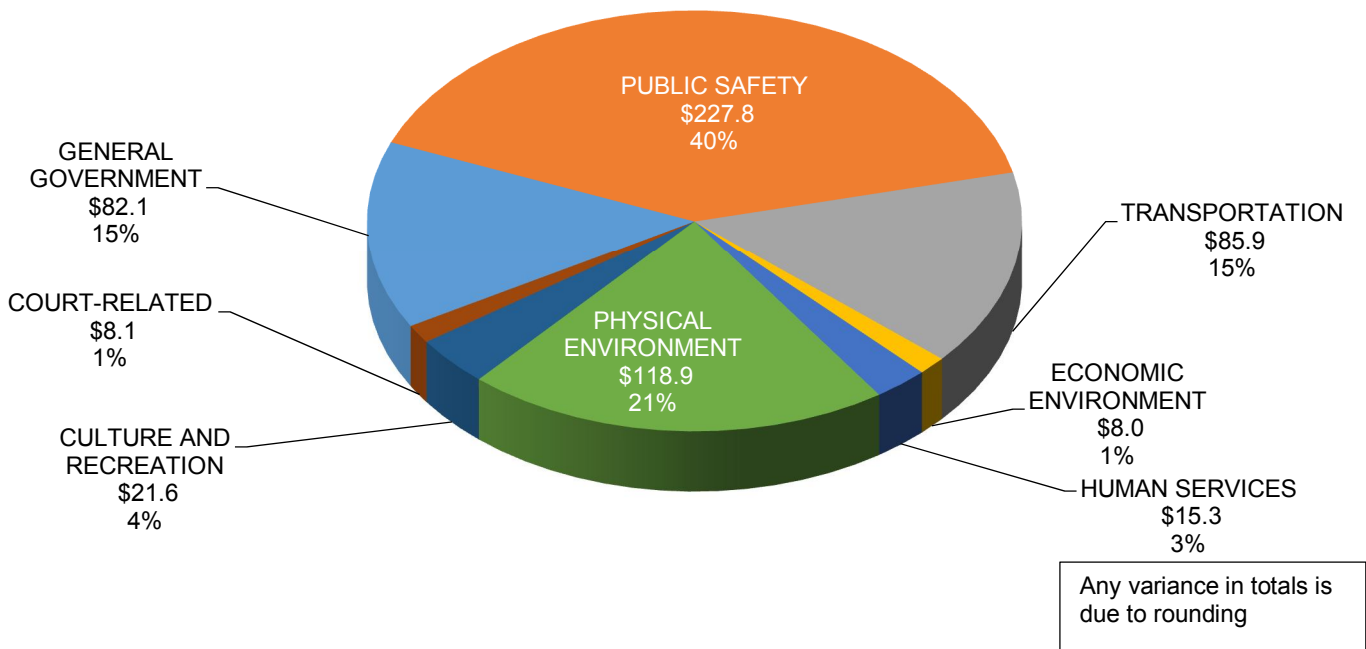
## BUDGETARY USES BY FUNCTION

The County provides a variety of services to its citizens to ensure health, safety and quality of life. The following pie chart is a summary of the County's total operating and capital spending plan for FY 2019/20 by category of service. The use categories are State-defined as a means of establishing consistency in reporting for local governmental entities. An explanation for each state-designated use category is detailed following the chart, along with a discussion of the various types of services provided within the applicable category and the associated costs.

Note that County Debt expenditures are included in the chart as part of the service area benefited by the debt. This view excludes appropriations of operating transfers to other funds and estimated reserves; representing the proposed operating and capital spending plan for the upcoming fiscal year.

### FY 2019/20 Total Budget \$ 567.6 Million

(Excludes Reserves and Transfers)



**General Government** - Services provided by the County for the benefit of the public and the governmental body as a whole. This category includes approximately \$18.5M allocated to the Constitutional Officers for tax collection, property appraisal, election functions and record keeping and accounting for the Board's operations. County Administration (BCC, Attorney, County Management, Human Resources, Purchasing, Office of Management and Budget, Office of Organizational Excellence) represent less than \$1M and Countywide Planning and Zoning services are estimated at \$7.5M. Approximately \$7M is designated for property management and maintenance of buildings and \$2M for internal services (fleet, mail, printing, and technology). Approximately \$36M is allocated for health insurance, workers compensation claims and other general liability obligations.

**Public Safety** - Services provided by the County for the safety and security of the public, including approximately \$134M allocated for law enforcement, jail operations, and for the Sheriff to provide security to the judicial courts. Around \$80M is allocated for fire/rescue, 911, and other emergency service operations. Nearly \$2.6M is allocated for animal related services. Funding is also provided for juvenile



## BUDGETARY USES BY FUNCTION

detention, the Medical Examiner and services related to assuring homes and commercial facilities are safe for the citizens.

**Physical Environment** - Functions performed by the County to achieve a satisfactory living environment by controlling and utilizing elements of the environment for the community as a whole, including: approximately \$87M allocated to providing citizens and businesses with water, sewer, and landfill operations. Approximately \$21M is allocated for garbage collection / disposal services, street lighting, aquatic weed control, and other Municipal services to unincorporated residents. The remainder is allocated to protect the water quality of our lakes and other water bodies and for the construction of stormwater related infrastructure.

**Transportation** – Appropriations for the development and improvement of the safe and adequate flow of vehicles, travelers and pedestrians including: road and street facilities, water transportation systems, mass transit, and parking facilities. Approximately \$55M is designated to road related capital projects (see Projects Section for detail of all projects). Approximately \$15.5M is allocated to repairing/ maintaining roads, rights-of-ways, medians, bridges, stormwater infrastructure, and trails. Approximately \$6M is provided for traffic operations; including items such as signals, roadway stripping, and signs. Over \$8.5M is allocated for public transportation to support public transportation services within the County.

**Economic Environment** – Funding is used to develop and improve the economic condition of the community and its citizens. Approximately \$3M is allocated for local tourism activities.

**Human Services** – Funding is provided for public assistance programs, care for veteran services, indigent persons, and services for the care, treatment and control of human illness, injury or handicap. The County spends approximately \$15M in grants and other revenue for these services.

**Culture and Recreation** – Cost of providing and maintaining cultural and recreational facilities and activities for the benefit of citizens and visitors, including: libraries, parks and recreation, and other cultural and recreation services. Approximately \$7M is allocated to the County Library System and Museum. Approximately \$12M is allocated to parks/trails/natural lands, and a Sports Complex.

**Court-Related** – The County provides support for the State's Court System. Approximately \$6M is dedicated annually for facility maintenance and debt associated with the County's state mandated responsibility to provide court facilities. Nearly \$2M is expended for other court support programs.

### **Other Appropriations (not included in this chart):**

**Transfers** – Transfers between individual funds of a governmental unit are not repayable, nor considered charges for goods or services. These expenditures (transfers out) correspond to an equal amount of interfund revenue (transfers in). See detailed transfers in the Countywide section of this book.

**Reserves** – Reserves represent funding that is not appropriated for expenditure within the representative fund. Reserves must be used in accordance with the funding intent (i.e. legally restricted for a specific purpose or available for general appropriation). See detailed Reserves in the Countywide section of this book.

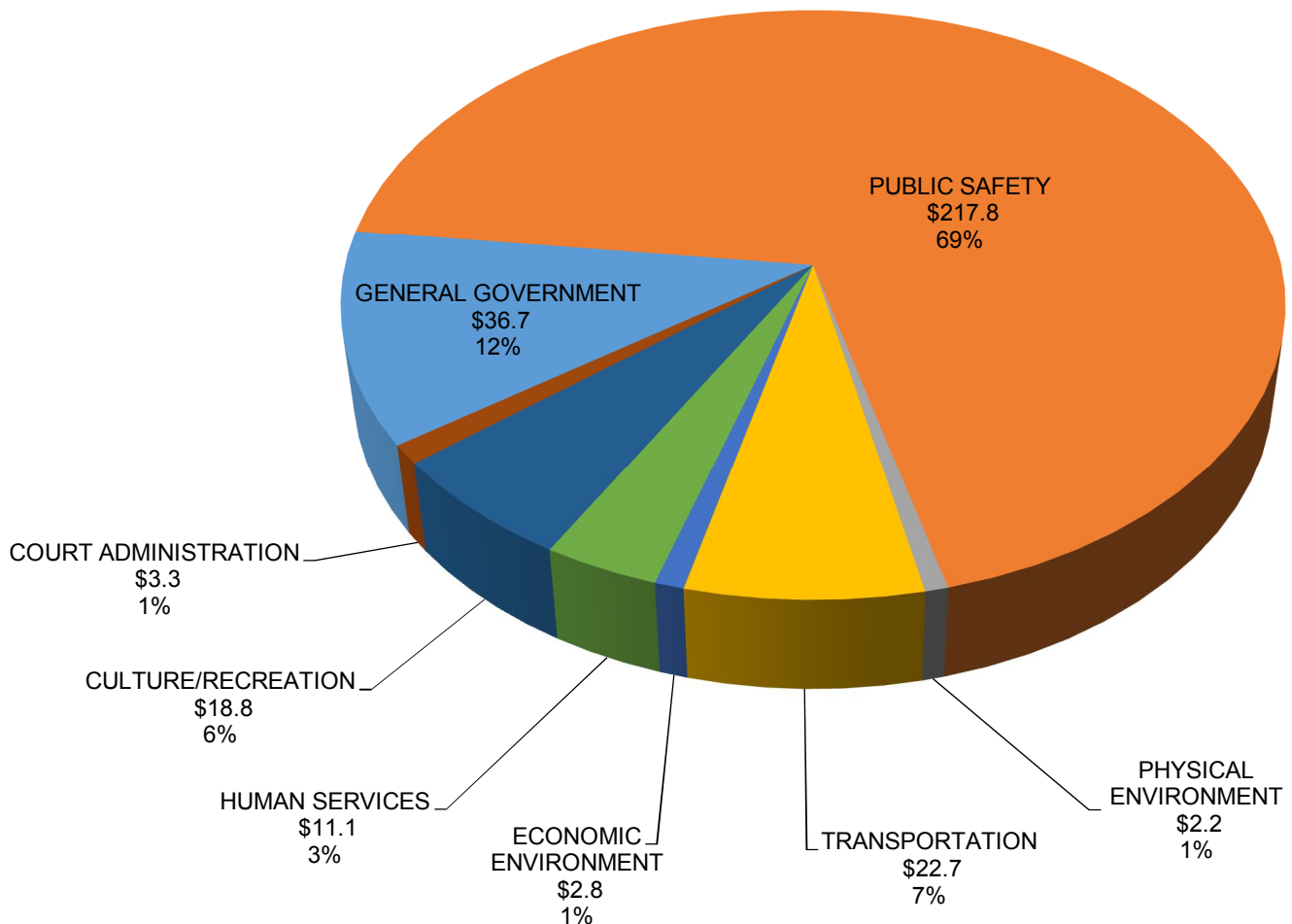
## AD VALOREM FUNDS BY FUNCTION

This chart is intended to provide an overall view of how funds supported by property taxes are utilized by service function. Funds include General Fund, Fire Protection Funds, and Transportation Trust Funds. Transfers and reserves are excluded from this view.

These are all the primary functions provided by the County.

### General Fund, Fire Funds & Transportation Trust Funds Total \$ 315.4 Million

(Amounts in Millions)





# COUNTYWIDE BUDGET SUMMARY

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE
<b>PROPERTY TAX RATE (MILLS)</b>				
COUNTYWIDE	4.8751	4.8751	4.8751	0.0000
ROADS MSTU	0.1107	0.1107	0.1107	0.0000
FIRE MSTU	2.3299	2.7649	2.7649	0.0000
<b>VALUE OF A MILL (96%)</b>				
COUNTYWIDE	29.4 M	31.8 M	34.3 M	2.5 M
ROADS MSTU	15.1 M	16.0 M	17.2 M	1.2 M
FIRE MSTU	21.2 M	22.8 M	24.5 M	1.7 M
<b>01 SOURCES</b>				
310 TAXES	71,994,366.91	71,979,800.00	73,495,300.00	1,515,500.00
311 AD VALOREM	204,074,546	219,944,719	236,898,563	16,953,844
320 PERMITS FEES & SPECIAL ASM	25,811,141	24,843,138	25,373,990	530,852
330 INTERGOVERNMENTAL REVENUE	62,058,779	60,874,476	62,527,514	1,653,038
340 CHARGES FOR SERVICES	124,551,922	130,092,506	134,830,867	4,738,361
350 JUDGEMENTS FINES & FORFEIT	1,037,397	1,005,500	907,500	(98,000)
360 MISCELLANEOUS REVENUES	17,603,581	13,940,388	13,018,114	(922,274)
380 OTHER SOURCES	3,606,731	891,000	1,220,000	329,000
<b>CURRENT REVENUES</b>	<b>510,738,464</b>	<b>523,571,527</b>	<b>548,271,848</b>	<b>24,700,321</b>
381 INTERFUND TRANSFERS IN	38,782,722	44,586,943	44,371,735	(215,208)
399 FUND BALANCE	-	224,889,418	245,414,409	20,524,991
<b>01 SOURCES Total</b>	<b>549,521,186</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>
<b>02 USES</b>				
510 PERSONNEL SERVICES	108,442,781	123,686,995	133,649,804	9,962,810
530 OPERATING EXPENDITURES	152,376,099	123,478,764	140,855,416	17,376,652
540 INTERNAL SERVICE CHARGES	36,498,735	39,416,110	43,411,759	3,995,648
550 COST ALLOCATION (CONTRA)	(36,053,959)	(39,416,110)	(43,411,759)	(3,995,648)
560 CAPITAL OUTLAY	61,714,810	68,267,073	90,560,981	22,293,908
570 DEBT SERVICE	21,604,330	28,015,345	27,911,142	(104,203)
580 GRANTS & AIDS	35,527,503	28,843,186	23,689,098	(5,154,088)
596 TRANSFERS TO CONSTITUTIONA	139,531,624	148,132,288	150,940,966	2,808,677
<b>CURRENT EXPENDITURES</b>	<b>519,641,922</b>	<b>520,423,651</b>	<b>567,607,407</b>	<b>47,183,756</b>
590 INTERFUND TRANSFERS OUT	38,782,722	44,586,943	44,371,735	(215,208)
599 RESERVES	-	228,037,294	226,078,850	(1,958,444)
<b>02 USES Total</b>	<b>558,424,644</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>

## COUNTYWIDE MILLAGE SUMMARY

	ADOPTED MILLAGE RATES				ADOPTED
	BY FISCAL YEAR				
	2015/16	2016/17	2017/18	2018/19	
COUNTYWIDE					
GENERAL FUND	4.8751	4.8751	4.8751	4.8751	4.8751
SPECIAL DISTRICTS					
UNINCORPORATED ROAD MSTU	0.1107	0.1107	0.1107	0.1107	0.1107
FIRE/RESCUE MSTU	2.3299	2.3299	2.7649	2.7649	2.7649
TOTAL SPECIAL DISTRICTS	2.4406	2.4406	2.8756	2.8756	2.8756
TOTAL BCC APPROVED	7.3157	7.3157	7.7507	7.7507	7.7507
OTHER COUNTYWIDE TAXING AUTHORITIES					
*SCHOOL BOARD	7.1490	6.8570	6.5690	6.3130	6.1330
SCHOOL BOARD VOTED MILLAGE	0.7000	0.7000	0.0000	0.0000	0.0000
TOTAL SCHOOL BOARD	7.8490	7.5570	6.5690	6.3130	6.1330
ST. JOHNS RIVER WATER	0.3023	0.2885	0.2724	0.2562	0.2414
TOTAL OTHER AGENCIES	8.1513	7.8455	6.8414	6.5692	6.3744

<u>Fiscal Year</u>	<u>Countywide</u>	<u>Roads</u>	<u>Fire</u>	<u>Total BCC Approved</u>
2014/15	4.8751	0.1107	2.3299	7.3157
2013/14	4.8751	0.1107	2.3299	7.3157
2012/13	4.8751	0.1107	2.3299	7.3157
2011/12	4.8751	0.1107	2.3299	7.3157
2010/11	4.8751	0.1107	2.3299	7.3157
2009/10	4.9000	0.1107	2.3299	7.3406
2008/09	4.5153	0.1107	2.3299	6.9559
2007/08	4.3578	0.1068	2.3299	6.7945
2006/07	4.9989	0.1228	2.6334	7.7551
2005/06	4.9989	0.1228	2.6334	7.7551
2004/05	4.9989	0.1228	2.6334	7.7551
2003/04	4.9989	0.1228	2.6334	7.7551
2002/03	4.9989	0.1228	2.6334	7.7551
2001/02	4.9989	0.6591	2.0971	7.7551
2000/01	4.9989	0.6591	2.0971	7.7551



# FIVE YEAR GROSS TAXABLE VALUE COMPARISON

FY 2015/16		FY 2016/17		FY 2017/18		FY 2018/19		*FY 2019/20	
AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change	AMOUNT	% OF Change

## COUNTYWIDE:

Prior Year Gross Taxable Value	\$25,604,515,399		\$27,067,363,033		\$28,539,863,025		\$30,572,694,169		\$32,992,717,663	
Reappraisals	\$1,124,849,503	4.39%	\$1,131,030,305	4.18%	\$1,634,137,545	5.73%	\$1,889,117,042	6.18%	\$2,026,251,901	6.13%
Taxable Value without New Construction	\$26,729,364,902		\$28,198,393,338		\$30,174,000,570		\$32,461,811,211		\$35,018,969,564	
New Construction	\$337,998,131	1.32%	\$341,469,687	1.26%	\$398,693,599	1.40%	\$530,906,452	1.74%	\$684,669,958	2.08%
Gross Taxable Value	\$27,067,363,033	5.71%	\$28,539,863,025	5.44%	\$30,572,694,169	7.13%	\$32,992,717,663	7.92%	\$35,703,639,522	8.21%

## UNINCORPORATED ROAD IMPROVEMENTS (MSTU)

Gross Taxable Value (Prior Year)	\$13,272,597,388		\$13,978,137,571		\$14,752,369,807		\$15,661,722,908		\$16,646,459,602	
Reappraisals	\$573,244,073	4.32%	\$556,811,693	3.98%	\$783,504,060	5.31%	\$865,902,695	5.53%	\$1,136,569,995	6.83%
Taxable Value without New Construction	\$13,845,841,461		\$14,534,949,264		\$15,535,873,867		\$16,527,625,603		\$17,783,029,597	
New Construction	\$132,296,110	1.00%	\$217,420,543	1.56%	\$125,849,041	0.85%	\$118,833,999	0.76%	\$118,833,999	0.71%
Gross Taxable Value	\$13,978,137,571	5.32%	\$14,752,369,807	5.54%	\$15,661,722,908	6.16%	\$16,646,459,602	6.29%	\$17,901,863,596	7.54%

## FIRE RESCUE (MSTU)

Gross Taxable Value (Prior Year)	\$17,483,494,957		\$19,573,938,473		\$20,648,962,613		\$22,054,702,490		\$23,676,984,127	
Reappraisals	\$771,631,663	4.41%	\$821,983,108	4.20%	\$1,169,465,092	5.66%	\$1,301,637,698	5.90%	\$1,516,074,276	6.40%
Taxable Value without New Construction	\$18,255,126,620		\$20,395,921,581		\$21,818,427,705		\$23,356,340,188		\$25,193,058,403	
New Construction	\$171,149,862	0.98%	\$253,041,032	1.29%	\$236,274,785	1.14%	\$320,643,939	1.45%	\$320,643,939	1.35%
Casselberry Fire	\$1,147,661,991	6.57%		0.01%		0.01%				
Gross Taxable Value	\$19,573,938,473	11.96%	\$20,648,962,613	5.50%	\$22,054,702,490	6.81%	\$23,676,984,127	7.35%	\$25,513,702,342	7.75%

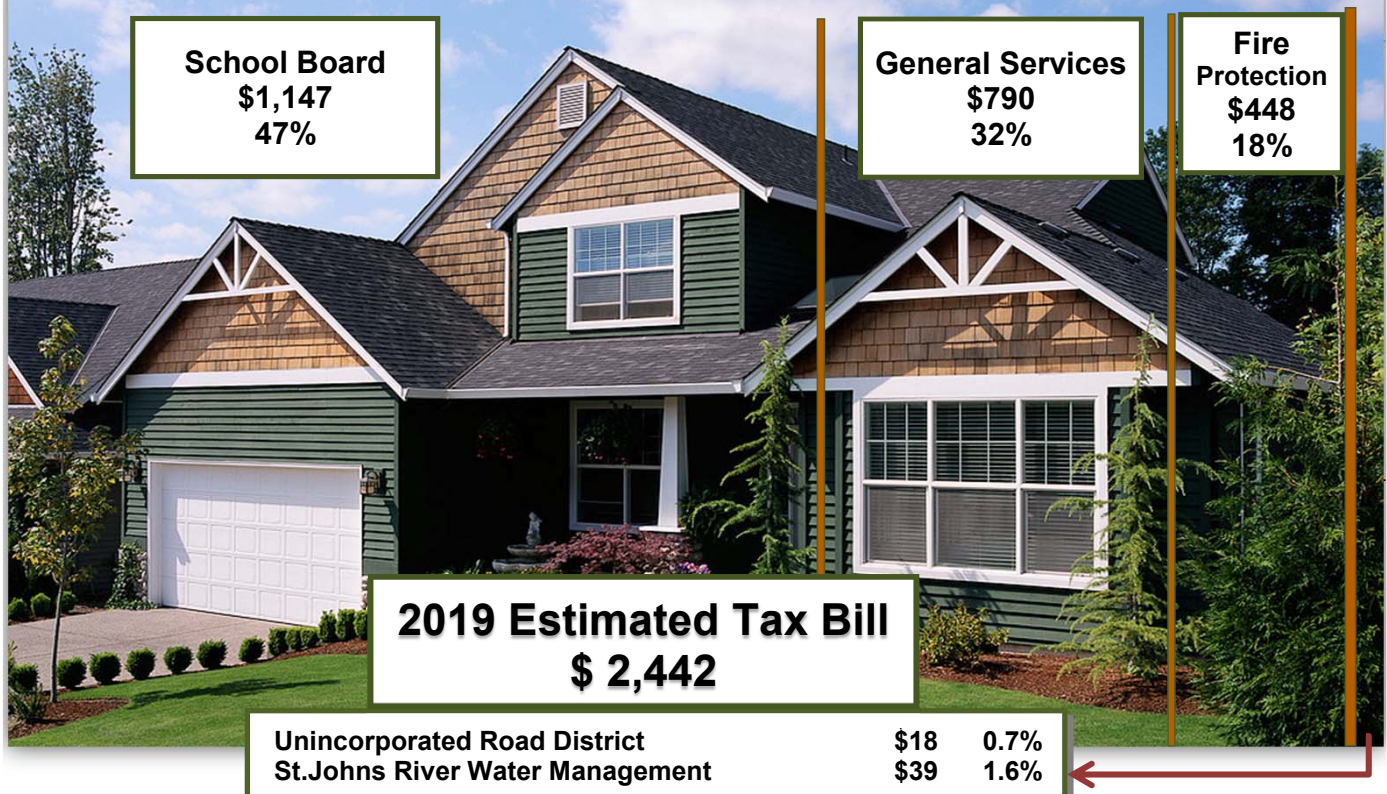
Excluding FY 2019/20, gross taxable values are from the Property Appraiser's 403V Final Revised Recapitulation of Ad Valorem Assessment Roll.

New construction is from the DR420 Certification of Taxable Values.

\*FY 2019/20 valuations reflect the Property Appraiser's October 2, 2019 DR-403CC Recapitulation of Taxes on the 2019 Tax rolls prior to completion of the Value Adjustment Board.

# UNINCORPORATED RESIDENTIAL HOME PROPERTY TAX CALCULATION

Single Family Residence With A 2019 Assessed Value of \$212,000  
Receiving A \$50K Countywide (\$25K School Board) Homestead Exemption



The 2019 property tax estimate is based on the average taxable value of a single family residence within Seminole County paying unincorporated property taxes for this tax roll. Florida law permits up to a 4% early discount incentive for property taxes paid between November and February. Payment of the estimated tax bill above in November versus the March 31st deadline would reduce the homeowners actual property taxes paid to \$2,344, a savings of \$98.

- School Board:** The School Board, as governing body of the taxing unit, is responsible for control, operation, organization, management and administration of public schools pursuant to standards prescribed by Florida Statutes and State Board of Education rules. Homeowners only receive a \$25K homestead exemption on School Board property taxes because schools are exempt from the Amendment 1 additional \$25K homestead exemption approved by Florida voters in 2008.
- Seminole County Government:**
  - General Services:** The Seminole County Board of County Commissioners determines the county-wide ad valorem taxes required for the provision of county-wide services such as law enforcement, court facilities, roads, drainage, libraries, parks and other general government responsibilities.
  - Roads:** A Municipal Service Taxing Unit supporting transportation systems designated by the Board of County Commissioners as local feeder roads, local distributor roads and local access roads within the unincorporated area of Seminole County.
  - Fire Protection:** A Municipal Service Taxing Unit providing for fire protection and prevention, and rescue/emergency medical services to all properties in unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs, the City of Casselberry and territories that may be included by special mutual aid agreement.
- St. Johns River Water Management District:** Florida is divided into five independent water management taxing districts whose mission is to preserve and manage Florida's water resources. The SJRWMD manages groundwater and surface water resources in all or part of 18 counties in northeast and east-central Florida.

## RESIDENTIAL HOME PROPERTY TAX COMPARISON



**Millage Rates By Taxing Authority**

Taxing District	Unincorporated Seminole County	Altamonte Springs	Casselberry	Lake Mary	Longwood	Oviedo	Sanford	Winter Springs
General Countywide	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751	4.8751
School District	6.1330	6.1330	6.1330	6.1330	6.1330	6.1330	6.1330	6.1330
St Johns River Water Management District	0.2414	0.2414	0.2414	0.2414	0.2414	0.2414	0.2414	0.2414
<b>Total Countywide Millage</b>	<b>11.2495</b>	<b>11.2495</b>	<b>11.2495</b>	<b>11.2495</b>	<b>11.2495</b>	<b>11.2495</b>	<b>11.2495</b>	<b>11.2495</b>
Unincorporated County - Road District	0.1107							
County/Municipal Fire District	2.7649	2.7649	2.7649					2.7649
City		3.1000	3.0519	3.5895	5.5000	5.1145	7.3250	2.4300
City Voted Debt						0.1675		
<b>Total Municipal Services Millage</b>	<b>2.8756</b>	<b>5.8649</b>	<b>5.8168</b>	<b>3.5895</b>	<b>5.5000</b>	<b>5.2820</b>	<b>7.3250</b>	<b>5.1949</b>
<b>Total Millage Rate</b>	<b>14.1251</b>	<b>17.1144</b>	<b>17.0663</b>	<b>14.8390</b>	<b>16.7495</b>	<b>16.5315</b>	<b>18.5745</b>	<b>16.4444</b>

Comparison is based on FY 2019/20 proposed property tax rates (prior to TRIM rate adoptions) for a single family home in Seminole County with an assessed value of \$212K.



## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>310 TAXES</b>					
<b>311 AD VALOREM</b>	<b>204,074,546</b>	<b>219,944,719</b>	<b>236,898,563</b>	<b>16,953,844</b>	<b>7.7%</b>
311100 AD VALOREM-CURRENT	204,012,556	219,783,219	236,737,063	16,953,844	7.7%
311200 AD VALOREM-DELINQUENT	61,990	161,500	161,500	0	0.0%
<b>312 LOC GAS TX (6 CENTS ROADS)</b>	<b>8,085,172</b>	<b>8,393,500</b>	<b>8,150,000</b>	<b>(243,500)</b>	<b>-2.9%</b>
312410 LOCAL OPTION GAS TAX (6c)	8,085,172	8,391,000	8,150,000	(241,000)	-2.9%
312415 LOCAL ALTERNATIVE FUEL TAX	0	2,500	0	(2,500)	-100.0%
<b>313 LOC GAS TX (9TH CENT MASS)</b>	<b>2,284,843</b>	<b>2,305,000</b>	<b>2,300,000</b>	<b>(5,000)</b>	<b>-0.2%</b>
312300 LOCAL OPTION GAS TAX (1c MASS TRANSIT)	2,284,843	2,305,000	2,300,000	(5,000)	-0.2%
<b>315 TOURISM TAX</b>	<b>5,797,653</b>	<b>5,600,000</b>	<b>5,700,000</b>	<b>100,000</b>	<b>1.8%</b>
312120 TOURIST DEVELOPMENT TAX	5,797,653	5,600,000	5,700,000	100,000	1.8%
<b>316 INFRASTRUCTURE SALES TAX</b>	<b>42,533,761</b>	<b>42,411,000</b>	<b>43,600,000</b>	<b>1,189,000</b>	<b>2.8%</b>
312600 DISCRETIONARY SALES SURTAX	42,533,761	42,411,000	43,600,000	1,189,000	2.8%
<b>317 UTILITY TAX</b>	<b>6,921,586</b>	<b>7,070,300</b>	<b>7,320,300</b>	<b>250,000</b>	<b>3.5%</b>
314100 UTILITY TAX-ELECTRICITY	5,278,326	5,400,000	5,600,000	200,000	3.7%
314300 UTILITY TAX-WATER	1,385,172	1,420,000	1,450,000	30,000	2.1%
314400 UTILITY TAX-GAS	11,622	20,000	20,000	0	0.0%
314700 UTILITY TAX-FUEL OIL	123	300	300	0	0.0%
314800 UTILITY TAX-PROPANE	246,343	230,000	250,000	20,000	8.7%
<b>318 COMMUNICATION SERVICE TAX</b>	<b>5,903,972</b>	<b>5,700,000</b>	<b>5,950,000</b>	<b>250,000</b>	<b>4.4%</b>
315100 COMMUNICATION SERVICE TAX	5,903,972	5,700,000	5,950,000	250,000	4.4%
<b>319 LOCAL BUSINESS TAX</b>	<b>467,380</b>	<b>500,000</b>	<b>475,000</b>	<b>(25,000)</b>	<b>-5.0%</b>
316100 PROF/OCCUPATION/LOCAL BUS TAX	467,380	500,000	475,000	(25,000)	-5.0%
<b>310 TAXES Total</b>	<b>276,068,913</b>	<b>291,924,519</b>	<b>310,393,863</b>	<b>18,469,344</b>	<b>6.3%</b>
<b>320 PERMITS FEES &amp; SPECIAL ASM</b>					
<b>322 BUILDING PERMITS</b>	<b>4,640,223</b>	<b>4,025,000</b>	<b>4,040,000</b>	<b>15,000</b>	<b>0.4%</b>
322100 BUILDING PERMITS	3,452,615	3,000,000	3,000,000	0	0.0%
322102 ELECTRICAL	446,439	400,000	400,000	0	0.0%
322103 PLUMBING	295,016	240,000	250,000	10,000	4.2%
322104 MECHANICAL	323,000	300,000	300,000	0	0.0%
322106 WELLS	0	0	0	0	
322107 SIGNS	27,729	30,000	30,000	0	0.0%
322108 GAS	95,425	55,000	60,000	5,000	9.1%
<b>323 FRANCHISE FEES</b>	<b>115,197</b>	<b>45,000</b>	<b>65,000</b>	<b>20,000</b>	<b>44.4%</b>
323700 FRANCHISE FEES- SOLID WASTE	115,197	45,000	65,000	20,000	44.4%
<b>324 IMPACT FEES</b>	<b>3,669,073</b>	<b>3,286,823</b>	<b>2,910,000</b>	<b>(376,823)</b>	<b>-11.5%</b>
324110 IMPACT FEES RESID PUBLIC SAFET	93,219	75,000	90,000	15,000	20.0%
324120 IMPACT FEES COMM PUBLIC SAFET	132,101	90,000	80,000	(10,000)	-11.1%
324130 WINTER SPRINGS FIRE IMPCT FEES	29,520	0	0	0	
324140 CASSELBERRY FIRE IMPCT FEES	1,674	0	0	0	

## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
324310 IMPACT FEES RESID TRANSPORTATI	942,354	828,000	840,000	12,000	1.4%
324320 IMPACT FEES COMM TRANSPORTATI	2,352,353	2,204,000	1,800,000	(404,000)	-18.3%
324610 IMPACT FEES RESID CULTURE	67,102	50,000	60,000	10,000	20.0%
324620 IMPACT FEES COMM CULTURE	50,750	39,823	40,000	177	0.4%
<b>325 SPECIAL ASSESSMENTS MSBU</b>	<b>17,242,522</b>	<b>17,329,315</b>	<b>18,232,490</b>	<b>903,175</b>	<b>5.2%</b>
325110 SPECIAL ASSESSMENT-CAPITAL	113,547	83,060	106,725	23,665	28.5%
325210 SPECIAL ASSESSMENT-SERVICE	17,128,975	17,246,255	18,125,765	879,510	5.1%
<b>329 OTHER PERMITS</b>	<b>144,126</b>	<b>157,000</b>	<b>126,500</b>	<b>(30,500)</b>	<b>-19.4%</b>
329115 URBAN CHICKENS PERMIT	300	0	0	0	
329170 ARBOR PERMIT	6,676	7,000	6,500	(500)	-7.1%
329180 DREDGE/FILL PERMIT	3,750	0	0	0	
329190 ABANDONED PROPERTY REGISTRATIO	133,400	150,000	120,000	(30,000)	-20.0%
<b>320 PERMITS FEES &amp; SPECIAL ASM Total</b>	<b>25,811,141</b>	<b>24,843,138</b>	<b>25,373,990</b>	<b>530,852</b>	<b>2.1%</b>
<b>330 INTERGOVERNMENTAL REVENUE</b>					
<b>314 STATE GAS TAX</b>	<b>5,650,592</b>	<b>5,732,000</b>	<b>5,710,000</b>	<b>(22,000)</b>	<b>-0.4%</b>
335491 CONSTITUTION GAS TAX (2c STATE LEVY)	3,918,874	3,963,000	3,960,000	(3,000)	-0.1%
335492 COUNTY GAS TAX (1c STATE LEVY)	1,731,717	1,769,000	1,750,000	(19,000)	-1.1%
<b>331 FEDERAL GRANTS</b>	<b>5,496,568</b>	<b>4,121,198</b>	<b>3,734,491</b>	<b>(386,707)</b>	<b>-9.4%</b>
331100 ELECTION GRANTS	381,551	0	0	0	
331228 SUPERVISED VISITATION	0	0	0	0	
331230 EMERGENCY MANAGEMENT	461,139	0	0	0	
331391 OTHER PHYSICAL ENV FED GRANTS	25,579	0	0	0	
331490 TRANSPORTATION REVENUE GRANT	17,373	0	0	0	
331501 TREASURY SUBSIDY	1,488,444	1,293,112	1,311,325	18,213	1.4%
331540 COMMUNITY DEVELOPMNT BLK GT	2,206,467	2,354,765	1,953,684	(401,081)	-17.0%
331690 FEDERAL GRANT HUMAN SERVICES	350,381	30,000	30,000	0	0.0%
331722 FEDERAL CULTURE & REC GRANT	0	0	0	0	
331820 ADULT DRUG COURT	385,279	443,321	439,482	(3,839)	-0.9%
331825 VETERANS TREATMENT COURT	180,355	0	0	0	
<b>332 FEMA REIMBURSEMENTS</b>	<b>0</b>	<b>7,824,858</b>	<b>9,035,312</b>	<b>1,210,454</b>	<b>15.5%</b>
331510 DISASTER RELIEF (FEMA)	0	7,824,858	9,035,312	1,210,454	15.5%
<b>333 FED HOUSING GRANTS</b>	<b>1,433,486</b>	<b>1,373,827</b>	<b>1,442,635</b>	<b>68,808</b>	<b>5.0%</b>
331550 EMERGENCY SHELTER GRANT	624,238	629,050	681,407	52,357	8.3%
331570 NEIGHBORHOOD STABILIZATION	172,067	10,000	10,000	0	0.0%
331590 HOME PROGRAM	637,181	734,777	751,228	16,451	2.2%
<b>334 STATE GRANTS</b>	<b>3,230,904</b>	<b>293,959</b>	<b>328,959</b>	<b>35,000</b>	<b>11.9%</b>
334200 EMS TRUST FUND GRANT	38,915	0	0	0	
334220 PUBLIC SAFETY GRANT	695,081	0	0	0	
334225 JUVENILE ASSESSMENT CTR GRANT	10,000	0	0	0	
334340 GARBAGE/SOLID WASTE	188,993	0	0	0	
334360 STORMWATER MANAGEMENT	1,241,819	0	0	0	
334392 OTHER PHYSICAL ENVIRONMENT	0	40,000	0	(40,000)	-100.0%
334490 TRANSPORTATION REV GRANT	61,848	0	0	0	



## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
334499 FDOT LIGHTING AGREEMENT	23,481	0	75,000	75,000	
334690 PROSECUTION ALTERNATIVE	327,835	47,313	47,313	0	0.0%
334691 HRS/CDD CONTRACT	4,642	0	0	0	
334697 MOSQUITO CONTROL GRANT	473,820	41,646	41,646	0	0.0%
334699 EMERGENCY HOMELESS	0	0	0	0	
334710 AID TO LIBRARIES	164,471	165,000	165,000	0	0.0%
334750 ENVIRONMENTAL PROTECTION GRANT	0	0	0	0	
<b>335 STATE SHARED REVENUES</b>	<b>10,397,433</b>	<b>10,445,000</b>	<b>11,000,000</b>	<b>555,000</b>	<b>5.3%</b>
335120 STATE REVENUE SHARING	10,397,433	10,445,000	11,000,000	555,000	5.3%
<b>336 OTHER STATE SHARED</b>	<b>5,907,451</b>	<b>3,878,884</b>	<b>3,952,967</b>	<b>74,083</b>	<b>1.9%</b>
335130 INSURANCE AGENTS LICENSE	111,038	120,000	100,000	(20,000)	-16.7%
335140 MOBILE HOME LICENSES	36,286	33,000	30,000	(3,000)	-9.1%
335150 ALCOHOLIC BEVERAGE	159,648	140,000	150,000	10,000	7.1%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	0	0.0%
335210 FIREFIGHTERS SUPPLEMENT	175,324	139,800	135,000	(4,800)	-3.4%
335220 E911 WIRELESS	1,558,908	1,550,000	1,600,000	50,000	3.2%
335225 E911 NON WIRELESS	579,902	500,000	500,000	0	0.0%
335493 MOTOR FUEL TAX (REBATE)	60,292	135,000	150,000	15,000	11.1%
335520 SHIP PROGRAM REVENUE	2,694,497	729,584	756,467	26,883	3.7%
335710 BOATING IMPROVEMENT FEES	85,056	85,000	85,000	0	0.0%
<b>337 LOCAL GRANTS &amp; REVENUES</b>	<b>922,452</b>	<b>539,750</b>	<b>358,150</b>	<b>(181,600)</b>	<b>-33.6%</b>
337100 ECONOMIC INCENTIVE	427,047	440,750	282,500	(158,250)	-35.9%
337300 NPDES CITIES	0	27,000	75,650	48,650	180.2%
337900 LOCAL GRANTS & AIDS	495,404	72,000	0	(72,000)	-100.0%
<b>338 CRA'S</b>	<b>2,582,464</b>	<b>0</b>	<b>0</b>	<b>0</b>	
338410 TAX INCREMENTS-CITIES	943,186	0	0	0	
338420 TAX INCREMENTS COUNTY	1,639,277	0	0	0	
<b>339 HALF CENT SALES TAX</b>	<b>26,437,431</b>	<b>26,665,000</b>	<b>26,965,000</b>	<b>300,000</b>	<b>1.1%</b>
335180 HALF-CENT STATE SALES TAX	26,437,431	26,665,000	26,965,000	300,000	1.1%
<b>330 INTERGOVERNMENTAL REVENUE Total</b>	<b>62,058,779</b>	<b>60,874,476</b>	<b>62,527,514</b>	<b>1,653,038</b>	<b>2.7%</b>
<b>340 CHARGES FOR SERVICES</b>					
<b>341 GENERAL GOV'T FEES</b>	<b>2,594,151</b>	<b>2,401,550</b>	<b>3,079,413</b>	<b>677,863</b>	<b>28.2%</b>
341160 COURT TECH FEE \$2	723,356	715,000	720,000	5,000	0.7%
341200 ZONING FEES	600,917	400,000	425,000	25,000	6.3%
341320 SCHOOL ADMIN FEE	216,001	150,000	170,000	20,000	13.3%
341350 ADMIN FEE - MSBU APPLICATION	1,100	1,200	1,200	0	0.0%
341357 ADMIN FEE - SOLID WASTE	567,000	617,000	617,000	0	0.0%
341358 ADMIN FEE - STREET LIGHTING	145,000	155,000	155,000	0	0.0%
341359 ADMIN FEE - MSBU FUNDS	40,800	49,350	36,030	(13,320)	-27.0%
341910 ADDRESSING FEES	20,625	20,000	25,000	5,000	25.0%
341920 NETWORK FEES	500	0	0	0	
343901 TOWER COMM FEES	112,483	120,000	110,000	(10,000)	-8.3%
343902 FIBER WAN FEES	17,165	20,000	18,000	(2,000)	-10.0%
343904 SVC CHGS-OTH PHYSICAL ENVIRON	29,363	53,000	53,000	0	0.0%

## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
349100 SERVICE CHARGE-AGENCIES	92,646	75,000	244,594	169,594	226.1%
349200 CONCURRENCY REVIEW	22,505	20,000	20,000	0	0.0%
349210 FLOOD ZONE REVIEW	4,690	6,000	5,000	(1,000)	-16.7%
349220 CONSTRUCTION PLAN REVIEW	0	0	200,000	200,000	
349230 FIRE PERMIT PROCESSING FEE	0	0	5,000	5,000	
349240 PRE-APPLICATION FEE PLANNING	0	0	4,500	4,500	
349250 ZONING PERMIT PROCESSING FEE	0	0	40,000	40,000	
349300 TECHNOLOGY SUBMITTAL FEE	0	0	200,000	200,000	
341363 ADMIN FEE - GRANTS	0	0	30,089	30,089	
<b>342 INTERNAL SERVICE FEES</b>	<b>26,657,390</b>	<b>29,135,258</b>	<b>35,495,258</b>	<b>6,360,000</b>	<b>21.8%</b>
341210 INTERNAL SERVICE FEES	4,158,078	5,255,258	5,255,258	0	0.0%
341220 BOCC INSURANCE EMPLOYER	16,174,301	17,000,000	23,200,000	6,200,000	36.5%
341230 BOCC INSURANCE EMPLOYEE	2,857,776	3,350,000	3,200,000	(150,000)	-4.5%
341240 BOCC INSURANCE RETIREE	1,098,508	1,400,000	1,200,000	(200,000)	-14.3%
341250 BOCC INSURANCE COBRA	27,812	40,000	60,000	20,000	50.0%
341260 TAX COLLECTOR INSURANCE	1,315,689	1,000,000	1,400,000	400,000	40.0%
341265 PROPERTY APPRAISER INSURANCE	753,408	800,000	880,000	80,000	10.0%
341270 SUPERVISOR OF ELECTIONS INSUR	168,992	180,000	200,000	20,000	11.1%
341280 PORT AUTHORITY INSURANCE	52,241	50,000	50,000	0	0.0%
341290 BOCC HEALTH PROGRAM	50,585	60,000	50,000	(10,000)	-16.7%
<b>343 SHERIFF REVENUES</b>	<b>8,950,801</b>	<b>9,463,556</b>	<b>5,412,256</b>	<b>(4,051,300)</b>	<b>-42.8%</b>
341520 SHERIFFS FEES	505,724	469,000	476,256	7,256	1.5%
342100 REIMBURSEMENT - SHERIFF	4,111,606	4,816,356	0	(4,816,356)	-100.0%
342320 HOUSING OF PRISONERS-FED	2,680,944	2,649,000	2,675,000	26,000	1.0%
342330 INMATE FEES	424,267	317,000	1,122,000	805,000	253.9%
342390 HOUSING OF PRISONER-OTHER	41,484	35,000	28,000	(7,000)	-20.0%
342530 SHERIFF - IRON BRIDGE	222,400	227,200	223,000	(4,200)	-1.8%
342910 INMPOUND/IMMOBILIZATION	12,600	10,000	8,000	(2,000)	-20.0%
342920 SUPERVISOR - PAY	29,300	25,000	25,000	0	0.0%
348880 SUPERVISION - PROBATION	529,333	525,000	480,000	(45,000)	-8.6%
348991 TEEN COURT \$3	125,822	125,000	125,000	0	0.0%
348992 POLICE ED \$2 ASSESS	29,880	40,000	30,000	(10,000)	-25.0%
348993 CRIME PREVENTION	45,578	46,000	40,000	(6,000)	-13.0%
348994 TRAFFIC SURCHG DRUG ABUSE TRUS	76,342	69,000	60,000	(9,000)	-13.0%
348995 CRIM JUSTICE ED \$2.50	115,520	110,000	120,000	10,000	9.1%
<b>344 PUBLIC SAFETY FEES</b>	<b>9,499,617</b>	<b>7,962,765</b>	<b>9,016,509</b>	<b>1,053,744</b>	<b>13.2%</b>
342210 FIRE/EMS SERICES	131,019	36,900	74,434	37,534	101.7%
342410 E911 TELEPHONE FEES	0	0	0	0	
342430 EMERGENCY MGMT REVIEW FEE	2,700	4,000	4,000	0	0.0%
342515 INSPECTION FEE - ENVIRONMENT	107,333	85,000	85,850	850	1.0%
342516 AFTER HOURS INSPECTIONS	155,320	100,000	100,000	0	0.0%
342560 ENGINEERING	643,013	536,865	525,000	(11,865)	-2.2%
342590 REINSPECTIONS	433,270	250,000	275,000	25,000	10.0%
342600 PUBLIC SAFETY - FIRE PERMITS	249,597	215,000	212,000	(3,000)	-1.4%
342605 FIRE PERMITS-WS	15,029	15,000	5,000	(10,000)	-66.7%
342610 AMBULANCE TRANSPORT FEES	7,369,411	6,365,000	7,350,225	985,225	15.5%
342630 FIRE INSPECTION FEES	18,462	10,000	15,000	5,000	50.0%
342635 FIRE INSPECT-WS	0	0	0	0	

## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
342930 TRAINING CENTER FEE	153,128	135,000	150,000	15,000	11.1%
346400 ANIMAL CONTROL	221,335	210,000	220,000	10,000	4.8%
<b>345 WATER &amp; SEWER FEES</b>	<b>57,727,402</b>	<b>61,515,455</b>	<b>62,087,671</b>	<b>572,216</b>	<b>0.9%</b>
343310 WATER UTILITY-RESIDENTIAL	21,237,248	23,367,247	23,156,242	(211,005)	-0.9%
343315 PRIVATE COMMERCIAL FIRE LINES	30,779	32,540	32,865	325	1.0%
343320 WATER UTILITY - BULK	139,302	150,470	153,479	3,009	2.0%
343330 METER SET CHARGES	277,201	188,912	190,801	1,889	1.0%
343340 METER RECONNECT CHARGES	440,793	509,059	514,150	5,091	1.0%
343350 CAPACITY MAINTENANCE-WTR	40,834	44,957	45,407	450	1.0%
343360 RECYCLED WATER	2,503,884	2,526,822	2,659,438	132,616	5.2%
343510 SEWER UTILITY-RESIDENTIAL	29,047,604	30,970,185	31,535,983	565,798	1.8%
343520 SEWER UTILITY - BULK	3,967,437	3,678,983	3,752,563	73,580	2.0%
343550 CAPACITY MAINTENANCE-SWR	42,319	46,280	46,743	463	1.0%
<b>346 SOLID WASTE FEES</b>	<b>14,026,718</b>	<b>14,143,521</b>	<b>14,243,621</b>	<b>100,100</b>	<b>0.7%</b>
343412 TRANSFER STATION CHARGES	10,516,350	10,919,789	10,727,729	(192,060)	-1.8%
343414 OSCEOLA LANDFILL CHARGES	2,553,925	2,318,227	2,605,259	287,032	12.4%
343415 WINTER PARK LANDFILL CHARGES	788,779	799,505	804,633	5,128	0.6%
343417 RECYCLING FEES	158,863	100,000	100,000	0	0.0%
343419 OTHER LANDFILL CHARGES	8,800	6,000	6,000	0	0.0%
<b>347 TRANSPORTATION FEES</b>	<b>1,338,074</b>	<b>1,500,701</b>	<b>1,476,439</b>	<b>(24,262)</b>	<b>-1.6%</b>
344910 SIGNALS/CHARGES FOR SERVICES	1,013,695	1,106,701	1,115,715	9,014	0.8%
344920 FIBER CONSTRUCTION AND MAINT	324,379	394,000	360,724	(33,276)	-8.4%
<b>348 PARKS &amp; REC FEES</b>	<b>1,942,600</b>	<b>2,219,700</b>	<b>2,249,700</b>	<b>30,000</b>	<b>1.4%</b>
347200 PARKS AND RECREATION	1,857,984	2,152,700	2,167,700	15,000	0.7%
347201 PASSIVE PARKS AND TRAILS	36,789	45,000	40,000	(5,000)	-11.1%
347301 MUSEUM FEES	2,237	2,000	2,000	0	0.0%
347501 YARBOROUGH NATURE CENTER	45,590	20,000	40,000	20,000	100.0%
<b>349 COURT FEES</b>	<b>1,815,170</b>	<b>1,750,000</b>	<b>1,770,000</b>	<b>20,000</b>	<b>1.1%</b>
348921 COURT INNOVATIONS	102,113	100,000	105,000	5,000	5.0%
348922 LEGAL AID	102,113	100,000	105,000	5,000	5.0%
348923 LAW LIBRARY	102,113	100,000	105,000	5,000	5.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	102,113	100,000	105,000	5,000	5.0%
348930 STATE COURT FACILITY SURCHARGE	1,406,718	1,350,000	1,350,000	0	0.0%
<b>340 CHARGES FOR SERVICES Total</b>	<b>124,551,922</b>	<b>130,092,506</b>	<b>134,830,867</b>	<b>4,738,361</b>	<b>3.6%</b>
<b>350 JUDGEMENTS FINES &amp; FORFEIT</b>					
<b>343 SHERIFF REVENUES</b>	<b>368,228</b>	<b>266,500</b>	<b>247,500</b>	<b>(19,000)</b>	<b>-7.1%</b>
351500 TRAFFIC CT PARKING FINES	2,325	2,500	2,500	0	0.0%
351910 CONFISCATIONS	107,013	0	0	0	
359901 ADULT DIVERSION	251,105	260,000	240,000	(20,000)	-7.7%
359902 COMMUNITY SVC INSURANCE	7,785	4,000	5,000	1,000	25.0%
<b>351 JUDGEMENTS &amp; FINES</b>	<b>602,403</b>	<b>739,000</b>	<b>660,000</b>	<b>(79,000)</b>	<b>-10.7%</b>
348933 ANIMAL CONTROL CITATIONS	0	0	0	0	
351700 INTERGOVT RADIO PROGRAM	410,450	450,000	410,000	(40,000)	-8.9%

## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
352100 LIBRARY	158,783	139,000	140,000	1,000	0.7%
354200 CODE ENFORCEMENT	33,170	150,000	110,000	(40,000)	-26.7%
354410 ARBOR VIOLATION	0	0	0	0	
<b>361 INTEREST</b>	<b>66,766</b>	<b>0</b>	<b>0</b>	<b>0</b>	
359903 ADULT DRUG COURT	66,766	0	0	0	
<b>350 JUDGEMENTS FINES &amp; FORFEIT Total</b>	<b>1,037,397</b>	<b>1,005,500</b>	<b>907,500</b>	<b>(98,000)</b>	<b>-9.7%</b>
<b>360 MISCELLANEOUS REVENUES</b>					
<b>343 SHERIFF REVENUES</b>	<b>803,799</b>	<b>755,644</b>	<b>178,100</b>	<b>(577,544)</b>	<b>-76.4%</b>
361133 INTEREST-SHERIFF	13,677	35,644	10,000	(25,644)	-71.9%
369912 MISCELLANEOUS - SHERIFF	790,121	720,000	168,100	(551,900)	-76.7%
<b>345 WATER &amp; SEWER FEES</b>	<b>2,251,306</b>	<b>1,684,639</b>	<b>1,695,000</b>	<b>10,361</b>	<b>0.6%</b>
366400 ENTERPRISE CONTRIBUTIONS	2,251,306	1,684,639	1,695,000	10,361	0.6%
<b>346 SOLID WASTE FEES</b>	<b>194,880</b>	<b>253,895</b>	<b>254,000</b>	<b>105</b>	<b>0.0%</b>
365101 METHANE GAS SALES	194,880	253,895	254,000	105	0.0%
<b>361 INTEREST</b>	<b>7,684,443</b>	<b>8,403,956</b>	<b>8,223,060</b>	<b>(180,896)</b>	<b>-2.2%</b>
361100 INTEREST ON INVESTMENTS	7,587,309	8,368,906	8,167,010	(201,896)	-2.4%
361120 SHIP MORTGAGE INTEREST	0	0	0	0	
361132 INTEREST-TAX COLLECTOR	49,137	50	50	0	0.0%
361200 INTEREST-STATE BOARD ADM	2,847	0	0	0	
361400 INTEREST-TOURIST DEVLPMNT FUND	45,149	35,000	56,000	21,000	60.0%
<b>364 FIXED ASSET SALES</b>	<b>183,493</b>	<b>515,932</b>	<b>416,032</b>	<b>(99,900)</b>	<b>-19.4%</b>
364100 FIXED ASSET SALE PROCEEDS	183,493	515,932	416,032	(99,900)	-19.4%
<b>366 DONATIONS</b>	<b>1,766,967</b>	<b>150,000</b>	<b>145,000</b>	<b>(5,000)</b>	<b>-3.3%</b>
366100 CONTRIBUTIONS & DONATIONS	1,765,745	150,000	145,000	(5,000)	-3.3%
366175 SEMINOLE COUNTY HEROES MEMORIA	400	0	0	0	
366270 MEMORIAL TREE DONATIONS	822	0	0	0	
<b>368 PORT AUTHORITY</b>	<b>700,000</b>	<b>700,000</b>	<b>450,000</b>	<b>(250,000)</b>	<b>-35.7%</b>
366101 CONTRIBUTIONS PORT AUTHORITY	700,000	700,000	450,000	(250,000)	-35.7%
<b>369 MISCELLANEOUS REVENUES</b>	<b>4,018,693</b>	<b>1,476,322</b>	<b>1,656,922</b>	<b>180,600</b>	<b>12.2%</b>
362100 RENTS AND ROYALTIES	57,615	64,321	60,121	(4,200)	-6.5%
363221 LAW ENFORCEMENT IMPACT FEE	75	0	0	0	
363400 TRANSPORTATION IMPACT FEE	1,271	0	0	0	
367150 PAIN MANAGEMENT CLINIC LICENSE	2,000	0	0	0	
369100 TAX DEED SURPLUS	0	0	0	0	
369120 SHIP MORTGAGE PRINCIPAL	119,613	0	0	0	
369310 INSURANCE PROCEEDS	83,180	7,725	7,802	77	1.0%
369400 REIMBURSEMENTS	128,365	0	0	0	
369900 MISCELLANEOUS-OTHER	1,012,814	574,076	659,349	85,273	14.9%
369910 COPYING FEES	59,059	55,000	56,000	1,000	1.8%
369911 MAPS AND PUBLICATIONS	35	200	200	0	0.0%
369920 MISCELLANEOUS-ELECTION	98	4,000	200	(3,800)	-95.0%

## DETAIL OF CURRENT SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
369925 CC CONVENIENCE FEES	345,805	201,000	203,250	2,250	1.1%
369930 REIMBURSEMENTS	1,521,097	155,000	155,000	0	0.0%
369935 REIMBURSEMENTS - REBATES	515,359	300,000	400,000	100,000	33.3%
369940 REIMBURSEMENTS - RADIOS	161,643	115,000	115,000	0	0.0%
369950 NSP RESALES/PROGRAM INCOME	10,665	0	0	0	
<b>360 MISCELLANEOUS REVENUES Total</b>	<b>17,603,581</b>	<b>13,940,388</b>	<b>13,018,114</b>	<b>(922,274)</b>	<b>-6.6%</b>
<b>380 OTHER SOURCES</b>					
<b>381 INTERFUND TRANSFER IN</b>	<b>38,782,722</b>	<b>44,586,943</b>	<b>44,371,735</b>	<b>(215,208)</b>	<b>-0.5%</b>
381100 TRANSFER IN	38,782,722	44,586,943	44,371,735	(215,208)	-0.5%
<b>386 CONSTITUTIONAL EXCESS FEES</b>	<b>3,606,731</b>	<b>891,000</b>	<b>1,220,000</b>	<b>329,000</b>	<b>36.9%</b>
386200 EXCESS FEES-CLERK	5,850	0	200,000	200,000	
386300 EXCESS FEES-SHERIFF	529,521	0	100,000	100,000	
386400 EXCESS FEES-TAX COLLECTOR	2,781,951	651,000	620,000	(31,000)	-4.8%
386500 EXCESS FEES-PROP APPRAISER	134,772	20,000	100,000	80,000	400.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	154,636	220,000	200,000	(20,000)	-9.1%
<b>380 OTHER SOURCES Total</b>	<b>42,389,452</b>	<b>45,477,943</b>	<b>45,591,735</b>	<b>113,792</b>	<b>0.3%</b>
<b>399 FUND BALANCE</b>					
<b>399 FUND BALANCE</b>	<b>0</b>	<b>224,889,418</b>	<b>245,414,409</b>	<b>20,524,991</b>	<b>9.1%</b>
399999 BEGINNING FUND BALANCE	0	224,889,418	245,414,409	20,524,991	9.1%
<b>399 FUND BALANCE Total</b>	<b>0</b>	<b>224,889,418</b>	<b>245,414,409</b>	<b>20,524,991</b>	<b>9.1%</b>
<b>Grand Total</b>	<b>549,521,186</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>	<b>5.7%</b>



## HISTORY OF MAJOR REVENUE SOURCES

**Ad Valorem Tax** - Also known as a property tax, ad valorem taxes are based on the assessed value (less exemptions) of real estate and tangible personal property. A millage rate is charged to each one thousand dollars of taxable property value.

The Property Appraiser's Office determines the property values on the tax roll as of January 1 each year and certifies the just market value less exemptions to each taxing authority by July 1st. In compliance with Florida laws and "Truth in Millage" requirements, taxing authorities determine the "millage" or "property tax" rates to be levied within their jurisdiction based on the Property Appraiser's certification of taxable values and the revenue required to fund the annual budget. Because of discount incentives authorized by Florida Statutes for early property tax payments and other tax roll adjustments resulting from Value Adjustment Board decisions, only 96% of ad valorem tax levied is budgeted and historically collected. By law the County must budget no less than 95% of property taxes levied.

The Seminole County Board of County Commissioners adopts the Countywide Operating, Unincorporated Road Municipal Service Taxing Unit (MSTU), and County/Municipal Fire MSTU millage rates. The Road District MSTU includes the unincorporated areas of Seminole County while the Fire/Rescue MSTU encompasses unincorporated Seminole County, the City of Altamonte Springs, the City of Winter Springs and the City of Casselberry.

The School Board, municipalities and St. Johns River Water Management District also levy property tax in Seminole County and are responsible for setting tax rates within their districts. A comparison of all Seminole County taxing authorities and millage rates can be found on the "Residential Home Property Tax Comparison" chart found within the "Countywide Budget" section of this book. Florida's Constitution prohibits the State of Florida from imposing property tax.

Ad Valorem taxes are the largest source of revenue for Seminole County Government generating approximately 40% of all current

revenue budgeted. In the General fund, countywide property taxes account for 71% of current revenues.

Based on an average single-family residence in unincorporated Seminole County, a home owner with an assessed value of \$212,000 receiving homestead exemption would pay about \$2,442 in FY 2019/20 property taxes. The School Board property tax accounts for approximately 47% of the tax bill, BCC Countywide property taxes account for 32%, the Fire MSTU 18%; Road District MSTU 1% and the St John's Water Management District 2%.

### Seminole County BCC Ad Valorem Tax History

The BCC countywide millage rate of 4.8751 mills for General fund countywide services will generate \$167.1 in FY 2019/20, an increase of \$12.2M over the prior year adopted revenue. Because the current tax rate was adopted in FY 2019/20, an 8.21% growth in the countywide taxable property values accounts for the increased revenue with 2.08% of this growth from new construction and 6.13% from the reappraisal of existing properties. The 4.8751 countywide millage rate has been maintained for ten years now.

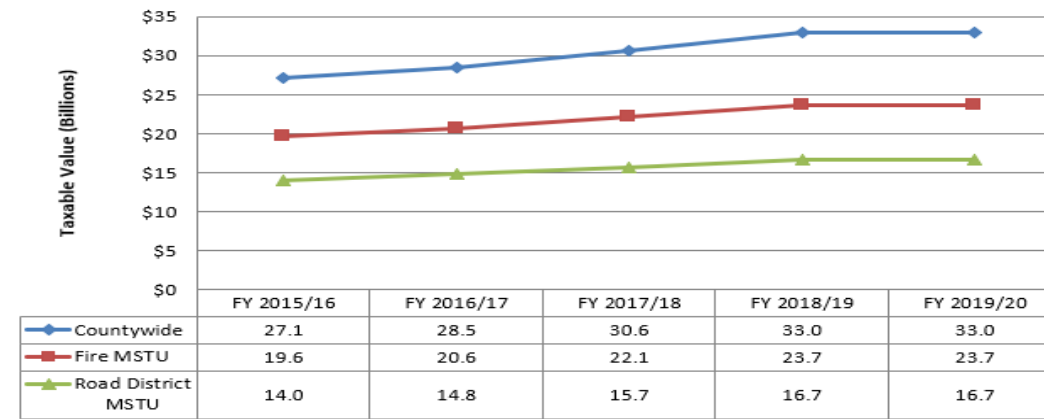
The FY 2019/20 County/Municipal Fire MSTU tax rate of 2.7649 mills is unchanged from the prior year millage. The Fire District ad valorem revenue totaling \$63.3M grew by \$3.3M over FY 2018/19 due to a 7.75% growth in taxable property values.

In FY 2017/18, the Fire District MSTU millage of 2.3299 mills was increased by 0.4350 mills to stabilize a Fire Fund imbalance that, based on the long-range forecast, would have depleted reserves in FY 2018/19. The 2.3299 tax rate prior to the increase had remained unchanged for ten years prior (FY08 - FY17). Because of property tax reform and declining real estate values during the recession, the Fire District millage was below the rolled-back tax rate for six of the ten years. Growth in taxable values had not generated sufficient revenue to offset the rising cost of personnel and capital needs deferred during the recession years.

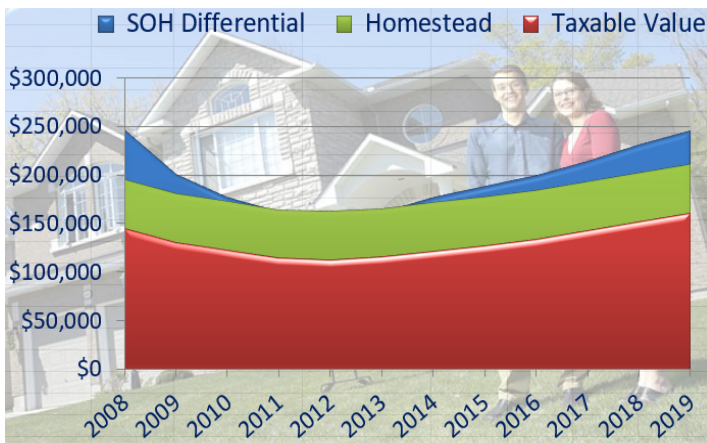
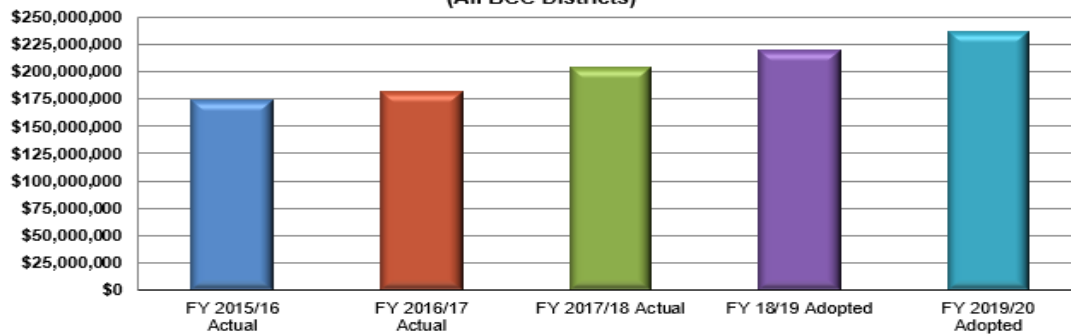
## HISTORY OF MAJOR REVENUE SOURCES

The Road District MSTU tax rate of 0.1107 mills has remained the same since FY 2008/09 (12 years). Seminole County's one cent local option sales tax used primarily for transportation is restricted for capital use and cannot be used for maintenance of roads. The unincorporated Road District property tax is used for maintenance costs of local roads within the unincorporated areas of Seminole County.

### Seminole County Taxable Property Values



### Ad Valorem Tax (All BCC Districts)



Florida's "Save Our Homes" exemption limits the increase in assessed values to the lesser of 3% or the annual change in the CPI. This exemption was almost eliminated during the recession years but is on the rise again with the growing real estate markets. The change in the CPI for 2019 was 2.0%. With no increase in the Countywide BCC tax rate, homesteaded properties will see only a minor increase in their property tax bills although existing countywide property values grew by 8% in 2019.

## HISTORY OF MAJOR REVENUE SOURCES

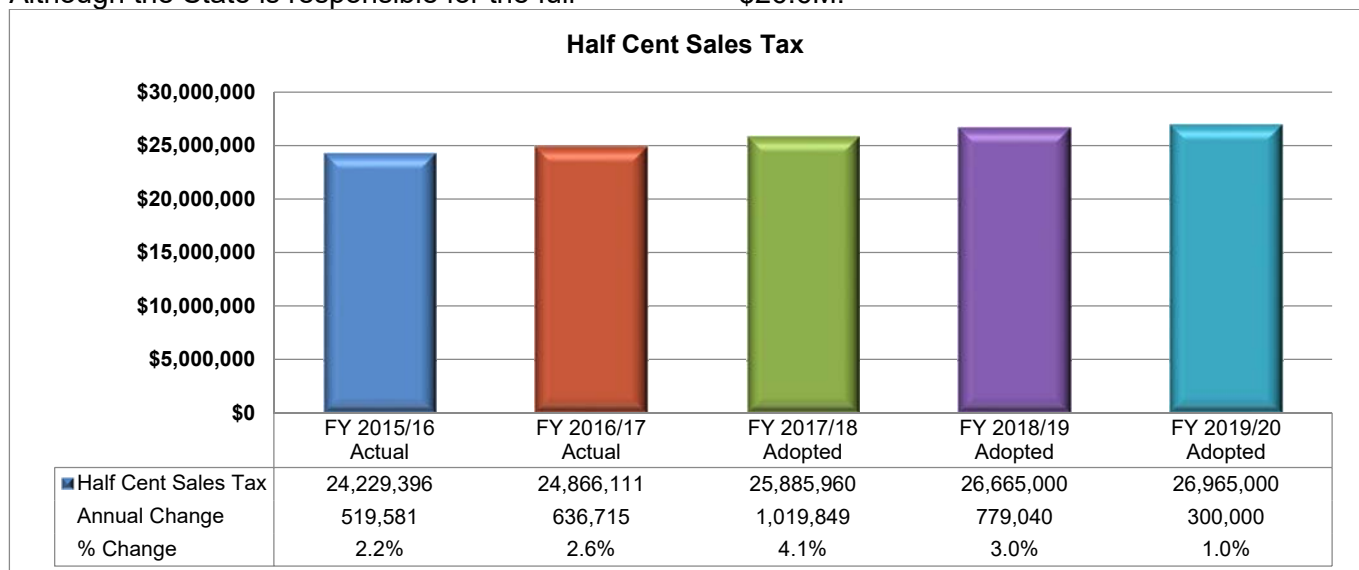
**Half-Cent Sales Tax** - The Local Government Half-Cent Sales Tax Program is the largest of all state shared revenue sources for local governments. The programs primary purpose is to provide relief from ad valorem and utility taxes in addition to providing revenue for local programs. Seminole County's share of the State half-cent sales tax is second only to property taxes in the General fund as a major revenue source used in support of countywide services.

Based on eligibility requirements, local governments may receive a portion of state shared sales tax through three separate distributions: the ordinary; emergency; and supplemental proceeds. The program also includes a separate distribution for select counties meeting the statutory criteria to qualify as a fiscally constrained county. Seminole County receives the ordinary distribution which is funded by 8.9744 percent of the State's net six cent sales tax proceeds. Revenue is distributed to counties and municipalities based on a population weighted allocation factor multiplied by sales tax monies earmarked for distribution to the county. House Bill 33-A approved by the 2015 Florida Legislature reduced the State Communication Service Tax (CST) rate by 1.73 percent. To minimize the impact of this reduction to Counties, the percentage of sales and use tax collections transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for ordinary distributions was increased from 8.8854 percent to 8.9744 percent as of July 1, 2015. Although the State is responsible for the full

portion of the state's share of matching funds required for the Medicaid program, the State charges county governments an annual contribution in order to acquire a certain portion of the funds. If county governments do not participate in the cost of certain services provided to county residents through Florida's Medicaid program, the Department of Revenue is authorized to reduce the portion of sales tax shared with counties to pay for State Medicaid billings. This mandate affects the Half-Cent Sales Tax and County Revenue Sharing Programs. Seminole County, however, pays its share of Medicaid charges without impact to our State shared sales tax.

Seminole County realized an average of \$1.1M or 5.5% annual growth in the state shared half-cent sales tax between FY 2011/12 and FY 2014/15 as the County rebounded from the great recession. Increased sales reported in hotel/motel accommodations; retail; automotive leases and sales; and construction related businesses contributed to growth in several major revenue sources countywide. In FY 2015/16, a more modest growth of 2.2% or \$520K was realized. Growth of 2.5% to 4% per year is more sustainable and is anticipated to continue into the near future barring any changes in the economy due to economic or natural disaster events.

FY 2019/20 half-cent sales tax is projected at \$26.9M, an increase of \$300K or 1% more than the prior year adopted budget projection of \$26.6M.



## HISTORY OF MAJOR REVENUE SOURCES

**State Revenue Sharing** – Administered by the State Department of Revenue, the State Revenue Sharing Program for Counties receives 2.9% of net cigarette tax collections and 2.081% of sales and use tax collections. Approximately 98.47% of total program funds are derived from sales and use tax and 1.53% from net cigarette tax collections.

The 2015 Florida Legislature enacted HB 33-A reducing the State Communication Service Tax rate by 1.73%. State revenue sharing programs were revised so that local governments continued to receive the same amount of revenue as received prior to the law change. The percentage change of sales and use tax collections transferred to the Revenue Sharing Trust Fund for Counties was increased from 2.0603% to 2.081% on July 1, 2015.

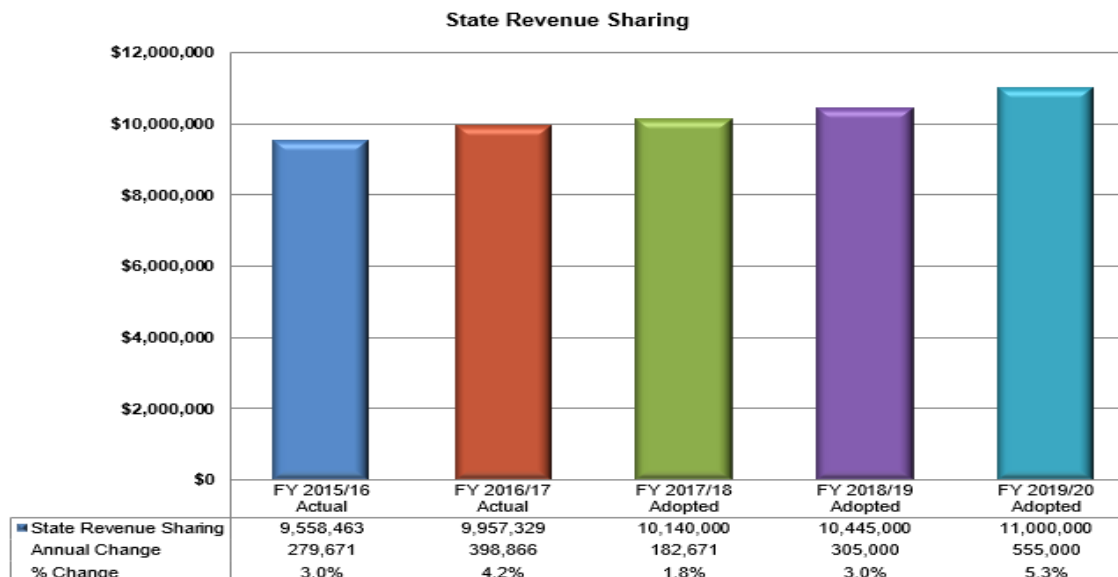
Monthly distributions to counties that meet strict eligibility requirements are based on 95% of the State's annual estimate for the County Revenue Sharing Program. Disbursements, based on the State July 1 – June 30<sup>th</sup> fiscal year, are received in equal monthly installments with a June true up adjustment for actual revenue collected.

An apportionment factor predicated on equally weighted factors of county population, unincorporated population and county sales tax collections determines a county's share of the trust funds.

There are no restrictions on the use of these revenues; however, statutory provisions exist that restrict the amount of funds that can be pledged for bonded indebtedness. The revenue is broken out into a first and second guaranteed entitlement and growth money. The guaranteed entitlements may be pledged for bond indebtedness, in Seminole County this amount totals \$1.7M; however, up to 50% of funds received in the prior year may be pledged.

Seminole County's State Revenue Sharing is currently pledged for the payment of debt associated with the \$22M Capital Improvement Revenue Bonds, Series 2012 issued for the Public Safety Communications P25 Radio Tower Rebuild Projects. The final maturity date is October 1, 2027.

FY 2019/20 revenue is anticipated at \$11M, an increase of \$555K or 5% over the FY 2018/19 adopted budget.



## HISTORY OF MAJOR REVENUE SOURCES

**Utility Taxes** - A 4% public service utility tax on electricity, water, natural gas, and propane purchases is assessed in the unincorporated area of Seminole County. The tax exempts the first 300 kilowatt hours of electricity purchased per month and is not applied against any fuel adjustment charge.

The 4% public service tax levied in unincorporated Seminole County is 6% below the 10% maximum rate allowed by Florida law and currently imposed by many surrounding jurisdictions. A \$0.016 tax is levied on each gallon of fuel oil sold. As compensation for keeping records and collection of taxes, the seller may retain one percent of the amount of taxes collected.

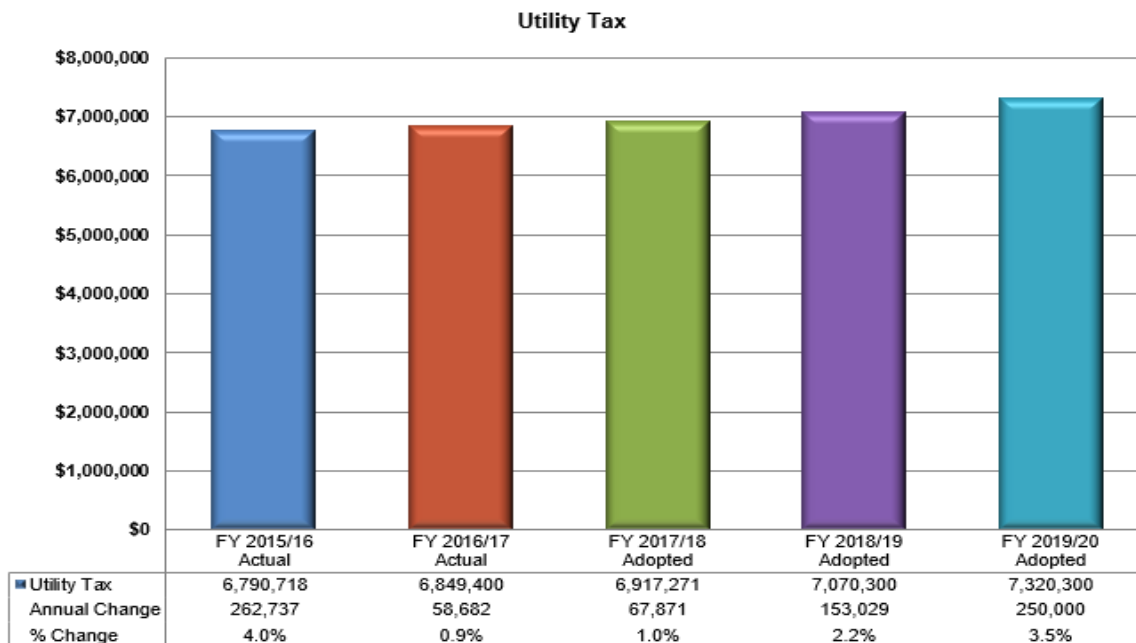
Utility tax revenues are greatly affected by weather conditions as mild winters and summers require less energy and rainy seasons reduce water usage. Conversely, cold winters and hot

summers require increased energy and water consumption.

Electric rate adjustments are often attributed to changes in the fuel adjustment charge which is not subject to the Public Service Tax (PST) and does not affect annual tax collections. For this reason, PST does not significantly change from year to year and extreme weather changes are generally the cause of most spikes in annual public service tax collections.

FY 2019/20 projected utility tax revenue totals \$7.3M and is comprised of \$5.6M or 76% electric PST; \$1.45M or 20% from water PST; and \$250K or 4% from natural gas and fuel oil PST.

Seminole County Water and Sewer will generate about \$950K of the \$1.45M in projected public service tax - water for FY 2019. A 3% increase in County water and wastewater service charges has been anticipated in this projection for October 1, 2019.





## HISTORY OF MAJOR REVENUE SOURCES

**Communication Service Tax** - The Communications Service Tax (CST), imposed in unincorporated Seminole County, is a 5.12% tax on services encompassing all voice, data, audio, video, mobile communications, or any other information or signals transmitted by any medium, including cable services. The tax is imposed on retail sales of communication services which originate and terminate in the State of Florida and are billed to an address in unincorporated Seminole County.

The local communication service tax is not applicable to direct-to-home satellite services, only the state CST is charged for this service. The State Department of Revenue administers collections and distributes funds to local governments less an administrative fee of up to 1 percent of the total revenue generated for all taxing authorities. The administrative fee charged to local governments is prorated based on revenue generated by each taxing authority.

Constant changes in communication technology with the use of various internet resources and devices continue to adversely impact

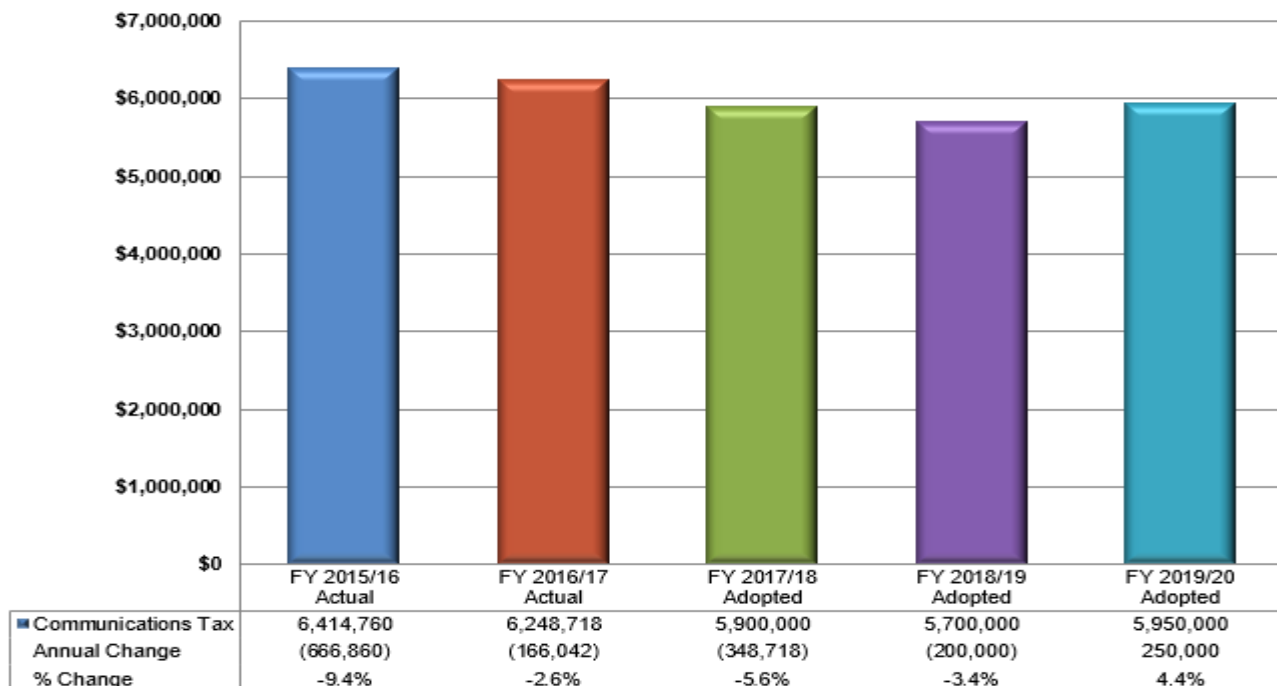
communication sales tax collections. Seminole County's CST has experienced several years of declining revenue attributed greatly to evolving technologies and growing industry competition. The County's CST had reached \$9.9M in FY 2006/07 before revenues reversed course. Revenue is currently down about \$4M from peak collections.

Because the State Department of Revenue administers the CST, only the State can audit service providers. Records can be audited at least three years back and a reallocation of funds can result from both the audit of CST dealers and other information received by DOR from CST dealers outside of the audit process.

In FY 2016/17, the County received a one-time payment of \$432,237 from audit adjustments; however, a 15-month deduction of \$53,222.85 resulting from a separate settlement reduced monthly revenues through July 2017.

FY 2019/20 communication service tax is projected at \$5.9M, up \$250K from the FY 2018/19 adopted estimate of \$5.7M.

**Communications Service Tax**



## HISTORY OF MAJOR REVENUE SOURCES

**Gas Taxes** - Seminole County receives four separate gas tax revenues restricted in use for transportation related activities. Two are levied locally by the BCC and two are collected by the State per Florida law.

- The Local Option Gas Tax (LOGT), levied locally on motor and diesel fuel, is a 6¢ levy which supports local transportation expenditures and related bonds. Pursuant to the 2013 LOGT interlocal agreement with the cities, Seminole County receives 63.6% of the total LOGT revenue and the remaining 36.4% is divided among the seven municipalities. The LOGT is shared among the cities based on a rolling distribution formula incorporating the most recent five years of transportation expenditures. The 6 Cent Local Option Gas Tax was renewed in February 2013 extending the tax through August 31, 2043.
- The Ninth Cent Local Option Fuel Tax, implemented on January 1, 1994, is also levied locally on motor and diesel fuel and is used to support mass transit.
- On all motor fuels, the State levies and distributes to the various counties, a 1¢ County Gas Tax that is used to support local roads, and the 2¢ Constitutional Gas Tax that may be used to support debt service requirements on local bonds and to finance activities related to

secondary State roads transferred to county control.

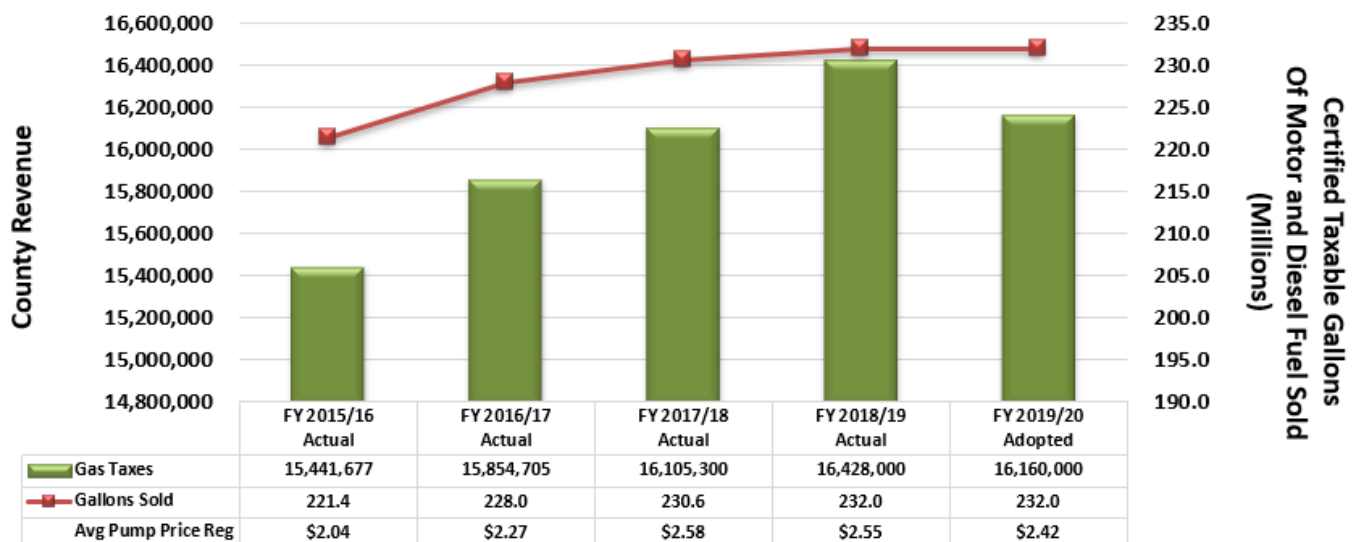
Seminole County has the authority to levy an additional 5 Cent Local Option Gas Tax on motor fuel only but has elected not to impose this tax. Voters of Seminole County have historically approved a one cent infrastructure sales tax to provide for most transportation capital.

With the early retirement of debt associated with the 2002 Gas Tax Refunding Bonds in September 2012, no gas tax revenue is currently pledged for transportation debt in Seminole County.

Because Florida's gas tax is based on gallons sold and not prices at the pump, rising fuel costs and more fuel-efficient vehicles impact gas tax revenue available to fund transportation needs. Fuel efficient cars require less gas to operate yet cause the same wear and tear on our roads while providing fewer dollars for ongoing road repairs and maintenance.

Gas tax collections in Seminole County have averaged 3% annual growth in recent years; however, normal growth is typically between 2% and 3% annually and for FY 2019/20 it is anticipated to flatten out. An estimated \$16.2M in combined gas tax revenues for FY 2019/20 is predicated on -1% growth over prior year estimated revenue, a decrease of \$200K.

**Gas Tax Revenue to Gallons Sold**



## HISTORY OF MAJOR REVENUE SOURCES

**Infrastructure Sales Tax 2014** – On May 20, 2014, the citizens of Seminole County voted to renew the one cent local option infrastructure sales tax shared between the County, School Board and seven municipalities. The tax is effective for a period of ten years which began on January 1, 2015 and expires on December 31, 2024.

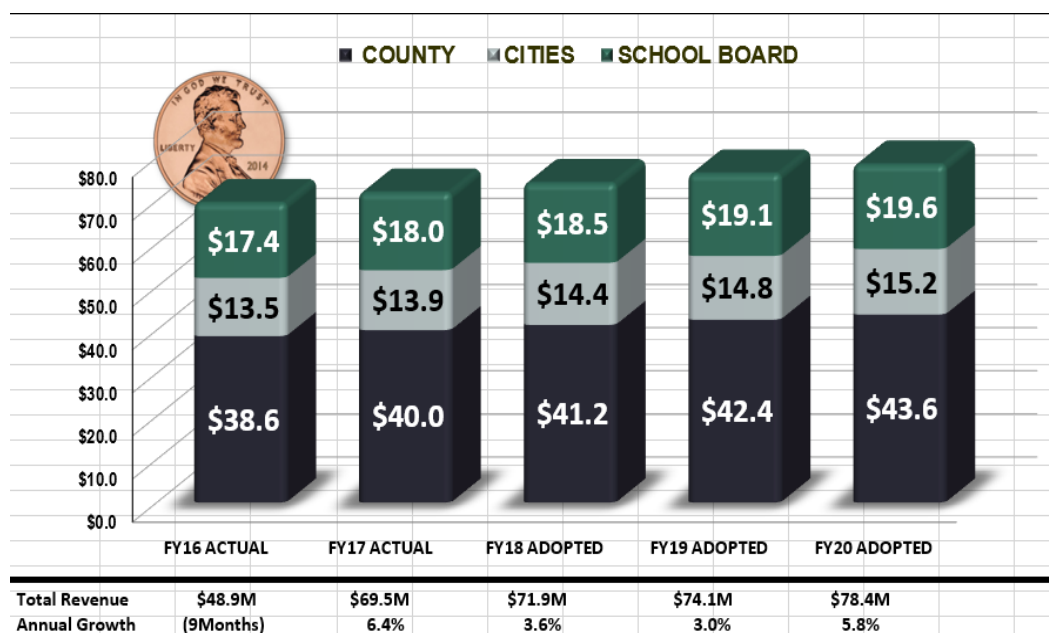
Historically, Seminole County voters have supported the penny sales tax. This is the third penny sales tax approved in the County since 1991. Unlike property taxes, the sales tax is not borne solely by the residents of Seminole County as tourists, commuters, and visitors all contribute to sales taxes paid within the County. The 2014 third generation surtax is applicable to the first \$5,000 of each item sold in the County, as specifically provided in Florida Statutes, and will be used for the construction and rehabilitation of roads and transportation facilities; bicycle and pedestrian trails; stormwater facilities, public education facilities, and other infrastructure uses authorized by law. Current law prohibits the use of County Infrastructure Sales Tax for operations of any kind.

Pursuant to an interlocal agreement, the School Board receives 25% of the overall net revenue

collected during the life of the surtax; the County receives 24.2%; and the remaining 50.8% is shared between the County (31.4%) and municipalities (19.4%). Seminole County's total share of the Infrastructure Sales Tax revenue is 55.6%.

Seminole County's 2001 Infrastructure Sales Tax peaked in FY 2005/06 at an annual total of \$70.5M and thereafter declined annually throughout the recession years. Revenue began stabilizing in 2012 as the tax ended on December 31, 2012. With approximately \$45M in reserves from the penny sales tax, the BCC allowed the 2001 sales tax to sunset in 2012 to provide residents an opportunity for tax relief following the economic recession.

Seminole County's new 2014 penny sales tax is currently exceeding original estimates and expected to generate about \$779M over the 10 year period. FY 2019/20 revenue is projected at \$78.4M with the School Board receiving \$19.6M; the County receiving \$43.6; and the cities sharing in \$15.2M.



## FUND - DEPARTMENT RELATIONSHIP STRUCTURE

(EXCLUDES INTERNAL CHARGES, CONTRAS, TRANSFER, & RESERVES)

FUND MAJOR - TYPE	ADMINISTRATION	CONSTITUTIONAL OFFICERS	COURT SUPPORT	LEISURE SERVICES	FIRE	COMMUNITY SERVICES	PUBLIC WORKS	ES UTILITIES	ES SOLID WASTE	DEVELOPMENT SERVICES	INFORMATION SERVICES	RESOURCE MANAGEMENT	Grand Total
<b>01 GENERAL FUNDS</b>													
01 GENERAL FUNDS	14,917,066	151,076,496	829,453	17,191,057	3,315,714	12,173,238	20,999,578	0	0	2,319,574	8,952,341	6,781,791	238,556,308
02 REPLACEMENT FUNDS	172,128	271,500	0	284,570	0	0	2,624,889	0	0	0	1,380,667	0	4,733,754
03 AGENCY FUNDS	20,000	0	0	112,000	0	0	0	0	0	0	0	0	132,000
<b>01 GENERAL FUNDS Total</b>	<b>15,109,194</b>	<b>151,347,996</b>	<b>829,453</b>	<b>17,587,627</b>	<b>3,315,714</b>	<b>12,173,238</b>	<b>23,624,467</b>	<b>0</b>	<b>0</b>	<b>2,319,574</b>	<b>10,333,008</b>	<b>6,781,791</b>	<b>243,422,062</b>
<b>02 TRANSPORTATION FUNDS</b>													
04 TRANSPORTATION FUNDS	0	31,283	0	0	0	0	22,876,703	0	0	8,686,362	0	0	31,594,347
05 SALES TAX FUNDS	300,000	975,000	0	0	300,000	0	55,187,804	0	0	0	0	0	56,762,804
<b>02 TRANSPORTATION FUNDS Total</b>	<b>300,000</b>	<b>1,006,283</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>78,064,507</b>	<b>0</b>	<b>0</b>	<b>8,686,362</b>	<b>0</b>	<b>0</b>	<b>88,357,151</b>
<b>03 FIRE DISTRICT FUNDS</b>													
06 FIRE DISTRICT FUNDS	0	1,103,042	0	0	65,742,516	0	218,318	0	0	0	35,146	0	67,099,021
<b>03 FIRE DISTRICT FUNDS Total</b>	<b>0</b>	<b>1,103,042</b>	<b>0</b>	<b>0</b>	<b>65,742,516</b>	<b>0</b>	<b>218,318</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,146</b>	<b>0</b>	<b>67,099,021</b>
<b>04 SPECIAL REVENUE FUNDS</b>													
07 BUILDING FUNDS	0	0	0	0	0	0	0	0	0	4,692,425	6,945	0	4,699,370
08 TOURISM FUNDS	2,871,001	0	0	703,084	0	0	0	0	0	0	0	0	3,574,085
09 COURT RELATED FUNDS	0	145,146	1,136,210	0	0	0	0	0	0	0	0	0	1,281,356
11 GRANT FUNDS	0	0	0	0	0	3,662,786	7,380	0	0	0	0	294,215	3,964,381
12 LAW ENFORCEMENT FUNDS	0	150,000	0	0	0	0	0	0	0	0	0	0	150,000
13 SPECIAL REVENUE FUNDS	0	254,000	0	100,000	0	0	0	0	0	148,200	0	0	502,200
14 EMERGENCY 911 FUNDS	2,155,496	0	0	0	0	0	0	0	0	0	0	0	2,155,496
16 MSBU FUNDS	0	0	0	0	0	0	0	0	0	0	0	21,182,829	21,182,829
<b>04 SPECIAL REVENUE FUNDS Total</b>	<b>5,026,497</b>	<b>549,146</b>	<b>1,136,210</b>	<b>803,084</b>	<b>0</b>	<b>3,662,786</b>	<b>7,380</b>	<b>0</b>	<b>0</b>	<b>4,840,625</b>	<b>6,945</b>	<b>21,477,044</b>	<b>37,509,716</b>
<b>05 DEBT SERVICE FUNDS</b>													
17 DEBT SERVICE FUNDS	0	0	0	0	0	0	0	0	0	0	0	9,908,201	9,908,201
<b>05 DEBT SERVICE FUNDS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,908,201</b>	<b>9,908,201</b>
<b>06 CAPITAL FUNDS</b>													
18 CAPITAL FUNDS	0	0	0	45,714	0	0	0	0	0	0	0	0	45,714
<b>06 CAPITAL FUNDS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,714</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,714</b>
<b>07 ENTERPRISE FUNDS</b>													
19 WATER & SEWER FUNDS	0	0	0	0	0	0	43,567	70,448,848	0	0	31,569	0	70,523,984
20 SOLID WASTE FUNDS	0	0	0	0	0	0	0	236,850	11,565,890	0	7,787	0	11,810,526
<b>07 ENTERPRISE FUNDS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,567</b>	<b>70,685,698</b>	<b>11,565,890</b>	<b>0</b>	<b>39,356</b>	<b>0</b>	<b>82,334,510</b>
<b>08 INTERNAL SERVICE FUNDS</b>													
22 INTERNAL SERVICE FUNDS	30,731,784	0	0	0	0	0	0	0	0	0	0	5,159,233	35,891,017
<b>08 INTERNAL SERVICE FUNDS Total</b>	<b>30,731,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,159,233</b>	<b>35,891,017</b>
<b>Grand Total</b>	<b>51,167,475</b>	<b>154,006,466</b>	<b>1,965,663</b>	<b>18,436,424</b>	<b>69,358,230</b>	<b>15,836,024</b>	<b>101,958,239</b>	<b>70,685,698</b>	<b>11,565,890</b>	<b>15,846,561</b>	<b>10,414,455</b>	<b>43,326,268</b>	<b>564,567,393</b>

## BUDGET BY DEPARTMENT - PROGRAM

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES, & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 ADMINISTRATION DEPT</b>					
01 17-92 COMMUNITY REDEVELOPME	12,747,149	0	0	0	
01 ANIMAL SERVICES	2,024,345	2,481,468	2,344,016	(137,452)	-5.5%
01 BENEFITS	23,504,466	24,289,497	30,731,784	6,442,287	26.5%
01 BOARD OF COUNTY COMMISSIONERS	1,026,029	1,152,645	1,177,965	25,320	2.2%
01 COMMUNITY INFORMATION	555,198	593,355	783,446	190,091	32.0%
01 COUNTY ATTORNEY	1,553,526	1,550,407	1,931,048	380,642	24.6%
01 COUNTY MANAGER	1,084,651	2,507,901	1,375,914	(1,131,988)	-45.1%
01 E-911	2,009,555	2,114,942	2,374,267	259,325	12.3%
01 ECONOMIC DEV & COMMUNITY RE	1,952,887	2,221,503	1,983,877	(237,626)	-10.7%
01 EMERGENCY MANAGEMENT	1,060,104	425,049	790,396	365,347	86.0%
01 HUMAN RESOURCES	817,899	964,623	1,008,967	44,344	4.6%
01 OFFICE OF ORGANIZATIONAL EX	140,788	149,238	258,665	109,427	73.3%
01 TELECOMMUNICATIONS	3,169,814	2,938,539	3,456,129	517,590	17.6%
01 TOURISM ADMINISTRATION	1,892,655	2,233,475	2,504,501	271,026	12.1%
01 TOURIST DEVELOPMENT	370,149	660,833	446,500	(214,333)	-32.4%
<b>01 ADMINISTRATION DEPT Total</b>	<b>53,909,215</b>	<b>44,283,476</b>	<b>51,167,475</b>	<b>6,883,999</b>	<b>15.5%</b>
<b>02 CONSTITUTIONAL OFFICERS DEP</b>					
02 CLERK OF THE COURT	2,913,753	3,040,151	3,260,540	220,389	7.2%
02 PROPERTY APPRAISER	5,639,678	5,799,069	6,160,044	360,974	6.2%
02 SHERIFF'S OFFICE	122,507,171	131,353,535	132,158,613	805,078	0.6%
02 SUPERVISOR OF ELECTIONS	2,944,839	2,821,189	3,904,636	1,083,447	38.4%
02 TAX COLLECTOR	7,349,116	7,985,977	8,525,000	539,023	6.7%
<b>02 CONSTITUTIONAL OFFICERS DEP Total</b>	<b>141,354,557</b>	<b>150,999,921</b>	<b>154,008,833</b>	<b>3,008,911</b>	<b>2.0%</b>
<b>03 COURT SUPPORT DEPT</b>					
03 ARTICLE V COURT TECHNOLOGY	985,589	1,111,177	1,136,210	25,033	2.3%
03 GUARDIAN AD LITEM	95,461	100,583	103,549	2,966	2.9%
03 JUDICIAL	252,374	445,902	265,082	(180,820)	-40.6%
03 LAW LIBRARY	108,750	99,443	104,446	5,003	5.0%
03 LEGAL AID	345,921	351,110	356,377	5,267	1.5%
<b>03 COURT SUPPORT DEPT Total</b>	<b>1,788,094</b>	<b>2,108,215</b>	<b>1,965,663</b>	<b>(142,552)</b>	<b>-6.8%</b>
<b>04 LEISURE SERVICES DEPT</b>					
04 EXTENSION SERVICE	314,717	409,033	405,474	(3,559)	-0.9%
04 GREENWAYS & NATURAL LANDS	7,778,100	4,458,871	5,250,614	791,744	17.8%
04 LEISURE BUSINESS OFFICE	722,539	773,473	873,856	100,383	13.0%
04 LIBRARY SERVICES	5,423,307	5,836,583	5,830,983	(5,600)	-0.1%
04 PARKS & RECREATION	4,943,139	5,571,914	6,075,496	503,582	9.0%
<b>04 LEISURE SERVICES DEPT Total</b>	<b>19,181,802</b>	<b>17,049,875</b>	<b>18,436,424</b>	<b>1,386,550</b>	<b>8.1%</b>
<b>05 FIRE DEPT</b>					
05 EMERGENCY COMMUNICATIONS	2,954,088	2,805,559	2,839,658	34,099	1.2%
05 EMS PERFORMANCE MANAGEMENT	351,874	286,183	332,056	45,873	16.0%
05 EMS/FIRE/RESCUE	57,587,334	59,727,747	65,221,162	5,493,415	9.2%
05 FIRE PREVENTION BUREAU	800,272	1,032,563	965,354	(67,209)	-6.5%
<b>05 FIRE DEPT Total</b>	<b>61,693,568</b>	<b>63,852,051</b>	<b>69,358,230</b>	<b>5,506,179</b>	<b>8.6%</b>
<b>06 COMMUNITY SERVICES DEPT</b>					
06 COUNTY ASSISTANCE PROGRAMS	10,702,281	11,707,486	12,173,238	465,753	4.0%
06 GRANT ASSISTANCE PROGRAMS	6,385,314	4,065,176	3,662,786	(402,390)	-9.9%
<b>06 COMMUNITY SERVICES DEPT Total</b>	<b>17,087,595</b>	<b>15,772,662</b>	<b>15,836,024</b>	<b>63,363</b>	<b>0.4%</b>
<b>07 PUBLIC WORKS DEPT</b>					
07 CAPITAL PROJECTS DELIVERY	42,159,752	37,212,796	58,174,044	20,961,248	56.3%



## BUDGET BY DEPARTMENT - PROGRAM

(EXCLUDES NON-DEPARTMENTAL, INTERNAL CHARGES, & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
07 DEVELOPMENT REVIEW ENGINEER	690,743	822,399	795,976	(26,423)	-3.2%
07 ENGINEERING PROF SUPPORT	82,704	182,768	72,448	(110,320)	-60.4%
07 FACILITIES	10,233,846	9,893,446	12,426,395	2,532,949	25.6%
07 FLEET MANAGEMENT	7,931,527	9,274,982	8,619,832	(655,150)	-7.1%
07 LAND MANAGEMENT	221,276	280,700	296,820	16,121	5.7%
07 MOSQUITO CONTROL	1,081,773	784,255	864,011	79,757	10.2%
07 PUBLIC WORKS BUSINESS OFFIC	478,597	502,112	508,693	6,581	1.3%
07 ROADS-STORMWATER R&M	8,330,782	10,310,889	13,187,834	2,876,945	27.9%
07 TRAFFIC OPERATIONS	4,680,680	5,342,442	5,594,008	251,566	4.7%
07 WATER QUALITY	1,033,563	1,111,617	1,418,177	306,560	27.6%
<b>07 PUBLIC WORKS DEPT Total</b>	<b>76,925,243</b>	<b>75,718,406</b>	<b>101,958,239</b>	<b>26,239,834</b>	<b>34.7%</b>
<b>08 ES UTILITIES</b>					
08 ES BUSINESS OFFICE	1,664,298	1,921,485	2,161,475	239,990	12.5%
08 UTILITIES ENGINEERING PROGR	26,070,763	47,179,376	40,896,437	(6,282,939)	-13.3%
08 WASTEWATER OPERATIONS	11,405,586	14,333,170	14,332,524	(647)	0.0%
08 WATER OPERATIONS	33,999,393	13,948,174	14,695,262	747,088	5.4%
<b>08 ES UTILITIES Total</b>	<b>73,140,040</b>	<b>77,382,206</b>	<b>72,085,698</b>	<b>(5,296,508)</b>	<b>-6.8%</b>
<b>09 ES SOLID WASTE DEPT</b>					
09 LANDFILL OPERATIONS PROGRAM	4,947,479	4,092,431	3,212,604	(879,828)	-21.5%
09 SW-COMPLIANCE & PROGRAM MAN	17,308,491	3,309,001	5,685,885	2,376,884	71.8%
09 TRANSFER STATION	2,597,261	3,056,725	2,667,401	(389,324)	-12.7%
<b>09 ES SOLID WASTE DEPT Total</b>	<b>24,853,230</b>	<b>10,458,157</b>	<b>11,565,890</b>	<b>1,107,732</b>	<b>10.6%</b>
<b>11 DEVELOPMENT SERVICES DEPT</b>					
11 BUILDING	3,397,185	4,757,017	4,752,425	(4,592)	-0.1%
11 DEV SVCS BUSINESS OFFICE	392,429	600,260	615,439	15,179	2.5%
11 MASS TRANSIT PROGRAM (LYNX)	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
11 PLANNING AND DEVELOPMENT	1,364,878	1,503,333	1,792,336	289,003	19.2%
<b>11 DEVELOPMENT SERVICES DEPT Total</b>	<b>12,079,271</b>	<b>14,101,228</b>	<b>15,846,561</b>	<b>1,745,333</b>	<b>12.4%</b>
<b>14 INFORMATION SERVICES DEPT</b>					
14 DOC & RECORDS RETENTION MGMT	758,217	929,700	831,468	(98,232)	-10.6%
14 ENTERPRISE ADMINISTRATION	549,369	806,361	884,354	77,994	9.7%
14 ENTERPRISE SOFTWARE DEVELOP	1,256,111	1,637,031	2,095,063	458,032	28.0%
14 GEOGRAPHIC INFORMATION SYST	485,248	513,891	578,008	64,117	12.5%
14 IS BUSINESS OFFICE	333,381	359,567	538,700	179,133	49.8%
14 NETWORK & COMM SERVICES	1,775,250	2,307,247	2,390,183	82,936	3.6%
14 WORKSTATION SUPPORT & MAINT	1,843,772	2,020,826	3,096,679	1,075,853	53.2%
<b>14 INFORMATION SERVICES DEPT Total</b>	<b>7,001,348</b>	<b>8,574,623</b>	<b>10,414,455</b>	<b>1,839,832</b>	<b>21.5%</b>
<b>18 RESOURCE MANAGEMENT DEPT</b>					
18 CENTRAL CHARGES	13,135,723	12,901,561	12,955,635	54,074	0.4%
18 MAIL SERVICES	406,156	452,182	485,618	33,435	7.4%
18 MSBU PROGRAM	17,568,925	20,002,573	21,194,344	1,191,770	6.0%
18 OFFICE OF MANAGEMENT & BUDG	711,439	1,167,576	1,348,148	180,572	15.5%
18 PRINTING SERVICES	119,110	174,803	174,611	(192)	-0.1%
18 PURCHASING AND CONTRACTS	1,081,723	1,161,120	1,316,905	155,785	13.4%
18 RECIPIENT AGENCY GRANTS	759,012	270,051	324,304	54,253	20.1%
18 RESOURCE MGT - BUSINESS OFF	542,538	381,617	378,987	(2,631)	-0.7%
18 RISK MANAGEMENT	4,438,665	5,016,921	5,159,233	142,311	2.8%
<b>18 RESOURCE MANAGEMENT DEPT Total</b>	<b>38,763,291</b>	<b>41,528,406</b>	<b>43,337,783</b>	<b>1,809,378</b>	<b>4.4%</b>
<b>Grand Total</b>	<b>527,777,255</b>	<b>521,829,225</b>	<b>565,981,275</b>	<b>44,152,050</b>	<b>8.5%</b>

## SUMMARY OF USES BY OBJECT CLASSIFICATION - FUNCTION

This report identifies the amount budgeted for all expenditure classifications within each governmental function. Public Safety has the largest personal services budget (related to Fire/EMS) and transfers (for the Sheriff's Office). Other areas with large expenditures include Physical Environment operating costs (includes Water & Sewer and Solid Waste operations) and Physical Environment and Transportation capital improvement costs. Reserves are included in this report as a Use of funding but not an expenditure. 57% of the reserves are for Enterprise Funds, 12% are Fire Fund Reserves, and 31% are General Fund reserves.

OBJECT CLASS - FUNCTION	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>510 PERSONNEL SERVICES</b>					
GENERAL GOVERNMENT	19,366,969	22,516,647	26,255,596	3,738,949	17%
PUBLIC SAFETY	51,143,602	57,263,346	61,576,090	4,312,744	8%
PHYSICAL ENVIRONMENT	14,184,716	16,517,143	17,887,078	1,369,934	8%
TRANSPORTATION	11,629,150	13,471,786	13,439,119	(32,667)	0%
ECONOMIC ENVIRONMENT	1,305,544	1,563,509	1,701,625	138,116	9%
HUMAN SERVICES	1,865,305	2,659,520	2,670,931	11,412	0%
CULTURE/RECREATION	8,224,273	9,066,776	9,448,958	382,182	4%
COURT ADMINISTRATION	723,844	628,267	670,407	42,140	7%
<b>510 PERSONNEL SERVICES Total</b>	<b>108,443,403</b>	<b>123,686,995</b>	<b>133,649,804</b>	<b>9,962,810</b>	<b>8%</b>
<b>530 OPERATING EXPENDITURES</b>					
GENERAL GOVERNMENT	46,842,506	48,546,307	58,562,981	10,016,674	21%
PUBLIC SAFETY	13,401,372	12,662,410	13,344,663	682,253	5%
PHYSICAL ENVIRONMENT	76,928,679	45,713,916	51,451,864	5,737,948	13%
TRANSPORTATION	4,658,235	5,165,122	5,899,315	734,193	14%
ECONOMIC ENVIRONMENT	2,564,550	2,802,454	2,497,541	(304,913)	-11%
HUMAN SERVICES	1,506,365	1,595,951	1,546,214	(49,737)	-3%
CULTURE/RECREATION	5,349,249	5,835,580	6,572,630	737,050	13%
TRANSFERS	-	-	-	-	-
COURT ADMINISTRATION	1,125,142	1,157,024	980,208	(176,816)	-15%
<b>530 OPERATING EXPENDITURES Total</b>	<b>152,376,099</b>	<b>123,478,764</b>	<b>140,855,416</b>	<b>17,376,652</b>	<b>14%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
GENERAL GOVERNMENT	7,529,688	8,111,309	9,807,523	1,696,214	21%
PUBLIC SAFETY	10,726,606	10,659,957	11,314,682	654,725	6%
PHYSICAL ENVIRONMENT	8,441,397	6,786,485	7,271,559	485,074	7%
TRANSPORTATION	4,314,123	8,195,731	8,681,941	486,210	6%
ECONOMIC ENVIRONMENT	122,683	231,150	171,801	(59,349)	-26%
HUMAN SERVICES	883,570	957,504	1,099,755	142,251	15%
CULTURE/RECREATION	2,164,729	2,180,933	2,449,353	268,420	12%
COURT ADMINISTRATION	2,315,939	2,293,041	2,615,146	322,105	14%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>36,498,735</b>	<b>39,416,110</b>	<b>43,411,759</b>	<b>3,995,648</b>	<b>10%</b>
<b>550 COST ALLOCATION (CONTRA)</b>					
GENERAL GOVERNMENT	(29,299,708)	(32,095,063)	(35,787,428)	(3,692,364)	12%
PUBLIC SAFETY	(2,522,107)	(1,998,654)	(2,061,125)	(62,471)	3%
PHYSICAL ENVIRONMENT	-	-	(34,266)	(34,266)	-
TRANSPORTATION	(3,664,749)	(4,260,061)	(4,396,657)	(136,596)	3%
HUMAN SERVICES	-	(423,000)	(465,000)	(42,000)	10%
CULTURE/RECREATION	(567,395)	(639,332)	(667,283)	(27,951)	4%
<b>550 COST ALLOCATION (CONTRA) Total</b>	<b>(36,053,959)</b>	<b>(39,416,110)</b>	<b>(43,411,759)</b>	<b>(3,995,648)</b>	<b>10%</b>
<b>560 CAPITAL OUTLAY</b>					
GENERAL GOVERNMENT	503,340	3,684,592	2,530,136	(1,154,456)	-31%
PUBLIC SAFETY	8,295,103	6,322,511	7,943,773	1,621,262	26%
PHYSICAL ENVIRONMENT	13,636,720	28,563,827	24,388,468	(4,175,359)	-15%
TRANSPORTATION	32,912,794	27,382,300	53,546,373	26,164,073	96%
ECONOMIC ENVIRONMENT	58,717	56,546	-	(56,546)	-100%
HUMAN SERVICES	144,836	-	21,125	21,125	-
CULTURE/RECREATION	6,084,361	1,930,236	2,046,446	116,210	6%
COURT ADMINISTRATION	78,939	327,062	84,660	(242,402)	-74%
<b>560 CAPITAL OUTLAY Total</b>	<b>61,714,810</b>	<b>68,267,073</b>	<b>90,560,981</b>	<b>22,293,908</b>	<b>33%</b>

## SUMMARY OF USES BY OBJECT CLASSIFICATION - FUNCTION

### 570 DEBT SERVICE

GENERAL GOVERNMENT	-	-	-	-	
PUBLIC SAFETY	5,039,350	5,045,708	5,043,051	(2,657)	0%
PHYSICAL ENVIRONMENT	11,647,580	17,792,254	17,946,941	154,687	1%
ECONOMIC ENVIRONMENT	45,149	305,833	56,000	(249,833)	-82%
CULTURE/RECREATION	1,639,200	1,641,450	1,637,200	(4,250)	0%
TRANSFERS	-	-	-	-	
COURT ADMINISTRATION	3,233,050	3,230,100	3,227,950	(2,150)	0%
<b>570 DEBT SERVICE Total</b>	<b>21,604,330</b>	<b>28,015,345</b>	<b>27,911,142</b>	<b>(104,203)</b>	<b>0%</b>

### 580 GRANTS & AIDS

GENERAL GOVERNMENT	-	-	-	-	
PUBLIC SAFETY	559,155	167,748	411,802	244,054	145%
PHYSICAL ENVIRONMENT	-	-	-	-	
TRANSPORTATION	13,024,839	14,940,619	8,686,362	(6,254,257)	-42%
ECONOMIC ENVIRONMENT	8,848,058	2,866,013	3,539,638	673,625	24%
HUMAN SERVICES	12,442,262	10,217,191	10,386,754	169,563	2%
CULTURE/RECREATION	134,738	137,282	139,939	2,657	2%
COURT ADMINISTRATION	518,451	514,333	524,603	10,270	2%
<b>580 GRANTS &amp; AIDS Total</b>	<b>35,527,503</b>	<b>28,843,186</b>	<b>23,689,098</b>	<b>(5,154,088)</b>	<b>-18%</b>

### 590 INTERFUND TRANSFERS OUT

GENERAL GOVERNMENT	-	-	-	-	
PUBLIC SAFETY	-	-	-	-	
PHYSICAL ENVIRONMENT	9,700	3,345	11,515	8,170	244%
ECONOMIC ENVIRONMENT	7,169,786	-	-	-	
HUMAN SERVICES	-	-	-	-	
TRANSFERS	31,603,235	44,583,598	44,360,220	(223,378)	-1%
<b>590 INTERFUND TRANSFERS OUT Total</b>	<b>38,782,722</b>	<b>44,586,943</b>	<b>44,371,735</b>	<b>(215,208)</b>	<b>0%</b>

### 596 TRANSFERS TO CONSTITUTIONA

GENERAL GOVERNMENT	17,946,907	18,517,291	20,685,896	2,168,604	12%
PUBLIC SAFETY	121,557,532	129,585,964	130,223,788	637,824	0%
TRANSPORTATION	27,185	29,033	31,283	2,249	8%
TRANSFERS	-	-	-	-	
<b>596 TRANSFERS TO CONSTITUTIONA Total</b>	<b>139,531,624</b>	<b>148,132,288</b>	<b>150,940,966</b>	<b>2,808,677</b>	<b>2%</b>

### 599 RESERVES

PUBLIC SAFETY	-	2,228	2,367	139	6%
RESERVES	-	228,035,066	226,076,483	(1,958,583)	-1%
<b>599 RESERVES Total</b>	<b>-</b>	<b>228,037,294</b>	<b>226,078,850</b>	<b>(1,958,444)</b>	<b>-1%</b>

<b>Grand Total</b>	<b>558,425,266</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>	<b>6%</b>
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## OUTSIDE AGENCY FUNDING

Seminole County provides support to outside agencies to assist or enhance economic development, public transportation, cultural arts, public health and citizen quality of life. Below is a summary of the programs or agencies previously approved by the Board to receive General Fund support. The asterisked agencies are supported by special revenue funding dedicated for specified uses. A description of each agency identified is included for referencing and review of comparative amounts awarded over a three-year period.

<b>Outside Agency</b>	<b>FY 2017/18 ADOPTED</b>	<b>FY 2018/19 ADOPTED</b>	<b>FY 2019/20 ADOPTED</b>
<b>* Central FL Sports Commission</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>* Central FL Zoo</b>	<b>\$325,000</b>	<b>\$355,000</b>	<b>\$390,500</b>
<b>Community Service Agencies</b>	<b>\$840,150</b>	<b>\$846,604</b>	<b>\$822,232</b>
<b>County Health Department</b>	<b>\$1,002,970</b>	<b>\$1,097,970</b>	<b>\$1,087,970</b>
<b>East Central Florida Regional Planning Council</b>	<b>\$93,822</b>	<b>\$94,999</b>	<b>\$96,838</b>
<b>Lynx</b>	<b>\$7,152,963</b>	<b>\$7,240,619</b>	<b>\$8,686,362</b>
<b>MetroPlan Orlando</b>	<b>\$173,986</b>	<b>\$176,218</b>	<b>\$179,790</b>
<b>Orlando Economic Partnership</b>	<b>\$406,490</b>	<b>\$406,490</b>	<b>\$406,490</b>
<b>Prospera</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>
<b>SCC Small Business</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$175,000</b>
<b>UCF Business Incubator</b>	<b>\$240,000</b>	<b>\$240,000</b>	<b>\$250,000</b>
<b>United Arts of Central Florida</b>	<b>\$134,738</b>	<b>\$137,282</b>	<b>\$139,939</b>
	<b>\$10,680,119</b>	<b>\$10,905,182</b>	<b>\$12,395,121</b>

\*Supported by Toursim Taxes

## OUTSIDE AGENCY FUNDING

	<u>FY 2017/18</u>	<u>FY 2018/19</u>	<u>FY 2019/20</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

### **Central FL Sports Commission**

**\$ 100,000      \$ 100,000      \$ 100,000**

For over 27 years, the Sports Commission has served as our community's clearinghouse for sports related events and associated activities. The Sports Commission has successfully worked with the staff of the Tourism Program to bring several events to Seminole County, by working with the following partners, National Collegiate Athletic Association (NCAA), Florida High School Athletic Association (FHSA), US Club soccer, United States Adult Soccer Association, USA Rugby, Florida Sports Charitable Foundation, Elite Clubs National League, Independent Softball Association, Florida Travel Ball Baseball, Sunshine State Conference and Atlantic – 10 Conference. Seminole County is quickly becoming one of the premier sports events destinations, while generating significant economic windfalls. TEAM SEMINOLE was created by the partnership of the Seminole County Convention and Visitors Bureau (CVB), The Department of Leisure Services and the Sports Commission to work together to bring events to Seminole County.

### **Central FL Zoo**

**\$ 325,000      \$ 355,000      \$ 390,500**

The Central Florida Zoo is the largest and the busiest attraction in Seminole County. The Zoo's Vision will empower our guests to respect, value and care for our natural resources, as we commit to contributing globally to the conservation and preservation of wildlife. As a regional resource in the Central Florida area and beyond, we will provide innovative and creative solutions through collaboration, practices and partnerships. The continued growth and development of the Zoo will further enhance its attraction to visitors outside the local community enabling us to bring national and international attention to the importance and ongoing efforts of wildlife sustainability.

### **Community Service Agency Funding**

**\$ 840,150      \$ 846,604      \$ 822,232**

Funding awarded to various not-for-profit agencies, to provide a range of services locally including; food, clothing, shelter, medical attention, meal delivery, supervised visitation, child protection and other essential services. Agencies that were previously funded include Impower, Kids House, Meals on Wheels, Rescue Outreach Mission, Catholic Charities, Christian Sharing Center, Safehouse, Early Learning Coalition, Recovery House, Midway Safe Harbor, Legal Aid Society, SWOP, United Way (211 system), Lighthouse, Boys and Girls Clubs, Leadership Seminole, and Seniors First. Allocations to Agencies are approved by the Board annually.

### **County Health Department**

**\$ 1,002,970      \$ 1,097,970      \$ 1,087,970**

The County contracts and works in partnership with the State Department of Health to provide comprehensive public health services to the citizens of Seminole County. The Health Department provides outreach, clinical assessment, treatment and referral services. Through its services the Health Department strives to improve the health of Seminole County residents by ensuring timely provision to medical services thereby increasing the quality of life. Through education, service delivery and local partnerships the residents and visitors of Seminole County will enjoy a healthy life. The staff monitors health status, and focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education. They also provide case management for some of the Community Assistance funding, which transitioned over to the Health Department in FY2009/10. In 2016, funding was approved for a mobile health unit to better serve the



## OUTSIDE AGENCY FUNDING

<u>FY 2017/18</u>	<u>FY 2018/19</u>	<u>FY 2019/20</u>
<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

citizens of Seminole County.

<b><u>East Central Florida Regional Planning Council</u></b>	<b>\$ 93,822</b>	<b>\$ 94,999</b>	<b>\$ 96,838</b>
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The East Central Florida Regional Planning Council (ECFRPC) exists as a function of state law to "promote cooperation among local units of government and provide for comprehensive planning for the region". It provides technical assistance as needed to local governments, reviews proposed comprehensive plan amendments of local governments for consistency with the state-mandated Regional Strategic Policy Plan, and serves as a mediator among local governments when there are disagreements about land use amendments with regional implications. The County's funding level for FY 2019/20 is approximately \$0.21 (twenty-one cents) per capita based on the estimated 2018 population of 463,560.

<b><u>Lynx</u></b>	<b>\$ 7,152,963</b>	<b>\$ 7,240,619</b>	<b>\$ 8,686,362</b>
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Lynx provides public transportation services to Seminole County via a fixed route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to serve the disabled. Seminole county is one of four funding partners for this regional system that includes Orange County, City of Orlando and Osceola County.

The Mass Transit Program (LYNX) is designed to plan and pay for transit services Countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX. LYNX provides public transportation services to both the municipalities and the unincorporated area of Seminole County via a fixed-route system and an on demand Americans with Disabilities Act (ADA) Paratransit system to service the disabled. Total service funding requested of the County for Fiscal Year 2019/20 is \$8.7M.

	<u>FY 2017/18</u> <u>Actuals</u>	<u>FY 2018/19</u> <u>Adopted</u>	<u>FY 2019/20</u> <u>Adopted</u>
<b>Funding Sources</b>			
9th Cent Gas Tax	\$2,280,591	\$2,305,000	\$2,300,000
CRA Funding	\$228,184		
General Fund Support	\$4,644,188	\$4,935,619	\$6,386,362
<b>Total Funding Sources</b>	<b>\$7,152,963</b>	<b>\$7,240,619</b>	<b>\$8,686,362</b>
 <b>Total County Funding Request</b>			
LYNX Countywide Service Cost	\$7,366,863	\$7,454,519	\$8,900,262
Less: Altamonte Fixed Route cont.	(\$120,900)	(\$120,900)	(\$120,900)
Less: Sanford Fixed Route cont.	(\$93,000)	(\$93,000)	(\$93,000)
<b>Total LYNX Funding Request to County</b>	<b>\$7,152,963</b>	<b>\$7,240,619</b>	<b>\$8,686,362</b>

## OUTSIDE AGENCY FUNDING

	<u>FY 2017/18</u>	<u>FY 2018/19</u>	<u>FY 2019/20</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

### **MetroPlan Orlando**

**\$ 173,986      \$ 176,218      \$ 179,790**

Funding enables the organization to "support the functions necessary to achieve MetroPlan Orlando's role in planning and funding the Orlando Urban Area Transportation System". Member funding is set at a level allowing the MPO to provide the services and planning activities necessary to maintain certification by the Federal government and Florida Dept. of Transportation. This is currently funded through Public Works/Transportation Trust Fund at a level of approximately \$0.39 (thirty-nine cents) per capita based on the County's estimated 2018 population of 463,560.

### **Orlando Economic Partnership**

**\$ 406,490      \$ 406,490      \$ 406,490**

The Metro Orlando Economic Development Commission (EDC) promotes Seminole County as a location for business operations and economic development through its local, national and international marketing campaigns. The EDC serves as an information source for demographic, market, and property data. The Commission promotes Seminole County to the motion picture and television industry and coordinates the permitting activity to expedite the process. The EDC monitors and assists in the retention and expansion of local businesses. It employs an Economic Development Professional which is co-located with the County's Economic Development Business Development staff and the EDC serves as secretary to the Seminole County Industrial Development Authority. The County's funding level for FY 2019/20 is approximately \$0.88 (eighty-nine cents) per capita based on the County's estimated 2018 population of 463,560.

### **Prospera**

**\$ 60,000      \$ 60,000      \$ 60,000**

Prospera (f.k.a. Hispanic Business Initiative Fund of Florida, Inc.) is a community-based non-profit organization. Funding supports the increase of Hispanic-owned businesses and economic growth overall in the County. Funding provides bilingual business development services to Seminole County businesses. These services are provided to businesses that are currently located within the County's tax district, businesses that are exploring relocating their existing business to Seminole County, and potential new businesses that will be based within the County. Services include: seminars and workshops, personalized business consulting, entrepreneurial grants, commercial loan facilitation, bilingual education assistance, and professional service support.

### **SSC Small Business Services**

**\$ 150,000      \$ 150,000      \$ 175,000**

The partnership with Seminole State College provides for Small Business Development services, Seminole Advisory Board Council administration, and operation of the Technology Incubator located in the Port of Sanford. The incubator's clients have access to the same consulting services offered to the small business community as well as the on-site support needed to kick start their business venture. The Small Business Development Center provides assistance to the small business community with the development of business plans, marketing materials, bookkeeping services, and financial management advice. The Seminole Advisory Board Council coordinates customized boards for growing companies who need direction to take their company to the next level.

## OUTSIDE AGENCY FUNDING

	<u>FY 2017/18</u>	<u>FY 2018/19</u>	<u>FY 2019/20</u>
	<u>Adopted</u>	<u>Adopted</u>	<u>Adopted</u>

**UCF Business Incubator – Winter Springs**

**\$ 240,000      \$ 240,000      \$ 250,000**

The University of Central Florida (UCF) Technology Incubator is a partnership between UCF, Seminole County, the City of Winter Springs, and the Florida High Tech Corridor Council. This partnership is to encourage job growth and economic development with later stage incubator companies.

**United Arts of Central Florida**

**\$ 134,738      \$ 137,282      \$ 139,939**

This agency facilitates the development and awareness of arts and cultural activity in Central Florida. The County appoints a voting member to the United Arts Board of Trustees. The County's funding level for FY 2019/20 is approximately \$0.30 (thirty cents) per capita based on the County's 2018 estimated population of 463,560. Funding agreements are renewed annually.

## NEW GRANT AWARDS & CARRYFORWARD BUDGET

GRANT NAME	GRANT FUNCTION & OBJECTIVES	FY 2019/20 AWARD AMOUNTS	
COMMUNITY SERVICES DEPARTMENT			
HUD COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) NEW GRANT	The Community Development Block Grant (CDBG) program is a flexible program that provides Seminole County with resources to address a wide range of unique community development needs.	\$	1,953,684.00
CDBG FY20 CARRYFORWARD		\$	1,686,524.00
HOME GRANT NEW GRANT	The HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use - often in partnership with local nonprofit groups - to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.	\$	699,228.00
HOME CARRYFORWARD	In January 2020 Grant Carryforward BAR	\$	1,665,153.00
NEIGHBOR STABILIZATION PROGRAM NSP1 AND NSP3 CARRYFORWARD	Neighborhood Stabilization Program (NSP) was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment through the purchase and redevelopment and sale of properties. Will be included on on Grant Carryforward #2 in January.	\$	1,134,542.00
EMERGENCY SHELTER NEW GRANT	ESG recipients and subrecipients use Emergency Shelter Grants Program funds to rehabilitate and operate emergency shelters and transitional shelters, provide essential social services, and prevent homelessness.	\$	161,772.00
EMERGENCY SHELTER CARRYFORWARD		\$	47,447.00
SHELTER PLUS CARE NEW GRANT	Shelter Plus Care (S+C) Program provides rental assistance in connection with matching supportive services. The S+C Program provides a variety of permanent housing choices, accompanied by a range of supportive services funded through other sources.	\$	519,635.00
SHIP AFFORDABLE HOUSING NEW GRANT	The State Housing Initiatives Partnership Program (SHIP) provides funds to local governments as an incentive to create partnerships that produce and preserve affordable homeownership and multifamily housing.	\$	723,467.00
SHIP AFFORDABLE HOUSING CARRYFORWARD		\$	2,696,164.00
PERMANENT SUPPORTIVE HOUSING -GAP CARRYFORWARD	The Gap funding is flexible funding used to assist in the housing of chronically homeless individuals receiving case management services.	\$	75,413.00
PERMANENT SUPPORTIVE HOUSING -GAP NEW DONATION	A new donation for Permanent Supportive Housing has been received by the County and will appear in the January 2020 BAR	\$	7,690.00
COMMUNITY SERVICES BLOCK GRANT (CSBG) CARRYFORWARD	CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies.	\$	169,987.00
TOTAL FUNDING BY DEPARTMENT		\$	11,540,706.00
EMERGENCY MANAGEMENT			
EMERGENCY MANAGEMENT PREPAREDNESS AND ASSISTANCE GRANT (EMPA) CARRYFORWARD	State funded grant for emergency management operational costs including equipment, training and exercises, travel and per diem, planning, and operations.	\$	59,142.00
EMERGENCY MANAGEMENT PERFORMANCE GRANT PROGRAM (EMPG) CARRYFORWARD	Federally funds to support a comprehensive, all hazards emergency preparedness system. Provides resources required to support the National Preparedness Goal's associated mission areas and core capabilities.	\$	84,937.00
HAZARDS ANALYSIS GRANT CARRYFORWARD	State funded grant to support the planning for hazardous materials in the County.	\$	16,342.00
SCHOOL SHELTER RETROFIT CARRYFORWARD	State grant intended for mitigation enhancements to public emergency shelters.	\$	1,805,000.00
STATE HOMELAND SECURITY NEW GRANT	State of Florida Homeland Security grant for maintenance on WebEOC software for Emergency Management	\$	68,925.00

## NEW GRANT AWARDS & CARRYFORWARD BUDGET

GRANT NAME	GRANT FUNCTION & OBJECTIVES	FY 2019/20 AWARD AMOUNTS	
STATE HOMELAND SECURITY CARRYFORWARD		\$	143,463.00
FEMA HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - GENERATORS CARRYFORWARD	The HMGP grant will purchase generators for emergency shelters.	\$	471,099.00
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$</b>	<b>2,648,908.00</b>
<b>ENVIRONMENTAL SERVICES</b>			
ST. JOHNS RIVER WATER MANAGEMENT DISTRICT COST SHARE GRANT	SJRWMD cost share grant for Water Conservation software program.	\$	11,230.00
WATSE WATER TREATMENT FEASIBILITY ANALYSIS CARRYFORWARD	Septic Tank analysis report for the Wekiva area	\$	472,862.00
		<b>\$</b>	<b>484,092.00</b>
<b>FIRE</b>			
EMS TRUST FUND GRANT NEW GRANT	Projects funded with EMS Trust Funds are for improving and expanding pre-hospital emergency medical services in Seminole County.	\$	70,996.00
EMS TRUST FUND GRANT CARRYFORWARD		\$	83,791.00
HAZMAT-UASR CARRYFORWARD	This grant supports the sustainment of Urban Search and Rescue (USAR) team TF4 which is a recognized statewide and federal asset equipped with special equipment and training to conduct search and rescue operations as the result of a terrorist act, hazardous event and natural disasters.	\$	162,762.00
STATE HOMELAND SECURITY GRANT PROGRAM - FIRE HAZMAT NEW GRANT	Projects funded with the SHSG grant will provide for new equipment and sustainment of previously purchased grant equipment.	\$	78,090.00
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$</b>	<b>395,639.00</b>
<b>LEISURE</b>			
US FISH & WILDLIFE SERVICES CARRYFORWARD	The project involves mechanically treating approximately 35 acres of scrubby flatwoods at Geneva Wilderness Area and mechanically treating, installing and additional fire line and herbiciding approximately 67 acres at Lake Proctor Wilderness Area. The purpose of the project is to reduce vegetation height to be able to conduct a safe prescribed burn and to restore habitat for the state listed and federal species of special concern, the gopher tortoise. Mowing and buring in very overgrown scrub is more effective than chopping and buring in this plan community for providing more open areas for wiregrass recruitment and gopher tortoise burrows.	\$	19,026.00
FLORIDA FISH & WILDLIFE SERVICES NEW GRANT	Same as described above with funding coming from the State of Florida and the area of service will be in the Econ River Wilderness area.	\$	15,000.00
FLORIDA BOATING IMPROVEMENT GRANT CARRYFORWARD	Grant to improve the Lake Monroe Wayside Park Boat Ramp that included Design/Engineering & Permitting along with Construction of the project.	\$	200,000.00
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$</b>	<b>234,026.00</b>
<b>PUBLIC WORKS</b>			
FLDACS MOSQUITO CONTROL NEW GRANT	Florida Department of Agriculture State allocation to assist with County level Mosquito Control Program.	\$	47,310.00
STATE OF FLORIDA HEALTH DEPARTMENT - ZIKA PREVENTION CARRYFORWARD	Funding from the State of Florida to combat the spread of the Zika virus.	\$	80,004.00
HMGP (MATTHEW) PUBLIC WORKS WIND RETROFIT CARRYFORWARD	FEMA-Hazard Mitigation Grant Program (HMGP) for Hurricane Matthew to retrofit the Public Works Administration building windows for hurricane protection.	\$	83,398.00



## NEW GRANT AWARDS & CARRYFORWARD BUDGET

GRANT NAME	GRANT FUNCTION & OBJECTIVES	FY 2019/20 AWARD AMOUNTS	
HMGP (MATTHEW) PUBLIC WORKS WIND RETROFIT AMENDED CONTRACT	There will be amended contract to increase this grant in January 2020.	\$	182,978.00
FEMA-HMGP (MATTHEW) - MULLET LAKE PARK DRAINAGE PROJECT CARRYFORWARD	FEMA-Hazard Mitigation Grant Program (HMGP) for Hurricane Matthew to relieve flooding for the Mullet Lake Park Drainage Project	\$	112,500.00
STATE OF FLORIDA JUVENILE JUSTICE CENTER JDC CARRYFORWARD	Funding for expansion of the Juvenile Assessment Center (JAC).	\$	990,000.00
FLMS GRANT FOR LOVE YOUR LAKE - ROLLING HILLS CARRYFORWARD	Donation support for lake improvements for the Rolling Hills project	\$	5,000.00
CR 419 @ LOCKWOOD BLVD INTERSECTION CARRYFORWARD	FDOT CONTRACT FOR CR419 @ LOCKWOOD BLVD INTERSECTION	\$	625,484.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - WILLOW AVE NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR WILLOW AVE.	\$	135,416.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - NOLAN ROAD NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR NOLAN ROAD	\$	108,369.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - NEBRASKA AVENUE BRIDGE NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR NEBRASKA AVENUE BRIDGE	\$	75,134.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - MILLER ROAD NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR MILLER ROAD.	\$	98,389.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - HILLVIEW DRIVE NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR OLIVER ROAD.	\$	29,723.00
HAZARD MITIGATION GRANT PROGRAM (HMGP) - IRMA - OLIVER ROAD NEW GRANT	PHASE I HMGP FLOOD DRAINAGE PROJECT FOR HILLVIEW DRIVE	\$	449,402.00
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$</b>	<b>3,023,107.00</b>
<b>RESOURCE MANAGEMENT DEPARTMENT</b>			
SAMHSA PROBLEM SOLVING COURT GRANT FY20 AWARD	SAMHSA Problem Solving Court Grant is a five year grant award funded each year for a total funding of \$1,955,008. The grant funds will be used to fund the Adult Drug Court and the Veterans Treatment Court.	\$	384,081.00
SAMHSA PROBLEM SOLVING COURT GRANT CARRYFORWARD		\$	78,734.00
ADULT DRUG COURT BJA ENHANCEMENT GRANT CARRYFORWARD	This grant is a DOJ-BJA Enhancement grant for the Adult Drug Court providing funding for residential treatment for clients. FY20 is the final year for the grant.	\$	132,211.00
FL DCF REINVESTMENT GRANT CARRYFORWARD.	State of Florida Department of Children and Families grant to work with residents with mental health and substance abuse issues providing treatment services. FY20 is the final year for the grant.	\$	408,321.00
<b>TOTAL FUNDING BY DEPARTMENT</b>		<b>\$</b>	<b>1,003,347.00</b>
<b>TOTAL FY2019/20 NEW GRANTS</b>		<b>\$</b>	<b>19,329,825.00</b>

## TRANSFER SUMMARY

Transfers are internal transactions between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These expenditures correspond to an equal amount of interfund revenue.

PROVIDING FUND	RECIPIENT FUND	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	PURPOSE
GENERAL FUND	FACILITIES PLANNED WORK FUND	\$ 164,800	\$ 2,071,908	FACILITIES MAINTENANCE
GENERAL FUND	FLEET REPLACEMENT FUND	\$ 1,918,476	\$ 816,179	VEHICLE REPLACEMENT
GENERAL FUND	TECHNOLOGY REPLACEMENT FUND	\$ 250,000	\$ -	TECHNOLOGY REPLACEMENT
GENERAL FUND	BCC PROJECTS FUND	\$ 663,739	\$ 564,446	COUNTYWIDE CAPITAL PROJECTS
GENERAL FUND	TRANSPORTATION TRUST FUND	-	837,139	FLEET REPLACEMENT
GENERAL FUND	NINTH-CENT FUEL TAX FUND	\$ 4,935,619	\$ 6,386,362	MASS TRANSIT
GENERAL FUND	ECONOMIC DEVELOPMENT	\$ 1,760,202	\$ 1,701,377	ECONOMIC DEVELOPMENT
GENERAL FUND	COURT SUPPORT TECHNOLOGY FEE (ARTV)	\$ 204,086	\$ 416,210	GENERAL FUND SUBSIDY FOR FUNDING FORMULA
GENERAL FUND	GENERAL REVENUE DEBT	\$ 1,542,509	\$ 1,544,013	DEBT SERVICE
GENERAL FUND	COUNTY SHARED REVENUE DEBT	\$ 1,745,724	\$ 1,744,188	DEBT SERVICE
GENERAL FUND	SALES TAX REVENUE BONDS	\$ 4,987,575	\$ 4,982,800	DEBT SERVICE
GENERAL FUND	MSBU	\$ -	\$ 21,300	COUNTY COST SHARE - LAKE MANAGEMENT
<b>GENERAL FUND TOTAL</b>		<b>\$ 18,172,730</b>	<b>\$ 21,085,922</b>	
BUILDING PROGRAM	GENERAL FUND	\$ 774,215	\$ -	REPAYMENT OF GENERAL FUND SUBSIDY TO THE BUILDING FUND
FIRE PROTECTION FUND	TECHNOLOGY REPLACEMENT FUND	-	365,913	FIRE DEPARTMENT MOBILE REPLACEMENT
MSBU PROGRAM	GENERAL FUND	\$ -	\$ 2,905	LEISURE SERVICES ADMINISTRATIVE SUPPORT
MSBU PROGRAM	MSBU HORSESHOE (LM/AWC)	\$ -	\$ 5,700	FUND ADVANCE
MSBU PROGRAM	MSBU LAKE ASHER AWC	\$ 1,800	\$ -	FUND ADVANCE
MSBU PROGRAM	MSBU GRACE LAKE (LM/AWC)	\$ 1,545	\$ 2,910	FUND ADVANCE
TOURIST DEVELOPMENT FUND 3% TAX	GENERAL REVENUE DEBT 2014 - SPORTS COMPLEX/SOLDIER'S CREEK	\$ 1,641,450	\$ 1,637,200	DEBT SERVICE
TOURIST DEVELOPMENT FUND 3% TAX	SOLID WASTE FUND	\$ 300,000	\$ 270,833	SPORTS COMPLEX LIGHTING LOAN REPAYMENT
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL	\$ 200,000	\$ -	SOUTH SEMINOLE AND NORTH ORANGE COUNTY WASTEWATER TRANSMISSION AUTHORITY (SSNOCWTA)
WATER AND SEWER OPERATING	WATER AND SEWER (OPERATING) CAPITAL	\$ 21,558,241	\$ 19,159,271	FUNDING OF CAPITAL PROJECTS
SOLID WASTE FUND	LANDFILL MANAGEMENT ESCROW	\$ 536,962	\$ 441,081	LANDFILL CLOSURE
CONNECTION FEES - WATER	WATER AND SEWER FUND	\$ 500,000	\$ 500,000	CONNECTION FEES
CONNECTION FEES - SEWER	WATER AND SEWER FUND	\$ 900,000	\$ 900,000	CONNECTION FEES
<b>TOTAL</b>		<b>\$ 44,586,943</b>	<b>\$ 44,371,735</b>	

Policy Note: Budgeted transfer amounts reflect Board of County Commission approval for annual support to designated operations. Actual transfers are made based on operational activities, constrained by amounts approved by the Board of County Commission.

# COUNTYWIDE SUMMARY OF RESERVES

FUND MAJOR - NAME	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 GENERAL FUNDS</b>				
00100 GENERAL FUND				
<b>RESERVES FOR CONTINGENCY</b>	(5,813,071)	(4,690,721)	1,122,350	
<b>RESERVES FOR ECONOMIC STABILIZATION</b>	63,943,782	51,597,930	(12,345,853)	
<b>GENERAL FUNDS RESERVES TOTAL</b>	<b>58,130,711</b>	<b>46,907,209</b>	<b>(11,223,502)</b>	<b>-19.3%</b>
00103 NATURAL LAND ENDOWMENT FUND	423,142	376,020	(47,122)	-11.1%
00108 FACILITIES MAINTENANCE FUND	116,888	0	(116,888)	-100.0%
00109 FLEET REPLACEMENT FUND	282,328	0	(282,328)	-100.0%
00111 TECHNOLOGY REPLACEMENT FUND	757,134	0	(757,134)	-100.0%
13100 ECONOMIC DEVELOPMENT	0	0	0	
<b>01 GENERAL FUNDS Total</b>	<b>59,710,203</b>	<b>47,283,229</b>	<b>(12,426,974)</b>	<b>-20.8%</b>
<b>02 TRANSPORTATION FUNDS</b>				
10101 TRANSPORTATION TRUST FUND	3,971,600	0	(3,971,600)	-100.0%
11500 1991 INFRASTRUCTURE SALES TAX	12,539,078	7,346,163	(5,192,915)	-41.4%
11541 2001 INFRASTRUCTURE SALES TAX	3,926,832	7,234,000	3,307,168	84.2%
11560 2014 INFRASTRUCTURE SALES TAX	13,382,832	23,290,376	9,907,544	74.0%
12601 ARTERIAL-IMPACT FEE	(4,310,571)	(1,070,558)	3,240,013	-75.2%
12602 NORTH COLLECTOR-IMPACT FEE	9,355	36,000	26,645	284.8%
12603 WEST COLLECTOR-IMPACT FEE	483,998	510,000	26,002	5.4%
12604 EAST COLLECTOR-IMPACT FEE	243,522	511,000	267,478	109.8%
12605 SOUTH CENTRAL-IMPACT FEE	(1,351,688)	(1,205,000)	146,688	-10.9%
<b>02 TRANSPORTATION FUNDS Total</b>	<b>28,894,958</b>	<b>36,651,981</b>	<b>7,757,023</b>	<b>26.8%</b>
<b>03 FIRE DISTRICT FUNDS</b>				
11200 FIRE PROTECTION FUND				
<b>RESERVES FOR CONTINGENCY</b>	(2,106,659)	(1,840,403)	266,257	
<b>RESERVES FOR CAPITAL IMPROVEMENTS</b>	23,173,253	20,244,428	(2,928,825)	
<b>FIRE FUND RESERVE TOTAL</b>	<b>21,066,594</b>	<b>18,404,026</b>	<b>(2,662,568)</b>	<b>-12.6%</b>
11207 FIRE PROTECT FUND-CASSELBERRY	0	0	0	
12801 FIRE/RESCUE-IMPACT FEE	197,000	131,000	(66,000)	-33.5%
<b>03 FIRE DISTRICT FUNDS Total</b>	<b>21,263,594</b>	<b>18,535,026</b>	<b>(2,728,568)</b>	<b>-12.8%</b>
<b>04 SPECIAL REVENUE FUNDS</b>				
00104 BOATING IMPROVEMENT FUND	102,674	313,000	210,326	204.8%
10400 BUILDING PROGRAM	1,664,129	3,070,116	1,405,987	84.5%
11000 TOURISM PARKS 1,2,3 CENT FUND	2,905,780	3,746,659	840,880	28.9%
11001 TOURISM SPORTS 4 & 6 CENT FUND	1,442,016	1,262,157	(179,859)	-12.5%
11400 COURT SUPP TECH FEE (ARTV)	112,848	0	(112,848)	-100.0%
12302 TEEN COURT	27,703	35,854	8,151	29.4%
12500 EMERGENCY 911 FUND	4,121,920	4,155,932	34,012	0.8%
12802 LAW ENFORCEMENT-IMPACT FEE	2,228	2,367	139	6.2%
12804 LIBRARY-IMPACT FEE	0	0	0	
13300 17/92 REDEVELOPMENT TI FUND	0	0	0	
15000 MSBU STREET LIGHTING	450,000	450,000	0	0.0%
15100 MSBU RESIDENTIAL SOLID WASTE	4,972,350	4,340,500	(631,850)	-12.7%
16000 MSBU PROGRAM	141,375	115,480	(25,895)	-18.3%
<b>04 SPECIAL REVENUE FUNDS Total</b>	<b>15,943,022</b>	<b>17,492,065</b>	<b>1,549,043</b>	<b>9.7%</b>
<b>06 CAPITAL FUNDS</b>				
30600 INFRASTRUCTURE IMP OP FUND	577,136	592,000	14,864	2.6%

## COUNTYWIDE SUMMARY OF RESERVES

FUND MAJOR - NAME	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
30700 SPORTS COMPLEX/SOLDIERS CREEK	0	0	0	
32100 NATURAL LANDS/TRAILS	778,927	987,286	208,360	26.7%
32200 COURTHOUSE PROJECTS FUND	0	0	0	
<b>06 CAPITAL FUNDS Total</b>	<b>1,356,063</b>	<b>1,579,286</b>	<b>223,224</b>	<b>16.5%</b>
<b>07 ENTERPRISE FUNDS</b>				
40100 WATER AND SEWER FUND	18,277,507	20,247,714	1,970,207	10.8%
40102 CONNECTION FEES-WATER	805,247	1,025,254	220,007	27.3%
40103 CONNECTION FEES-SEWER	905,495	1,527,192	621,697	68.7%
40105 WATER & SEWER BONDS, SERIES 20	15,152	0	(15,152)	-100.0%
40106 2010 BOND SERIES	16,212	0	(16,212)	-100.0%
40107 WATER & SEWER DEBT SERVICE RES	18,121,674	18,121,674	0	0.0%
40108 WATER & SEWER CAPITAL IMPROVEM	2,836,187	3,055,909	219,722	7.7%
40201 SOLID WASTE FUND	21,161,580	20,919,385	(242,195)	-1.1%
40204 LANDFILL MANAGEMENT ESCROW	21,464,016	21,848,260	384,244	1.8%
<b>07 ENTERPRISE FUNDS Total</b>	<b>83,603,069</b>	<b>86,745,387</b>	<b>3,142,318</b>	<b>3.8%</b>
<b>08 INTERNAL SERVICE FUNDS</b>				
50100 PROPERTY/CASUALTY INSURANCE FU	5,392,313	5,679,516	287,203	5.3%
50200 WORKERS COMPENSATION FUND	5,040,111	5,177,795	137,683	2.7%
50300 HEALTH INSURANCE FUND	6,833,960	6,934,565	100,605	1.5%
<b>08 INTERNAL SERVICE FUNDS Total</b>	<b>17,266,385</b>	<b>17,791,876</b>	<b>525,491</b>	<b>3.0%</b>
<b>Grand Total</b>	<b>228,037,294</b>	<b>226,078,850</b>	<b>(1,958,444)</b>	<b>-0.9%</b>

## COUNTYWIDE BUDGET DETAIL

### Overview

The Countywide Budget Detail Section provides detailed information by individual Fund (General Fund, Fire Fund, Transportation Trust Fund, etc.), versus a Countywide view and provides comparisons to the prior year's adopted budget. The detail of Sources, at the fund level, is presented by source type and object account. The Expenditure Summary by Fund/Program reflects the uses of each fund by the program of services provided. The Budget Comparison by Fund report provides a summary of revenues, expenditures, and fund balance for each fund reflected. The Beginning Fund balance and budgeted reserve amount are shown in the Fund Balance section and the Change in Fund total demonstrates the net change in the fund which is typically the amount of fund balance utilized to offset a revenue shortfall.

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
510110 EXECUTIVE SALARIES	391,327	418,542	424,360	5,818	1.4%
510120 REGULAR SALARIES & WAGES	21,696,415	24,682,939	27,982,840	3,299,900	13.4%
510125 PART-TIME PERSONNEL	948,940	0	0	0	
510130 OTHER PERSONAL SERVICES	37,386	0	0	0	
510140 OVERTIME	652,655	607,537	607,537	0	0.0%
510150 SPECIAL PAY	64,726	60,885	65,685	4,800	7.9%
510210 SOCIAL SECURITY MATCHING	1,723,252	2,040,392	2,152,961	112,569	5.5%
510220 RETIREMENT CONTRIBUTIONS	2,289,218	2,590,617	2,782,028	191,411	7.4%
510230 HEALTH INSURANCE - EMPLOYER	5,031,206	6,367,685	7,377,642	1,009,957	15.9%
510240 WORKERS COMPENSATION	261,366	355,747	317,223	(38,524)	-10.8%
510250 UNEMPLOYMENT COMPENSATION	15,462	0	0	0	
511000 CONTRA PERSONAL SERVICES	(457,016)	(41,645)	0	41,645	-100.0%
530310 PROFESSIONAL SERVICES	2,157,174	1,770,440	2,024,994	254,554	14.4%
530320 ACCOUNTING AND AUDITING	231,018	250,000	250,000	0	0.0%
530330 COURT REPORTER SERVICES	659	3,000	3,000	0	0.0%
530340 OTHER SERVICES	4,829,949	5,668,035	5,565,680	(102,355)	-1.8%
530400 TRAVEL AND PER DIEM	22,465	52,640	72,312	19,672	37.4%
530401 TRAVEL - TRAINING RELATED	22,434	52,532	51,442	(1,090)	-2.1%
530410 COMMUNICATIONS	593,793	676,724	742,100	65,376	9.7%
530411 COMMUNICATIONS - EQUIPMENT	18,164	31,440	30,000	(1,440)	-4.6%
530420 TRANSPORTATION	373,340	391,465	491,465	100,000	25.5%
530430 UTILITIES	2,633,803	2,192,219	2,176,530	(15,689)	-0.7%
530439 UTILITIES-OTHER	1,476,575	1,560,610	1,478,672	(81,938)	-5.3%
530440 RENTAL AND LEASES	1,237,928	1,262,244	1,270,862	8,618	0.7%
530450 INSURANCE	0	971,619	1,019,955	48,336	5.0%
530460 REPAIRS AND MAINTENANCE	9,218,863	9,328,320	10,453,597	1,125,277	12.1%
530470 PRINTING AND BINDING	13,661	22,125	26,300	4,175	18.9%
530480 PROMOTIONAL ACTIVITIES	4,358	2,025	14,150	12,125	598.8%
530490 OTHER CHARGES/OBLIGATIONS	191,433	301,140	436,780	135,640	45.0%
530510 OFFICE SUPPLIES	58,773	66,141	69,041	2,900	4.4%
530520 OPERATING SUPPLIES	2,742,711	2,784,744	3,352,492	567,748	20.4%
530521 EQUIPMENT \$1000-\$4999	89,974	59,825	209,317	149,492	249.9%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,440,817	1,996,936	1,911,454	(85,482)	-4.3%
530529 OPERATING SUPPLIES-OTHER	0	0	15,000	15,000	
530540 BOOKS, DUES PUBLICATIONS	227,354	283,599	291,111	7,512	2.6%
530550 TRAINING	127,793	237,213	236,640	(573)	-0.2%
530560 GAS/OIL/LUBE	2,045,035	2,548,792	2,474,946	(73,846)	-2.9%
540101 INTERNAL SERVICE CHARGES	10,601,978	10,395,145	11,746,696	1,351,550	13.0%
540102 OTHER CHRGS/ADMIN FEE CONTR	4,108,439	4,826,995	6,144,679	1,317,684	27.3%
540201 INTERNAL SERVICE FEES-INSURANCE	840,206	0	0	0	
540202 INTERNAL SERVICE FEES	301,907	280,310	458,342	178,032	63.5%
540903 BAD DEBT EXPENSE	1,092	0	0	0	
550101 CONTRA ACCOUNT DIRECT CHGS	(22,138,694)	(22,493,176)	(24,657,575)	(2,164,399)	9.6%
550102 CONTRA ACCT-ADMIN FEES	(9,521,980)	(11,445,000)	(12,767,337)	(1,322,337)	11.6%
550104 CONTRA ACCT- GRANT ADMIN	(30,000)	(613,193)	(746,846)	(133,653)	21.8%
550106 CONTRA ACCT - GRANTS	(107,627)	(30,390)	0	30,390	-100.0%
560610 LAND	4,033,555	150,000	0	(150,000)	-100.0%
560620 BUILDINGS	0	160,000	0	(160,000)	-100.0%
560630 IMPROVEMENTS OTH THAN BLD	144,535	309,688	0	(309,688)	-100.0%



## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	259,564	914,000	642,000	(272,000)	-29.8%
560646 CAPITAL SOFTWARE>\$4,999	68,488	0	0	0	
560650 CONSTRUCTION IN PROGRESS	279,770	1,490,000	1,328,774	(161,226)	-10.8%
560660 LIBRARY BOOKS & MATERIALS	802,624	790,946	791,000	54	0.0%
560680 CONSTRUCTION & DESIGN	7,643	0	0	0	
560699 PROJECT CONTINGENCY	0	0	0	0	
570730 OTHER DEBT SERVICE	0	0	0	0	
580811 AID TO GOVT AGENCIES	2,245,770	1,576,145	1,823,645	247,500	15.7%
580821 AID TO PRIVATE ORGANIZATIONS	1,760,659	1,613,439	1,984,779	371,340	23.0%
580833 OTHER GRANTS & AIDS/INDIVIDU/	5,423,499	5,421,584	5,533,237	111,653	2.1%
590910 TRANSFER OUT	17,087,841	18,172,730	21,085,922	2,913,192	16.0%
590962 TRANSFER TO THE CLERK	2,887,367	2,997,149	3,230,540	233,391	7.8%
590963 TRANSFER TO THE SHERIFF	119,781,000	127,634,000	128,360,600	726,600	0.6%
590964 TRANSFER-TAX COLLECTOR	7,050,289	7,650,000	8,175,000	525,000	6.9%
590965 TRANSFER-PROPERTY APPRAISER	5,064,411	5,054,861	5,375,720	320,858	6.3%
590966 TRANSFER- SOE	2,944,839	2,815,281	3,904,636	1,089,355	38.7%
599994 RESERVE FOR CAPITAL	0	0	10,000,000	10,000,000	
599996 RESERVE FOR DISASTER FUND	0	0	10,000,000	10,000,000	
599997 RESERVE - ECONOMIC STABILIZATI	0	0	10,000,000	10,000,000	
599998 RESERVE FOR CONTINGENCIES	0	58,130,711	16,907,209	(41,223,502)	-70.9%
<b>00100 GENERAL FUND Total</b>	<b>216,310,188</b>	<b>285,397,754</b>	<b>285,699,137</b>	<b>301,383</b>	<b>0.1%</b>
<b>00101 POLICE EDUCATION FUND</b>					
530550 TRAINING	0	0	0	0	
590963 TRANSFER TO THE SHERIFF	150,000	150,000	150,000	0	0.0%
<b>00101 POLICE EDUCATION FUND Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0.0%</b>
<b>00103 NATURAL LAND ENDOWMENT FUND</b>					
510125 PART-TIME PERSONNEL	0	0	0	0	
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	0	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	0	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	0	0	0	0	
510240 WORKERS COMPENSATION	0	0	0	0	
530310 PROFESSIONAL SERVICES	0	18,800	18,800	0	0.0%
530340 OTHER SERVICES	90,435	92,920	125,420	32,500	35.0%
530400 TRAVEL AND PER DIEM	114	1,000	1,550	550	55.0%
530401 TRAVEL - TRAINING RELATED	1,330	0	0	0	
530420 TRANSPORTATION	31	0	0	0	
530430 UTILITIES	150	240	240	0	0.0%
530439 UTILITIES-OTHER	0	87	87	0	0.0%
530440 RENTAL AND LEASES	27,120	0	0	0	
530460 REPAIRS AND MAINTENANCE	1,613	50,000	9,500	(40,500)	-81.0%
530470 PRINTING AND BINDING	0	0	0	0	
530480 PROMOTIONAL ACTIVITIES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	200	100	100	0	0.0%
530510 OFFICE SUPPLIES	(301)	300	300	0	0.0%
530520 OPERATING SUPPLIES	16,870	19,933	19,223	(710)	-3.6%
530521 EQUIPMENT \$1000-\$4999	2,431	0	8,000	8,000	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530540 BOOKS, DUES PUBLICATIONS	55	0	0	0	
530550 TRAINING	325	600	760	160	26.7%
540102 OTHER CHRGS/ADMIN FEE CONTR	0	0	0	0	
560642 EQUIPMENT >\$4999	0	93,000	0	(93,000)	-100.0%
599998 RESERVE FOR CONTINGENCIES	0	423,142	376,020	(47,122)	-11.1%
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>140,373</b>	<b>700,122</b>	<b>560,000</b>	<b>(140,122)</b>	<b>-20.0%</b>
<b>00104 BOATING IMPROVEMENT FUND</b>					
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	12,399	187,500	0	(187,500)	-100.0%
560680 CONSTRUCTION & DESIGN	0	0	0	0	
580811 AID TO GOVT AGENCIES	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	102,674	313,000	210,326	204.8%
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>12,399</b>	<b>290,174</b>	<b>313,000</b>	<b>22,826</b>	<b>7.9%</b>
<b>00108 FACILITIES MAINTENANCE FUND</b>					
530460 REPAIRS AND MAINTENANCE	875,340	158,100	1,245,862	1,087,762	688.0%
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	0	0	
560620 BUILDINGS	0	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	73,800	953,046	879,246	1191.4%
599998 RESERVE FOR CONTINGENCIES	0	116,888	0	(116,888)	-100.0%
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>875,340</b>	<b>348,788</b>	<b>2,198,908</b>	<b>1,850,120</b>	<b>530.4%</b>
<b>00109 FLEET REPLACEMENT FUND</b>					
530440 RENTAL AND LEASES	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
560642 EQUIPMENT >\$4999	242,078	1,890,923	1,154,179	(736,744)	-39.0%
599998 RESERVE FOR CONTINGENCIES	0	282,328	0	(282,328)	-100.0%
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>242,078</b>	<b>2,173,251</b>	<b>1,154,179</b>	<b>(1,019,072)</b>	<b>-46.9%</b>
<b>00110 ADULT DRUG COURT GRANT FUND</b>					
510120 REGULAR SALARIES & WAGES	63,608	0	0	0	
510210 SOCIAL SECURITY MATCHING	4,636	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	5,098	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	17,208	0	0	0	
510240 WORKERS COMPENSATION	344	0	0	0	
530310 PROFESSIONAL SERVICES	222,772	240,597	252,501	11,904	4.9%
530400 TRAVEL AND PER DIEM	0	1,975	0	(1,975)	-100.0%
530402 TRAVEL - TRAINING NON-EMPLOY	11,337	11,975	8,025	(3,950)	-33.0%
530490 OTHER CHARGES/OBLIGATIONS	0	0	30,089	30,089	
530510 OFFICE SUPPLIES	0	600	600	0	0.0%
530520 OPERATING SUPPLIES	11,719	14,904	3,000	(11,904)	-79.9%
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	0	142,880	145,267	2,387	1.7%
540106 OTHER CHRGS/GRANTS	48,557	30,390	0	(30,390)	-100.0%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>385,279</b>	<b>443,321</b>	<b>439,482</b>	<b>(3,839)</b>	<b>-0.9%</b>
<b>00111 TECHNOLOGY REPLACEMENT FUND</b>					
530310 PROFESSIONAL SERVICES	10,500	0	108,288	108,288	
530440 RENTAL AND LEASES	362,007	446,325	655,970	209,645	47.0%
530460 REPAIRS AND MAINTENANCE	20,318	0	0	0	
530520 OPERATING SUPPLIES	6,388	0	0	0	
530521 EQUIPMENT \$1000-\$4999	34,822	27,100	467,219	440,119	1624.1%
530522 OPERATING SUPPLIES-TECHNOLOG	80,671	1,089	19,190	18,101	1662.2%
540102 OTHER CHRGS/ADMIN FEE CONTR	0	0	0	0	
550202 CONTRA ACCOUNT INDIRECT CHG	(590,909)	(574,291)	(843,344)	(269,053)	46.8%
560642 EQUIPMENT >\$4999	52,139	100,039	130,000	29,961	29.9%
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	757,134	0	(757,134)	-100.0%
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>(24,064)</b>	<b>757,396</b>	<b>537,323</b>	<b>(220,073)</b>	<b>-29.1%</b>
<b>00112 MAJOR PROJECTS FUND</b>					
510120 REGULAR SALARIES & WAGES	0	0	0	0	
510140 OVERTIME	5,143	0	0	0	
510150 SPECIAL PAY	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	380	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	432	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	5,149	0	0	0	
510240 WORKERS COMPENSATION	186	0	0	0	
530310 PROFESSIONAL SERVICES	140,633	0	0	0	
530340 OTHER SERVICES	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
530520 OPERATING SUPPLIES	53	0	0	0	
530521 EQUIPMENT \$1000-\$4999	14,922	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	0	0	
560620 BUILDINGS	0	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	377,737	663,739	564,446	(99,293)	-15.0%
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
580811 AID TO GOVT AGENCIES	0	0	0	0	
590963 TRANSFER TO THE SHERIFF	0	0	0	0	
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>544,634</b>	<b>663,739</b>	<b>564,446</b>	<b>(99,293)</b>	<b>-15.0%</b>
<b>10101 TRANSPORTATION TRUST FUND</b>					
510120 REGULAR SALARIES & WAGES	7,549,593	8,532,564	8,239,076	(293,489)	-3.4%
510140 OVERTIME	398,735	348,705	381,699	32,994	9.5%
510150 SPECIAL PAY	18,200	16,500	17,700	1,200	7.3%
510210 SOCIAL SECURITY MATCHING	576,510	679,417	696,054	16,637	2.4%
510220 RETIREMENT CONTRIBUTIONS	703,747	802,637	834,630	31,993	4.0%
510230 HEALTH INSURANCE - EMPLOYER	2,005,436	2,471,264	2,764,713	293,449	11.9%
510240 WORKERS COMPENSATION	376,928	620,698	505,247	(115,451)	-18.6%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
530310 PROFESSIONAL SERVICES	0	82,450	82,450	0	0.0%
530340 OTHER SERVICES	554,796	581,800	482,800	(99,000)	-17.0%
530400 TRAVEL AND PER DIEM	16,404	15,210	15,310	100	0.7%
530401 TRAVEL - TRAINING RELATED	98	530	530	0	0.0%
530420 TRANSPORTATION	1,258	3,665	3,700	35	1.0%
530430 UTILITIES	265,696	323,000	323,000	0	0.0%
530439 UTILITIES-OTHER	45,965	108,420	153,420	45,000	41.5%
530440 RENTAL AND LEASES	41,732	65,225	65,225	0	0.0%
530450 INSURANCE	0	365,880	362,743	(3,137)	-0.9%
530460 REPAIRS AND MAINTENANCE	1,729,781	1,944,071	2,976,492	1,032,421	53.1%
530470 PRINTING AND BINDING	316	325	325	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	8,834	10,810	10,810	0	0.0%
530520 OPERATING SUPPLIES	741,555	793,499	796,698	3,199	0.4%
530521 EQUIPMENT \$1000-\$4999	54,785	11,925	21,200	9,275	77.8%
530522 OPERATING SUPPLIES-TECHNOLOG	73,120	71,000	72,760	1,760	2.5%
530530 ROAD MATERIALS & SUPPLIES	256,146	249,830	249,830	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	186,647	188,579	192,112	3,533	1.9%
530550 TRAINING	1,280	14,263	23,910	9,647	67.6%
540101 INTERNAL SERVICE CHARGES	2,738,824	2,388,629	2,649,863	261,234	10.9%
540102 OTHER CHRGS/ADMIN FEE CONTR	1,181,061	1,477,728	1,557,870	80,142	5.4%
540201 INTERNAL SER FEES-INSURANCE	339,209	0	0	0	
540202 INTERNAL SERVICE FEES	55,030	69,313	77,551	8,238	11.9%
550101 CONTRA ACCOUNT DIRECT CHGS	(3,664,749)	0	0	0	
550105 CONTRA ACCT- PW ENGINEERING	0	(4,260,061)	(4,396,657)	(136,596)	3.2%
560642 EQUIPMENT >\$4999	445,378	1,221,900	3,489,036	2,267,136	185.5%
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
580811 AID TO GOVT AGENCIES	7,514	0	0	0	
590910 TRANSFER OUT	0	0	0	0	
590964 TRANSFER-TAX COLLECTOR	8,257	9,042	10,000	958	10.6%
590965 TRANSFER-PROPERTY APPRAISER	18,927	19,991	21,283	1,291	6.5%
599998 RESERVE FOR CONTINGENCIES	0	3,971,600	0	(3,971,600)	-100.0%
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>16,737,014</b>	<b>23,200,410</b>	<b>22,681,379</b>	<b>(519,031)</b>	<b>-2.2%</b>
<b>10102 NINTH-CENT FUEL TAX FUND</b>					
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
580811 AID TO GOVT AGENCIES	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>6,924,779</b>	<b>7,240,619</b>	<b>8,686,362</b>	<b>1,445,743</b>	<b>20.0%</b>
<b>10400 BUILDING PROGRAM</b>					
510120 REGULAR SALARIES & WAGES	2,129,867	2,874,116	2,893,120	19,004	0.7%
510140 OVERTIME	112,015	60,000	60,000	0	0.0%
510150 SPECIAL PAY	2,904	3,390	8,190	4,800	141.6%
510210 SOCIAL SECURITY MATCHING	163,222	222,165	222,478	313	0.1%
510220 RETIREMENT CONTRIBUTIONS	195,288	259,720	257,011	(2,709)	-1.0%
510230 HEALTH INSURANCE - EMPLOYER	537,287	735,238	800,539	65,301	8.9%
510240 WORKERS COMPENSATION	37,357	53,274	45,954	(7,320)	-13.7%
530310 PROFESSIONAL SERVICES	18,880	0	100,000	100,000	
530340 OTHER SERVICES	78,774	262,400	180,500	(81,900)	-31.2%
530400 TRAVEL AND PER DIEM	7,015	9,000	9,000	0	0.0%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530401 TRAVEL - TRAINING RELATED	1,132	5,400	5,400	0	0.0%
530450 INSURANCE	0	10,109	14,033	3,924	38.8%
530460 REPAIRS AND MAINTENANCE	0	300	300	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	24	1,500	1,500	0	0.0%
530510 OFFICE SUPPLIES	2,840	9,375	5,100	(4,275)	-45.6%
530520 OPERATING SUPPLIES	5,082	20,388	17,538	(2,850)	-14.0%
530522 OPERATING SUPPLIES-TECHNOLOG	2,513	4,050	1,968	(2,082)	-51.4%
530540 BOOKS, DUES PUBLICATIONS	2,416	23,687	23,227	(460)	-1.9%
530550 TRAINING	8,612	30,200	28,000	(2,200)	-7.3%
540101 INTERNAL SERVICE CHARGES	259,184	382,981	412,846	29,865	7.8%
540102 OTHER CHRGS/ADMIN FEE CONTR	180,000	257,489	292,457	34,968	13.6%
540201 INTERNAL SER FEES-INSURANCE	8,085	0	0	0	
540202 INTERNAL SERVICE FEES	17,827	19,995	30,262	10,267	51.3%
560620 BUILDINGS	5,393	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	60	8,167	6,945	(1,222)	-15.0%
560642 EQUIPMENT >\$4999	66,072	117,705	23,766	(93,939)	-79.8%
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	23,750	23,750	
590910 TRANSFER OUT	0	774,215	0	(774,215)	-100.0%
599998 RESERVE FOR CONTINGENCIES	0	1,664,129	3,070,116	1,405,987	84.5%
<b>10400 BUILDING PROGRAM Total</b>	<b>3,841,849</b>	<b>7,808,992</b>	<b>8,534,000</b>	<b>725,008</b>	<b>9.3%</b>

### 11000 TOURISM PARKS 1,2,3 CENT FUND

510120 REGULAR SALARIES & WAGES	18,554	27,123	27,937	814	3.0%
510140 OVERTIME	1,089	992	992	0	0.0%
510210 SOCIAL SECURITY MATCHING	1,476	2,151	2,213	62	2.9%
510220 RETIREMENT CONTRIBUTIONS	1,582	2,322	2,450	128	5.5%
510230 HEALTH INSURANCE - EMPLOYER	6,939	9,322	12,374	3,052	32.7%
510240 WORKERS COMPENSATION	835	1,266	1,178	(88)	-7.0%
530340 OTHER SERVICES	0	0	0	0	
530440 RENTAL AND LEASES	1,292	3,387	3,387	0	0.0%
530460 REPAIRS AND MAINTENANCE	21,293	34,192	34,192	0	0.0%
530520 OPERATING SUPPLIES	38,922	52,808	52,808	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
540102 OTHER CHRGS/ADMIN FEE CONTR	18,820	65,665	8,902	(56,763)	-86.4%
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	372,375	372,375	
570710 PRINCIPAL	0	270,833	0	(270,833)	-100.0%
570720 INTEREST	45,149	35,000	56,000	21,000	60.0%
580821 AID TO PRIVATE ORGANIZATIONS	325,000	355,000	390,500	35,500	10.0%
590910 TRANSFER OUT	1,639,200	1,941,450	1,908,033	(33,417)	-1.7%
599998 RESERVE FOR CONTINGENCIES	0	2,905,780	3,746,659	840,880	28.9%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>2,120,151</b>	<b>5,707,291</b>	<b>6,620,000</b>	<b>912,709</b>	<b>16.0%</b>

### 11001 TOURISM SPORTS 4 & 6 CENT FUND

510120 REGULAR SALARIES & WAGES	317,640	381,086	465,430	84,343	22.1%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	990	1,650	1,650	0	0.0%
510210 SOCIAL SECURITY MATCHING	23,246	29,153	32,000	2,847	9.8%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
510220 RETIREMENT CONTRIBUTIONS	30,644	39,917	44,824	4,907	12.3%
510230 HEALTH INSURANCE - EMPLOYER	76,974	98,194	109,574	11,380	11.6%
510240 WORKERS COMPENSATION	641	876	732	(144)	-16.4%
530310 PROFESSIONAL SERVICES	0	707,500	708,500	1,000	0.1%
530340 OTHER SERVICES	841,884	250,400	278,900	28,500	11.4%
530400 TRAVEL AND PER DIEM	11,573	10,500	27,500	17,000	161.9%
530401 TRAVEL - TRAINING RELATED	12	12,000	0	(12,000)	-100.0%
530402 TRAVEL - TRAINING NON-EMPLOY	0	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
530430 UTILITIES	853	0	0	0	
530440 RENTAL AND LEASES	33,658	33,904	16,430	(17,474)	-51.5%
530460 REPAIRS AND MAINTENANCE	41,591	40,000	77,900	37,900	94.8%
530470 PRINTING AND BINDING	0	10,000	12,000	2,000	20.0%
530480 PROMOTIONAL ACTIVITIES	433,761	542,500	563,000	20,500	3.8%
530510 OFFICE SUPPLIES	1,192	1,500	1,500	0	0.0%
530520 OPERATING SUPPLIES	59,920	40,000	90,855	50,855	127.1%
530521 EQUIPMENT \$1000-\$4999	7,448	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	2,700	2,700	
530540 BOOKS, DUES PUBLICATIONS	12,933	13,795	15,811	2,016	14.6%
530550 TRAINING	2,492	20,500	15,500	(5,000)	-24.4%
540101 INTERNAL SERVICE CHARGES	7,249	40,790	42,452	1,663	4.1%
540102 OTHER CHRGS/ADMIN FEE CONTR	30,000	57,985	57,864	(122)	-0.2%
540202 INTERNAL SERVICE FEES	2,102	2,816	5,221	2,405	85.4%
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	0	0	200,000	200,000	
590910 TRANSFER OUT	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	1,442,016	1,262,157	(179,859)	-12.5%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Tot</b>	<b>1,936,805</b>	<b>3,777,082</b>	<b>4,032,500</b>	<b>255,418</b>	<b>6.8%</b>

### 11200 FIRE PROTECTION FUND

510120 REGULAR SALARIES & WAGES	24,307,366	26,581,697	28,173,979	1,592,282	6.0%
510125 PART-TIME PERSONNEL	623	0	0	0	
510130 OTHER PERSONAL SERVICES	0	0	0	0	
510140 OVERTIME	3,409,828	3,788,660	4,097,198	308,538	8.1%
510150 SPECIAL PAY	13,100	15,000	18,000	3,000	20.0%
510190 HOLIDAY PAY	0	1,114,560	1,224,912	110,352	9.9%
510210 SOCIAL SECURITY MATCHING	2,012,700	1,913,234	2,053,053	139,819	7.3%
510220 RETIREMENT CONTRIBUTIONS	5,905,848	6,167,319	6,618,754	451,435	7.3%
510230 HEALTH INSURANCE - EMPLOYER	5,630,395	6,677,013	7,496,600	819,586	12.3%
510240 WORKERS COMPENSATION	1,043,491	1,316,625	1,301,920	(14,705)	-1.1%
530310 PROFESSIONAL SERVICES	289,774	393,000	441,000	48,000	12.2%
530340 OTHER SERVICES	403,436	399,990	544,156	144,166	36.0%
530400 TRAVEL AND PER DIEM	3,822	6,100	6,100	0	0.0%
530401 TRAVEL - TRAINING RELATED	13,148	29,200	42,500	13,300	45.5%
530410 COMMUNICATIONS	14,827	10,224	15,600	5,376	52.6%
530420 TRANSPORTATION	55	100	100	0	0.0%
530430 UTILITIES	216,973	230,000	230,000	0	0.0%
530439 UTILITIES-OTHER	107,142	133,355	135,500	2,145	1.6%
530440 RENTAL AND LEASES	7,032	9,440	9,440	0	0.0%



## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
530450 INSURANCE	0	488,698	387,883	(100,815)	-20.6%
530460 REPAIRS AND MAINTENANCE	890,370	602,619	637,726	35,107	5.8%
530470 PRINTING AND BINDING	0	2,000	500	(1,500)	-75.0%
530480 PROMOTIONAL ACTIVITIES	15,064	10,000	13,500	3,500	35.0%
530490 OTHER CHARGES/OBLIGATIONS	14,491	51,344	42,276	(9,068)	-17.7%
530510 OFFICE SUPPLIES	16,643	18,400	23,500	5,100	27.7%
530520 OPERATING SUPPLIES	1,841,409	1,344,345	1,421,122	76,777	5.7%
530521 EQUIPMENT \$1000-\$4999	137,478	164,200	472,300	308,100	187.6%
530522 OPERATING SUPPLIES-TECHNOLOG	122,201	149,967	147,387	(2,580)	-1.7%
530529 OPERATING SUPPLIES-OTHER	649,347	770,983	770,983	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	11,113	21,490	24,061	2,571	12.0%
530550 TRAINING	128,643	189,050	205,100	16,050	8.5%
530560 GAS/OIL/LUBE	127,266	130,000	140,000	10,000	7.7%
540101 INTERNAL SERVICE CHARGES	3,669,117	4,351,198	4,574,348	223,150	5.1%
540102 OTHER CHRGS/ADMIN FEE CONTR	1,966,702	2,218,030	2,439,833	221,803	10.0%
540201 INTERNAL SER FEES-INSURANCE	398,354	0	0	0	
540202 INTERNAL SERVICE FEES	107,613	108,109	144,489	36,379	33.7%
560610 LAND	0	0	0	0	
560620 BUILDINGS	0	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	54,501	41,329	35,146	(6,183)	-15.0%
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	338,760	3,754,437	4,000,189	245,752	6.5%
560646 CAPITAL SOFTWARE>\$4,999	0	0	46,000	46,000	
560650 CONSTRUCTION IN PROGRESS	18,944	200,000	694,500	494,500	247.3%
560680 CONSTRUCTION & DESIGN	0	0	0	0	
580811 AID TO GOVT AGENCIES	430,095	48,360	285,414	237,054	490.2%
580833 OTHER GRANTS & AIDS/INDIVIDU	10,050	0	5,000	5,000	
590910 TRANSFER OUT	0	0	365,913	365,913	
590964 TRANSFER-TAX COLLECTOR	290,569	315,000	340,000	25,000	7.9%
590965 TRANSFER-PROPERTY APPRAISER	556,340	707,340	763,042	55,702	7.9%
599994 RESERVE FOR CAPITAL	0	0	11,229,668	11,229,668	
599998 RESERVE FOR CONTINGENCIES	0	21,066,594	7,174,358	(13,892,236)	-65.9%
<b>11200 FIRE PROTECTION FUND Total</b>	<b>55,174,627</b>	<b>85,539,010</b>	<b>88,793,049</b>	<b>3,254,039</b>	<b>3.8%</b>
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW</b>					
560642 EQUIPMENT >\$4999	0	0	0	0	
590910 TRANSFER OUT	0	0	0	0	
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW To</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11207 FIRE PROTECT FUND-CASSELBERRY</b>					
510120 REGULAR SALARIES & WAGES	1,976,580	2,264,848	2,577,272	312,424	13.8%
510125 PART-TIME PERSONNEL	30,958	0	0	0	
510140 OVERTIME	232,867	276,394	293,722	17,329	6.3%
510150 SPECIAL PAY	2,050	1,800	4,200	2,400	133.3%
510210 SOCIAL SECURITY MATCHING	161,297	164,525	156,605	(7,920)	-4.8%
510220 RETIREMENT CONTRIBUTIONS	363,191	402,124	438,163	36,039	9.0%
510230 HEALTH INSURANCE - EMPLOYER	540,612	627,984	696,111	68,128	10.8%
510240 WORKERS COMPENSATION	83,472	101,688	101,121	(567)	-0.6%
530310 PROFESSIONAL SERVICES	23,425	25,200	25,200	0	0.0%
530340 OTHER SERVICES	35,189	48,307	48,307	0	0.0%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
530430 UTILITIES	25,392	28,000	28,000	0	0.0%
530439 UTILITIES-OTHER	16,847	20,000	20,000	0	0.0%
530450 INSURANCE	0	4,829	8,507	3,678	76.2%
530460 REPAIRS AND MAINTENANCE	80,614	36,470	36,470	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	200	1,815	1,815	0	0.0%
530510 OFFICE SUPPLIES	0	500	500	0	0.0%
530520 OPERATING SUPPLIES	101,229	31,000	35,000	4,000	12.9%
530521 EQUIPMENT \$1000-\$4999	2,829	0	15,000	15,000	
530522 OPERATING SUPPLIES-TECHNOLO	5,640	3,560	3,560	0	0.0%
530529 OPERATING SUPPLIES-OTHER	49,878	77,417	77,417	0	0.0%
530560 GAS/OIL/LUBE	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	221,804	349,099	175,371	(173,728)	-49.8%
540102 OTHER CHRGS/ADMIN FEE CONTR	177,335	199,620	236,213	36,593	18.3%
540201 INTERNAL SER FEES-INSURANCE	16,700	0	0	0	
540202 INTERNAL SERVICE FEES	5,232	6,987	6,105	(883)	-12.6%
560630 IMPROVEMENTS OTH THAN BLD	6,675	0	0	0	
560642 EQUIPMENT >\$4999	0	59,789	20,000	(39,789)	-66.5%
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	0	0	0	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>4,160,019</b>	<b>4,731,955</b>	<b>5,004,659</b>	<b>272,704</b>	<b>5.8%</b>

### 11400 COURT SUPP TECH FEE (ARTV)

510120 REGULAR SALARIES & WAGES	245,141	250,921	256,434	5,513	2.2%
510210 SOCIAL SECURITY MATCHING	17,714	19,196	19,617	421	2.2%
510220 RETIREMENT CONTRIBUTIONS	19,638	20,726	21,720	994	4.8%
510230 HEALTH INSURANCE - EMPLOYER	57,942	67,744	76,509	8,765	12.9%
510240 WORKERS COMPENSATION	461	577	462	(116)	-20.0%
530310 PROFESSIONAL SERVICES	36,862	33,310	26,750	(6,560)	-19.7%
530340 OTHER SERVICES	0	16,856	44,959	28,103	166.7%
530400 TRAVEL AND PER DIEM	840	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	5,654	4,250	(1,404)	-24.8%
530410 COMMUNICATIONS	0	4,500	6,356	1,856	41.2%
530440 RENTAL AND LEASES	0	32,680	38,000	5,320	16.3%
530460 REPAIRS AND MAINTENANCE	43,767	12,300	24,850	12,550	102.0%
530499 CHARGES/OBLIGATIONS-CONTING	8,600	0	0	0	
530510 OFFICE SUPPLIES	2,035	6,000	6,000	0	0.0%
530520 OPERATING SUPPLIES	299,488	49,422	44,336	(5,086)	-10.3%
530521 EQUIPMENT \$1000-\$4999	118,266	29,700	78,055	48,355	162.8%
530522 OPERATING SUPPLIES-TECHNOLO	37,037	395,978	327,864	(68,114)	-17.2%
530540 BOOKS, DUES PUBLICATIONS	0	4,000	0	(4,000)	-100.0%
530550 TRAINING	19,120	19,190	11,608	(7,582)	-39.5%
540102 OTHER CHRGS/ADMIN FEE CONTR	0	0	0	0	
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	14,898	78,642	79,555	913	1.2%
560646 CAPITAL SOFTWARE>\$4,999	0	0	5,105	5,105	
580811 AID TO GOVT AGENCIES	63,780	63,780	63,780	0	0.0%
599998 RESERVE FOR CONTINGENCIES	0	112,848	0	(112,848)	-100.0%
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>985,589</b>	<b>1,224,025</b>	<b>1,136,210</b>	<b>(87,815)</b>	<b>-7.2%</b>

### 11500 1991 INFRASTRUCTURE SALES TAX

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530310 PROFESSIONAL SERVICES	0	220,000	0	(220,000)	-100.0%
560610 LAND	77,412	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	5,841,031	0	6,953,837	6,953,837	
560652 CEI SERVICES	162,511	0	0	0	
560670 ROADS	0	0	0	0	
560680 CONSTRUCTION & DESIGN	39,069	0	0	0	
560699 PROJECT CONTINGENCY	0	0	0	0	
580811 AID TO GOVT AGENCIES	498,159	0	0	0	
580814 AID TO GOVT AGENCY-CIP	1,313,684	0	0	0	
599994 RESERVE FOR CAPITAL	0	12,539,078	7,346,163	(5,192,915)	-41.4%
<b>11500 1991 INFRASTRUCTURE SALES TAX Tot</b>	<b>7,931,867</b>	<b>12,759,078</b>	<b>14,300,000</b>	<b>1,540,922</b>	<b>12.1%</b>

### 11541 2001 INFRASTRUCTURE SALES TAX

530310 PROFESSIONAL SERVICES	303,399	64,640	66,000	1,360	2.1%
530340 OTHER SERVICES	0	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
560610 LAND	136,012	0	0	0	
560650 CONSTRUCTION IN PROGRESS	5,578,621	200,000	0	(200,000)	-100.0%
560652 CEI SERVICES	528,369	0	0	0	
560670 ROADS	4,201,808	0	0	0	
560680 CONSTRUCTION & DESIGN	268,126	0	0	0	
560699 PROJECT CONTINGENCY	0	0	0	0	
580812 AID TO GOVT AGENCY-LAND	(726,853)	0	0	0	
580813 AID TO GOVT AGEN-DESIGN	275,338	0	0	0	
580814 AID TO GOVT AGENCY-CIP	356,183	0	0	0	
580817 AID TO GOVT AGENCY-CEI	1,304	0	0	0	
590910 TRANSFER OUT	0	0	0	0	
599994 RESERVE FOR CAPITAL	0	3,926,832	7,234,000	3,307,168	84.2%
<b>11541 2001 INFRASTRUCTURE SALES TAX Tot</b>	<b>10,922,307</b>	<b>4,191,472</b>	<b>7,300,000</b>	<b>3,108,528</b>	<b>74.2%</b>

### 11560 2014 INFRASTRUCTURE SALES TAX

530310 PROFESSIONAL SERVICES	56,030	50,000	0	(50,000)	-100.0%
530340 OTHER SERVICES	9,218	0	0	0	
530460 REPAIRS AND MAINTENANCE	41,125	0	0	0	
530520 OPERATING SUPPLIES	404,835	0	0	0	
530521 EQUIPMENT \$1000-\$4999	143,268	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	8,818	0	0	0	
530529 OPERATING SUPPLIES-OTHER	1,577	0	0	0	
540102 OTHER CHRGS/ADMIN FEE CONTR	0	0	0	0	
540103 OTHER CHRGS/ENGINEERING COS	0	0	0	0	
540105 OTHER CHRGS/ENGINEERING CAP	0	4,260,061	4,396,657	136,596	3.2%
560610 LAND	18,212	712,500	0	(712,500)	-100.0%
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	3,434,979	0	1,353,000	1,353,000	
560646 CAPITAL SOFTWARE>\$4,999	267,500	0	0	0	
560650 CONSTRUCTION IN PROGRESS	9,094,281	20,959,000	35,137,727	14,178,727	67.6%
560651 PROJECT MANAGEMENT	825,224	1,000,000	1,500,000	500,000	50.0%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
560652 CEI SERVICES	35,064	435,200	950,500	515,300	118.4%
560680 CONSTRUCTION & DESIGN	916,366	3,183,700	10,801,740	7,618,040	239.3%
560690 ENGINEERING COSTS	3,664,749	0	0	0	
560699 PROJECT CONTINGENCY	0	0	0	0	
580812 AID TO GOVT AGENCY-LAND	482,391	7,100,000	0	(7,100,000)	-100.0%
580813 AID TO GOVT AGEN-DESIGN	75,978	600,000	0	(600,000)	-100.0%
580814 AID TO GOVT AGENCY-CIP	3,816,362	0	0	0	
599994 RESERVE FOR CAPITAL	0	13,382,832	23,290,376	9,907,544	74.0%
<b>11560 2014 INFRASTRUCTURE SALES TAX Tot</b>	<b>23,295,978</b>	<b>51,683,293</b>	<b>77,430,000</b>	<b>25,746,707</b>	<b>49.8%</b>
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM</b>					
530340 OTHER SERVICES	24,255	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
560670 ROADS	0	0	0	0	
560680 CONSTRUCTION & DESIGN	11,986	0	0	0	
590910 TRANSFER OUT	145	0	0	0	
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM T</b>	<b>36,385</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11800 EMS TRUST FUND</b>					
530340 OTHER SERVICES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530529 OPERATING SUPPLIES-OTHER	0	0	0	0	
560642 EQUIPMENT >\$4999	38,915	0	0	0	
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
<b>11800 EMS TRUST FUND Total</b>	<b>38,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT</b>					
530340 OTHER SERVICES	1,138	1,000	1,000	0	0.0%
530400 TRAVEL AND PER DIEM	887	3,000	3,000	0	0.0%
530401 TRAVEL - TRAINING RELATED	2,751	6,000	6,000	0	0.0%
530420 TRANSPORTATION	0	500	500	0	0.0%
530440 RENTAL AND LEASES	28,000	24,000	28,893	4,893	20.4%
530480 PROMOTIONAL ACTIVITIES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	6,017	56,602	32,019	(24,583)	-43.4%
530510 OFFICE SUPPLIES	2,169	1,200	1,200	0	0.0%
530520 OPERATING SUPPLIES	2,055	1,000	1,000	0	0.0%
530521 EQUIPMENT \$1000-\$4999	1,000	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	2,575	6,000	6,000	0	0.0%
530550 TRAINING	2,724	2,000	10,000	8,000	400.0%
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	237,178	280,000	280,000	0	0.0%
540202 INTERNAL SERVICE FEES	0	0	0	0	
560642 EQUIPMENT >\$4999	19,807	0	21,125	21,125	
560650 CONSTRUCTION IN PROGRESS	95,675	0	0	0	
580811 AID TO GOVT AGENCIES	0	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	854,488	1,119,363	0	(1,119,363)	-100.0%
580833 OTHER GRANTS & AIDS/INDIVIDU	449,863	405,847	1,562,947	1,157,100	285.1%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11901 COMMUNITY DEVELOPMENT BLK GRANT</b>	<b>1,706,327</b>	<b>1,906,512</b>	<b>1,953,684</b>	<b>47,172</b>	<b>2.5%</b>
<b>11902 HOME PROGRAM GRANT</b>					
530340 OTHER SERVICES	680	0	0	0	
530400 TRAVEL AND PER DIEM	0	800	800	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	1,000	1,000	0	0.0%
530440 RENTAL AND LEASES	9,100	7,500	8,500	1,000	13.3%
530490 OTHER CHARGES/OBLIGATIONS	1,012	9,077	4,522	(4,555)	-50.2%
530510 OFFICE SUPPLIES	685	700	700	0	0.0%
530520 OPERATING SUPPLIES	360	700	700	0	0.0%
530521 EQUIPMENT \$1000-\$4999	1,795	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	700	700	0	0.0%
530550 TRAINING	5,220	1,000	1,000	0	0.0%
540104 COUNTY LABOR GRANT	23,362	52,000	104,000	52,000	100.0%
580821 AID TO PRIVATE ORGANIZATIONS	0	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	594,967	661,300	629,306	(31,994)	-4.8%
590910 TRANSFER OUT	0	0	0	0	
<b>11902 HOME PROGRAM GRANT Total</b>	<b>637,181</b>	<b>734,777</b>	<b>751,228</b>	<b>16,451</b>	<b>2.2%</b>
<b>11904 EMERGENCY SHELTER GRANTS</b>					
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530440 RENTAL AND LEASES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	1,216	3,231	3,231	0	0.0%
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530550 TRAINING	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	0	8,000	8,000	0	0.0%
580821 AID TO PRIVATE ORGANIZATIONS	89,391	138,528	150,541	12,013	8.7%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	65,790	0	0	0	
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>156,397</b>	<b>149,759</b>	<b>161,772</b>	<b>12,013</b>	<b>8.0%</b>
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					
510120 REGULAR SALARIES & WAGES	31,446	(16,731)	0	16,731	-100.0%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	2,332	2,686	0	(2,686)	-100.0%
510220 RETIREMENT CONTRIBUTIONS	2,367	2,900	0	(2,900)	-100.0%
510230 HEALTH INSURANCE - EMPLOYER	8,453	11,063	0	(11,063)	-100.0%
510240 WORKERS COMPENSATION	125	81	0	(81)	-100.0%
530310 PROFESSIONAL SERVICES	0	0	0	0	
530340 OTHER SERVICES	47,834	0	0	0	
530400 TRAVEL AND PER DIEM	7,480	0	0	0	
530401 TRAVEL - TRAINING RELATED	1,915	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
530440 RENTAL AND LEASES	4,266	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	5,252	0	0	0	
530510 OFFICE SUPPLIES	1,808	0	0	0	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530520 OPERATING SUPPLIES	1,298	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	2,205	0	0	0	
530550 TRAINING	2,925	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	18,437	30,000	30,000	0	0.0%
540202 INTERNAL SERVICE FEES	0	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	300	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDU/	211,938	0	0	0	
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>350,381</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>0.0%</b>

### 11908 DISASTER PREPAREDNESS

510120 REGULAR SALARIES & WAGES	0	0	0	0	
510125 PART-TIME PERSONNEL	30,114	0	0	0	
510130 OTHER PERSONAL SERVICES	0	0	0	0	
510140 OVERTIME	124	0	0	0	
510210 SOCIAL SECURITY MATCHING	2,313	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	2,077	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	0	0	0	0	
510240 WORKERS COMPENSATION	20	0	0	0	
530340 OTHER SERVICES	17,850	0	0	0	
530400 TRAVEL AND PER DIEM	4,302	0	0	0	
530401 TRAVEL - TRAINING RELATED	9,319	0	0	0	
530410 COMMUNICATIONS	14,779	0	0	0	
530430 UTILITIES	618	0	0	0	
530440 RENTAL AND LEASES	14,181	0	0	0	
530460 REPAIRS AND MAINTENANCE	8,599	0	0	0	
530470 PRINTING AND BINDING	2,145	0	0	0	
530480 PROMOTIONAL ACTIVITIES	16,235	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
530510 OFFICE SUPPLIES	1,358	0	0	0	
530520 OPERATING SUPPLIES	54,011	0	0	0	
530521 EQUIPMENT \$1000-\$4999	11,639	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	13,446	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	4,250	0	0	0	
530550 TRAINING	10,255	0	0	0	
560642 EQUIPMENT >\$4999	36,704	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>254,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11909 MOSQUITO CONTROL GRANT

510120 REGULAR SALARIES & WAGES	40,939	41,646	0	(41,646)	-100.0%
510125 PART-TIME PERSONNEL	0	0	0	0	
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	524	0	0	0	
510210 SOCIAL SECURITY MATCHING	9,047	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	9,512	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	28,800	0	0	0	
510240 WORKERS COMPENSATION	11,771	0	0	0	
530310 PROFESSIONAL SERVICES	958	0	0	0	



## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530340 OTHER SERVICES	5,996	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	4,040	4,040	
530420 TRANSPORTATION	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	132,008	0	0	0	
530480 PROMOTIONAL ACTIVITIES	0	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	11,960	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	185,601	0	0	0	
530521 EQUIPMENT \$1000-\$4999	37,603	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	0	0	0	0	
530550 TRAINING	0	0	3,340	3,340	
540104 COUNTY LABOR GRANT	0	0	34,266	34,266	
560642 EQUIPMENT >\$4999	0	0	0	0	
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>474,719</b>	<b>41,646</b>	<b>41,646</b>	<b>0</b>	<b>0.0%</b>
<b>11912 PUBLIC SAFETY GRANTS (STATE)</b>					
530310 PROFESSIONAL SERVICES	1,629	0	0	0	
530340 OTHER SERVICES	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	105,469	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
530510 OFFICE SUPPLIES	7,843	0	0	0	
530520 OPERATING SUPPLIES	11,429	0	0	0	
530521 EQUIPMENT \$1000-\$4999	19,210	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	167,882	0	0	0	
540104 COUNTY LABOR GRANT	0	0	0	0	
540106 OTHER CHRGS/GRANTS	0	0	0	0	
560642 EQUIPMENT >\$4999	217,892	0	0	0	
560646 CAPITAL SOFTWARE>\$4,999	0	0	0	0	
580811 AID TO GOVT AGENCIES	0	0	0	0	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>531,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11913 PUBLIC SAFETY GRANTS (OTHER)</b>					
530520 OPERATING SUPPLIES	0	0	0	0	
<b>11913 PUBLIC SAFETY GRANTS (OTHER) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL)</b>					
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	2,862	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	4,999	0	0	0	
530520 OPERATING SUPPLIES	8,034	0	0	0	
530521 EQUIPMENT \$1000-\$4999	14,624	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	64,782	0	0	0	
530550 TRAINING	73,407	0	0	0	
540106 OTHER CHRGS/GRANTS	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560646 CAPITAL SOFTWARE>\$4,999	238,646	0	0	0	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>407,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11916 PUBLIC WORKS GRANTS</b>					
530310 PROFESSIONAL SERVICES	17,057	0	0	0	
530340 OTHER SERVICES	25,204	0	0	0	
530430 UTILITIES	1,019	0	0	0	
530439 UTILITIES-OTHER	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	4,400	0	0	0	
530520 OPERATING SUPPLIES	10,972	0	0	0	
560650 CONSTRUCTION IN PROGRESS	1,228,753	0	0	0	
560652 CEI SERVICES	17,373	0	0	0	
560670 ROADS	0	0	0	0	
560680 CONSTRUCTION & DESIGN	41,841	0	0	0	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>1,346,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11917 LEISURE SERVICES GRANTS</b>					
530340 OTHER SERVICES	0	40,000	0	(40,000)	-100.0%
530520 OPERATING SUPPLIES	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>(40,000)</b>	<b>-100.0%</b>
<b>11919 COMMUNITY SVC GRANTS</b>					
510120 REGULAR SALARIES & WAGES	5,402	0	0	0	
510150 SPECIAL PAY	140	0	0	0	
510210 SOCIAL SECURITY MATCHING	424	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	126	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	20	0	0	0	
510240 WORKERS COMPENSATION	0	0	0	0	
530340 OTHER SERVICES	44	0	0	0	
530440 RENTAL AND LEASES	13,700	12,600	12,600	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	7,255	7,255	0	0.0%
530520 OPERATING SUPPLIES	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	0	0	0	0	
540202 INTERNAL SERVICE FEES	0	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	447,986	459,436	499,780	40,344	8.8%
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>467,841</b>	<b>479,291</b>	<b>519,635</b>	<b>40,344</b>	<b>8.4%</b>
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>					
510120 REGULAR SALARIES & WAGES	27,270	0	0	0	
510210 SOCIAL SECURITY MATCHING	1,786	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	2,414	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	9,925	0	0	0	
510240 WORKERS COMPENSATION	48	0	0	0	
530340 OTHER SERVICES	760	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
530440 RENTAL AND LEASES	8,616	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	2,384	0	0	0	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	107	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	0	0	0	
530550 TRAINING	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	0	10,000	10,000	0	0.0%
540202 INTERNAL SERVICE FEES	0	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	0	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDU/	141,972	0	0	0	
590910 TRANSFER OUT	0	0	0	0	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT T</b>	<b>195,282</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.0%</b>
<b>11925 DCF REINVESTMENT GRANT FUND</b>					
510210 SOCIAL SECURITY MATCHING	0	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	0	0	0	0	
530310 PROFESSIONAL SERVICES	291,079	0	0	0	
530400 TRAVEL AND PER DIEM	39	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOC	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	5,988	47,313	47,313	0	0.0%
540106 OTHER CHRGS/GRANTS	30,729	0	0	0	
<b>11925 DCF REINVESTMENT GRANT FUND Tota</b>	<b>327,835</b>	<b>47,313</b>	<b>47,313</b>	<b>0</b>	<b>0.0%</b>
<b>11926 CITY OF SANFORD CDBG</b>					
510120 REGULAR SALARIES & WAGES	42,086	44,467	0	(44,467)	-100.0%
510130 OTHER PERSONAL SERVICES	0	0	0	0	
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	3,186	3,402	0	(3,402)	-100.0%
510220 RETIREMENT CONTRIBUTIONS	3,372	3,673	0	(3,673)	-100.0%
510230 HEALTH INSURANCE - EMPLOYER	8,641	11,180	0	(11,180)	-100.0%
510240 WORKERS COMPENSATION	58	102	0	(102)	-100.0%
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	0	1,500	0	(1,500)	-100.0%
530401 TRAVEL - TRAINING RELATED	516	2,000	0	(2,000)	-100.0%
530402 TRAVEL - TRAINING NON-EMPLOY	1,414	0	0	0	
530420 TRANSPORTATION	0	1,000	0	(1,000)	-100.0%
530440 RENTAL AND LEASES	6,200	6,208	0	(6,208)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	6,398	2,618	0	(2,618)	-100.0%
530510 OFFICE SUPPLIES	15	1,000	0	(1,000)	-100.0%
530520 OPERATING SUPPLIES	28	500	0	(500)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOC	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	1,880	1,000	0	(1,000)	-100.0%
530550 TRAINING	919	1,000	0	(1,000)	-100.0%
540104 COUNTY LABOR GRANT	3,880	10,000	0	(10,000)	-100.0%
580821 AID TO PRIVATE ORGANIZATIONS	53,202	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDU/	368,344	358,603	0	(358,603)	-100.0%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11926 CITY OF SANFORD CDBG Total</b>	<b>500,140</b>	<b>448,253</b>	<b>0</b>	<b>(448,253)</b>	<b>-100.0%</b>
<b>11930 RESOURCE MANAGEMENT GRANTS</b>					
510120 REGULAR SALARIES & WAGES	29,310	0	0	0	
510125 PART-TIME PERSONNEL	522	0	0	0	
510210 SOCIAL SECURITY MATCHING	2,212	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	2,392	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	3,430	0	0	0	
510240 WORKERS COMPENSATION	95	0	0	0	
530310 PROFESSIONAL SERVICES	66,793	0	0	0	
530340 OTHER SERVICES	8,212	0	0	0	
530400 TRAVEL AND PER DIEM	1,357	0	0	0	
530401 TRAVEL - TRAINING RELATED	45	0	0	0	
530402 TRAVEL - TRAINING NON-EMPLOY	10,911	0	0	0	
530520 OPERATING SUPPLIES	2,206	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	62	0	0	0	
530550 TRAINING	455	0	0	0	
540104 COUNTY LABOR GRANT	30,000	0	0	0	
540106 OTHER CHRGS/GRANTS	22,353	0	0	0	
<b>11930 RESOURCE MANAGEMENT GRANTS Tot</b>	<b>180,355</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11931 HOMELESSNESS GRANTS</b>					
580833 OTHER GRANTS & AIDS/INDIVIDU/	12,480	0	0	0	
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>12,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11932 MISCELLANEOUS GRANTS</b>					
560650 CONSTRUCTION IN PROGRESS	10,000	0	0	0	
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11933 FEDERAL MITIGATION GRANTS</b>					
540106 OTHER CHRGS/GRANTS	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	195,898	0	(195,898)	-100.0%
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>0</b>	<b>195,898</b>	<b>0</b>	<b>(195,898)</b>	<b>-100.0%</b>
<b>11940 ENVIRONMENTAL SERVICES GRANTS</b>					
530310 PROFESSIONAL SERVICES	0	0	0	0	
<b>11940 ENVIRONMENTAL SERVICES GRANTS To</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12015 SHIP AFFORDABLE HOUSING 14/15</b>					
510120 REGULAR SALARIES & WAGES	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	0	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	0	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	0	0	0	0	
510240 WORKERS COMPENSATION	0	0	0	0	
530340 OTHER SERVICES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	13,384	0	0	0	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
580833 OTHER GRANTS & AIDS/INDIVIDU/	191,389	0	0	0	
<b>12015 SHIP AFFORDABLE HOUSING 14/15 Tot:</b>	<b>204,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12016 SHIP AFFORDABLE HOUSING 15/16</b>					
530340 OTHER SERVICES	5,745	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
530440 RENTAL AND LEASES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	7,650	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	0	0	0	
530550 TRAINING	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	0	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDU/	1,836,987	0	0	0	
<b>12016 SHIP AFFORDABLE HOUSING 15/16 Tot:</b>	<b>1,850,382</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12017 SHIP AFFORDABLE HOUSING 16/17</b>					
510120 REGULAR SALARIES & WAGES	27,269	0	0	0	
510210 SOCIAL SECURITY MATCHING	1,786	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	2,414	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	10,591	0	0	0	
510240 WORKERS COMPENSATION	53	0	0	0	
530340 OTHER SERVICES	109	0	0	0	
530400 TRAVEL AND PER DIEM	174	0	0	0	
530401 TRAVEL - TRAINING RELATED	1,032	0	0	0	
530440 RENTAL AND LEASES	8,758	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	14,328	0	0	0	
530510 OFFICE SUPPLIES	576	0	0	0	
530520 OPERATING SUPPLIES	774	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	0	0	0	
530550 TRAINING	150	0	0	0	
540101 INTERNAL SERVICE CHARGES	0	0	0	0	
540104 COUNTY LABOR GRANT	70,907	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	0	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDU/	334,416	0	0	0	
<b>12017 SHIP AFFORDABLE HOUSING 16/17 Tot:</b>	<b>473,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12018 SHIP AFFORDABLE HOUSING 17/18</b>					
510120 REGULAR SALARIES & WAGES	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	0	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	0	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	699	0	0	0	
510240 WORKERS COMPENSATION	79	0	0	0	
530340 OTHER SERVICES	150	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	3,000	3,000	
530401 TRAVEL - TRAINING RELATED	407	0	3,000	3,000	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530420 TRANSPORTATION	0	0	0	0	
530440 RENTAL AND LEASES	1,000	0	17,900	17,900	
530490 OTHER CHARGES/OBLIGATIONS	995	0	12,163	12,163	
530510 OFFICE SUPPLIES	293	0	978	978	
530520 OPERATING SUPPLIES	57	0	1,500	1,500	
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	261	0	0	0	
530550 TRAINING	0	0	3,000	3,000	
540104 COUNTY LABOR GRANT	89,869	33,000	88,000	55,000	166.7%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	193,999	0	626,926	626,926	
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>287,810</b>	<b>33,000</b>	<b>756,467</b>	<b>723,467</b>	<b>2192.3%</b>
<b>12019 SHIP AFFORDABLE HOUSING 18/19</b>					
510120 REGULAR SALARIES & WAGES	0	45,014	0	(45,014)	-100.0%
530400 TRAVEL AND PER DIEM	0	2,000	0	(2,000)	-100.0%
530401 TRAVEL - TRAINING RELATED	0	2,000	0	(2,000)	-100.0%
530440 RENTAL AND LEASES	0	9,758	0	(9,758)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	0	8,408	0	(8,408)	-100.0%
530510 OFFICE SUPPLIES	0	478	0	(478)	-100.0%
530520 OPERATING SUPPLIES	0	0	0	0	
530550 TRAINING	0	2,000	0	(2,000)	-100.0%
540104 COUNTY LABOR GRANT	0	0	0	0	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	0	626,926	0	(626,926)	-100.0%
<b>12019 SHIP AFFORDABLE HOUSING 18/19 Total</b>	<b>0</b>	<b>696,584</b>	<b>0</b>	<b>(696,584)</b>	<b>-100.0%</b>
<b>12101 LAW ENFORCEMENT TST-LOCAL</b>					
530490 OTHER CHARGES/OBLIGATIONS	198,300	0	0	0	
530520 OPERATING SUPPLIES	382,133	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>580,433</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12102 LAW ENFORCEMENT TST-JUSTICE</b>					
530490 OTHER CHARGES/OBLIGATIONS	11,550	0	0	0	
530520 OPERATING SUPPLIES	144,329	0	0	0	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>155,879</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12200 ARBOR VIOLATION TRUST FUND</b>					
530340 OTHER SERVICES	0	145,697	148,200	2,503	1.7%
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>0</b>	<b>145,697</b>	<b>148,200</b>	<b>2,503</b>	<b>1.7%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
530499 CHARGES/OBLIGATIONS-CONTING	0	0	214,000	214,000	
580833 OTHER GRANTS & AIDS/INDIVIDUAL	0	0	0	0	
590963 TRANSFER TO THE SHERIFF	187,306	187,306	40,000	(147,306)	-78.6%
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>187,306</b>	<b>187,306</b>	<b>254,000</b>	<b>66,694</b>	<b>35.6%</b>
<b>12302 TEEN COURT</b>					
540101 INTERNAL SERVICE CHARGES	0	133	0	(133)	-100.0%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	0	0	0	0	



## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
590963 TRANSFER TO THE SHERIFF	167,318	167,318	145,146	(22,172)	-13.3%
599998 RESERVE FOR CONTINGENCIES	0	27,703	35,854	8,151	29.4%
<b>12302 TEEN COURT Total</b>	<b>167,318</b>	<b>195,154</b>	<b>181,000</b>	<b>(14,154)</b>	<b>-7.3%</b>

### 12500 EMERGENCY 911 FUND

510120 REGULAR SALARIES & WAGES	212,183	230,983	253,672	22,689	9.8%
510140 OVERTIME	160	0	0	0	
510150 SPECIAL PAY	375	0	0	0	
510210 SOCIAL SECURITY MATCHING	15,759	17,670	19,083	1,413	8.0%
510220 RETIREMENT CONTRIBUTIONS	19,512	22,372	24,627	2,255	10.1%
510230 HEALTH INSURANCE - EMPLOYER	42,653	57,620	71,123	13,503	23.4%
510240 WORKERS COMPENSATION	391	531	449	(82)	-15.5%
530310 PROFESSIONAL SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	2,103	0	0	0	
530401 TRAVEL - TRAINING RELATED	(248)	9,080	12,080	3,000	33.0%
530410 COMMUNICATIONS	719,224	772,245	772,245	0	0.0%
530450 INSURANCE	0	256	0	(256)	-100.0%
530460 REPAIRS AND MAINTENANCE	190,750	201,428	201,428	0	0.0%
530480 PROMOTIONAL ACTIVITIES	0	5,000	0	(5,000)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	76	800	1,000	200	25.0%
530520 OPERATING SUPPLIES	330	1,500	2,797	1,297	86.5%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	63,736	18,004	36,404	18,400	102.2%
530540 BOOKS, DUES PUBLICATIONS	324	1,320	1,600	280	21.2%
530550 TRAINING	6,549	6,100	12,600	6,500	106.6%
540101 INTERNAL SERVICE CHARGES	68,482	79,509	85,528	6,019	7.6%
540201 INTERNAL SER FEES-INSURANCE	198	0	0	0	
540202 INTERNAL SERVICE FEES	2,740	2,212	3,045	833	37.6%
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	200,000	200,000	0	0.0%
580811 AID TO GOVT AGENCIES	119,011	119,388	121,388	2,000	1.7%
590910 TRANSFER OUT	0	0	0	0	
590963 TRANSFER TO THE SHERIFF	425,000	425,000	425,000	0	0.0%
599998 RESERVE FOR CONTINGENCIES	0	4,121,920	4,155,932	34,012	0.8%
<b>12500 EMERGENCY 911 FUND Total</b>	<b>1,889,309</b>	<b>6,292,938</b>	<b>6,400,000</b>	<b>107,062</b>	<b>1.7%</b>

### 12601 ARTERIAL-IMPACT FEE

560610 LAND	6,277	0	0	0	
599994 RESERVE FOR CAPITAL	0	(4,310,571)	(1,070,558)	3,240,013	-75.2%
<b>12601 ARTERIAL-IMPACT FEE Total</b>	<b>6,277</b>	<b>(4,310,571)</b>	<b>(1,070,558)</b>	<b>3,240,013</b>	<b>-75.2%</b>

### 12602 NORTH COLLECTOR-IMPACT FEE

560652 CEI SERVICES	0	0	0	0	
560670 ROADS	0	0	0	0	
560680 CONSTRUCTION & DESIGN	0	0	0	0	
599994 RESERVE FOR CAPITAL	0	9,355	36,000	26,645	284.8%
<b>12602 NORTH COLLECTOR-IMPACT FEE Total</b>	<b>0</b>	<b>9,355</b>	<b>36,000</b>	<b>26,645</b>	<b>284.8%</b>

### 12603 WEST COLLECTOR-IMPACT FEE

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
599994 RESERVE FOR CAPITAL	0	483,998	510,000	26,002	5.4%
<b>12603 WEST COLLECTOR-IMPACT FEE Total</b>	<b>0</b>	<b>483,998</b>	<b>510,000</b>	<b>26,002</b>	<b>5.4%</b>
<b>12604 EAST COLLECTOR-IMPACT FEE</b>					
560650 CONSTRUCTION IN PROGRESS	0	300,000	0	(300,000)	-100.0%
560652 CEI SERVICES	0	45,000	0	(45,000)	-100.0%
599994 RESERVE FOR CAPITAL	0	243,522	511,000	267,478	109.8%
599999 ENDING FUND BALANCE	0	0	0	0	
<b>12604 EAST COLLECTOR-IMPACT FEE Total</b>	<b>0</b>	<b>588,522</b>	<b>511,000</b>	<b>(77,522)</b>	<b>-13.2%</b>
<b>12605 SOUTH CENTRAL-IMPACT FEE</b>					
599994 RESERVE FOR CAPITAL	0	(1,351,688)	(1,205,000)	146,688	-10.9%
<b>12605 SOUTH CENTRAL-IMPACT FEE Total</b>	<b>0</b>	<b>(1,351,688)</b>	<b>(1,205,000)</b>	<b>146,688</b>	<b>-10.9%</b>
<b>12801 FIRE/RESCUE-IMPACT FEE</b>					
530310 PROFESSIONAL SERVICES	0	0	44,000	44,000	
530520 OPERATING SUPPLIES	9,376	0	0	0	
530521 EQUIPMENT \$1000-\$4999	2,300	0	0	0	
560610 LAND	0	0	0	0	
560620 BUILDINGS	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	2,820,017	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	197,000	131,000	(66,000)	-33.5%
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>2,831,693</b>	<b>197,000</b>	<b>175,000</b>	<b>(22,000)</b>	<b>-11.2%</b>
<b>12802 LAW ENFORCEMENT-IMPACT FEE</b>					
599998 RESERVE FOR CONTINGENCIES	0	2,228	2,367	139	6.2%
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>0</b>	<b>2,228</b>	<b>2,367</b>	<b>139</b>	<b>6.2%</b>
<b>12804 LIBRARY-IMPACT FEE</b>					
560660 LIBRARY BOOKS & MATERIALS	171,734	127,823	100,000	(27,823)	-21.8%
599998 RESERVE FOR CONTINGENCIES	0	0	0	0	
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>171,734</b>	<b>127,823</b>	<b>100,000</b>	<b>(27,823)</b>	<b>-21.8%</b>
<b>12805 DRAINAGE-IMPACT FEE</b>					
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13000 STORMWATER FUND</b>					
530340 OTHER SERVICES	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
590910 TRANSFER OUT	194,786	0	0	0	
<b>13000 STORMWATER FUND Total</b>	<b>194,786</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13100 ECONOMIC DEVELOPMENT</b>					
510120 REGULAR SALARIES & WAGES	112,962	187,094	196,394	9,300	5.0%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	1,320	1,650	2,850	1,200	72.7%
510210 SOCIAL SECURITY MATCHING	8,478	14,313	15,024	711	5.0%
510220 RETIREMENT CONTRIBUTIONS	15,990	24,835	26,995	2,159	8.7%
510230 HEALTH INSURANCE - EMPLOYER	18,898	31,507	21,822	(9,685)	-30.7%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
510240 WORKERS COMPENSATION	340	430	354	(77)	-17.9%
530310 PROFESSIONAL SERVICES	878,690	931,490	541,490	(390,000)	-41.9%
530340 OTHER SERVICES	0	25,000	0	(25,000)	-100.0%
530400 TRAVEL AND PER DIEM	2,331	1,500	2,500	1,000	66.7%
530401 TRAVEL - TRAINING RELATED	2,091	4,500	4,500	0	0.0%
530440 RENTAL AND LEASES	32,858	32,860	16,430	(16,430)	-50.0%
530450 INSURANCE	0	1,580	0	(1,580)	-100.0%
530470 PRINTING AND BINDING	0	1,500	1,500	0	0.0%
530480 PROMOTIONAL ACTIVITIES	2,075	13,000	13,000	0	0.0%
530510 OFFICE SUPPLIES	107	875	875	0	0.0%
530520 OPERATING SUPPLIES	356	1,500	1,500	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	150	150	
530540 BOOKS, DUES PUBLICATIONS	6,285	10,000	10,000	0	0.0%
530550 TRAINING	2,565	3,000	3,000	0	0.0%
540101 INTERNAL SERVICE CHARGES	1,966	5,229	0	(5,229)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	1,201	0	0	0	
580811 AID TO GOVT AGENCIES	0	0	425,000	425,000	
580821 AID TO PRIVATE ORGANIZATIONS	867,542	934,868	700,493	(234,375)	-25.1%
599998 RESERVE FOR CONTINGENCIES	0	0	0	0	
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>1,956,054</b>	<b>2,226,732</b>	<b>1,983,877</b>	<b>(242,855)</b>	<b>-10.9%</b>

### 13300 17/92 REDEVELOPMENT TI FUND

510120 REGULAR SALARIES & WAGES	45,151	0	0	0	
510150 SPECIAL PAY	990	0	0	0	
510210 SOCIAL SECURITY MATCHING	3,384	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	8,827	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	8,196	0	0	0	
510240 WORKERS COMPENSATION	189	0	0	0	
530310 PROFESSIONAL SERVICES	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530430 UTILITIES	10,910	0	0	0	
530439 UTILITIES-OTHER	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	89,376	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	595	0	0	0	
530550 TRAINING	0	0	0	0	
540101 INTERNAL SERVICE CHARGES	(177)	0	0	0	
540202 INTERNAL SERVICE FEES	177	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
580811 AID TO GOVT AGENCIES	5,261,746	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	148,000	0	0	0	
590910 TRANSFER OUT	7,169,786	0	0	0	
599994 RESERVE FOR CAPITAL	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	0	0	0	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>12,747,149</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 15000 MSBU STREET LIGHTING

530340 OTHER SERVICES	145,000	155,000	155,000	0	0.0%
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## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530430 UTILITIES	2,185,733	2,160,000	2,181,000	21,000	1.0%
530460 REPAIRS AND MAINTENANCE	3,967	5,000	2,000	(3,000)	-60.0%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	223,000	262,000	39,000	17.5%
599998 RESERVE FOR CONTINGENCIES	0	450,000	450,000	0	0.0%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>2,334,700</b>	<b>2,993,000</b>	<b>3,050,000</b>	<b>57,000</b>	<b>1.9%</b>
<b>15100 MSBU RESIDENTIAL SOLID WASTE</b>					
530340 OTHER SERVICES	11,130,909	11,620,100	12,702,500	1,082,400	9.3%
530470 PRINTING AND BINDING	2,800	3,000	3,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	3,386,946	3,340,500	3,359,800	19,300	0.6%
530499 CHARGES/OBLIGATIONS-CONTING	0	250,000	250,000	0	0.0%
599998 RESERVE FOR CONTINGENCIES	0	4,972,350	4,340,500	(631,850)	-12.7%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>14,520,655</b>	<b>20,185,950</b>	<b>20,655,800</b>	<b>469,850</b>	<b>2.3%</b>
<b>16000 MSBU PROGRAM</b>					
510120 REGULAR SALARIES & WAGES	229,323	242,869	272,846	29,977	12.3%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	1,200	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	17,001	18,579	19,137	558	3.0%
510220 RETIREMENT CONTRIBUTIONS	18,527	20,061	21,188	1,127	5.6%
510230 HEALTH INSURANCE - EMPLOYER	41,499	48,751	62,227	13,476	27.6%
510240 WORKERS COMPENSATION	446	559	450	(108)	-19.4%
530340 OTHER SERVICES	15,650	25,000	25,550	550	2.2%
530400 TRAVEL AND PER DIEM	69	325	250	(75)	-23.1%
530401 TRAVEL - TRAINING RELATED	0	325	250	(75)	-23.1%
530420 TRANSPORTATION	29,000	33,000	33,000	0	0.0%
530460 REPAIRS AND MAINTENANCE	9,800	12,000	12,000	0	0.0%
530470 PRINTING AND BINDING	7,506	9,500	9,500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,539	3,500	3,500	0	0.0%
530492 OTHER CHRGS/OB CONSTITUTION	84,770	90,000	90,000	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	50,000	50,000	0	0.0%
530510 OFFICE SUPPLIES	33	250	250	0	0.0%
530520 OPERATING SUPPLIES	1,493	325	250	(75)	-23.1%
530522 OPERATING SUPPLIES-TECHNOLOG	0	500	1,200	700	140.0%
530540 BOOKS, DUES PUBLICATIONS	159	550	550	0	0.0%
530550 TRAINING	0	3,050	1,500	(1,550)	-50.8%
540101 INTERNAL SERVICE CHARGES	14,731	14,261	17,545	3,284	23.0%
540102 OTHER CHRGS/ADMIN FEE CONTR	27,481	35,597	35,000	(597)	-1.7%
540202 INTERNAL SERVICE FEES	1,576	1,028	2,036	1,008	98.1%
550101 CONTRA ACCOUNT DIRECT CHGS	0	0	0	0	
560610 LAND	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
580811 AID TO GOVT AGENCIES	0	0	0	0	
590910 TRANSFER OUT	9,700	1,800	0	(1,800)	-100.0%
599998 RESERVE FOR CONTINGENCIES	0	141,375	115,480	(25,895)	-18.3%
<b>16000 MSBU PROGRAM Total</b>	<b>511,504</b>	<b>754,405</b>	<b>774,910</b>	<b>20,505</b>	<b>2.7%</b>
<b>16005 MSBU MILLS (LM/AWC)</b>					
530340 OTHER SERVICES	1,200	1,610	1,725	115	7.1%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530460 REPAIRS AND MAINTENANCE	31,781	26,700	185,400	158,700	594.4%
530499 CHARGES/OBLIGATIONS-CONTING	0	331,690	240,000	(91,690)	-27.6%
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>32,981</b>	<b>360,000</b>	<b>427,125</b>	<b>67,125</b>	<b>18.6%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC)</b>					
530340 OTHER SERVICES	1,500	1,725	1,725	0	0.0%
530460 REPAIRS AND MAINTENANCE	4,525	40,325	41,200	875	2.2%
530499 CHARGES/OBLIGATIONS-CONTING	0	270,765	281,825	11,060	4.1%
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Tot</b>	<b>6,025</b>	<b>312,815</b>	<b>324,750</b>	<b>11,935</b>	<b>3.8%</b>
<b>16007 MSBU AMORY (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	1,681	5,350	5,750	400	7.5%
530499 CHARGES/OBLIGATIONS-CONTING	0	28,400	27,435	(965)	-3.4%
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>2,756</b>	<b>34,985</b>	<b>34,420</b>	<b>(565)</b>	<b>-1.6%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>					
530340 OTHER SERVICES	2,350	2,350	1,245	(1,105)	-47.0%
530430 UTILITIES	936	2,000	1,500	(500)	-25.0%
530460 REPAIRS AND MAINTENANCE	19,971	25,500	40,000	14,500	56.9%
530499 CHARGES/OBLIGATIONS-CONTING	0	41,150	25,250	(15,900)	-38.6%
590910 TRANSFER OUT	0	0	2,905	2,905	
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Tc</b>	<b>23,257</b>	<b>71,000</b>	<b>70,900</b>	<b>(100)</b>	<b>-0.1%</b>
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>					
530340 OTHER SERVICES	875	1,005	1,075	70	7.0%
530460 REPAIRS AND MAINTENANCE	561	2,500	2,500	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	10,700	10,070	(630)	-5.9%
<b>16013 MSBU HOWELL CREEK (LM/AWC) Total</b>	<b>1,436</b>	<b>14,205</b>	<b>13,645</b>	<b>(560)</b>	<b>-3.9%</b>
<b>16020 MSBU HORSESHOE (LM/AWC)</b>					
530340 OTHER SERVICES	1,200	1,380	1,380	0	0.0%
530460 REPAIRS AND MAINTENANCE	7,376	4,100	7,300	3,200	78.0%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	8,470	1,980	(6,490)	-76.6%
590910 TRANSFER OUT	0	0	5,700	5,700	
<b>16020 MSBU HORSESHOE (LM/AWC) Total</b>	<b>8,576</b>	<b>13,950</b>	<b>16,360</b>	<b>2,410</b>	<b>17.3%</b>
<b>16021 MSBU MYRTLE (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	2,207	6,000	6,000	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	9,855	10,200	345	3.5%
<b>16021 MSBU MYRTLE (LM/AWC) Total</b>	<b>3,282</b>	<b>17,090</b>	<b>17,435</b>	<b>345</b>	<b>2.0%</b>
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	881	4,500	4,500	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	29,150	31,625	2,475	8.5%
590910 TRANSFER OUT	0	0	0	0	
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC) *</b>	<b>1,956</b>	<b>34,885</b>	<b>37,360</b>	<b>2,475</b>	<b>7.1%</b>

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,380	145	11.7%
530460 REPAIRS AND MAINTENANCE	26,033	6,200	7,400	1,200	19.4%
530499 CHARGES/OBLIGATIONS-CONTING	0	86,885	96,300	9,415	10.8%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC) Total</b>	<b>27,108</b>	<b>94,320</b>	<b>105,080</b>	<b>10,760</b>	<b>11.4%</b>
<b>16025 MSBU MIRROR (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	4,138	30,000	6,000	(24,000)	-80.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	37,885	64,615	26,730	70.6%
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>5,213</b>	<b>69,120</b>	<b>71,850</b>	<b>2,730</b>	<b>3.9%</b>
<b>16026 MSBU SPRING (LM/AWC)</b>					
530310 PROFESSIONAL SERVICES	23,819	0	17,500	17,500	
530340 OTHER SERVICES	1,500	1,725	1,725	0	0.0%
530460 REPAIRS AND MAINTENANCE	23,268	33,400	26,600	(6,800)	-20.4%
530499 CHARGES/OBLIGATIONS-CONTING	0	143,075	118,375	(24,700)	-17.3%
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>48,587</b>	<b>178,200</b>	<b>164,200</b>	<b>(14,000)</b>	<b>-7.9%</b>
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	2,118	3,125	3,000	(125)	-4.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	49,735	51,235	1,500	3.0%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>3,193</b>	<b>54,095</b>	<b>55,470</b>	<b>1,375</b>	<b>2.5%</b>
<b>16028 MSBU BURKETT (LM/AWC)</b>					
530340 OTHER SERVICES	1,200	1,380	1,380	0	0.0%
530460 REPAIRS AND MAINTENANCE	553	7,300	1,200	(6,100)	-83.6%
530499 CHARGES/OBLIGATIONS-CONTING	0	50,260	58,595	8,335	16.6%
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>1,753</b>	<b>58,940</b>	<b>61,175</b>	<b>2,235</b>	<b>3.8%</b>
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>					
530340 OTHER SERVICES	1,500	1,725	1,725	0	0.0%
530460 REPAIRS AND MAINTENANCE	24,626	37,475	35,000	(2,475)	-6.6%
530499 CHARGES/OBLIGATIONS-CONTING	0	30,545	23,320	(7,225)	-23.7%
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>26,126</b>	<b>69,745</b>	<b>60,045</b>	<b>(9,700)</b>	<b>-13.9%</b>
<b>16031 MSBU LAKE ASHER AWC</b>					
530340 OTHER SERVICES	1,625	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	2,015	5,500	3,100	(2,400)	-43.6%
530499 CHARGES/OBLIGATIONS-CONTING	0	950	1,925	975	102.6%
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>3,640</b>	<b>7,685</b>	<b>6,260</b>	<b>(1,425)</b>	<b>-18.5%</b>
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	797	1,800	1,800	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	2,030	2,470	440	21.7%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>1,872</b>	<b>5,065</b>	<b>5,505</b>	<b>440</b>	<b>8.7%</b>



## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>					
530340 OTHER SERVICES	1,075	1,235	1,235	0	0.0%
530460 REPAIRS AND MAINTENANCE	16,430	6,500	15,510	9,010	138.6%
530490 OTHER CHARGES/OBLIGATIONS	550	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	5,395	2,045	(3,350)	-62.1%
590910 TRANSFER OUT	0	1,545	2,910	1,365	88.3%
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>18,055</b>	<b>14,675</b>	<b>21,700</b>	<b>7,025</b>	<b>47.9%</b>
<b>16035 MSBU BUTTONWOOD POND (LM/AWC)</b>					
530340 OTHER SERVICES	900	1,035	1,035	0	0.0%
530460 REPAIRS AND MAINTENANCE	432	2,500	2,500	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	6,435	7,115	680	10.6%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>1,332</b>	<b>9,970</b>	<b>10,650</b>	<b>680</b>	<b>6.8%</b>
<b>16036 MSBU HOWELL LAKE (LM/AWC)</b>					
530340 OTHER SERVICES	3,250	3,550	3,550	0	0.0%
530460 REPAIRS AND MAINTENANCE	25,454	188,820	37,650	(151,170)	-80.1%
530490 OTHER CHARGES/OBLIGATIONS	0	20,600	0	(20,600)	-100.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	50,115	85,225	35,110	70.1%
590900 TRANSFER TO OTHER FUNDS	0	0	0	0	
590910 TRANSFER OUT	0	0	0	0	
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>28,704</b>	<b>263,085</b>	<b>126,425</b>	<b>(136,660)</b>	<b>-51.9%</b>
<b>16073 MSBU SYLVAN LAKE (AWC)</b>					
530340 OTHER SERVICES	0	0	2,000	2,000	
530460 REPAIRS AND MAINTENANCE	0	0	12,600	12,600	
530499 CHARGES/OBLIGATIONS-CONTING	0	0	29,240	29,240	
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>0</b>	<b>0</b>	<b>43,840</b>	<b>43,840</b>	
<b>21200 GENERAL REVENUE DEBT</b>					
570710 PRINCIPAL	1,252,000	1,276,000	1,308,000	32,000	2.5%
570720 INTEREST	296,432	266,509	236,013	(30,496)	-11.4%
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>1,548,432</b>	<b>1,542,509</b>	<b>1,544,013</b>	<b>1,504</b>	<b>0.1%</b>
<b>21235 GENERAL REVENUE DEBT - 2014</b>					
570710 PRINCIPAL	555,000	585,000	610,000	25,000	4.3%
570720 INTEREST	1,083,650	1,055,900	1,026,650	(29,250)	-2.8%
570730 OTHER DEBT SERVICE	550	550	550	0	0.0%
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>1,639,200</b>	<b>1,641,450</b>	<b>1,637,200</b>	<b>(4,250)</b>	<b>-0.3%</b>
<b>21300 COUNTY SHARED REVENUE DEBT</b>					
570710 PRINCIPAL	1,405,000	1,440,000	1,470,000	30,000	2.1%
570720 INTEREST	336,494	305,724	274,188	(31,536)	-10.3%
<b>21300 COUNTY SHARED REVENUE DEBT Total</b>	<b>1,741,494</b>	<b>1,745,724</b>	<b>1,744,188</b>	<b>(1,536)</b>	<b>-0.1%</b>
<b>22500 SALES TAX BONDS</b>					
570710 PRINCIPAL	2,650,000	2,765,000	2,875,000	110,000	4.0%
570720 INTEREST	2,331,575	2,221,875	2,107,100	(114,775)	-5.2%
570730 OTHER DEBT SERVICE	900	700	700	0	0.0%
<b>22500 SALES TAX BONDS Total</b>	<b>4,982,475</b>	<b>4,987,575</b>	<b>4,982,800</b>	<b>(4,775)</b>	<b>-0.1%</b>

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>30600 INFRASTRUCTURE IMP OP FUND</b>					
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	450,766	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	577,136	592,000	14,864	2.6%
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>450,766</b>	<b>577,136</b>	<b>592,000</b>	<b>14,864</b>	<b>2.6%</b>
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK</b>					
510120 REGULAR SALARIES & WAGES	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	0	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	0	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	0	0	0	0	
510240 WORKERS COMPENSATION	0	0	0	0	
511000 CONTRA PERSONAL SERVICES	0	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOG	0	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560642 EQUIPMENT >\$4999	17,000	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	0	0	0	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK Tot</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>32000 JAIL PROJECT/2005</b>					
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
<b>32000 JAIL PROJECT/2005 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>32100 NATURAL LANDS/TRAILS</b>					
510120 REGULAR SALARIES & WAGES	0	30,900	25,238	(5,662)	-18.3%
510210 SOCIAL SECURITY MATCHING	0	2,364	1,931	(433)	-18.3%
510220 RETIREMENT CONTRIBUTIONS	0	2,552	2,138	(415)	-16.2%
510230 HEALTH INSURANCE - EMPLOYER	923	5,022	6,362	1,340	26.7%
510240 WORKERS COMPENSATION	73	71	45	(26)	-36.1%
530310 PROFESSIONAL SERVICES	0	10,000	10,000	0	0.0%
530420 TRANSPORTATION	13	0	0	0	
530439 UTILITIES-OTHER	848	0	0	0	
530440 RENTAL AND LEASES	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	836	0	0	0	
530520 OPERATING SUPPLIES	15,123	0	0	0	
560610 LAND	0	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	215,977	0	0	0	
560652 CEI SERVICES	0	0	0	0	
560680 CONSTRUCTION & DESIGN	41,794	0	0	0	
599994 RESERVE FOR CAPITAL	0	175,356	383,716	208,360	118.8%
599998 RESERVE FOR CONTINGENCIES	0	603,571	603,571	0	0.0%
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>275,588</b>	<b>829,836</b>	<b>1,033,000</b>	<b>203,164</b>	<b>24.5%</b>

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>32200 COURTHOUSE PROJECTS FUND</b>					
530460 REPAIRS AND MAINTENANCE	126,347	0	0	0	
560650 CONSTRUCTION IN PROGRESS	64,041	248,420	0	(248,420)	-100.0%
599998 RESERVE FOR CONTINGENCIES	0	0	0	0	
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>190,388</b>	<b>248,420</b>	<b>0</b>	<b>(248,420)</b>	<b>-100.0%</b>
<b>40100 WATER AND SEWER FUND</b>					
510120 REGULAR SALARIES & WAGES	5,675,913	6,873,941	7,389,193	515,252	7.5%
510140 OVERTIME	625,413	564,500	574,500	10,000	1.8%
510150 SPECIAL PAY	7,262	6,660	8,310	1,650	24.8%
510210 SOCIAL SECURITY MATCHING	461,206	569,041	594,774	25,734	4.5%
510220 RETIREMENT CONTRIBUTIONS	530,996	630,844	692,559	61,715	9.8%
510230 HEALTH INSURANCE - EMPLOYER	1,465,538	1,903,653	2,149,967	246,314	12.9%
510240 WORKERS COMPENSATION	152,962	213,001	185,055	(27,946)	-13.1%
511000 CONTRA PERSONAL SERVICES	(577,880)	(650,000)	(650,000)	0	0.0%
530310 PROFESSIONAL SERVICES	558,700	1,461,500	1,537,900	76,400	5.2%
530340 OTHER SERVICES	7,040,593	7,913,435	8,208,730	295,295	3.7%
530400 TRAVEL AND PER DIEM	26,253	29,850	30,210	360	1.2%
530401 TRAVEL - TRAINING RELATED	5,413	22,270	22,270	0	0.0%
530410 COMMUNICATIONS	3,212	6,500	6,500	0	0.0%
530420 TRANSPORTATION	1,275	2,655	2,355	(300)	-11.3%
530430 UTILITIES	1,957,606	2,094,300	2,159,000	64,700	3.1%
530439 UTILITIES-OTHER	372,762	367,800	374,150	6,350	1.7%
530440 RENTAL AND LEASES	3,608	47,421	55,921	8,500	17.9%
530450 INSURANCE	0	404,660	365,328	(39,332)	-9.7%
530460 REPAIRS AND MAINTENANCE	2,846,913	3,414,600	3,698,967	284,367	8.3%
530461 R&M - MAINT OPS	394,942	620,700	586,000	(34,700)	-5.6%
530470 PRINTING AND BINDING	0	1,800	1,000	(800)	-44.4%
530490 OTHER CHARGES/OBLIGATIONS	279,799	309,675	310,725	1,050	0.3%
530493 OTHER CHRGS/OB-BAD DEBT	56,907	85,000	66,000	(19,000)	-22.4%
530510 OFFICE SUPPLIES	13,477	17,700	28,200	10,500	59.3%
530520 OPERATING SUPPLIES	476,750	524,383	482,745	(41,638)	-7.9%
530521 EQUIPMENT \$1000-\$4999	54,532	107,100	72,350	(34,750)	-32.4%
530522 OPERATING SUPPLIES-TECHNOLOG	138,981	438,400	271,900	(166,500)	-38.0%
530525 CHEMICALS	912,934	1,603,000	2,000,500	397,500	24.8%
530540 BOOKS, DUES PUBLICATIONS	23,299	41,930	38,010	(3,920)	-9.3%
530550 TRAINING	31,755	95,040	90,340	(4,700)	-4.9%
530570 DEPRECIATION-BUILDING	1,985,791	0	0	0	
530580 DEPRECIATION-EQUIPMENT	2,073,068	0	0	0	
530590 DEPRECIATION-OTHER	3,465,736	0	0	0	
530690 DEPRECIATION-OTH INFRASTRUCT	16,847,565	0	0	0	
540101 INTERNAL SERVICE CHARGES	1,892,057	1,860,295	2,043,941	183,646	9.9%
540102 OTHER CHRGS/ADMIN FEE CONTR	1,119,474	1,344,447	1,254,308	(90,139)	-6.7%
540201 INTERNAL SER FEES-INSURANCE	311,294	0	0	0	
540202 INTERNAL SERVICE FEES	81,264	70,233	97,028	26,795	38.2%
540902 AMORTIZATION	1,945,164	0	0	0	
540903 BAD DEBT EXPENSE	0	0	0	0	
540905 OPEB - OTHER POST EMP BENEFIT	(8,662)	0	0	0	
540906 GASB 68 FRS PENSION	354,869	0	0	0	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
560610 LAND	0	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	37,122	31,569	(5,553)	-15.0%
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	414,960	1,916,784	1,940,388	23,604	1.2%
560646 CAPITAL SOFTWARE>\$4,999	0	25,000	81,550	56,550	226.2%
560650 CONSTRUCTION IN PROGRESS	3,384,968	0	50,000	50,000	
570710 PRINCIPAL	0	5,820,000	6,260,000	440,000	7.6%
570720 INTEREST	11,644,375	11,969,254	11,683,941	(285,313)	-2.4%
570730 OTHER DEBT SERVICE	3,205	3,000	3,000	0	0.0%
590910 TRANSFER OUT	11,281,258	21,758,241	19,159,271	(2,598,970)	-11.9%
599998 RESERVE FOR CONTINGENCIES	0	18,277,507	20,247,714	1,970,207	10.8%
<b>40100 WATER AND SEWER FUND Total</b>	<b>80,337,508</b>	<b>92,803,243</b>	<b>94,206,168</b>	<b>1,402,925</b>	<b>1.5%</b>
<b>40102 CONNECTION FEES-WATER</b>					
530490 OTHER CHARGES/OBLIGATIONS	0	5,000	5,000	0	0.0%
540904 REIMBURSEMENTS/REFUNDS	1,500	0	0	0	
590910 TRANSFER OUT	500,000	500,000	500,000	0	0.0%
599994 RESERVE FOR CAPITAL	0	805,247	1,025,254	220,007	27.3%
<b>40102 CONNECTION FEES-WATER Total</b>	<b>501,500</b>	<b>1,310,247</b>	<b>1,530,254</b>	<b>220,007</b>	<b>16.8%</b>
<b>40103 CONNECTION FEES-SEWER</b>					
530490 OTHER CHARGES/OBLIGATIONS	0	10,000	10,000	0	0.0%
540904 REIMBURSEMENTS/REFUNDS	21,102	0	0	0	
560650 CONSTRUCTION IN PROGRESS	0	3,070,000	0	(3,070,000)	-100.0%
590910 TRANSFER OUT	900,000	900,000	900,000	0	0.0%
599994 RESERVE FOR CAPITAL	0	905,495	1,527,192	621,697	68.7%
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>921,102</b>	<b>4,885,495</b>	<b>2,437,192</b>	<b>(2,448,303)</b>	<b>-50.1%</b>
<b>40105 WATER &amp; SEWER BONDS, SERIES 20</b>					
560650 CONSTRUCTION IN PROGRESS	551,279	0	0	0	
599994 RESERVE FOR CAPITAL	0	15,152	0	(15,152)	-100.0%
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Tot</b>	<b>551,279</b>	<b>15,152</b>	<b>0</b>	<b>(15,152)</b>	<b>-100.0%</b>
<b>40106 2010 BOND SERIES</b>					
560650 CONSTRUCTION IN PROGRESS	713,408	0	0	0	
599994 RESERVE FOR CAPITAL	0	16,212	0	(16,212)	-100.0%
<b>40106 2010 BOND SERIES Total</b>	<b>713,408</b>	<b>16,212</b>	<b>0</b>	<b>(16,212)</b>	<b>-100.0%</b>
<b>40107 WATER &amp; SEWER DEBT SERVICE RES</b>					
599993 RESERVE-BONDS	0	18,121,674	18,121,674	0	0.0%
<b>40107 WATER &amp; SEWER DEBT SERVICE RES Tot</b>	<b>0</b>	<b>18,121,674</b>	<b>18,121,674</b>	<b>0</b>	<b>0.0%</b>
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>					
530310 PROFESSIONAL SERVICES	209,141	3,185,000	6,615,000	3,430,000	107.7%
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLO	0	0	0	0	
560610 LAND	0	0	0	0	
560640 EQUIPMENT	0	1,700,000	0	(1,700,000)	-100.0%

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
560642 EQUIPMENT >\$4999	0	0	0	0	
560650 CONSTRUCTION IN PROGRESS	6,702,608	18,339,000	13,044,271	(5,294,729)	-28.9%
560651 PROJECT MANAGEMENT	101,333	0	0	0	
599994 RESERVE FOR CAPITAL	0	2,836,187	3,055,909	219,722	7.7%
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>	<b>7,013,082</b>	<b>26,060,187</b>	<b>22,715,180</b>	<b>(3,345,007)</b>	<b>-12.8%</b>
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B</b>					
540902 AMORTIZATION	(1,640,579)	0	0	0	
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B 1</b>	<b>(1,640,579)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>40201 SOLID WASTE FUND</b>					
510120 REGULAR SALARIES & WAGES	2,422,017	2,737,685	2,946,938	209,253	7.6%
510140 OVERTIME	443,630	353,000	353,000	0	0.0%
510150 SPECIAL PAY	5,619	5,940	3,990	(1,950)	-32.8%
510210 SOCIAL SECURITY MATCHING	206,572	236,437	236,228	(209)	-0.1%
510220 RETIREMENT CONTRIBUTIONS	234,339	257,874	276,907	19,034	7.4%
510230 HEALTH INSURANCE - EMPLOYER	816,584	985,866	1,190,034	204,168	20.7%
510240 WORKERS COMPENSATION	141,118	171,979	147,215	(24,763)	-14.4%
511000 CONTRA PERSONAL SERVICES	(43,857)	0	0	0	
530310 PROFESSIONAL SERVICES	255,829	320,000	331,500	11,500	3.6%
530340 OTHER SERVICES	14,614,641	743,600	906,100	162,500	21.9%
530400 TRAVEL AND PER DIEM	144	350	350	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,682	5,050	6,400	1,350	26.7%
530420 TRANSPORTATION	93	200	200	0	0.0%
530430 UTILITIES	94,440	90,000	90,000	0	0.0%
530439 UTILITIES-OTHER	61,946	77,500	70,500	(7,000)	-9.0%
530440 RENTAL AND LEASES	1,106,739	976,250	980,350	4,100	0.4%
530450 INSURANCE	0	180,069	164,174	(15,895)	-8.8%
530460 REPAIRS AND MAINTENANCE	138,931	127,000	278,100	151,100	119.0%
530470 PRINTING AND BINDING	3,757	5,000	5,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,514	3,400	3,400	0	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	624	1,000	1,000	0	0.0%
530510 OFFICE SUPPLIES	5,522	4,000	6,300	2,300	57.5%
530520 OPERATING SUPPLIES	378,733	89,000	86,916	(2,084)	-2.3%
530521 EQUIPMENT \$1000-\$4999	5,711	25,000	30,674	5,674	22.7%
530522 OPERATING SUPPLIES-TECHNOLOG	6,200	7,000	10,000	3,000	42.9%
530530 ROAD MATERIALS & SUPPLIES	14,992	15,000	15,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	645	1,500	2,050	550	36.7%
530550 TRAINING	6,555	8,900	8,900	0	0.0%
530570 DEPRECIATION-BUILDING	519,409	0	0	0	
530580 DEPRECIATION-EQUIPMENT	1,389,495	0	0	0	
530590 DEPRECIATION-OTHER	495,979	0	0	0	
540101 INTERNAL SERVICE CHARGES	2,789,386	2,607,809	2,885,521	277,712	10.6%
540102 OTHER CHRGS/ADMIN FEE CONTR	480,000	634,486	677,451	42,965	6.8%
540201 INTERNAL SER FEES-INSURANCE	122,264	0	0	0	
540202 INTERNAL SERVICE FEES	12,918	11,426	14,509	3,083	27.0%
540901 CLOSURE COST ACCRUAL	594,004	0	0	0	
540902 AMORTIZATION	23,747	0	0	0	
540903 BAD DEBT EXPENSE	0	0	0	0	
540905 OPEB - OTHER POST EMP BENEFIT	(3,942)	0	0	0	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
540906 GASB 68 FRS PENSION	156,611	0	0	0	
560630 IMPROVEMENTS OTH THAN BLD	0	9,157	7,787	(1,370)	-15.0%
560642 EQUIPMENT >\$4999	1,291,684	1,056,865	1,407,675	350,810	33.2%
560650 CONSTRUCTION IN PROGRESS	463,288	2,200,000	2,620,000	420,000	19.1%
590910 TRANSFER OUT	0	536,962	441,081	(95,881)	-17.9%
599998 RESERVE FOR CONTINGENCIES	0	21,161,580	20,919,385	(242,195)	-1.1%
<b>40201 SOLID WASTE FUND Total</b>	<b>29,259,561</b>	<b>35,646,885</b>	<b>37,124,635</b>	<b>1,477,750</b>	<b>4.1%</b>

### 40204 LANDFILL MANAGEMENT ESCROW

599998 RESERVE FOR CONTINGENCIES	0	21,464,016	21,848,260	384,244	1.8%
<b>40204 LANDFILL MANAGEMENT ESCROW Total</b>	<b>0</b>	<b>21,464,016</b>	<b>21,848,260</b>	<b>384,244</b>	<b>1.8%</b>

### 50100 PROPERTY/CASUALTY INSURANCE FUND

510120 REGULAR SALARIES & WAGES	100,406	104,147	129,482	25,335	24.3%
510210 SOCIAL SECURITY MATCHING	7,374	7,967	8,117	150	1.9%
510220 RETIREMENT CONTRIBUTIONS	6,996	7,407	7,774	367	5.0%
510230 HEALTH INSURANCE - EMPLOYER	25,219	28,757	33,274	4,517	15.7%
510240 WORKERS COMPENSATION	745	766	658	(108)	-14.1%
530310 PROFESSIONAL SERVICES	2,500	2,500	2,500	0	0.0%
530340 OTHER SERVICES	38,726	48,945	60,500	11,555	23.6%
530400 TRAVEL AND PER DIEM	0	100	100	0	0.0%
530450 INSURANCE	1,208,898	1,482,513	1,360,734	(121,779)	-8.2%
530451 BOCC INSURANCE CLAIMS	480,310	690,000	690,000	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
530510 OFFICE SUPPLIES	282	300	300	0	0.0%
530520 OPERATING SUPPLIES	1,772	2,500	2,500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	687	1,725	1,725	0	0.0%
530550 TRAINING	30	2,500	2,500	0	0.0%
540101 INTERNAL SERVICE CHARGES	14,372	12,554	13,447	892	7.1%
540102 OTHER CHRGS/ADMIN FEE CONTR	27,116	36,174	17,804	(18,370)	-50.8%
540201 INTERNAL SER FEES-INSURANCE	379	0	0	0	
540202 INTERNAL SERVICE FEES	1,389	1,242	2,282	1,040	83.7%
590910 TRANSFER OUT	0	0	0	0	
599995 RESERVE SELF INSURANCE (IBNR)	0	1,243,435	1,243,435	0	0.0%
599998 RESERVE FOR CONTINGENCIES	0	4,148,878	4,436,081	287,203	6.9%
<b>50100 PROPERTY/CASUALTY INSURANCE FUND Total</b>	<b>1,917,203</b>	<b>7,822,411</b>	<b>8,013,213</b>	<b>190,802</b>	<b>2.4%</b>

### 50200 WORKERS COMPENSATION FUND

510120 REGULAR SALARIES & WAGES	102,577	104,147	129,482	25,335	24.3%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	7,540	7,967	8,117	150	1.9%
510220 RETIREMENT CONTRIBUTIONS	7,230	7,407	7,774	367	5.0%
510230 HEALTH INSURANCE - EMPLOYER	25,218	28,757	33,274	4,517	15.7%
510240 WORKERS COMPENSATION	745	766	658	(108)	-14.1%
530310 PROFESSIONAL SERVICES	5,500	4,500	4,500	0	0.0%
530340 OTHER SERVICES	89,915	115,000	172,000	57,000	49.6%
530400 TRAVEL AND PER DIEM	0	50	50	0	0.0%
530450 INSURANCE	974,467	575,000	550,000	(25,000)	-4.3%
530451 BOCC INSURANCE CLAIMS	1,351,482	1,793,000	2,000,000	207,000	11.5%
530510 OFFICE SUPPLIES	45	200	200	0	0.0%



## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
540101 INTERNAL SERVICE CHARGES	2,956	2,958	4,008	1,051	35.5%
540102 OTHER CHRGS/ADMIN FEE CONTR	20,000	35,031	17,804	(17,227)	-49.2%
540202 INTERNAL SERVICE FEES	371	427	1,383	956	223.7%
590910 TRANSFER OUT	0	0	0	0	
599995 RESERVE SELF INSURANCE (IBNR)	0	4,471,355	4,471,355	0	0.0%
599998 RESERVE FOR CONTINGENCIES	0	568,756	706,440	137,683	24.2%
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>2,588,046</b>	<b>7,715,321</b>	<b>8,107,045</b>	<b>391,724</b>	<b>5.1%</b>

### 50300 HEALTH INSURANCE FUND

510120 REGULAR SALARIES & WAGES	193,519	199,710	258,517	58,807	29.4%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	825	825	825	0	0.0%
510210 SOCIAL SECURITY MATCHING	14,123	15,278	19,670	4,392	28.7%
510220 RETIREMENT CONTRIBUTIONS	19,816	20,896	26,637	5,741	27.5%
510230 HEALTH INSURANCE - EMPLOYER	72,097	50,824	76,864	26,040	51.2%
510240 WORKERS COMPENSATION	359	459	463	3	0.8%
530310 PROFESSIONAL SERVICES	99,955	107,460	107,460	0	0.0%
530340 OTHER SERVICES	807,394	862,841	882,841	20,000	2.3%
530400 TRAVEL AND PER DIEM	856	1,050	1,050	0	0.0%
530420 TRANSPORTATION	0	0	0	0	
530440 RENTAL AND LEASES	0	404	404	0	0.0%
530450 INSURANCE	1,477,511	1,265,298	1,515,879	250,581	19.8%
530451 BOCC INSURANCE CLAIMS	16,666,596	17,280,000	23,098,472	5,818,472	33.7%
530452 OTHER ENTITY INSURANCE CLAIM	4,046,153	4,320,000	4,704,600	384,600	8.9%
530460 REPAIRS AND MAINTENANCE	49,459	10,000	10,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	6,639	127,452	20,000	(107,452)	-84.3%
530510 OFFICE SUPPLIES	0	250	250	0	0.0%
530520 OPERATING SUPPLIES	16,980	7,350	7,350	0	0.0%
530521 EQUIPMENT \$1000-\$4999	24,608	17,500	0	(17,500)	-100.0%
530540 BOOKS, DUES PUBLICATIONS	355	500	500	0	0.0%
530550 TRAINING	400	1,400	1,400	0	0.0%
540101 INTERNAL SERVICE CHARGES	2,052	2,586	6,010	3,424	132.4%
540102 OTHER CHRGS/ADMIN FEE CONTR	209,804	255,752	27,151	(228,600)	-89.4%
540202 INTERNAL SERVICE FEES	940	191	1,092	901	472.0%
560642 EQUIPMENT >\$4999	6,820	0	0	0	
590910 TRANSFER OUT	0	0	0	0	
599995 RESERVE SELF INSURANCE (IBNR)	0	2,259,854	2,259,854	0	0.0%
599997 RESERVE - ECONOMIC STABILIZATI	0	0	0	0	
599998 RESERVE FOR CONTINGENCIES	0	4,574,106	4,674,711	100,605	2.2%
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>23,717,262</b>	<b>31,381,986</b>	<b>37,702,000</b>	<b>6,320,014</b>	<b>20.1%</b>

### 60301 BOCC AGENCY FUND

530499 CHARGES/OBLIGATIONS-CONTING	0	18,000	38,000	20,000	111.1%
530520 OPERATING SUPPLIES	0	0	0	0	
530521 EQUIPMENT \$1000-\$4999	1,861	0	0	0	
<b>60301 BOCC AGENCY FUND Total</b>	<b>1,861</b>	<b>18,000</b>	<b>38,000</b>	<b>20,000</b>	<b>111.1%</b>

### 60302 PUBLIC SAFETY

580811 AID TO GOVT AGENCIES	0	0	0	0	
<b>60302 PUBLIC SAFETY Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## DETAIL OF SOURCES BY FUND

FUND NAME - OBJECT ACCOUNT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>60303 LIBRARIES-DESIGNATED</b>					
530340 OTHER SERVICES	5,000	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	0	0	0	
530520 OPERATING SUPPLIES	25,947	50,000	50,000	0	0.0%
560642 EQUIPMENT >\$4999	0	0	0	0	
560660 LIBRARY BOOKS & MATERIALS	322	0	0	0	
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>31,269</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.0%</b>
<b>60304 ANIMAL CONTROL</b>					
530310 PROFESSIONAL SERVICES	11,864	0	0	0	
530480 PROMOTIONAL ACTIVITIES	2,800	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTING	0	150,925	20,000	(130,925)	-86.7%
530520 OPERATING SUPPLIES	5,190	0	0	0	
560642 EQUIPMENT >\$4999	18,395	0	0	0	
<b>60304 ANIMAL CONTROL Total</b>	<b>38,249</b>	<b>150,925</b>	<b>20,000</b>	<b>(130,925)</b>	<b>-86.7%</b>
<b>60305 HISTORICAL COMMISSION</b>					
530499 CHARGES/OBLIGATIONS-CONTING	0	1,000	24,000	23,000	2300.0%
530520 OPERATING SUPPLIES	0	0	0	0	
<b>60305 HISTORICAL COMMISSION Total</b>	<b>0</b>	<b>1,000</b>	<b>24,000</b>	<b>23,000</b>	<b>2300.0%</b>
<b>60307 4-H COUNSEL COOP EXTENSION</b>					
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530550 TRAINING	0	0	0	0	
580830 4C COMMUNITY CARE/CHILDRN	0	0	0	0	
<b>60307 4-H COUNSEL COOP EXTENSION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60308 ADULT DRUG COURT</b>					
530490 OTHER CHARGES/OBLIGATIONS	5,241	0	0	0	
530520 OPERATING SUPPLIES	3,259	0	0	0	
<b>60308 ADULT DRUG COURT Total</b>	<b>8,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
530340 OTHER SERVICES	0	0	0	0	
530440 RENTAL AND LEASES	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530520 OPERATING SUPPLIES	1,981	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	0	0	0	
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>1,981</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60311 SEM CO EXPRESSWAY AUTHORITY</b>					
590910 TRANSFER OUT	6	0	0	0	
<b>60311 SEM CO EXPRESSWAY AUTHORITY Total</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Grand Total</b>	<b>558,424,644</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>	<b>5.7%</b>

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
00100 GENERAL FUND					
01 ANIMAL SERVICES	2,304,971	2,377,645	2,577,636	199,991	8.4%
01 BOARD OF COUNTY COMMISSIONERS	94,104	24,710	37,804	13,094	53.0%
01 COMMUNITY INFORMATION	92,236	19,096	22,988	3,892	20.4%
01 COUNTY ATTORNEY	146,723	22,923	98,666	75,744	330.4%
01 COUNTY MANAGER	117,105	1,357,122	127,959	(1,229,163)	-90.6%
01 E-911	207,675	220,659	243,492	22,833	10.3%
01 ECONOMIC DEV & COMMUNITY RE	0	0	0	0	
01 EMERGENCY MANAGEMENT	888,965	813,279	1,053,362	240,083	29.5%
01 HUMAN RESOURCES	75,072	87,745	106,172	18,428	21.0%
01 OFFICE OF ORGANIZATIONAL EX	13,626	2,430	5,214	2,784	114.6%
01 TELECOMMUNICATIONS	339,396	1,052,915	1,482,512	429,597	40.8%
01 TOURISM ADMINISTRATION	90,102	80,000	80,000	0	0.0%
02 CLERK OF THE COURT	762,629	256,765	261,632	4,867	1.9%
02 PROPERTY APPRAISER	5,140,909	5,132,284	5,428,380	296,097	5.8%
02 SHERIFF'S OFFICE	124,228,958	132,592,108	132,656,518	64,410	0.0%
02 SUPERVISOR OF ELECTIONS	3,342,774	3,211,422	4,511,394	1,299,971	40.5%
02 TAX COLLECTOR	7,128,243	7,766,019	8,252,007	485,988	6.3%
03 GUARDIAN AD LITEM	159,160	170,751	199,366	28,614	16.8%
03 JUDICIAL	2,393,882	2,494,265	2,638,027	143,762	5.8%
03 LAW LIBRARY	110,072	100,682	105,562	4,880	4.8%
03 LEGAL AID	345,921	351,110	356,377	5,267	1.5%
04 EXTENSION SERVICE	397,813	471,207	513,113	41,906	8.9%
04 GREENWAYS & NATURAL LANDS	7,305,389	3,561,180	4,602,887	1,041,707	29.3%
04 LEISURE BUSINESS OFFICE	755,262	784,661	822,506	37,845	4.8%
04 LIBRARY SERVICES	6,013,829	6,440,427	6,613,733	173,307	2.7%
04 PARKS & RECREATION	5,456,107	6,199,446	6,236,908	37,461	0.6%
05 EMERGENCY COMMUNICATIONS	2,443,497	2,768,610	3,102,445	333,835	12.1%
05 EMS PERFORMANCE MANAGEMENT	362,450	296,098	342,383	46,285	15.6%
05 EMS/FIRE/RESCUE	1,886	0	144,000	144,000	
06 COUNTY ASSISTANCE PROGRAMS	11,129,061	11,818,989	12,288,397	469,408	4.0%
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
07 DEVELOPMENT REVIEW ENGINEER	690,921	824,517	862,240	37,723	4.6%
07 FACILITIES	5,209,545	5,191,153	5,326,297	135,143	2.6%
07 FLEET MANAGEMENT	(281,006)	153,312	310,000	156,688	102.2%
07 MOSQUITO CONTROL	694,618	879,807	839,073	(40,734)	-4.6%
07 WATER QUALITY	1,091,139	1,181,320	1,392,662	211,342	17.9%
11 BUILDING	30,374	61,841	60,000	(1,841)	-3.0%
11 DEV SVCS BUSINESS OFFICE	430,975	492,755	506,338	13,583	2.8%
11 PLANNING AND DEVELOPMENT	1,466,275	1,611,049	1,914,857	303,808	18.9%
14 DOC &RECORDS RETENTION MGMT	56,026	4,280	3,948	(332)	-7.8%
14 ENTERPRISE ADMINISTRATION	28,135	4,243	152,616	148,374	3497.1%
14 ENTERPRISE SOFTWARE DEVELOP	25,739	220,815	171,538	(49,277)	-22.3%
14 GEOGRAPHIC INFORMATION SYST	246,408	248,689	291,815	43,126	17.3%
14 IS BUSINESS OFFICE	22,141	21,785	25,512	3,727	17.1%
14 NETWORK & COMM SERVICES	(196,285)	26,983	83,781	56,798	210.5%
14 WORKSTATION SUPPORT & MAINT	129,787	(5,982)	29,344	35,326	-590.5%
18 CENTRAL CHARGES	7,282,108	7,521,298	2,731,693	(4,789,604)	-63.7%
18 MAIL SERVICES	72,567	4,528	6,848	2,320	51.2%
18 OFFICE OF MANAGEMENT & BUDG	33,201	181,870	165,490	(16,380)	-9.0%
18 PRINTING SERVICES	(29,010)	(0)	0	0	#####
18 PURCHASING AND CONTRACTS	138,509	1,081	34,139	33,058	3057.8%
18 RECIPIENT AGENCY GRANTS	3,170	0	30,089	30,089	
18 RESOURCE MGT - BUSINESS OFF	229,189	(5,578)	7,564	13,142	-235.6%
99-REVENUES-RESERVES-TRANSFERS	17,087,841	76,303,441	75,841,852	(461,589)	-0.6%
00100 GENERAL FUND Total	216,310,188	285,397,754	285,699,137	301,383	0.1%

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>00101 POLICE EDUCATION FUND</b>					
02 SHERIFF'S OFFICE	150,000	150,000	150,000	0	0.0%
<b>00101 POLICE EDUCATION FUND Total</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0.0%</b>
<b>00103 NATURAL LAND ENDOWMENT FUND</b>					
04 GREENWAYS & NATURAL LANDS	140,373	276,980	183,980	(93,000)	-33.6%
99-REVENUES-RESERVES-TRANSFERS	0	423,142	376,020	(47,122)	-11.1%
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>140,373</b>	<b>700,122</b>	<b>560,000</b>	<b>(140,122)</b>	<b>-20.0%</b>
<b>00104 BOATING IMPROVEMENT FUND</b>					
04 GREENWAYS & NATURAL LANDS	12,399	187,500	0	(187,500)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	0	102,674	313,000	210,326	204.8%
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>12,399</b>	<b>290,174</b>	<b>313,000</b>	<b>22,826</b>	<b>7.9%</b>
<b>00108 FACILITIES MAINTENANCE FUND</b>					
02 CLERK OF THE COURT	0	10,000	0	(10,000)	-100.0%
02 SHERIFF'S OFFICE	0	0	271,500	271,500	
04 LIBRARY SERVICES	0	54,800	0	(54,800)	-100.0%
07 FACILITIES	875,340	167,100	1,927,408	1,760,308	1053.4%
99-REVENUES-RESERVES-TRANSFERS	0	116,888	0	(116,888)	-100.0%
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>875,340</b>	<b>348,788</b>	<b>2,198,908</b>	<b>1,850,120</b>	<b>530.4%</b>
<b>00109 FLEET REPLACEMENT FUND</b>					
01 ANIMAL SERVICES	9,806	172,644	54,365	(118,279)	-68.5%
01 COMMUNITY INFORMATION	0	0	20,628	20,628	
01 E-911	0	19,415	0	(19,415)	-100.0%
01 EMERGENCY MANAGEMENT	25,751	12,192	33,815	21,623	177.4%
01 TELECOMMUNICATIONS	0	0	63,320	63,320	
04 EXTENSION SERVICE	0	29,427	0	(29,427)	-100.0%
04 GREENWAYS & NATURAL LANDS	52,393	84,552	157,875	73,323	86.7%
04 PARKS & RECREATION	0	0	126,695	126,695	
05 EMS/FIRE/RESCUE	0	0	0	0	
07 DEVELOPMENT REVIEW ENGINEER	53,264	56,546	0	(56,546)	-100.0%
07 FACILITIES	0	29,676	529,023	499,347	1682.7%
07 FLEET MANAGEMENT	0	1,439,040	69,697	(1,369,343)	-95.2%
07 MOSQUITO CONTROL	0	0	67,274	67,274	
07 ROADS-STORMWATER R&M	100,865	0	0	0	
07 TRAFFIC OPERATIONS	0	0	0	0	
07 WATER QUALITY	0	0	31,487	31,487	
14 WORKSTATION SUPPORT & MAINT	0	25,712	0	(25,712)	-100.0%
18 MAIL SERVICES	0	21,719	0	(21,719)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	0	282,328	0	(282,328)	-100.0%
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>242,078</b>	<b>2,173,251</b>	<b>1,154,179</b>	<b>(1,019,072)</b>	<b>-46.9%</b>
<b>00110 ADULT DRUG COURT GRANT FUND</b>					
18 RECIPIENT AGENCY GRANTS	385,279	443,321	439,482	(3,839)	-0.9%
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>385,279</b>	<b>443,321</b>	<b>439,482</b>	<b>(3,839)</b>	<b>-0.9%</b>
<b>00111 TECHNOLOGY REPLACEMENT FUND</b>					
01 COMMUNITY INFORMATION	0	0	0	0	
14 WORKSTATION SUPPORT & MAINT	(24,064)	262	537,323	537,061	#####
99-REVENUES-RESERVES-TRANSFERS	0	757,134	0	(757,134)	-100.0%
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>(24,064)</b>	<b>757,396</b>	<b>537,323</b>	<b>(220,073)</b>	<b>-29.1%</b>
<b>00112 MAJOR PROJECTS FUND</b>					
01 TELECOMMUNICATIONS	0	0	0	0	
05 EMERGENCY COMMUNICATIONS	126,176	0	0	0	

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
07 FACILITIES	14,922	0	0	0	
14 ENTERPRISE SOFTWARE DEVELOP	19,033	0	0	0	
14 NETWORK & COMM SERVICES	384,503	663,739	564,446	(99,293)	-15.0%
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>544,634</b>	<b>663,739</b>	<b>564,446</b>	<b>(99,293)</b>	<b>-15.0%</b>
<b>10101 TRANSPORTATION TRUST FUND</b>					
02 PROPERTY APPRAISER	18,927	19,991	21,283	1,291	6.5%
02 TAX COLLECTOR	8,257	9,042	10,000	958	10.6%
07 CAPITAL PROJECTS DELIVERY	203,642	388,697	432,788	44,092	11.3%
07 DEVELOPMENT REVIEW ENGINEER	0	0	0	0	
07 ENGINEERING PROF SUPPORT	102,026	104,705	87,479	(17,226)	-16.5%
07 FACILITIES	0	0	110,659	110,659	
07 LAND MANAGEMENT	88,753	145,134	168,151	23,017	15.9%
07 PUBLIC WORKS BUSINESS OFFIC	508,066	532,032	540,627	8,595	1.6%
07 ROADS-STORMWATER R&M	10,937,342	12,427,811	14,692,557	2,264,746	18.2%
07 TRAFFIC OPERATIONS	4,869,999	5,601,398	5,913,226	311,828	5.6%
99-REVENUES-RESERVES-TRANSFERS	0	3,971,600	704,609	(3,266,991)	-82.3%
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>16,737,014</b>	<b>23,200,410</b>	<b>22,681,379</b>	<b>(519,031)</b>	<b>-2.2%</b>
<b>10102 NINTH-CENT FUEL TAX FUND</b>					
11 MASS TRANSIT PROGRAM (LYNX)	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>6,924,779</b>	<b>7,240,619</b>	<b>8,686,362</b>	<b>1,445,743</b>	<b>20.0%</b>
<b>10400 BUILDING PROGRAM</b>					
11 BUILDING	3,841,849	5,362,481	5,135,533	(226,948)	-4.2%
14 NETWORK & COMM SERVICES	0	8,167	6,945	(1,222)	-15.0%
99-REVENUES-RESERVES-TRANSFERS	0	2,438,344	3,391,522	953,178	39.1%
<b>10400 BUILDING PROGRAM Total</b>	<b>3,841,849</b>	<b>7,808,992</b>	<b>8,534,000</b>	<b>725,008</b>	<b>9.3%</b>
<b>11000 TOURISM PARKS 1,2,3 CENT FUND</b>					
01 TOURIST DEVELOPMENT	388,969	726,498	446,500	(279,998)	-38.5%
04 LEISURE BUSINESS OFFICE	0	0	60,000	60,000	
04 PARKS & RECREATION	91,982	133,563	449,906	316,343	236.8%
99-REVENUES-RESERVES-TRANSFERS	1,639,200	4,847,230	5,663,594	816,365	16.8%
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>2,120,151</b>	<b>5,707,291</b>	<b>6,620,000</b>	<b>912,709</b>	<b>16.0%</b>
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND</b>					
01 TOURISM ADMINISTRATION	1,849,807	2,255,066	2,472,174	217,108	9.6%
04 PARKS & RECREATION	86,998	80,000	193,178	113,178	141.5%
99-REVENUES-RESERVES-TRANSFERS	0	1,442,016	1,367,148	(74,868)	-5.2%
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Total</b>	<b>1,936,805</b>	<b>3,777,082</b>	<b>4,032,500</b>	<b>255,418</b>	<b>6.8%</b>
<b>11200 FIRE PROTECTION FUND</b>					
02 PROPERTY APPRAISER	556,340	707,340	763,042	55,702	7.9%
02 TAX COLLECTOR	290,569	315,000	340,000	25,000	7.9%
05 EMERGENCY COMMUNICATIONS	0	0	0	0	
05 EMS/FIRE/RESCUE	53,240,453	62,179,694	64,814,531	2,634,837	4.2%
05 FIRE PREVENTION BUREAU	850,066	1,081,703	1,024,357	(57,346)	-5.3%
07 FACILITIES	182,630	147,350	218,318	70,968	48.2%
14 NETWORK & COMM SERVICES	55,191	41,329	35,146	(6,183)	-15.0%
99-REVENUES-RESERVES-TRANSFERS	(622)	21,066,594	21,597,655	531,061	2.5%
<b>11200 FIRE PROTECTION FUND Total</b>	<b>55,174,627</b>	<b>85,539,010</b>	<b>88,793,049</b>	<b>3,254,039</b>	<b>3.8%</b>
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW</b>					
05 EMS/FIRE/RESCUE	0	0	0	0	
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11207 FIRE PROTECT FUND-CASSELBERRY</b>					
01 TELECOMMUNICATIONS	0	0	0	0	
05 EMS/FIRE/RESCUE	4,160,019	4,731,955	4,759,939	27,984	0.6%
99-REVENUES-RESERVES-TRANSFERS	0	0	244,720	244,720	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>4,160,019</b>	<b>4,731,955</b>	<b>5,004,659</b>	<b>272,704</b>	<b>5.8%</b>
<b>11400 COURT SUPP TECH FEE (ARTV)</b>					
03 ARTICLE V COURT TECHNOLOGY	985,589	1,111,177	1,136,210	25,033	2.3%
99-REVENUES-RESERVES-TRANSFERS	0	112,848	0	(112,848)	-100.0%
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>985,589</b>	<b>1,224,025</b>	<b>1,136,210</b>	<b>(87,815)</b>	<b>-7.2%</b>
<b>11500 1991 INFRASTRUCTURE SALES TAX</b>					
07 CAPITAL PROJECTS DELIVERY	7,931,867	220,000	6,953,837	6,733,837	3060.8%
99-REVENUES-RESERVES-TRANSFERS	0	12,539,078	7,346,163	(5,192,915)	-41.4%
<b>11500 1991 INFRASTRUCTURE SALES TAX Total</b>	<b>7,931,867</b>	<b>12,759,078</b>	<b>14,300,000</b>	<b>1,540,922</b>	<b>12.1%</b>
<b>11541 2001 INFRASTRUCTURE SALES TAX</b>					
07 CAPITAL PROJECTS DELIVERY	10,922,307	264,640	66,000	(198,640)	-75.1%
99-REVENUES-RESERVES-TRANSFERS	0	3,926,832	7,234,000	3,307,168	84.2%
<b>11541 2001 INFRASTRUCTURE SALES TAX Total</b>	<b>10,922,307</b>	<b>4,191,472</b>	<b>7,300,000</b>	<b>3,108,528</b>	<b>74.2%</b>
<b>11560 2014 INFRASTRUCTURE SALES TAX</b>					
01 EMERGENCY MANAGEMENT	0	0	300,000	300,000	
02 SHERIFF'S OFFICE	0	675,000	975,000	300,000	44.4%
04 GREENWAYS & NATURAL LANDS	0	0	0	0	
05 EMS/FIRE/RESCUE	3,789,660	0	300,000	300,000	
07 CAPITAL PROJECTS DELIVERY	19,386,674	37,625,461	52,444,624	14,819,163	39.4%
07 TRAFFIC OPERATIONS	119,644	0	0	0	
07 WATER QUALITY	0	0	120,000	120,000	
99-REVENUES-RESERVES-TRANSFERS	0	13,382,832	23,290,376	9,907,544	74.0%
<b>11560 2014 INFRASTRUCTURE SALES TAX Total</b>	<b>23,295,978</b>	<b>51,683,293</b>	<b>77,430,000</b>	<b>25,746,707</b>	<b>49.8%</b>
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM</b>					
07 CAPITAL PROJECTS DELIVERY	36,240	0	0	0	
07 WATER QUALITY	0	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	145	0	0	0	
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM Total</b>	<b>36,385</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11800 EMS TRUST FUND</b>					
05 EMS/FIRE/RESCUE	38,915	0	0	0	
<b>11800 EMS TRUST FUND Total</b>	<b>38,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT</b>					
06 GRANT ASSISTANCE PROGRAMS	1,706,327	1,906,512	1,953,684	47,172	2.5%
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT Total</b>	<b>1,706,327</b>	<b>1,906,512</b>	<b>1,953,684</b>	<b>47,172</b>	<b>2.5%</b>
<b>11902 HOME PROGRAM GRANT</b>					
06 GRANT ASSISTANCE PROGRAMS	637,181	734,777	751,228	16,451	2.2%
99-REVENUES-RESERVES-TRANSFERS	0	0	0	0	
<b>11902 HOME PROGRAM GRANT Total</b>	<b>637,181</b>	<b>734,777</b>	<b>751,228</b>	<b>16,451</b>	<b>2.2%</b>
<b>11904 EMERGENCY SHELTER GRANTS</b>					
06 GRANT ASSISTANCE PROGRAMS	156,397	149,759	161,772	12,013	8.0%
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>156,397</b>	<b>149,759</b>	<b>161,772</b>	<b>12,013</b>	<b>8.0%</b>
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					



## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED	FY20 ADOPTED	VARIANCE	%
		BUDGET	BUDGET		
06 GRANT ASSISTANCE PROGRAMS	350,381	30,000	30,000	0	0.0%
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>350,381</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>0.0%</b>
<b>11908 DISASTER PREPAREDNESS</b>					
01 EMERGENCY MANAGEMENT	254,338	0	0	0	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>254,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11909 MOSQUITO CONTROL GRANT</b>					
07 MOSQUITO CONTROL	474,719	41,646	41,646	0	0.0%
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>474,719</b>	<b>41,646</b>	<b>41,646</b>	<b>0</b>	<b>0.0%</b>
<b>11912 PUBLIC SAFETY GRANTS (STATE)</b>					
01 EMERGENCY MANAGEMENT	0	0	0	0	
05 EMERGENCY COMMUNICATIONS	531,354	0	0	0	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>531,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11913 PUBLIC SAFETY GRANTS (OTHER)</b>					
05 EMS/FIRE/RESCUE	0	0	0	0	
<b>11913 PUBLIC SAFETY GRANTS (OTHER) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL)</b>					
01 EMERGENCY MANAGEMENT	367,697	0	0	0	
05 EMS/FIRE/RESCUE	39,657	0	0	0	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>407,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11916 PUBLIC WORKS GRANTS</b>					
07 CAPITAL PROJECTS DELIVERY	1,346,619	0	0	0	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>1,346,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11917 LEISURE SERVICES GRANTS</b>					
04 GREENWAYS & NATURAL LANDS	0	40,000	0	(40,000)	-100.0%
04 LIBRARY SERVICES	0	0	0	0	
04 PARKS & RECREATION	0	0	0	0	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>(40,000)</b>	<b>-100.0%</b>
<b>11919 COMMUNITY SVC GRANTS</b>					
06 GRANT ASSISTANCE PROGRAMS	467,841	479,291	519,635	40,344	8.4%
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>467,841</b>	<b>479,291</b>	<b>519,635</b>	<b>40,344</b>	<b>8.4%</b>
<b>11920 NEIGHBOR STABIL PROGRAM GRANT</b>					
06 GRANT ASSISTANCE PROGRAMS	195,282	10,000	10,000	0	0.0%
<b>11920 NEIGHBOR STABIL PROGRAM GRANT Total</b>	<b>195,282</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.0%</b>
<b>11925 DCF REINVESTMENT GRANT FUND</b>					
18 RECIPIENT AGENCY GRANTS	327,835	47,313	47,313	0	0.0%
<b>11925 DCF REINVESTMENT GRANT FUND Total</b>	<b>327,835</b>	<b>47,313</b>	<b>47,313</b>	<b>0</b>	<b>0.0%</b>
<b>11926 CITY OF SANFORD CDBG</b>					
06 GRANT ASSISTANCE PROGRAMS	500,140	448,253	0	(448,253)	-100.0%
<b>11926 CITY OF SANFORD CDBG Total</b>	<b>500,140</b>	<b>448,253</b>	<b>0</b>	<b>(448,253)</b>	<b>-100.0%</b>
<b>11930 RESOURCE MANAGEMENT GRANTS</b>					
18 RECIPIENT AGENCY GRANTS	180,355	0	0	0	
<b>11930 RESOURCE MANAGEMENT GRANTS Total</b>	<b>180,355</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11931 HOMELESSNESS GRANTS</b>					
06 GRANT ASSISTANCE PROGRAMS	12,480	0	0	0	

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>12,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11932 MISCELLANEOUS GRANTS</b>					
07 CAPITAL PROJECTS DELIVERY	10,000	0	0	0	
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11933 FEDERAL MITIGATION GRANTS</b>					
01 EMERGENCY MANAGEMENT	0	0	0	0	
07 ENGINEERING PROF SUPPORT	0	112,500	0	(112,500)	-100.0%
07 FACILITIES	0	83,398	0	(83,398)	-100.0%
07 WATER QUALITY	0	0	0	0	
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>0</b>	<b>195,898</b>	<b>0</b>	<b>(195,898)</b>	<b>-100.0%</b>
<b>11940 ENVIRONMENTAL SERVICES GRANTS</b>					
08 WASTEWATER OPERATIONS	0	0	0	0	
<b>11940 ENVIRONMENTAL SERVICES GRANTS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12015 SHIP AFFORDABLE HOUSING 14/15</b>					
06 GRANT ASSISTANCE PROGRAMS	204,772	0	0	0	
<b>12015 SHIP AFFORDABLE HOUSING 14/15 Total</b>	<b>204,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12016 SHIP AFFORDABLE HOUSING 15/16</b>					
06 GRANT ASSISTANCE PROGRAMS	1,850,382	0	0	0	
<b>12016 SHIP AFFORDABLE HOUSING 15/16 Total</b>	<b>1,850,382</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12017 SHIP AFFORDABLE HOUSING 16/17</b>					
06 GRANT ASSISTANCE PROGRAMS	473,337	0	0	0	
<b>12017 SHIP AFFORDABLE HOUSING 16/17 Total</b>	<b>473,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12018 SHIP AFFORDABLE HOUSING 17/18</b>					
06 GRANT ASSISTANCE PROGRAMS	287,810	33,000	756,467	723,467	2192.3%
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>287,810</b>	<b>33,000</b>	<b>756,467</b>	<b>723,467</b>	<b>2192.3%</b>
<b>12019 SHIP AFFORDABLE HOUSING 18/19</b>					
06 GRANT ASSISTANCE PROGRAMS	0	696,584	0	(696,584)	-100.0%
<b>12019 SHIP AFFORDABLE HOUSING 18/19 Total</b>	<b>0</b>	<b>696,584</b>	<b>0</b>	<b>(696,584)</b>	<b>-100.0%</b>
<b>12101 LAW ENFORCEMENT TST-LOCAL</b>					
02 SHERIFF'S OFFICE	580,433	0	0	0	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>580,433</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12102 LAW ENFORCEMENT TST-JUSTICE</b>					
02 SHERIFF'S OFFICE	155,879	0	0	0	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>155,879</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12200 ARBOR VIOLATION TRUST FUND</b>					
11 DEV SVCS BUSINESS OFFICE	0	145,697	148,200	2,503	1.7%
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>0</b>	<b>145,697</b>	<b>148,200</b>	<b>2,503</b>	<b>1.7%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND</b>					
02 SHERIFF'S OFFICE	187,306	187,306	254,000	66,694	35.6%
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>187,306</b>	<b>187,306</b>	<b>254,000</b>	<b>66,694</b>	<b>35.6%</b>
<b>12302 TEEN COURT</b>					
02 SHERIFF'S OFFICE	167,318	167,451	145,146	(22,305)	-13.3%
99-REVENUES-RESERVES-TRANSFERS	0	27,703	35,854	8,151	29.4%
<b>12302 TEEN COURT Total</b>	<b>167,318</b>	<b>195,154</b>	<b>181,000</b>	<b>(14,154)</b>	<b>-7.3%</b>

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>12500 EMERGENCY 911 FUND</b>					
01 E-911	1,889,309	1,971,018	2,244,068	273,050	13.9%
05 EMERGENCY COMMUNICATIONS	0	200,000	0	(200,000)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	0	4,121,920	4,155,932	34,012	0.8%
<b>12500 EMERGENCY 911 FUND Total</b>	<b>1,889,309</b>	<b>6,292,938</b>	<b>6,400,000</b>	<b>107,062</b>	<b>1.7%</b>
<b>12601 ARTERIAL-IMPACT FEE</b>					
07 CAPITAL PROJECTS DELIVERY	6,277	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	(4,310,571)	(1,070,558)	3,240,013	-75.2%
<b>12601 ARTERIAL-IMPACT FEE Total</b>	<b>6,277</b>	<b>(4,310,571)</b>	<b>(1,070,558)</b>	<b>3,240,013</b>	<b>-75.2%</b>
<b>12602 NORTH COLLECTOR-IMPACT FEE</b>					
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	9,355	36,000	26,645	284.8%
<b>12602 NORTH COLLECTOR-IMPACT FEE Total</b>	<b>0</b>	<b>9,355</b>	<b>36,000</b>	<b>26,645</b>	<b>284.8%</b>
<b>12603 WEST COLLECTOR-IMPACT FEE</b>					
99-REVENUES-RESERVES-TRANSFERS	0	483,998	510,000	26,002	5.4%
<b>12603 WEST COLLECTOR-IMPACT FEE Total</b>	<b>0</b>	<b>483,998</b>	<b>510,000</b>	<b>26,002</b>	<b>5.4%</b>
<b>12604 EAST COLLECTOR-IMPACT FEE</b>					
07 CAPITAL PROJECTS DELIVERY	0	345,000	0	(345,000)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	0	243,522	511,000	267,478	109.8%
<b>12604 EAST COLLECTOR-IMPACT FEE Total</b>	<b>0</b>	<b>588,522</b>	<b>511,000</b>	<b>(77,522)</b>	<b>-13.2%</b>
<b>12605 SOUTH CENTRAL-IMPACT FEE</b>					
99-REVENUES-RESERVES-TRANSFERS	0	(1,351,688)	(1,205,000)	146,688	-10.9%
<b>12605 SOUTH CENTRAL-IMPACT FEE Total</b>	<b>0</b>	<b>(1,351,688)</b>	<b>(1,205,000)</b>	<b>146,688</b>	<b>-10.9%</b>
<b>12801 FIRE/RESCUE-IMPACT FEE</b>					
05 EMS/FIRE/RESCUE	2,831,693	0	44,000	44,000	
99-REVENUES-RESERVES-TRANSFERS	0	197,000	131,000	(66,000)	-33.5%
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>2,831,693</b>	<b>197,000</b>	<b>175,000</b>	<b>(22,000)</b>	<b>-11.2%</b>
<b>12802 LAW ENFORCEMENT-IMPACT FEE</b>					
02 SHERIFF'S OFFICE	0	2,228	2,367	139	6.2%
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>0</b>	<b>2,228</b>	<b>2,367</b>	<b>139</b>	<b>6.2%</b>
<b>12804 LIBRARY-IMPACT FEE</b>					
04 LIBRARY SERVICES	171,734	127,823	100,000	(27,823)	-21.8%
99-REVENUES-RESERVES-TRANSFERS	0	0	0	0	
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>171,734</b>	<b>127,823</b>	<b>100,000</b>	<b>(27,823)</b>	<b>-21.8%</b>
<b>12805 DRAINAGE-IMPACT FEE</b>					
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13000 STORMWATER FUND</b>					
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	194,786	0	0	0	
<b>13000 STORMWATER FUND Total</b>	<b>194,786</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13100 ECONOMIC DEVELOPMENT</b>					
01 ECONOMIC DEV & COMMUNITY RE	1,956,054	2,226,732	1,983,877	(242,855)	-10.9%
99-REVENUES-RESERVES-TRANSFERS	0	0	0	0	
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>1,956,054</b>	<b>2,226,732</b>	<b>1,983,877</b>	<b>(242,855)</b>	<b>-10.9%</b>

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>13300 17/92 REDEVELOPMENT TI FUND</b>					
01 17-92 COMMUNITY REDEVELOPME	12,747,149	0	0	0	
04 GREENWAYS & NATURAL LANDS	0	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	0	0	0	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>12,747,149</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>15000 MSBU STREET LIGHTING</b>					
18 MSBU PROGRAM	2,334,700	2,543,000	2,600,000	57,000	2.2%
99-REVENUES-RESERVES-TRANSFERS	0	450,000	450,000	0	0.0%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>2,334,700</b>	<b>2,993,000</b>	<b>3,050,000</b>	<b>57,000</b>	<b>1.9%</b>
<b>15100 MSBU RESIDENTIAL SOLID WASTE</b>					
18 MSBU PROGRAM	14,520,655	15,213,600	16,315,300	1,101,700	7.2%
99-REVENUES-RESERVES-TRANSFERS	0	4,972,350	4,340,500	(631,850)	-12.7%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>14,520,655</b>	<b>20,185,950</b>	<b>20,655,800</b>	<b>469,850</b>	<b>2.3%</b>
<b>16000 MSBU PROGRAM</b>					
18 MSBU PROGRAM	511,504	613,030	659,430	46,400	7.6%
99-REVENUES-RESERVES-TRANSFERS	0	141,375	115,480	(25,895)	-18.3%
<b>16000 MSBU PROGRAM Total</b>	<b>511,504</b>	<b>754,405</b>	<b>774,910</b>	<b>20,505</b>	<b>2.7%</b>
<b>16005 MSBU MILLS (LM/AWC)</b>					
18 MSBU PROGRAM	32,981	360,000	427,125	67,125	18.6%
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>32,981</b>	<b>360,000</b>	<b>427,125</b>	<b>67,125</b>	<b>18.6%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC)</b>					
18 MSBU PROGRAM	6,025	312,815	324,750	11,935	3.8%
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Total</b>	<b>6,025</b>	<b>312,815</b>	<b>324,750</b>	<b>11,935</b>	<b>3.8%</b>
<b>16007 MSBU AMORY (LM/AWC)</b>					
18 MSBU PROGRAM	2,756	34,985	34,420	(565)	-1.6%
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>2,756</b>	<b>34,985</b>	<b>34,420</b>	<b>(565)</b>	<b>-1.6%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT)</b>					
18 MSBU PROGRAM	23,257	71,000	70,900	(100)	-0.1%
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total</b>	<b>23,257</b>	<b>71,000</b>	<b>70,900</b>	<b>(100)</b>	<b>-0.1%</b>
<b>16013 MSBU HOWELL CREEK (LM/AWC)</b>					
18 MSBU PROGRAM	1,436	14,205	13,645	(560)	-3.9%
<b>16013 MSBU HOWELL CREEK (LM/AWC) Total</b>	<b>1,436</b>	<b>14,205</b>	<b>13,645</b>	<b>(560)</b>	<b>-3.9%</b>
<b>16020 MSBU HORSESHOE (LM/AWC)</b>					
18 MSBU PROGRAM	8,576	13,950	16,360	2,410	17.3%
<b>16020 MSBU HORSESHOE (LM/AWC) Total</b>	<b>8,576</b>	<b>13,950</b>	<b>16,360</b>	<b>2,410</b>	<b>17.3%</b>
<b>16021 MSBU MYRTLE (LM/AWC)</b>					
18 MSBU PROGRAM	3,282	17,090	17,435	345	2.0%
<b>16021 MSBU MYRTLE (LM/AWC) Total</b>	<b>3,282</b>	<b>17,090</b>	<b>17,435</b>	<b>345</b>	<b>2.0%</b>
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC)</b>					
18 MSBU PROGRAM	1,956	34,885	37,360	2,475	7.1%
<b>16023 MSBU SPRING WOOD LAKE (LM/AWC) Total</b>	<b>1,956</b>	<b>34,885</b>	<b>37,360</b>	<b>2,475</b>	<b>7.1%</b>
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC)</b>					
18 MSBU PROGRAM	27,108	94,320	105,080	10,760	11.4%
<b>16024 MSBU LAKE OF THE WOODS(LM/AWC) Total</b>	<b>27,108</b>	<b>94,320</b>	<b>105,080</b>	<b>10,760</b>	<b>11.4%</b>

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>16025 MSBU MIRROR (LM/AWC)</b>					
18 MSBU PROGRAM	5,213	69,120	71,850	2,730	3.9%
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>5,213</b>	<b>69,120</b>	<b>71,850</b>	<b>2,730</b>	<b>3.9%</b>
<b>16026 MSBU SPRING (LM/AWC)</b>					
18 MSBU PROGRAM	48,587	178,200	164,200	(14,000)	-7.9%
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>48,587</b>	<b>178,200</b>	<b>164,200</b>	<b>(14,000)</b>	<b>-7.9%</b>
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC)</b>					
18 MSBU PROGRAM	3,193	54,095	55,470	1,375	2.5%
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>3,193</b>	<b>54,095</b>	<b>55,470</b>	<b>1,375</b>	<b>2.5%</b>
<b>16028 MSBU BURKETT (LM/AWC)</b>					
18 MSBU PROGRAM	1,753	58,940	61,175	2,235	3.8%
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>1,753</b>	<b>58,940</b>	<b>61,175</b>	<b>2,235</b>	<b>3.8%</b>
<b>16030 MSBU SWEETWATER COVE (LM/AWC)</b>					
18 MSBU PROGRAM	26,126	69,745	60,045	(9,700)	-13.9%
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>26,126</b>	<b>69,745</b>	<b>60,045</b>	<b>(9,700)</b>	<b>-13.9%</b>
<b>16031 MSBU LAKE ASHER AWC</b>					
18 MSBU PROGRAM	3,640	7,685	6,260	(1,425)	-18.5%
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>3,640</b>	<b>7,685</b>	<b>6,260</b>	<b>(1,425)</b>	<b>-18.5%</b>
<b>16032 MSBU ENGLISH ESTATES (LM/AWC)</b>					
18 MSBU PROGRAM	1,872	5,065	5,505	440	8.7%
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>1,872</b>	<b>5,065</b>	<b>5,505</b>	<b>440</b>	<b>8.7%</b>
<b>16033 MSBU GRACE LAKE (LM/AWC)</b>					
18 MSBU PROGRAM	18,055	14,675	21,700	7,025	47.9%
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>18,055</b>	<b>14,675</b>	<b>21,700</b>	<b>7,025</b>	<b>47.9%</b>
<b>16035 MSBU BUTTONWOOD POND (LM/AWC)</b>					
18 MSBU PROGRAM	1,332	9,970	10,650	680	6.8%
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>1,332</b>	<b>9,970</b>	<b>10,650</b>	<b>680</b>	<b>6.8%</b>
<b>16036 MSBU HOWELL LAKE (LM/AWC)</b>					
18 MSBU PROGRAM	28,704	263,085	126,425	(136,660)	-51.9%
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>28,704</b>	<b>263,085</b>	<b>126,425</b>	<b>(136,660)</b>	<b>-51.9%</b>
<b>16073 MSBU SYLVAN LAKE (AWC)</b>					
18 MSBU PROGRAM	0	0	43,840	43,840	
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>0</b>	<b>0</b>	<b>43,840</b>	<b>43,840</b>	
<b>21200 GENERAL REVENUE DEBT</b>					
18 CENTRAL CHARGES	1,548,432	1,542,509	1,544,013	1,504	0.1%
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>1,548,432</b>	<b>1,542,509</b>	<b>1,544,013</b>	<b>1,504</b>	<b>0.1%</b>
<b>21235 GENERAL REVENUE DEBT - 2014</b>					
18 CENTRAL CHARGES	1,639,200	1,641,450	1,637,200	(4,250)	-0.3%
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>1,639,200</b>	<b>1,641,450</b>	<b>1,637,200</b>	<b>(4,250)</b>	<b>-0.3%</b>
<b>21300 COUNTY SHARED REVENUE DEBT</b>					
18 CENTRAL CHARGES	1,741,494	1,745,724	1,744,188	(1,536)	-0.1%
<b>21300 COUNTY SHARED REVENUE DEBT Total</b>	<b>1,741,494</b>	<b>1,745,724</b>	<b>1,744,188</b>	<b>(1,536)</b>	<b>-0.1%</b>

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>22500 SALES TAX BONDS</b>					
18 CENTRAL CHARGES	4,982,475	4,987,575	4,982,800	(4,775)	-0.1%
<b>22500 SALES TAX BONDS Total</b>	<b>4,982,475</b>	<b>4,987,575</b>	<b>4,982,800</b>	<b>(4,775)</b>	<b>-0.1%</b>
<b>30600 INFRASTRUCTURE IMP OP FUND</b>					
01 TELECOMMUNICATIONS	450,766	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	577,136	592,000	14,864	2.6%
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>450,766</b>	<b>577,136</b>	<b>592,000</b>	<b>14,864</b>	<b>2.6%</b>
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK</b>					
04 PARKS & RECREATION	17,000	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	0	0	0	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK Total</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>32000 JAIL PROJECT/2005</b>					
07 FACILITIES	0	0	0	0	
<b>32000 JAIL PROJECT/2005 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>32100 NATURAL LANDS/TRAILS</b>					
04 GREENWAYS & NATURAL LANDS	72,914	50,909	45,714	(5,196)	-10.2%
04 PARKS & RECREATION	169,832	0	0	0	
07 CAPITAL PROJECTS DELIVERY	32,842	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	778,927	987,286	208,360	26.7%
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>275,588</b>	<b>829,836</b>	<b>1,033,000</b>	<b>203,164</b>	<b>24.5%</b>
<b>32200 COURTHOUSE PROJECTS FUND</b>					
07 FACILITIES	190,388	248,420	0	(248,420)	-100.0%
99-REVENUES-RESERVES-TRANSFERS	0	0	0	0	
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>190,388</b>	<b>248,420</b>	<b>0</b>	<b>(248,420)</b>	<b>-100.0%</b>
<b>40100 WATER AND SEWER FUND</b>					
07 FACILITIES	106,863	9,500	43,567	34,067	358.6%
08 ES BUSINESS OFFICE	2,768,230	3,239,694	2,153,643	(1,086,051)	-33.5%
08 UTILITIES ENGINEERING PROGR	16,554,776	19,647,773	20,013,811	366,037	1.9%
08 WASTEWATER OPERATIONS	12,362,212	15,081,718	15,233,085	151,367	1.0%
08 WATER OPERATIONS	37,264,169	14,751,689	15,515,008	763,319	5.2%
14 NETWORK & COMM SERVICES	0	37,122	31,569	(5,553)	-15.0%
99-REVENUES-RESERVES-TRANSFERS	11,281,258	40,035,748	41,215,486	1,179,738	2.9%
<b>40100 WATER AND SEWER FUND Total</b>	<b>80,337,508</b>	<b>92,803,243</b>	<b>94,206,168</b>	<b>1,402,925</b>	<b>1.5%</b>
<b>40102 CONNECTION FEES-WATER</b>					
08 UTILITIES ENGINEERING PROGR	501,500	505,000	505,000	0	0.0%
99-REVENUES-RESERVES-TRANSFERS	0	805,247	1,025,254	220,007	27.3%
<b>40102 CONNECTION FEES-WATER Total</b>	<b>501,500</b>	<b>1,310,247</b>	<b>1,530,254</b>	<b>220,007</b>	<b>16.8%</b>
<b>40103 CONNECTION FEES-SEWER</b>					
08 UTILITIES ENGINEERING PROGR	921,102	3,980,000	910,000	(3,070,000)	-77.1%
99-REVENUES-RESERVES-TRANSFERS	0	905,495	1,527,192	621,697	68.7%
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>921,102</b>	<b>4,885,495</b>	<b>2,437,192</b>	<b>(2,448,303)</b>	<b>-50.1%</b>
<b>40105 WATER &amp; SEWER BONDS, SERIES 20</b>					
08 UTILITIES ENGINEERING PROGR	551,279	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	15,152	0	(15,152)	-100.0%
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Total</b>	<b>551,279</b>	<b>15,152</b>	<b>0</b>	<b>(15,152)</b>	<b>-100.0%</b>
<b>40106 2010 BOND SERIES</b>					
08 UTILITIES ENGINEERING PROGR	713,408	0	0	0	



## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
99-REVENUES-RESERVES-TRANSFERS	0	16,212	0	(16,212)	-100.0%
<b>40106 2010 BOND SERIES Total</b>	<b>713,408</b>	<b>16,212</b>	<b>0</b>	<b>(16,212)</b>	<b>-100.0%</b>
<b>40107 WATER &amp; SEWER DEBT SERVICE RES</b>					
99-REVENUES-RESERVES-TRANSFERS	0	18,121,674	18,121,674	0	0.0%
<b>40107 WATER &amp; SEWER DEBT SERVICE RES Total</b>	<b>0</b>	<b>18,121,674</b>	<b>18,121,674</b>	<b>0</b>	<b>0.0%</b>
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM</b>					
08 UTILITIES ENGINEERING PROGR	7,013,082	23,224,000	19,659,271	(3,564,729)	-15.3%
08 WASTEWATER OPERATIONS	0	0	0	0	
08 WATER OPERATIONS	0	0	0	0	
99-REVENUES-RESERVES-TRANSFERS	0	2,836,187	3,055,909	219,722	7.7%
<b>40108 WATER &amp; SEWER CAPITAL IMPROVEM Total</b>	<b>7,013,082</b>	<b>26,060,187</b>	<b>22,715,180</b>	<b>(3,345,007)</b>	<b>-12.8%</b>
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B</b>					
08 UTILITIES ENGINEERING PROGR	(1,640,579)	0	0	0	
<b>40115 WATER &amp; SEWER BOND SER 2015A&amp;B Total</b>	<b>(1,640,579)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>40201 SOLID WASTE FUND</b>					
07 FACILITIES	22,999	0	0	0	
08 ES BUSINESS OFFICE	694,141	868,436	244,227	(624,209)	-71.9%
09 LANDFILL OPERATIONS PROGRAM	6,788,857	4,983,766	4,454,959	(528,807)	-10.6%
09 SW-COMPLIANCE & PROGRAM MAN	17,810,693	3,646,077	6,036,251	2,390,174	65.6%
09 TRANSFER STATION	3,942,870	4,440,907	3,967,332	(473,575)	-10.7%
14 NETWORK & COMM SERVICES	0	9,157	7,787	(1,370)	-15.0%
99-REVENUES-RESERVES-TRANSFERS	0	21,698,542	22,414,079	715,538	3.3%
<b>40201 SOLID WASTE FUND Total</b>	<b>29,259,561</b>	<b>35,646,885</b>	<b>37,124,635</b>	<b>1,477,750</b>	<b>4.1%</b>
<b>40204 LANDFILL MANAGEMENT ESCROW</b>					
99-REVENUES-RESERVES-TRANSFERS	0	21,464,016	21,848,260	384,244	1.8%
<b>40204 LANDFILL MANAGEMENT ESCROW Total</b>	<b>0</b>	<b>21,464,016</b>	<b>21,848,260</b>	<b>384,244</b>	<b>1.8%</b>
<b>50100 PROPERTY/CASUALTY INSURANCE FU</b>					
18 RISK MANAGEMENT	1,917,203	2,430,098	2,292,283	(137,815)	-5.7%
99-REVENUES-RESERVES-TRANSFERS	0	5,392,313	5,720,930	328,617	6.1%
<b>50100 PROPERTY/CASUALTY INSURANCE FU Total</b>	<b>1,917,203</b>	<b>7,822,411</b>	<b>8,013,213</b>	<b>190,802</b>	<b>2.4%</b>
<b>50200 WORKERS COMPENSATION FUND</b>					
18 RISK MANAGEMENT	2,588,046	2,675,210	2,888,070	212,860	8.0%
99-REVENUES-RESERVES-TRANSFERS	0	5,040,111	5,218,975	178,864	3.5%
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>2,588,046</b>	<b>7,715,321</b>	<b>8,107,045</b>	<b>391,724</b>	<b>5.1%</b>
<b>50300 HEALTH INSURANCE FUND</b>					
01 BENEFITS	23,717,262	24,548,026	30,738,886	6,190,861	25.2%
99-REVENUES-RESERVES-TRANSFERS	0	6,833,960	6,963,114	129,153	1.9%
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>23,717,262</b>	<b>31,381,986</b>	<b>37,702,000</b>	<b>6,320,014</b>	<b>20.1%</b>
<b>60301 BOCC AGENCY FUND</b>					
04 GREENWAYS & NATURAL LANDS	1,861	0	0	0	
04 LEISURE BUSINESS OFFICE	0	18,000	38,000	20,000	111.1%
<b>60301 BOCC AGENCY FUND Total</b>	<b>1,861</b>	<b>18,000</b>	<b>38,000</b>	<b>20,000</b>	<b>111.1%</b>
<b>60302 PUBLIC SAFETY</b>					
05 EMS/FIRE/RESCUE	0	0	0	0	
<b>60302 PUBLIC SAFETY Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60303 LIBRARIES-DESIGNATED</b>					

## EXPENDITURE SUMMARY BY FUND / PROGRAM

(INCLUDES INTERNAL CHARGES & CONTRAS)	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
04 LIBRARY SERVICES	31,269	50,000	50,000	0	0.0%
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>31,269</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.0%</b>
<b>60304 ANIMAL CONTROL</b>					
01 ANIMAL SERVICES	38,249	150,925	20,000	(130,925)	-86.7%
<b>60304 ANIMAL CONTROL Total</b>	<b>38,249</b>	<b>150,925</b>	<b>20,000</b>	<b>(130,925)</b>	<b>-86.7%</b>
<b>60305 HISTORICAL COMMISSION</b>					
04 PARKS & RECREATION	0	1,000	24,000	23,000	2300.0%
<b>60305 HISTORICAL COMMISSION Total</b>	<b>0</b>	<b>1,000</b>	<b>24,000</b>	<b>23,000</b>	<b>2300.0%</b>
<b>60307 4-H COUNSEL COOP EXTENSION</b>					
04 EXTENSION SERVICE	0	0	0	0	
<b>60307 4-H COUNSEL COOP EXTENSION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60308 ADULT DRUG COURT</b>					
03 JUDICIAL	8,500	0	0	0	
<b>60308 ADULT DRUG COURT Total</b>	<b>8,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
04 EXTENSION SERVICE	1,981	0	0	0	
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>1,981</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60311 SEM CO EXPRESSWAY AUTHORITY</b>					
99-REVENUES-RESERVES-TRANSFERS	6	0	0	0	
<b>60311 SEM CO EXPRESSWAY AUTHORITY Total</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Grand Total</b>	<b>558,424,644</b>	<b>793,047,888</b>	<b>838,057,992</b>	<b>45,010,104</b>	<b>5.7%</b>

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>00100 GENERAL FUND</b>					
<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>223,936,837</b>	<b>227,351,481</b>	<b>236,299,137</b>	<b>8,947,656</b>	<b>3.9%</b>
310 TAXES	156,926,631	168,342,866	181,019,832	12,676,966	7.5%
320 PERMITS FEES & SPECIAL ASM	144,126	157,000	126,500	(30,500)	-19.4%
330 INTERGOVERNMENTAL REVENUE	38,228,000	38,088,500	38,932,150	843,650	2.2%
340 CHARGES FOR SERVICES	14,242,810	14,628,056	10,771,250	(3,856,806)	-26.4%
350 JUDGEMENTS FINES & FORFEIT	863,618	1,005,500	907,500	(98,000)	-9.7%
360 MISCELLANEOUS REVENUES	4,086,917	3,515,344	3,389,000	(126,344)	-3.6%
380 OTHER SOURCES	9,444,735	1,614,215	1,152,905	(461,310)	-28.6%
<b>02 USES</b>	<b>216,310,188</b>	<b>227,267,043</b>	<b>238,791,928</b>	<b>11,524,885</b>	<b>5.1%</b>
510 PERSONNEL SERVICES	32,654,938	37,082,699	41,710,277	4,627,577	12.5%
530 OPERATING EXPENDITURES	29,758,074	32,513,828	34,667,841	2,154,012	6.6%
540 INTERNAL SERVICE CHARGES	15,853,622	15,502,451	18,349,716	2,847,265	18.4%
550 COST ALLOCATION (CONTRA)	(31,798,301)	(34,581,759)	(38,171,758)	(3,589,999)	10.4%
560 CAPITAL OUTLAY	5,596,180	3,814,634	2,761,774	(1,052,860)	-27.6%
570 DEBT SERVICE	0	0	0	0	
580 GRANTS & AIDS	9,429,929	8,611,168	9,341,661	730,493	8.5%
590 INTERFUND TRANSFERS OUT	17,087,841	18,172,730	21,085,922	2,913,192	16.0%
596 TRANSFERS TO CONSTITUTIONA	137,727,907	146,151,291	149,046,496	2,895,204	2.0%
<b>CHANGE IN FUND Total</b>	<b>7,626,649</b>	<b>84,438</b>	<b>(2,492,791)</b>	<b>(2,577,229)</b>	<b>-3052.2%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(58,046,273)</b>	<b>(49,400,000)</b>	<b>8,646,273</b>	<b>-14.9%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>58,130,711</b>	<b>46,907,209</b>	<b>(11,223,502)</b>	<b>-19.3%</b>
<b>00100 GENERAL FUND Total</b>	<b>7,626,649</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>-964.5%</b>

Fund balance reduced 15% due to a one-time \$7M purchase of radios for Public Safety in FY19.

### 00101 POLICE EDUCATION FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>170,025</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0.0%</b>
340 CHARGES FOR SERVICES	145,400	150,000	150,000	0	0.0%
360 MISCELLANEOUS REVENUES	1,383	0	0	0	
380 OTHER SOURCES	23,242	0	0	0	
<b>02 USES</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0.0%</b>
530 OPERATING EXPENDITURES	0	0	0	0	
596 TRANSFERS TO CONSTITUTIONA	150,000	150,000	150,000	0	0.0%
<b>CHANGE IN FUND Total</b>	<b>20,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>00101 POLICE EDUCATION FUND Total</b>	<b>20,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 00103 NATURAL LAND ENDOWMENT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>79,632</b>	<b>49,700</b>	<b>70,000</b>	<b>20,300</b>	<b>40.8%</b>
330 INTERGOVERNMENTAL REVENUE	0	0	0	0	
340 CHARGES FOR SERVICES	54,219	35,000	50,000	15,000	42.9%
360 MISCELLANEOUS REVENUES	25,413	14,700	20,000	5,300	36.1%
<b>02 USES</b>	<b>140,373</b>	<b>276,980</b>	<b>183,980</b>	<b>(93,000)</b>	<b>-33.6%</b>
510 PERSONNEL SERVICES	0	0	0	0	
530 OPERATING EXPENDITURES	140,373	183,980	183,980	0	0.0%
540 INTERNAL SERVICE CHARGES	0	0	0	0	
560 CAPITAL OUTLAY	0	93,000	0	(93,000)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>(60,741)</b>	<b>(227,280)</b>	<b>(113,980)</b>	<b>113,300</b>	<b>-49.9%</b>

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
399 FUND BALANCE	0	(650,422)	(490,000)	160,422	-24.7%
599 RESERVES	0	423,142	376,020	(47,122)	-11.1%
<b>00103 NATURAL LAND ENDOWMENT FUND Total</b>	<b>(60,741)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance in the reduced 25% due to a planned capital expenditures in FY19.

### 00104 BOATING IMPROVEMENT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>92,674</b>	<b>85,000</b>	<b>85,000</b>	<b>0</b>	<b>0.0%</b>
330 INTERGOVERNMENTAL REVENUE	85,056	85,000	85,000	0	0.0%
360 MISCELLANEOUS REVENUES	7,618	0	0	0	
<b>02 USES</b>	<b>12,399</b>	<b>187,500</b>	<b>0</b>	<b>(187,500)</b>	<b>-100.0%</b>
560 CAPITAL OUTLAY	12,399	187,500	0	(187,500)	-100.0%
580 GRANTS & AIDS	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>80,275</b>	<b>(102,500)</b>	<b>85,000</b>	<b>187,500</b>	<b>-182.9%</b>
399 FUND BALANCE	0	(205,174)	(228,000)	(22,826)	11.1%
599 RESERVES	0	102,674	313,000	210,326	204.8%
<b>00104 BOATING IMPROVEMENT FUND Total</b>	<b>80,275</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increased 11% due for planned future capital expenditures.

### 00108 FACILITIES MAINTENANCE FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>610,160</b>	<b>164,800</b>	<b>2,071,908</b>	<b>1,907,108</b>	<b>1157.2%</b>
360 MISCELLANEOUS REVENUES	10,160	0	0	0	
380 OTHER SOURCES	600,000	164,800	2,071,908	1,907,108	1157.2%
<b>02 USES</b>	<b>875,340</b>	<b>231,900</b>	<b>2,198,908</b>	<b>1,967,008</b>	<b>848.2%</b>
530 OPERATING EXPENDITURES	875,340	158,100	1,245,862	1,087,762	688.0%
560 CAPITAL OUTLAY	0	73,800	953,046	879,246	1191.4%
<b>CHANGE IN FUND Total</b>	<b>(265,180)</b>	<b>(67,100)</b>	<b>(127,000)</b>	<b>(59,900)</b>	<b>89.3%</b>
399 FUND BALANCE	0	(183,988)	(127,000)	56,988	-31.0%
599 RESERVES	0	116,888	0	(116,888)	-100.0%
<b>00108 FACILITIES MAINTENANCE FUND Total</b>	<b>(265,180)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

The Facilities Maintenance Fund is a sub-fund that does not carry large fund balances. The 31% reduction is immaterial.

### 00109 FLEET REPLACEMENT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>35,421</b>	<b>1,918,476</b>	<b>816,179</b>	<b>(1,102,297)</b>	<b>-57.5%</b>
360 MISCELLANEOUS REVENUES	35,421	0	0	0	
380 OTHER SOURCES	0	1,918,476	816,179	(1,102,297)	-57.5%
<b>02 USES</b>	<b>242,078</b>	<b>1,890,923</b>	<b>1,154,179</b>	<b>(736,744)</b>	<b>-39.0%</b>
530 OPERATING EXPENDITURES	0	0	0	0	
560 CAPITAL OUTLAY	242,078	1,890,923	1,154,179	(736,744)	-39.0%
<b>CHANGE IN FUND Total</b>	<b>(206,657)</b>	<b>27,553</b>	<b>(338,000)</b>	<b>(365,553)</b>	<b>-1326.7%</b>
399 FUND BALANCE	0	(254,775)	(338,000)	(83,225)	32.7%
599 RESERVES	0	282,328	0	(282,328)	-100.0%
<b>00109 FLEET REPLACEMENT FUND Total</b>	<b>(206,657)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

The Fleet Replacement Fund is a sub-fund that does not carry large fund balances. The 32% increase is immaterial.

### 00110 ADULT DRUG COURT GRANT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>385,279</b>	<b>443,321</b>	<b>439,482</b>	<b>(3,839)</b>	<b>-0.9%</b>
330 INTERGOVERNMENTAL REVENUE	385,279	443,321	439,482	(3,839)	-0.9%
<b>02 USES</b>	<b>385,279</b>	<b>443,321</b>	<b>439,482</b>	<b>(3,839)</b>	<b>-0.9%</b>
510 PERSONNEL SERVICES	90,894	0	0	0	
530 OPERATING EXPENDITURES	245,828	270,051	294,215	24,164	8.9%

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
540 INTERNAL SERVICE CHARGES	48,557	173,270	145,267	(28,003)	-16.2%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>00110 ADULT DRUG COURT GRANT FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 00111 TECHNOLOGY REPLACEMENT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>257,411</b>	<b>250,000</b>	<b>535,507</b>	<b>285,507</b>	<b>114.2%</b>
340 CHARGES FOR SERVICES	500	0	169,594	169,594	
360 MISCELLANEOUS REVENUES	6,911	0	0	0	
380 OTHER SOURCES	250,000	250,000	365,913	115,913	46.4%
<b>02 USES</b>	<b>(24,064)</b>	<b>262</b>	<b>537,323</b>	<b>537,061</b>	
530 OPERATING EXPENDITURES	514,706	474,514	1,250,667	776,153	163.6%
540 INTERNAL SERVICE CHARGES	0	0	0	0	
550 COST ALLOCATION (CONTRA)	(590,909)	(574,291)	(843,344)	(269,053)	46.8%
560 CAPITAL OUTLAY	52,139	100,039	130,000	29,961	29.9%
<b>CHANGE IN FUND Total</b>	<b>281,475</b>	<b>249,738</b>	<b>(1,816)</b>	<b>(251,554)</b>	<b>-100.7%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(507,396)</b>	<b>(1,816)</b>	<b>505,580</b>	<b>-99.6%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>757,134</b>	<b>0</b>	<b>(757,134)</b>	<b>-100.0%</b>
<b>00111 TECHNOLOGY REPLACEMENT FUND Total</b>	<b>281,475</b>	<b>0</b>	<b>0</b>	<b>0</b>	

The Tech Replacement Fund is a sub-fund that does not carry large fund balances. The 99% reduction is immaterial.

### 00112 MAJOR PROJECTS FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,495,797</b>	<b>663,739</b>	<b>564,446</b>	<b>(99,293)</b>	<b>-15.0%</b>
330 INTERGOVERNMENTAL REVENUE	0	0	0	0	
360 MISCELLANEOUS REVENUES	413	0	0	0	
380 OTHER SOURCES	1,495,384	663,739	564,446	(99,293)	-15.0%
<b>02 USES</b>	<b>544,634</b>	<b>663,739</b>	<b>564,446</b>	<b>(99,293)</b>	<b>-15.0%</b>
510 PERSONNEL SERVICES	11,289	0	0	0	
530 OPERATING EXPENDITURES	155,608	0	0	0	
560 CAPITAL OUTLAY	377,737	663,739	564,446	(99,293)	-15.0%
580 GRANTS & AIDS	0	0	0	0	
596 TRANSFERS TO CONSTITUTIONA	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>951,163</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>00112 MAJOR PROJECTS FUND Total</b>	<b>951,163</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 10101 TRANSPORTATION TRUST FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>17,078,627</b>	<b>17,624,899</b>	<b>18,352,560</b>	<b>727,661</b>	<b>4.1%</b>
310 TAXES	9,756,279	10,170,333	10,053,982	(116,351)	-1.1%
330 INTERGOVERNMENTAL REVENUE	5,710,884	5,867,000	5,935,000	68,000	1.2%
340 CHARGES FOR SERVICES	1,399,794	1,537,566	1,476,439	(61,127)	-4.0%
360 MISCELLANEOUS REVENUES	167,642	50,000	50,000	0	0.0%
380 OTHER SOURCES	44,028	0	837,139	837,139	
<b>02 USES</b>	<b>16,737,014</b>	<b>19,228,810</b>	<b>22,681,379</b>	<b>3,452,569</b>	<b>18.0%</b>
510 PERSONNEL SERVICES	11,629,150	13,471,786	13,439,119	(32,667)	-0.2%
530 OPERATING EXPENDITURES	3,978,414	4,830,482	5,833,315	1,002,833	20.8%
540 INTERNAL SERVICE CHARGES	4,314,123	3,935,670	4,285,284	349,614	8.9%
550 COST ALLOCATION (CONTRA)	(3,664,749)	(4,260,061)	(4,396,657)	(136,596)	3.2%
560 CAPITAL OUTLAY	445,378	1,221,900	3,489,036	2,267,136	185.5%

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
580 GRANTS & AIDS	7,514	0	0	0	
590 INTERFUND TRANSFERS OUT	0	0	0	0	
596 TRANSFERS TO CONSTITUTIONA	27,185	29,033	31,283	2,249	7.7%
<b>CHANGE IN FUND Total</b>	<b>341,613</b>	<b>(1,603,911)</b>	<b>(4,328,819)</b>	<b>(2,724,908)</b>	<b>169.9%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(5,575,511)</b>	<b>(4,328,819)</b>	<b>1,246,692</b>	<b>-22.4%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>3,971,600</b>	<b>0</b>	<b>(3,971,600)</b>	<b>-100.0%</b>
<b>10101 TRANSPORTATION TRUST FUND Total</b>	<b>341,613</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>-278.3%</b>

Fund alance in Transportation Tust has been used to balance operations. Future transfers from other funds have been forecasted as revenues and expenditures are discussed.

### 10102 NINTH-CENT FUEL TAX FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>6,929,031</b>	<b>7,240,619</b>	<b>8,686,362</b>	<b>1,445,743</b>	<b>20.0%</b>
310 TAXES	2,284,843	2,305,000	2,300,000	(5,000)	-0.2%
380 OTHER SOURCES	4,644,188	4,935,619	6,386,362	1,450,743	29.4%
<b>02 USES</b>	<b>6,924,779</b>	<b>7,240,619</b>	<b>8,686,362</b>	<b>1,445,743</b>	<b>20.0%</b>
530 OPERATING EXPENDITURES	0	0	0	0	
580 GRANTS & AIDS	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
<b>CHANGE IN FUND Total</b>	<b>4,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>10102 NINTH-CENT FUEL TAX FUND Total</b>	<b>4,252</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 10400 BUILDING PROGRAM

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>5,526,385</b>	<b>4,665,000</b>	<b>5,134,000</b>	<b>469,000</b>	<b>10.1%</b>
320 PERMITS FEES & SPECIAL ASM	4,640,223	4,025,000	4,040,000	15,000	0.4%
340 CHARGES FOR SERVICES	591,040	356,000	785,000	429,000	120.5%
360 MISCELLANEOUS REVENUES	295,122	284,000	309,000	25,000	8.8%
<b>02 USES</b>	<b>3,841,849</b>	<b>6,144,863</b>	<b>5,463,884</b>	<b>(680,979)</b>	<b>-11.1%</b>
510 PERSONNEL SERVICES	3,177,940	4,207,903	4,287,292	79,389	1.9%
530 OPERATING EXPENDITURES	127,289	376,409	386,566	10,157	2.7%
540 INTERNAL SERVICE CHARGES	465,096	660,465	735,565	75,101	11.4%
560 CAPITAL OUTLAY	71,525	125,872	54,461	(71,411)	-56.7%
590 INTERFUND TRANSFERS OUT	0	774,215	0	(774,215)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>1,684,536</b>	<b>(1,479,863)</b>	<b>(329,884)</b>	<b>1,149,979</b>	<b>-77.7%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(3,143,992)</b>	<b>(3,400,000)</b>	<b>(256,008)</b>	<b>8.1%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>1,664,129</b>	<b>3,070,116</b>	<b>1,405,987</b>	<b>84.5%</b>
<b>10400 BUILDING PROGRAM Total</b>	<b>1,684,536</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>300.0%</b>

### 11000 TOURISM PARKS 1,2,3 CENT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>3,524,385</b>	<b>3,360,000</b>	<b>3,420,000</b>	<b>60,000</b>	<b>1.8%</b>
310 TAXES	3,478,592	3,360,000	3,420,000	60,000	1.8%
360 MISCELLANEOUS REVENUES	45,793	0	0	0	
<b>02 USES</b>	<b>2,120,151</b>	<b>2,801,511</b>	<b>2,873,341</b>	<b>71,829</b>	<b>2.6%</b>
510 PERSONNEL SERVICES	30,475	43,176	47,144	3,968	9.2%
530 OPERATING EXPENDITURES	61,508	90,387	90,387	0	0.0%
540 INTERNAL SERVICE CHARGES	18,820	65,665	8,902	(56,763)	-86.4%
560 CAPITAL OUTLAY	0	0	372,375	372,375	
570 DEBT SERVICE	45,149	305,833	56,000	(249,833)	-81.7%
580 GRANTS & AIDS	325,000	355,000	390,500	35,500	10.0%



## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
590 INTERFUND TRANSFERS OUT	1,639,200	1,941,450	1,908,033	(33,417)	-1.7%
<b>CHANGE IN FUND Total</b>	<b>1,404,233</b>	<b>558,489</b>	<b>546,659</b>	<b>(11,829)</b>	<b>-2.1%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(2,347,291)</b>	<b>(3,200,000)</b>	<b>(852,709)</b>	<b>36.3%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>2,905,780</b>	<b>3,746,659</b>	<b>840,880</b>	<b>28.9%</b>
<b>11000 TOURISM PARKS 1,2,3 CENT FUND Total</b>	<b>1,404,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-100.0%</b>

Fund balance increase due to structural surplus in Toursim funds while future Capital projects are discussed.

### 11001 TOURISM SPORTS 4 & 6 CENT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,347,417</b>	<b>2,242,500</b>	<b>2,282,500</b>	<b>40,000</b>	<b>1.8%</b>
310 TAXES	2,319,061	2,240,000	2,280,000	40,000	1.8%
360 MISCELLANEOUS REVENUES	28,356	2,500	2,500	0	0.0%
<b>02 USES</b>	<b>1,936,805</b>	<b>2,335,066</b>	<b>2,770,343</b>	<b>435,277</b>	<b>18.6%</b>
510 PERSONNEL SERVICES	450,135	550,876	654,210	103,334	18.8%
530 OPERATING EXPENDITURES	1,447,319	1,682,599	1,810,596	127,997	7.6%
540 INTERNAL SERVICE CHARGES	39,351	101,591	105,537	3,946	3.9%
560 CAPITAL OUTLAY	0	0	0	0	
580 GRANTS & AIDS	0	0	200,000	200,000	
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>410,612</b>	<b>(92,566)</b>	<b>(487,843)</b>	<b>(395,277)</b>	<b>427.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(1,534,582)</b>	<b>(1,750,000)</b>	<b>(215,418)</b>	<b>14.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>1,442,016</b>	<b>1,262,157</b>	<b>(179,859)</b>	<b>-12.5%</b>
<b>11001 TOURISM SPORTS 4 &amp; 6 CENT FUND Total</b>	<b>410,612</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	

Fund balance increase due to structural surplus in Toursim funds while future Capital projects are discussed.

### 11200 FIRE PROTECTION FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>64,750,749</b>	<b>66,331,065</b>	<b>71,593,049</b>	<b>5,261,984</b>	<b>7.9%</b>
310 TAXES	55,339,636	59,021,065	63,367,824	4,346,759	7.4%
320 PERMITS FEES & SPECIAL ASM	29,520	0	0	0	
330 INTERGOVERNMENTAL REVENUE	151,474	120,000	120,000	0	0.0%
340 CHARGES FOR SERVICES	7,244,399	6,160,000	7,170,225	1,010,225	16.4%
360 MISCELLANEOUS REVENUES	729,523	980,000	875,000	(105,000)	-10.7%
380 OTHER SOURCES	1,256,197	50,000	60,000	10,000	20.0%
<b>02 USES</b>	<b>55,174,627</b>	<b>64,472,416</b>	<b>70,389,023</b>	<b>5,916,607</b>	<b>9.2%</b>
510 PERSONNEL SERVICES	42,323,350	47,574,108	50,984,416	3,410,308	7.2%
530 OPERATING EXPENDITURES	5,010,233	5,154,505	5,710,734	556,229	10.8%
540 INTERNAL SERVICE CHARGES	6,141,785	6,677,337	7,158,669	481,332	7.2%
560 CAPITAL OUTLAY	412,205	3,995,766	4,775,835	780,069	19.5%
580 GRANTS & AIDS	440,145	48,360	290,414	242,054	500.5%
590 INTERFUND TRANSFERS OUT	0	0	365,913	365,913	
596 TRANSFERS TO CONSTITUTIONA	846,908	1,022,340	1,103,042	80,702	7.9%
<b>CHANGE IN FUND Total</b>	<b>9,576,122</b>	<b>1,858,649</b>	<b>1,204,026</b>	<b>(654,623)</b>	<b>-35.2%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(19,207,945)</b>	<b>(17,200,000)</b>	<b>2,007,945</b>	<b>-10.5%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>21,066,594</b>	<b>18,404,026</b>	<b>(2,662,568)</b>	<b>-12.6%</b>
<b>11200 FIRE PROTECTION FUND Total</b>	<b>9,576,122</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>-80.1%</b>

### 11201 FIRE PROT FUND-REPLACE & RENEW

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,067</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	1,067	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
560 CAPITAL OUTLAY	0	0	0	0	
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>1,067</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11201 FIRE PROT FUND-REPLACE &amp; RENEW Total</b>	<b>1,067</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11207 FIRE PROTECT FUND-CASSELBERRY

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>4,161,692</b>	<b>4,731,955</b>	<b>5,004,659</b>	<b>272,704</b>	<b>5.8%</b>
310 TAXES	3,430,111	4,074,255	4,352,225	277,970	6.8%
320 PERMITS FEES & SPECIAL ASM	1,674	0	0	0	
330 INTERGOVERNMENTAL REVENUE	23,850	19,800	15,000	(4,800)	-24.2%
340 CHARGES FOR SERVICES	692,248	616,900	636,434	19,534	3.2%
360 MISCELLANEOUS REVENUES	13,810	21,000	1,000	(20,000)	-95.2%
<b>02 USES</b>	<b>4,160,019</b>	<b>4,731,955</b>	<b>5,004,659</b>	<b>272,704</b>	<b>5.8%</b>
510 PERSONNEL SERVICES	3,391,028	3,839,362	4,267,194	427,833	11.1%
530 OPERATING EXPENDITURES	341,245	277,098	299,776	22,678	8.2%
540 INTERNAL SERVICE CHARGES	421,071	555,706	417,689	(138,017)	-24.8%
560 CAPITAL OUTLAY	6,675	59,789	20,000	(39,789)	-66.5%
<b>CHANGE IN FUND Total</b>	<b>1,674</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-450.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>599 RESERVES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11207 FIRE PROTECT FUND-CASSELBERRY Total</b>	<b>1,674</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-450.0%</b>

### 11400 COURT SUPP TECH FEE (ARTV)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>731,132</b>	<b>919,086</b>	<b>1,136,210</b>	<b>217,124</b>	<b>23.6%</b>
340 CHARGES FOR SERVICES	723,356	715,000	720,000	5,000	0.7%
360 MISCELLANEOUS REVENUES	7,776	0	0	0	
380 OTHER SOURCES	0	204,086	416,210	212,124	103.9%
<b>02 USES</b>	<b>985,589</b>	<b>1,111,177</b>	<b>1,136,210</b>	<b>25,033</b>	<b>2.3%</b>
510 PERSONNEL SERVICES	340,896	359,165	374,742	15,577	4.3%
530 OPERATING EXPENDITURES	566,015	609,590	613,028	3,438	0.6%
540 INTERNAL SERVICE CHARGES	0	0	0	0	
560 CAPITAL OUTLAY	14,898	78,642	84,660	6,018	7.7%
580 GRANTS & AIDS	63,780	63,780	63,780	0	0.0%
<b>CHANGE IN FUND Total</b>	<b>(254,457)</b>	<b>(192,091)</b>	<b>(0)</b>	<b>192,091</b>	<b>-100.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(304,939)</b>	<b>0</b>	<b>304,939</b>	<b>-100.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>112,848</b>	<b>0</b>	<b>(112,848)</b>	<b>-100.0%</b>
<b>11400 COURT SUPP TECH FEE (ARTV) Total</b>	<b>(254,457)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>-212.5%</b>

Fund balance in Article V Fund has been used to balance operations. Future transfers from other funds have been forecasted as revenues and expenditures are discussed.

### 11500 1991 INFRASTRUCTURE SALES TAX

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,556,000</b>	<b>600,000</b>	<b>300,000</b>	<b>(300,000)</b>	<b>-50.0%</b>
360 MISCELLANEOUS REVENUES	1,556,000	600,000	300,000	(300,000)	-50.0%
<b>02 USES</b>	<b>7,931,867</b>	<b>220,000</b>	<b>6,953,837</b>	<b>6,733,837</b>	<b>3060.8%</b>
530 OPERATING EXPENDITURES	0	220,000	0	(220,000)	-100.0%
560 CAPITAL OUTLAY	6,120,023	0	6,953,837	6,953,837	
580 GRANTS & AIDS	1,811,844	0	0	0	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>CHANGE IN FUND Total</b>	<b>(6,375,867)</b>	<b>380,000</b>	<b>(6,653,837)</b>	<b>(7,033,837)</b>	<b>-1851.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(12,159,078)</b>	<b>(14,000,000)</b>	<b>(1,840,922)</b>	<b>15.1%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>12,539,078</b>	<b>7,346,163</b>	<b>(5,192,915)</b>	<b>-41.4%</b>
<b>11500 1991 INFRASTRUCTURE SALES TAX Total</b>	<b>(6,375,867)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increase due to closeout of completed projects and higher than anticipated interest revenues.

### 11541 2001 INFRASTRUCTURE SALES TAX

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>998,251</b>	<b>700,000</b>	<b>300,000</b>	<b>(400,000)</b>	<b>-57.1%</b>
330 INTERGOVERNMENTAL REVENUE	369,449	0	0	0	
360 MISCELLANEOUS REVENUES	628,657	700,000	300,000	(400,000)	-57.1%
380 OTHER SOURCES	145	0	0	0	
<b>02 USES</b>	<b>10,922,307</b>	<b>264,640</b>	<b>66,000</b>	<b>(198,640)</b>	<b>-75.1%</b>
530 OPERATING EXPENDITURES	303,399	64,640	66,000	1,360	2.1%
560 CAPITAL OUTLAY	10,712,936	200,000	0	(200,000)	-100.0%
580 GRANTS & AIDS	(94,028)	0	0	0	
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(9,924,056)</b>	<b>435,360</b>	<b>234,000</b>	<b>(201,360)</b>	<b>-46.3%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(3,491,472)</b>	<b>(7,000,000)</b>	<b>(3,508,528)</b>	<b>100.5%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>3,926,832</b>	<b>7,234,000</b>	<b>3,307,168</b>	<b>84.2%</b>
<b>11541 2001 INFRASTRUCTURE SALES TAX Total</b>	<b>(9,924,056)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increase due to closeout of completed projects and higher than anticipated interest revenues.

### 11560 2014 INFRASTRUCTURE SALES TAX

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>43,248,703</b>	<b>43,611,000</b>	<b>44,700,000</b>	<b>1,089,000</b>	<b>2.5%</b>
310 TAXES	42,533,761	42,411,000	43,600,000	1,189,000	2.8%
360 MISCELLANEOUS REVENUES	714,942	1,200,000	1,100,000	(100,000)	-8.3%
<b>02 USES</b>	<b>23,295,978</b>	<b>38,300,461</b>	<b>54,139,624</b>	<b>15,839,163</b>	<b>41.4%</b>
530 OPERATING EXPENDITURES	664,871	50,000	0	(50,000)	-100.0%
540 INTERNAL SERVICE CHARGES	0	4,260,061	4,396,657	136,596	3.2%
560 CAPITAL OUTLAY	18,256,376	26,290,400	49,742,967	23,452,567	89.2%
580 GRANTS & AIDS	4,374,731	7,700,000	0	(7,700,000)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>19,952,725</b>	<b>5,310,539</b>	<b>(9,439,624)</b>	<b>(14,750,163)</b>	<b>-277.8%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(8,072,293)</b>	<b>(32,730,000)</b>	<b>(24,657,707)</b>	<b>305.5%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>13,382,832</b>	<b>23,290,376</b>	<b>9,907,544</b>	<b>74.0%</b>
<b>11560 2014 INFRASTRUCTURE SALES TAX Total</b>	<b>19,952,725</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increase as new Sales Tax Revenues are collected for planned projects.

### 11641 PUBLIC WORKS-INTERLOCAL AGREEM

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>39,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	36,240	0	0	0	
360 MISCELLANEOUS REVENUES	3,469	0	0	0	
<b>02 USES</b>	<b>36,385</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	24,255	0	0	0	
560 CAPITAL OUTLAY	11,986	0	0	0	
590 INTERFUND TRANSFERS OUT	145	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>3,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11641 PUBLIC WORKS-INTERLOCAL AGREEM Total</b>	<b>3,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11800 EMS TRUST FUND

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>38,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	38,915	0	0	0	
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>38,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	0	0	0	0	
560 CAPITAL OUTLAY	38,915	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11800 EMS TRUST FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11901 COMMUNITY DEVELOPMEN BLK GRANT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,706,327</b>	<b>1,906,512</b>	<b>1,953,684</b>	<b>47,172</b>	<b>2.5%</b>
330 INTERGOVERNMENTAL REVENUE	1,706,327	1,906,512	1,953,684	47,172	2.5%
380 OTHER SOURCES	0	0	0	0	
<b>02 USES</b>	<b>1,706,327</b>	<b>1,906,512</b>	<b>1,953,684</b>	<b>47,172</b>	<b>2.5%</b>
530 OPERATING EXPENDITURES	49,316	101,302	89,612	(11,690)	-11.5%
540 INTERNAL SERVICE CHARGES	237,178	280,000	280,000	0	0.0%
560 CAPITAL OUTLAY	115,482	0	21,125	21,125	
580 GRANTS & AIDS	1,304,351	1,525,210	1,562,947	37,737	2.5%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11901 COMMUNITY DEVELOPMEN BLK GRANT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11902 HOME PROGRAM GRANT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>637,181</b>	<b>734,777</b>	<b>751,228</b>	<b>16,451</b>	<b>2.2%</b>
330 INTERGOVERNMENTAL REVENUE	637,181	734,777	751,228	16,451	2.2%
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>637,181</b>	<b>734,777</b>	<b>751,228</b>	<b>16,451</b>	<b>2.2%</b>
530 OPERATING EXPENDITURES	18,852	21,477	17,922	(3,555)	-16.6%
540 INTERNAL SERVICE CHARGES	23,362	52,000	104,000	52,000	100.0%
580 GRANTS & AIDS	594,967	661,300	629,306	(31,994)	-4.8%
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11902 HOME PROGRAM GRANT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11904 EMERGENCY SHELTER GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>156,410</b>	<b>149,759</b>	<b>161,772</b>	<b>12,013</b>	<b>8.0%</b>
330 INTERGOVERNMENTAL REVENUE	156,397	149,759	161,772	12,013	8.0%
360 MISCELLANEOUS REVENUES	13	0	0	0	
<b>02 USES</b>	<b>156,397</b>	<b>149,759</b>	<b>161,772</b>	<b>12,013</b>	<b>8.0%</b>
530 OPERATING EXPENDITURES	1,216	3,231	3,231	0	0.0%
540 INTERNAL SERVICE CHARGES	0	8,000	8,000	0	0.0%
580 GRANTS & AIDS	155,181	138,528	150,541	12,013	8.7%
<b>CHANGE IN FUND Total</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11904 EMERGENCY SHELTER GRANTS Total</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11905 COMMUNITY SVC BLOCK GRANT</b>					
<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>350,381</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>0.0%</b>
330 INTERGOVERNMENTAL REVENUE	350,381	30,000	30,000	0	0.0%
<b>02 USES</b>	<b>350,381</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>0.0%</b>
510 PERSONNEL SERVICES	44,724	0	0	0	
530 OPERATING EXPENDITURES	74,983	0	0	0	
540 INTERNAL SERVICE CHARGES	18,437	30,000	30,000	0	0.0%
580 GRANTS & AIDS	212,238	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11905 COMMUNITY SVC BLOCK GRANT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11908 DISASTER PREPAREDNESS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>304,490</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	304,490	0	0	0	
<b>02 USES</b>	<b>254,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	
510 PERSONNEL SERVICES	34,648	0	0	0	
530 OPERATING EXPENDITURES	182,987	0	0	0	
560 CAPITAL OUTLAY	36,704	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>50,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11908 DISASTER PREPAREDNESS Total</b>	<b>50,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11909 MOSQUITO CONTROL GRANT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>474,719</b>	<b>41,646</b>	<b>41,646</b>	<b>0</b>	<b>0.0%</b>
330 INTERGOVERNMENTAL REVENUE	473,820	41,646	41,646	0	0.0%
360 MISCELLANEOUS REVENUES	899	0	0	0	
<b>02 USES</b>	<b>474,719</b>	<b>41,646</b>	<b>41,646</b>	<b>0</b>	<b>0.0%</b>
510 PERSONNEL SERVICES	100,593	41,646	0	(41,646)	-100.0%
530 OPERATING EXPENDITURES	374,126	0	7,380	7,380	
540 INTERNAL SERVICE CHARGES	0	0	34,266	34,266	
560 CAPITAL OUTLAY	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11909 MOSQUITO CONTROL GRANT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11912 PUBLIC SAFETY GRANTS (STATE)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>532,117</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	531,354	0	0	0	
360 MISCELLANEOUS REVENUES	763	0	0	0	
<b>02 USES</b>	<b>531,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	313,462	0	0	0	
540 INTERNAL SERVICE CHARGES	0	0	0	0	
560 CAPITAL OUTLAY	217,892	0	0	0	
580 GRANTS & AIDS	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>763</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11912 PUBLIC SAFETY GRANTS (STATE) Total</b>	<b>763</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11913 PUBLIC SAFETY GRANTS (OTHER)

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	3	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11913 PUBLIC SAFETY GRANTS (OTHER) Total</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11915 PUBLIC SAFETY GRANTS (FEDERAL)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>320,376</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	320,376	0	0	0	
<b>02 USES</b>	<b>407,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	168,708	0	0	0	
540 INTERNAL SERVICE CHARGES	0	0	0	0	
560 CAPITAL OUTLAY	238,646	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(86,978)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11915 PUBLIC SAFETY GRANTS (FEDERAL) Total</b>	<b>(86,978)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11916 PUBLIC WORKS GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,346,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	1,346,619	0	0	0	
360 MISCELLANEOUS REVENUES	0	0	0	0	
380 OTHER SOURCES	0	0	0	0	
<b>02 USES</b>	<b>1,346,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	58,652	0	0	0	
560 CAPITAL OUTLAY	1,287,967	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11916 PUBLIC WORKS GRANTS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11917 LEISURE SERVICES GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>159</b>	<b>40,000</b>	<b>0</b>	<b>(40,000)</b>	<b>-100.0%</b>
330 INTERGOVERNMENTAL REVENUE	0	40,000	0	(40,000)	-100.0%
360 MISCELLANEOUS REVENUES	159	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>(40,000)</b>	<b>-100.0%</b>
530 OPERATING EXPENDITURES	0	40,000	0	(40,000)	-100.0%
560 CAPITAL OUTLAY	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>159</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11917 LEISURE SERVICES GRANTS Total</b>	<b>159</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11919 COMMUNITY SVC GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>467,882</b>	<b>479,291</b>	<b>519,635</b>	<b>40,344</b>	<b>8.4%</b>
330 INTERGOVERNMENTAL REVENUE	467,841	479,291	519,635	40,344	8.4%
360 MISCELLANEOUS REVENUES	41	0	0	0	
380 OTHER SOURCES	0	0	0	0	
<b>02 USES</b>	<b>467,841</b>	<b>479,291</b>	<b>519,635</b>	<b>40,344</b>	<b>8.4%</b>



## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
510 PERSONNEL SERVICES	6,111	0	0	0	
530 OPERATING EXPENDITURES	13,744	19,855	19,855	0	0.0%
540 INTERNAL SERVICE CHARGES	0	0	0	0	
580 GRANTS & AIDS	447,986	459,436	499,780	40,344	8.8%
<b>CHANGE IN FUND Total</b>	<b>41</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11919 COMMUNITY SVC GRANTS Total</b>	<b>41</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11920 NEIGHBOR STABIL PROGRAM GRANT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>195,282</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.0%</b>
330 INTERGOVERNMENTAL REVENUE	172,067	10,000	10,000	0	0.0%
360 MISCELLANEOUS REVENUES	23,215	0	0	0	
380 OTHER SOURCES	0	0	0	0	
<b>02 USES</b>	<b>195,282</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.0%</b>
510 PERSONNEL SERVICES	41,444	0	0	0	
530 OPERATING EXPENDITURES	11,867	0	0	0	
540 INTERNAL SERVICE CHARGES	0	10,000	10,000	0	0.0%
580 GRANTS & AIDS	141,972	0	0	0	
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11920 NEIGHBOR STABIL PROGRAM GRANT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11925 DCF REINVESTMENT GRANT FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>327,835</b>	<b>47,313</b>	<b>47,313</b>	<b>0</b>	<b>0.0%</b>
330 INTERGOVERNMENTAL REVENUE	327,835	47,313	47,313	0	0.0%
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>327,835</b>	<b>47,313</b>	<b>47,313</b>	<b>0</b>	<b>0.0%</b>
510 PERSONNEL SERVICES	0	0	0	0	
530 OPERATING EXPENDITURES	291,118	0	0	0	
540 INTERNAL SERVICE CHARGES	36,717	47,313	47,313	0	0.0%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11925 DCF REINVESTMENT GRANT FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11926 CITY OF SANFORD CDBG

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>500,140</b>	<b>448,253</b>	<b>0</b>	<b>(448,253)</b>	<b>-100.0%</b>
330 INTERGOVERNMENTAL REVENUE	500,140	448,253	0	(448,253)	-100.0%
<b>02 USES</b>	<b>500,140</b>	<b>448,253</b>	<b>0</b>	<b>(448,253)</b>	<b>-100.0%</b>
510 PERSONNEL SERVICES	57,344	62,824	0	(62,824)	-100.0%
530 OPERATING EXPENDITURES	17,370	16,826	0	(16,826)	-100.0%
540 INTERNAL SERVICE CHARGES	3,880	10,000	0	(10,000)	-100.0%
580 GRANTS & AIDS	421,546	358,603	0	(358,603)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>-100.0%</b>
<b>11926 CITY OF SANFORD CDBG Total</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>-100.0%</b>

### 11930 RESOURCE MANAGEMENT GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>180,356</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
330 INTERGOVERNMENTAL REVENUE	180,355	0	0	0	
360 MISCELLANEOUS REVENUES	2	0	0	0	
<b>02 USES</b>	<b>180,355</b>	<b>0</b>	<b>0</b>	<b>0</b>	
510 PERSONNEL SERVICES	37,960	0	0	0	
530 OPERATING EXPENDITURES	90,041	0	0	0	
540 INTERNAL SERVICE CHARGES	52,353	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11930 RESOURCE MANAGEMENT GRANTS Total</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11931 HOMELESSNESS GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>12,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	0	0	0	0	
360 MISCELLANEOUS REVENUES	12,480	0	0	0	
<b>02 USES</b>	<b>12,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	
580 GRANTS & AIDS	12,480	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11931 HOMELESSNESS GRANTS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11932 MISCELLANEOUS GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	10,000	0	0	0	
<b>02 USES</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
560 CAPITAL OUTLAY	10,000	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11932 MISCELLANEOUS GRANTS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11933 FEDERAL MITIGATION GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>0</b>	<b>195,898</b>	<b>0</b>	<b>(195,898)</b>	<b>-100.0%</b>
330 INTERGOVERNMENTAL REVENUE	0	195,898	0	(195,898)	-100.0%
<b>02 USES</b>	<b>0</b>	<b>195,898</b>	<b>0</b>	<b>(195,898)</b>	<b>-100.0%</b>
540 INTERNAL SERVICE CHARGES	0	0	0	0	
560 CAPITAL OUTLAY	0	195,898	0	(195,898)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11933 FEDERAL MITIGATION GRANTS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 11940 ENVIRONMENTAL SERVICES GRANTS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	0	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11940 ENVIRONMENTAL SERVICES GRANTS Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12014 AFFORDABLE HOUSING 13/14

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>146</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
330 INTERGOVERNMENTAL REVENUE	146	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>146</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12014 AFFORDABLE HOUSING 13/14 Total</b>	<b>146</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12015 SHIP AFFORDABLE HOUSING 14/15

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>204,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	202,434	0	0	0	
360 MISCELLANEOUS REVENUES	2,338	0	0	0	
<b>02 USES</b>	<b>204,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	
510 PERSONNEL SERVICES	0	0	0	0	
530 OPERATING EXPENDITURES	0	0	0	0	
540 INTERNAL SERVICE CHARGES	13,384	0	0	0	
580 GRANTS & AIDS	191,389	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12015 SHIP AFFORDABLE HOUSING 14/15 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12016 SHIP AFFORDABLE HOUSING 15/16

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,850,382</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	1,730,769	0	0	0	
360 MISCELLANEOUS REVENUES	119,613	0	0	0	
<b>02 USES</b>	<b>1,850,382</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	13,395	0	0	0	
540 INTERNAL SERVICE CHARGES	0	0	0	0	
580 GRANTS & AIDS	1,836,987	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12016 SHIP AFFORDABLE HOUSING 15/16 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12017 SHIP AFFORDABLE HOUSING 16/17

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>473,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	473,337	0	0	0	
360 MISCELLANEOUS REVENUES	(1)	0	0	0	
<b>02 USES</b>	<b>473,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	
510 PERSONNEL SERVICES	42,113	0	0	0	
530 OPERATING EXPENDITURES	25,901	0	0	0	
540 INTERNAL SERVICE CHARGES	70,907	0	0	0	
580 GRANTS & AIDS	334,416	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12017 SHIP AFFORDABLE HOUSING 16/17 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12018 SHIP AFFORDABLE HOUSING 17/18

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>287,810</b>	<b>33,000</b>	<b>756,467</b>	<b>723,467</b>	<b>2192.3%</b>
330 INTERGOVERNMENTAL REVENUE	287,810	33,000	756,467	723,467	2192.3%
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>287,810</b>	<b>33,000</b>	<b>756,467</b>	<b>723,467</b>	<b>2192.3%</b>
510 PERSONNEL SERVICES	778	0	0	0	
530 OPERATING EXPENDITURES	3,163	0	41,541	41,541	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
540 INTERNAL SERVICE CHARGES	89,869	33,000	88,000	55,000	166.7%
580 GRANTS & AIDS	193,999	0	626,926	626,926	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12018 SHIP AFFORDABLE HOUSING 17/18 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12019 SHIP AFFORDABLE HOUSING 18/19

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>0</b>	<b>696,584</b>	<b>0</b>	<b>(696,584)</b>	<b>-100.0%</b>
330 INTERGOVERNMENTAL REVENUE	0	696,584	0	(696,584)	-100.0%
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>696,584</b>	<b>0</b>	<b>(696,584)</b>	<b>-100.0%</b>
510 PERSONNEL SERVICES	0	45,014	0	(45,014)	-100.0%
530 OPERATING EXPENDITURES	0	24,644	0	(24,644)	-100.0%
540 INTERNAL SERVICE CHARGES	0	0	0	0	
580 GRANTS & AIDS	0	626,926	0	(626,926)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12019 SHIP AFFORDABLE HOUSING 18/19 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12101 LAW ENFORCEMENT TST-LOCAL

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>72,759</b>	<b>0</b>	<b>0</b>	<b>0</b>	
350 JUDGEMENTS FINES & FORFEIT	51,071	0	0	0	
360 MISCELLANEOUS REVENUES	21,688	0	0	0	
<b>02 USES</b>	<b>580,433</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	580,433	0	0	0	
560 CAPITAL OUTLAY	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(507,674)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12101 LAW ENFORCEMENT TST-LOCAL Total</b>	<b>(507,674)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12102 LAW ENFORCEMENT TST-JUSTICE

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>56,708</b>	<b>0</b>	<b>0</b>	<b>0</b>	
350 JUDGEMENTS FINES & FORFEIT	53,591	0	0	0	
360 MISCELLANEOUS REVENUES	3,117	0	0	0	
<b>02 USES</b>	<b>155,879</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	155,879	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(99,171)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12102 LAW ENFORCEMENT TST-JUSTICE Total</b>	<b>(99,171)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12103 LAW ENFORCEMENT TST-FEDERAL

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>3,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	
350 JUDGEMENTS FINES & FORFEIT	2,352	0	0	0	
360 MISCELLANEOUS REVENUES	753	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>3,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12103 LAW ENFORCEMENT TST-FEDERAL Total</b>	<b>3,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12200 ARBOR VIOLATION TRUST FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,203</b>	<b>2,000</b>	<b>2,300</b>	<b>300</b>	<b>15.0%</b>

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
350 JUDGEMENTS FINES & FORFEIT	0	0	0	0	
360 MISCELLANEOUS REVENUES	2,203	2,000	2,300	300	15.0%
<b>02 USES</b>	<b>0</b>	<b>145,697</b>	<b>148,200</b>	<b>2,503</b>	<b>1.7%</b>
530 OPERATING EXPENDITURES	0	145,697	148,200	2,503	1.7%
<b>CHANGE IN FUND Total</b>	<b>2,203</b>	<b>(143,697)</b>	<b>(145,900)</b>	<b>(2,203)</b>	<b>1.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(143,697)</b>	<b>(145,900)</b>	<b>(2,203)</b>	<b>1.5%</b>
<b>12200 ARBOR VIOLATION TRUST FUND Total</b>	<b>2,203</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12300 ALCOHOL/DRUG ABUSE FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>235,755</b>	<b>69,000</b>	<b>60,000</b>	<b>(9,000)</b>	<b>-13.0%</b>
340 CHARGES FOR SERVICES	76,342	69,000	60,000	(9,000)	-13.0%
360 MISCELLANEOUS REVENUES	1,407	0	0	0	
380 OTHER SOURCES	158,006	0	0	0	
<b>02 USES</b>	<b>187,306</b>	<b>187,306</b>	<b>254,000</b>	<b>66,694</b>	<b>35.6%</b>
530 OPERATING EXPENDITURES	0	0	214,000	214,000	
580 GRANTS & AIDS	0	0	0	0	
596 TRANSFERS TO CONSTITUTIONA	187,306	187,306	40,000	(147,306)	-78.6%
<b>CHANGE IN FUND Total</b>	<b>48,449</b>	<b>(118,306)</b>	<b>(194,000)</b>	<b>(75,694)</b>	<b>64.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(118,306)</b>	<b>(194,000)</b>	<b>(75,694)</b>	<b>64.0%</b>
<b>12300 ALCOHOL/DRUG ABUSE FUND Total</b>	<b>48,449</b>	<b>0</b>	<b>0</b>	<b>0</b>	

This is a minor fund with irregular revenues. The 64% increase in fund balance is immaterial.

### 12302 TEEN COURT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>153,718</b>	<b>125,000</b>	<b>125,000</b>	<b>0</b>	<b>0.0%</b>
340 CHARGES FOR SERVICES	125,822	125,000	125,000	0	0.0%
360 MISCELLANEOUS REVENUES	1,066	0	0	0	
380 OTHER SOURCES	26,830	0	0	0	
<b>02 USES</b>	<b>167,318</b>	<b>167,451</b>	<b>145,146</b>	<b>(22,305)</b>	<b>-13.3%</b>
540 INTERNAL SERVICE CHARGES	0	133	0	(133)	-100.0%
580 GRANTS & AIDS	0	0	0	0	
596 TRANSFERS TO CONSTITUTIONA	167,318	167,318	145,146	(22,172)	-13.3%
<b>CHANGE IN FUND Total</b>	<b>(13,600)</b>	<b>(42,451)</b>	<b>(20,146)</b>	<b>22,305</b>	<b>-52.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(70,154)</b>	<b>(56,000)</b>	<b>14,154</b>	<b>-20.2%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>27,703</b>	<b>35,854</b>	<b>8,151</b>	<b>29.4%</b>
<b>12302 TEEN COURT Total</b>	<b>(13,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

This is a minor fund with irregular revenues. The 20% decrease in fund balance is immaterial.

### 12500 EMERGENCY 911 FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,209,043</b>	<b>2,050,000</b>	<b>2,100,000</b>	<b>50,000</b>	<b>2.4%</b>
330 INTERGOVERNMENTAL REVENUE	2,138,811	2,050,000	2,100,000	50,000	2.4%
340 CHARGES FOR SERVICES	0	0	0	0	
360 MISCELLANEOUS REVENUES	70,232	0	0	0	
<b>02 USES</b>	<b>1,889,309</b>	<b>2,171,018</b>	<b>2,244,068</b>	<b>73,050</b>	<b>3.4%</b>
510 PERSONNEL SERVICES	291,034	329,176	368,954	39,778	12.1%
530 OPERATING EXPENDITURES	982,845	1,015,733	1,040,154	24,421	2.4%
540 INTERNAL SERVICE CHARGES	71,420	81,721	88,572	6,851	8.4%
560 CAPITAL OUTLAY	0	200,000	200,000	0	0.0%
580 GRANTS & AIDS	119,011	119,388	121,388	2,000	1.7%
590 INTERFUND TRANSFERS OUT	0	0	0	0	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
596 TRANSFERS TO CONSTITUTIONA	425,000	425,000	425,000	0	0.0%
<b>CHANGE IN FUND Total</b>	<b>319,734</b>	<b>(121,018)</b>	<b>(144,068)</b>	<b>(23,050)</b>	<b>19.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(4,242,938)</b>	<b>(4,300,000)</b>	<b>(57,062)</b>	<b>1.3%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>4,121,920</b>	<b>4,155,932</b>	<b>34,012</b>	<b>0.8%</b>
<b>12500 EMERGENCY 911 FUND Total</b>	<b>319,734</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>-300.0%</b>

### 12601 ARTERIAL-IMPACT FEE

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,738,693</b>	<b>2,231,000</b>	<b>2,200,000</b>	<b>(31,000)</b>	<b>-1.4%</b>
320 PERMITS FEES & SPECIAL ASM	2,714,290	2,231,000	2,200,000	(31,000)	-1.4%
360 MISCELLANEOUS REVENUES	24,403	0	0	0	
<b>02 USES</b>	<b>6,277</b>	<b>0</b>	<b>0</b>	<b>0</b>	
560 CAPITAL OUTLAY	6,277	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>2,732,416</b>	<b>2,231,000</b>	<b>2,200,000</b>	<b>(31,000)</b>	<b>-1.4%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>6,541,571</b>	<b>3,270,558</b>	<b>(3,271,013)</b>	<b>-50.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>(4,310,571)</b>	<b>(1,070,558)</b>	<b>3,240,013</b>	<b>-75.2%</b>
<b>12601 ARTERIAL-IMPACT FEE Total</b>	<b>2,732,416</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance in the reduced 50% due to a planned capital expenditures in FY19.

### 12602 NORTH COLLECTOR-IMPACT FEE

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>14,893</b>	<b>2,000</b>	<b>10,000</b>	<b>8,000</b>	<b>400.0%</b>
360 MISCELLANEOUS REVENUES	14,893	2,000	10,000	8,000	400.0%
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
560 CAPITAL OUTLAY	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>14,893</b>	<b>2,000</b>	<b>10,000</b>	<b>8,000</b>	<b>400.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(7,355)</b>	<b>(26,000)</b>	<b>(18,645)</b>	<b>253.5%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>9,355</b>	<b>36,000</b>	<b>26,645</b>	<b>284.8%</b>
<b>12602 NORTH COLLECTOR-IMPACT FEE Total</b>	<b>14,893</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increase due to higher than anticipated interest revenues in this small fund.

### 12603 WEST COLLECTOR-IMPACT FEE

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>187,780</b>	<b>356,000</b>	<b>120,000</b>	<b>(236,000)</b>	<b>-66.3%</b>
320 PERMITS FEES & SPECIAL ASM	185,494	356,000	120,000	(236,000)	-66.3%
360 MISCELLANEOUS REVENUES	2,286	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>187,780</b>	<b>356,000</b>	<b>120,000</b>	<b>(236,000)</b>	<b>-66.3%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(127,998)</b>	<b>(390,000)</b>	<b>(262,002)</b>	<b>204.7%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>483,998</b>	<b>510,000</b>	<b>26,002</b>	<b>5.4%</b>
<b>12603 WEST COLLECTOR-IMPACT FEE Total</b>	<b>187,780</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increase due to higher than anticipated interest revenues in this small fund.

### 12604 EAST COLLECTOR-IMPACT FEE

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>227,740</b>	<b>187,000</b>	<b>145,000</b>	<b>(42,000)</b>	<b>-22.5%</b>
320 PERMITS FEES & SPECIAL ASM	221,317	187,000	145,000	(42,000)	-22.5%
360 MISCELLANEOUS REVENUES	6,423	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>345,000</b>	<b>0</b>	<b>(345,000)</b>	<b>-100.0%</b>
560 CAPITAL OUTLAY	0	345,000	0	(345,000)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>227,740</b>	<b>(158,000)</b>	<b>145,000</b>	<b>303,000</b>	<b>-191.8%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(401,522)</b>	<b>(366,000)</b>	<b>35,522</b>	<b>-8.8%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>243,522</b>	<b>511,000</b>	<b>267,478</b>	<b>109.8%</b>
<b>12604 EAST COLLECTOR-IMPACT FEE Total</b>	<b>227,740</b>	<b>0</b>	<b>0</b>	<b>0</b>	



## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>12605 SOUTH CENTRAL-IMPACT FEE</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	174,872	258,000	175,000	(83,000)	-32.2%
320 PERMITS FEES & SPECIAL ASM	173,606	258,000	175,000	(83,000)	-32.2%
360 MISCELLANEOUS REVENUES	1,267	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>174,872</b>	<b>258,000</b>	<b>175,000</b>	<b>(83,000)</b>	<b>-32.2%</b>
399 FUND BALANCE	0	1,609,688	1,380,000	(229,688)	-14.3%
599 RESERVES	0	(1,351,688)	(1,205,000)	146,688	-10.9%
<b>12605 SOUTH CENTRAL-IMPACT FEE Total</b>	<b>174,872</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance in the reduced 14% due to a planned capital expenditures in FY19.

### 12801 FIRE/RESCUE-IMPACT FEE

<b>CHANGE IN FUND</b>					
01 SOURCES	257,994	167,000	175,000	8,000	4.8%
320 PERMITS FEES & SPECIAL ASM	225,320	165,000	170,000	5,000	3.0%
360 MISCELLANEOUS REVENUES	32,674	2,000	5,000	3,000	150.0%
02 USES	2,831,693	0	44,000	44,000	
530 OPERATING EXPENDITURES	11,676	0	44,000	44,000	
560 CAPITAL OUTLAY	2,820,017	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(2,573,699)</b>	<b>167,000</b>	<b>131,000</b>	<b>(36,000)</b>	<b>-21.6%</b>
399 FUND BALANCE	0	(30,000)	0	30,000	-100.0%
599 RESERVES	0	197,000	131,000	(66,000)	-33.5%
<b>12801 FIRE/RESCUE-IMPACT FEE Total</b>	<b>(2,573,699)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance is fully allocated to existing Capital Projects and is budgeted as part of Project Carryforward.

### 12802 LAW ENFORCEMENT-IMPACT FEE

<b>CHANGE IN FUND</b>					
01 SOURCES	113	0	0	0	
360 MISCELLANEOUS REVENUES	113	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>113</b>	<b>0</b>	<b>0</b>	<b>0</b>	
399 FUND BALANCE	0	(2,228)	(2,367)	(139)	6.2%
599 RESERVES	0	2,228	2,367	139	6.2%
<b>12802 LAW ENFORCEMENT-IMPACT FEE Total</b>	<b>113</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 12804 LIBRARY-IMPACT FEE

<b>CHANGE IN FUND</b>					
01 SOURCES	119,986	89,823	100,000	10,177	11.3%
320 PERMITS FEES & SPECIAL ASM	117,852	89,823	100,000	10,177	11.3%
360 MISCELLANEOUS REVENUES	2,134	0	0	0	
02 USES	171,734	127,823	100,000	(27,823)	-21.8%
560 CAPITAL OUTLAY	171,734	127,823	100,000	(27,823)	-21.8%
<b>CHANGE IN FUND Total</b>	<b>(51,748)</b>	<b>(38,000)</b>	<b>0</b>	<b>38,000</b>	<b>-100.0%</b>
399 FUND BALANCE	0	(38,000)	0	38,000	-100.0%
599 RESERVES	0	0	0	0	
<b>12804 LIBRARY-IMPACT FEE Total</b>	<b>(51,748)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance is fully allocated to existing Capital Projects and is budgeted as part of Project Carryforward.

### 12805 DRAINAGE-IMPACT FEE

<b>CHANGE IN FUND</b>					
01 SOURCES	114	0	0	0	
360 MISCELLANEOUS REVENUES	114	0	0	0	
02 USES	0	0	0	0	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
530 OPERATING EXPENDITURES	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>114</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>12805 DRAINAGE-IMPACT FEE Total</b>	<b>114</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 13000 STORMWATER FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>194,786</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	0	0	0	0	
560 CAPITAL OUTLAY	0	0	0	0	
590 INTERFUND TRANSFERS OUT	194,786	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(194,786)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13000 STORMWATER FUND Total</b>	<b>(194,786)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 13100 ECONOMIC DEVELOPMENT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,081,350</b>	<b>2,200,952</b>	<b>1,983,877</b>	<b>(217,075)</b>	<b>-9.9%</b>
330 INTERGOVERNMENTAL REVENUE	427,047	440,750	282,500	(158,250)	-35.9%
360 MISCELLANEOUS REVENUES	2,101	0	0	0	
380 OTHER SOURCES	1,652,202	1,760,202	1,701,377	(58,825)	-3.3%
<b>02 USES</b>	<b>1,956,054</b>	<b>2,226,732</b>	<b>1,983,877</b>	<b>(242,855)</b>	<b>-10.9%</b>
510 PERSONNEL SERVICES	157,987	259,830	263,439	3,609	1.4%
530 OPERATING EXPENDITURES	927,358	1,026,805	594,945	(431,860)	-42.1%
540 INTERNAL SERVICE CHARGES	3,167	5,229	0	(5,229)	-100.0%
580 GRANTS & AIDS	867,542	934,868	1,125,493	190,625	20.4%
<b>CHANGE IN FUND Total</b>	<b>125,296</b>	<b>(25,780)</b>	<b>0</b>	<b>25,780</b>	<b>-100.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(25,780)</b>	<b>0</b>	<b>25,780</b>	<b>-100.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13100 ECONOMIC DEVELOPMENT Total</b>	<b>125,296</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	

The Economic Development Fund is a sub-fund that does not carry large fund balances. The 100% reduction is immaterial.

### 13300 17/92 REDEVELOPMENT TI FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,740,902</b>	<b>0</b>	<b>0</b>	<b>0</b>	
330 INTERGOVERNMENTAL REVENUE	2,605,945	0	0	0	
360 MISCELLANEOUS REVENUES	134,957	0	0	0	
<b>02 USES</b>	<b>12,747,149</b>	<b>0</b>	<b>0</b>	<b>0</b>	
510 PERSONNEL SERVICES	66,737	0	0	0	
530 OPERATING EXPENDITURES	100,881	0	0	0	
540 INTERNAL SERVICE CHARGES	0	0	0	0	
560 CAPITAL OUTLAY	0	0	0	0	
580 GRANTS & AIDS	5,409,746	0	0	0	
590 INTERFUND TRANSFERS OUT	7,169,786	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(10,006,248)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>599 RESERVES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>13300 17/92 REDEVELOPMENT TI FUND Total</b>	<b>(10,006,248)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>15000 MSBU STREET LIGHTING</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	2,315,746	2,288,000	2,350,000	62,000	2.7%
320 PERMITS FEES & SPECIAL ASM	2,289,274	2,280,000	2,330,000	50,000	2.2%
340 CHARGES FOR SERVICES	0	0	0	0	
360 MISCELLANEOUS REVENUES	26,472	8,000	20,000	12,000	150.0%
02 USES	2,334,700	2,543,000	2,600,000	57,000	2.2%
530 OPERATING EXPENDITURES	2,334,700	2,543,000	2,600,000	57,000	2.2%
<b>CHANGE IN FUND Total</b>	<b>(18,954)</b>	<b>(255,000)</b>	<b>(250,000)</b>	<b>5,000</b>	<b>-2.0%</b>
399 FUND BALANCE	0	(705,000)	(700,000)	5,000	-0.7%
599 RESERVES	0	450,000	450,000	0	0.0%
<b>15000 MSBU STREET LIGHTING Total</b>	<b>(18,954)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 15100 MSBU RESIDENTIAL SOLID WASTE

<b>CHANGE IN FUND</b>					
01 SOURCES	14,705,523	14,680,750	15,565,200	884,450	6.0%
320 PERMITS FEES & SPECIAL ASM	14,543,646	14,605,750	15,415,200	809,450	5.5%
360 MISCELLANEOUS REVENUES	161,876	75,000	150,000	75,000	100.0%
02 USES	14,520,655	15,213,600	16,315,300	1,101,700	7.2%
530 OPERATING EXPENDITURES	14,520,655	15,213,600	16,315,300	1,101,700	7.2%
<b>CHANGE IN FUND Total</b>	<b>184,867</b>	<b>(532,850)</b>	<b>(750,100)</b>	<b>(217,250)</b>	<b>40.8%</b>
399 FUND BALANCE	0	(5,505,200)	(5,090,600)	414,600	-7.5%
599 RESERVES	0	4,972,350	4,340,500	(631,850)	-12.7%
<b>15100 MSBU RESIDENTIAL SOLID WASTE Total</b>	<b>184,867</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16000 MSBU PROGRAM

<b>CHANGE IN FUND</b>					
01 SOURCES	616,192	629,405	649,910	20,505	3.3%
320 PERMITS FEES & SPECIAL ASM	113,547	83,060	106,725	23,665	28.5%
340 CHARGES FOR SERVICES	455,150	538,750	522,525	(16,225)	-3.0%
360 MISCELLANEOUS REVENUES	29,226	5,050	2,050	(3,000)	-59.4%
380 OTHER SOURCES	18,270	2,545	18,610	16,065	631.2%
02 USES	511,504	613,030	659,430	46,400	7.6%
510 PERSONNEL SERVICES	307,997	332,018	377,049	45,030	13.6%
530 OPERATING EXPENDITURES	150,020	228,325	227,800	(525)	-0.2%
540 INTERNAL SERVICE CHARGES	43,787	50,886	54,581	3,695	7.3%
550 COST ALLOCATION (CONTRA)	0	0	0	0	
560 CAPITAL OUTLAY	0	0	0	0	
580 GRANTS & AIDS	0	0	0	0	
590 INTERFUND TRANSFERS OUT	9,700	1,800	0	(1,800)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>104,689</b>	<b>16,375</b>	<b>(9,520)</b>	<b>(25,895)</b>	<b>-158.1%</b>
399 FUND BALANCE	0	(125,000)	(125,000)	0	0.0%
599 RESERVES	0	141,375	115,480	(25,895)	-18.3%
<b>16000 MSBU PROGRAM Total</b>	<b>104,689</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>-90.9%</b>

### 16005 MSBU MILLS (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	67,259	64,500	85,725	21,225	32.9%
320 PERMITS FEES & SPECIAL ASM	62,547	63,000	63,000	0	0.0%
360 MISCELLANEOUS REVENUES	4,711	1,500	4,000	2,500	166.7%

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
380 OTHER SOURCES	0	0	18,725	18,725	
<b>02 USES</b>	<b>32,981</b>	<b>360,000</b>	<b>427,125</b>	<b>67,125</b>	<b>18.6%</b>
530 OPERATING EXPENDITURES	32,981	360,000	427,125	67,125	18.6%
<b>CHANGE IN FUND Total</b>	<b>34,277</b>	<b>(295,500)</b>	<b>(341,400)</b>	<b>(45,900)</b>	<b>15.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(295,500)</b>	<b>(341,400)</b>	<b>(45,900)</b>	<b>15.5%</b>
<b>16005 MSBU MILLS (LM/AWC) Total</b>	<b>34,277</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16006 MSBU PICKETT AQUATIC (LM/AWC)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>47,284</b>	<b>42,815</b>	<b>45,215</b>	<b>2,400</b>	<b>5.6%</b>
320 PERMITS FEES & SPECIAL ASM	43,097	41,215	41,215	0	0.0%
360 MISCELLANEOUS REVENUES	4,187	1,600	4,000	2,400	150.0%
<b>02 USES</b>	<b>6,025</b>	<b>312,815</b>	<b>324,750</b>	<b>11,935</b>	<b>3.8%</b>
530 OPERATING EXPENDITURES	6,025	312,815	324,750	11,935	3.8%
<b>CHANGE IN FUND Total</b>	<b>41,259</b>	<b>(270,000)</b>	<b>(279,535)</b>	<b>(9,535)</b>	<b>3.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(270,000)</b>	<b>(279,535)</b>	<b>(9,535)</b>	<b>3.5%</b>
<b>16006 MSBU PICKETT AQUATIC (LM/AWC) Total</b>	<b>41,259</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16007 MSBU AMORY (LM/AWC)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>6,861</b>	<b>6,485</b>	<b>6,735</b>	<b>250</b>	<b>3.9%</b>
320 PERMITS FEES & SPECIAL ASM	6,393	6,335	6,335	0	0.0%
360 MISCELLANEOUS REVENUES	468	150	400	250	166.7%
<b>02 USES</b>	<b>2,756</b>	<b>34,985</b>	<b>34,420</b>	<b>(565)</b>	<b>-1.6%</b>
530 OPERATING EXPENDITURES	2,756	34,985	34,420	(565)	-1.6%
<b>CHANGE IN FUND Total</b>	<b>4,105</b>	<b>(28,500)</b>	<b>(27,685)</b>	<b>815</b>	<b>-2.9%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(28,500)</b>	<b>(27,685)</b>	<b>815</b>	<b>-2.9%</b>
<b>16007 MSBU AMORY (LM/AWC) Total</b>	<b>4,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16010 MSBU CEDAR RIDGE (GRNDS MAINT)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>27,316</b>	<b>26,500</b>	<b>26,500</b>	<b>0</b>	<b>0.0%</b>
320 PERMITS FEES & SPECIAL ASM	26,370	26,200	26,200	0	0.0%
360 MISCELLANEOUS REVENUES	946	300	300	0	0.0%
<b>02 USES</b>	<b>23,257</b>	<b>71,000</b>	<b>70,900</b>	<b>(100)</b>	<b>-0.1%</b>
530 OPERATING EXPENDITURES	23,257	71,000	67,995	(3,005)	-4.2%
590 INTERFUND TRANSFERS OUT	0	0	2,905	2,905	
<b>CHANGE IN FUND Total</b>	<b>4,059</b>	<b>(44,500)</b>	<b>(44,400)</b>	<b>100</b>	<b>-0.2%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(44,500)</b>	<b>(44,400)</b>	<b>100</b>	<b>-0.2%</b>
<b>16010 MSBU CEDAR RIDGE (GRNDS MAINT) Total</b>	<b>4,059</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16013 MSBU HOWELL CREEK (LM/AWC)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>2,342</b>	<b>3,205</b>	<b>2,445</b>	<b>(760)</b>	<b>-23.7%</b>
320 PERMITS FEES & SPECIAL ASM	1,461	1,465	1,295	(170)	-11.6%
330 INTERGOVERNMENTAL REVENUE	715	0	0	0	
360 MISCELLANEOUS REVENUES	166	1,740	1,150	(590)	-33.9%
<b>02 USES</b>	<b>1,436</b>	<b>14,205</b>	<b>13,645</b>	<b>(560)</b>	<b>-3.9%</b>
530 OPERATING EXPENDITURES	1,436	14,205	13,645	(560)	-3.9%
<b>CHANGE IN FUND Total</b>	<b>906</b>	<b>(11,000)</b>	<b>(11,200)</b>	<b>(200)</b>	<b>1.8%</b>

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
399 FUND BALANCE	0	(11,000)	(11,200)	(200)	1.8%
16013 MSBU HOWELL CREEK (LM/AWC) Total	906	0	0	0	

### 16020 MSBU HORSESHOE (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	13,758	7,950	9,710	1,760	22.1%
320 PERMITS FEES & SPECIAL ASM	7,943	7,920	9,600	1,680	21.2%
360 MISCELLANEOUS REVENUES	115	30	110	80	266.7%
380 OTHER SOURCES	5,700	0	0	0	
02 USES	8,576	13,950	16,360	2,410	17.3%
530 OPERATING EXPENDITURES	8,576	13,950	10,660	(3,290)	-23.6%
590 INTERFUND TRANSFERS OUT	0	0	5,700	5,700	
CHANGE IN FUND Total	5,182	(6,000)	(6,650)	(650)	10.8%
399 FUND BALANCE	0	(6,000)	(6,650)	(650)	10.8%
16020 MSBU HORSESHOE (LM/AWC) Total	5,182	0	0	0	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16021 MSBU MYRTLE (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	7,434	7,290	7,385	95	1.3%
320 PERMITS FEES & SPECIAL ASM	7,260	7,240	7,235	(5)	-0.1%
360 MISCELLANEOUS REVENUES	174	50	150	100	200.0%
02 USES	3,282	17,090	17,435	345	2.0%
530 OPERATING EXPENDITURES	3,282	17,090	17,435	345	2.0%
CHANGE IN FUND Total	4,152	(9,800)	(10,050)	(250)	2.6%
399 FUND BALANCE	0	(9,800)	(10,050)	(250)	2.6%
16021 MSBU MYRTLE (LM/AWC) Total	4,152	0	0	0	

### 16023 MSBU SPRING WOOD LAKE (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	7,559	5,385	5,635	250	4.6%
320 PERMITS FEES & SPECIAL ASM	7,049	5,185	5,185	0	0.0%
360 MISCELLANEOUS REVENUES	510	200	450	250	125.0%
02 USES	1,956	34,885	37,360	2,475	7.1%
530 OPERATING EXPENDITURES	1,956	34,885	37,360	2,475	7.1%
590 INTERFUND TRANSFERS OUT	0	0	0	0	
CHANGE IN FUND Total	5,604	(29,500)	(31,725)	(2,225)	7.5%
399 FUND BALANCE	0	(29,500)	(31,725)	(2,225)	7.5%
16023 MSBU SPRING WOOD LAKE (LM/AWC) Total	5,604	0	0	0	

### 16024 MSBU LAKE OF THE WOODS(LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	20,713	19,320	20,080	760	3.9%
320 PERMITS FEES & SPECIAL ASM	19,187	18,720	19,080	360	1.9%
360 MISCELLANEOUS REVENUES	1,526	600	1,000	400	66.7%
02 USES	27,108	94,320	105,080	10,760	11.4%
530 OPERATING EXPENDITURES	27,108	94,320	105,080	10,760	11.4%
CHANGE IN FUND Total	(6,395)	(75,000)	(85,000)	(10,000)	13.3%
399 FUND BALANCE	0	(75,000)	(85,000)	(10,000)	13.3%
16024 MSBU LAKE OF THE WOODS(LM/AWC) Total	(6,395)	0	0	0	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>16025 MSBU MIRROR (LM/AWC)</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	11,353	10,620	10,000	(620)	-5.8%
320 PERMITS FEES & SPECIAL ASM	10,407	10,370	9,100	(1,270)	-12.2%
360 MISCELLANEOUS REVENUES	945	250	900	650	260.0%
02 USES	5,213	69,120	71,850	2,730	3.9%
530 OPERATING EXPENDITURES	5,213	69,120	71,850	2,730	3.9%
<b>CHANGE IN FUND Total</b>	<b>6,139</b>	<b>(58,500)</b>	<b>(61,850)</b>	<b>(3,350)</b>	<b>5.7%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(58,500)</b>	<b>(61,850)</b>	<b>(3,350)</b>	<b>5.7%</b>
<b>16025 MSBU MIRROR (LM/AWC) Total</b>	<b>6,139</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16026 MSBU SPRING (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	30,337	28,200	29,200	1,000	3.5%
320 PERMITS FEES & SPECIAL ASM	27,501	27,000	27,000	0	0.0%
360 MISCELLANEOUS REVENUES	2,836	1,200	2,200	1,000	83.3%
380 OTHER SOURCES	0	0	0	0	
02 USES	48,587	178,200	164,200	(14,000)	-7.9%
530 OPERATING EXPENDITURES	48,587	178,200	164,200	(14,000)	-7.9%
<b>CHANGE IN FUND Total</b>	<b>(18,250)</b>	<b>(150,000)</b>	<b>(135,000)</b>	<b>15,000</b>	<b>-10.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(150,000)</b>	<b>(135,000)</b>	<b>15,000</b>	<b>-10.0%</b>
<b>16026 MSBU SPRING (LM/AWC) Total</b>	<b>(18,250)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16027 MSBU SPRINGWOOD WTRWY (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	4,617	4,095	4,520	425	10.4%
320 PERMITS FEES & SPECIAL ASM	3,764	3,745	3,745	0	0.0%
360 MISCELLANEOUS REVENUES	852	350	775	425	121.4%
02 USES	3,193	54,095	55,470	1,375	2.5%
530 OPERATING EXPENDITURES	3,193	54,095	55,470	1,375	2.5%
<b>CHANGE IN FUND Total</b>	<b>1,424</b>	<b>(50,000)</b>	<b>(50,950)</b>	<b>(950)</b>	<b>1.9%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(50,000)</b>	<b>(50,950)</b>	<b>(950)</b>	<b>1.9%</b>
<b>16027 MSBU SPRINGWOOD WTRWY (LM/AWC) Total</b>	<b>1,424</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16028 MSBU BURKETT (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	7,075	6,440	5,400	(1,040)	-16.1%
320 PERMITS FEES & SPECIAL ASM	6,177	6,140	4,600	(1,540)	-25.1%
360 MISCELLANEOUS REVENUES	898	300	800	500	166.7%
02 USES	1,753	58,940	61,175	2,235	3.8%
530 OPERATING EXPENDITURES	1,753	58,940	61,175	2,235	3.8%
<b>CHANGE IN FUND Total</b>	<b>5,322</b>	<b>(52,500)</b>	<b>(55,775)</b>	<b>(3,275)</b>	<b>6.2%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(52,500)</b>	<b>(55,775)</b>	<b>(3,275)</b>	<b>6.2%</b>
<b>16028 MSBU BURKETT (LM/AWC) Total</b>	<b>5,322</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16030 MSBU SWEETWATER COVE (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	34,401	33,745	34,145	400	1.2%
320 PERMITS FEES & SPECIAL ASM	33,494	33,445	33,445	0	0.0%
360 MISCELLANEOUS REVENUES	907	300	700	400	133.3%



## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
02 USES	26,126	69,745	60,045	(9,700)	-13.9%
530 OPERATING EXPENDITURES	26,126	69,745	60,045	(9,700)	-13.9%
<b>CHANGE IN FUND Total</b>	<b>8,275</b>	<b>(36,000)</b>	<b>(25,900)</b>	<b>10,100</b>	<b>-28.1%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(36,000)</b>	<b>(25,900)</b>	<b>10,100</b>	<b>-28.1%</b>
<b>16030 MSBU SWEETWATER COVE (LM/AWC) Total</b>	<b>8,275</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16031 MSBU LAKE ASHER AWC

<b>CHANGE IN FUND</b>					
01 SOURCES	5,468	7,185	5,385	(1,800)	-25.1%
320 PERMITS FEES & SPECIAL ASM	5,425	5,380	5,380	0	0.0%
360 MISCELLANEOUS REVENUES	43	5	5	0	0.0%
380 OTHER SOURCES	0	1,800	0	(1,800)	-100.0%
02 USES	3,640	7,685	6,260	(1,425)	-18.5%
530 OPERATING EXPENDITURES	3,640	7,685	6,260	(1,425)	-18.5%
<b>CHANGE IN FUND Total</b>	<b>1,827</b>	<b>(500)</b>	<b>(875)</b>	<b>(375)</b>	<b>75.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(500)</b>	<b>(875)</b>	<b>(375)</b>	<b>75.0%</b>
<b>16031 MSBU LAKE ASHER AWC Total</b>	<b>1,827</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16032 MSBU ENGLISH ESTATES (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	3,492	3,465	3,465	0	0.0%
320 PERMITS FEES & SPECIAL ASM	3,456	3,460	3,460	0	0.0%
360 MISCELLANEOUS REVENUES	36	5	5	0	0.0%
02 USES	1,872	5,065	5,505	440	8.7%
530 OPERATING EXPENDITURES	1,872	5,065	5,505	440	8.7%
<b>CHANGE IN FUND Total</b>	<b>1,621</b>	<b>(1,600)</b>	<b>(2,040)</b>	<b>(440)</b>	<b>27.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(1,600)</b>	<b>(2,040)</b>	<b>(440)</b>	<b>27.5%</b>
<b>16032 MSBU ENGLISH ESTATES (LM/AWC) Total</b>	<b>1,621</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16033 MSBU GRACE LAKE (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	17,825	13,675	13,735	60	0.4%
320 PERMITS FEES & SPECIAL ASM	13,762	13,670	13,670	0	0.0%
360 MISCELLANEOUS REVENUES	63	5	65	60	1200.0%
380 OTHER SOURCES	4,000	0	0	0	
02 USES	18,055	14,675	21,700	7,025	47.9%
530 OPERATING EXPENDITURES	18,055	13,130	18,790	5,660	43.1%
590 INTERFUND TRANSFERS OUT	0	1,545	2,910	1,365	88.3%
<b>CHANGE IN FUND Total</b>	<b>(230)</b>	<b>(1,000)</b>	<b>(7,965)</b>	<b>(6,965)</b>	<b>696.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(1,000)</b>	<b>(7,965)</b>	<b>(6,965)</b>	<b>696.5%</b>
<b>16033 MSBU GRACE LAKE (LM/AWC) Total</b>	<b>(230)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16035 MSBU BUTTONWOOD POND (LM/AWC)

<b>CHANGE IN FUND</b>					
01 SOURCES	3,448	3,470	3,530	60	1.7%
320 PERMITS FEES & SPECIAL ASM	3,333	3,430	3,430	0	0.0%
360 MISCELLANEOUS REVENUES	115	40	100	60	150.0%
02 USES	1,332	9,970	10,650	680	6.8%
530 OPERATING EXPENDITURES	1,332	9,970	10,650	680	6.8%
<b>CHANGE IN FUND Total</b>	<b>2,116</b>	<b>(6,500)</b>	<b>(7,120)</b>	<b>(620)</b>	<b>9.5%</b>

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(6,500)</b>	<b>(7,120)</b>	<b>(620)</b>	<b>9.5%</b>
<b>16035 MSBU BUTTONWOOD POND (LM/AWC) Total</b>	<b>2,116</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 16036 MSBU HOWELL LAKE (LM/AWC)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>126,455</b>	<b>123,085</b>	<b>122,925</b>	<b>(160)</b>	<b>-0.1%</b>
320 PERMITS FEES & SPECIAL ASM	122,625	121,585	121,425	(160)	-0.1%
360 MISCELLANEOUS REVENUES	3,830	1,500	1,500	0	0.0%
<b>02 USES</b>	<b>28,704</b>	<b>263,085</b>	<b>126,425</b>	<b>(136,660)</b>	<b>-51.9%</b>
530 OPERATING EXPENDITURES	28,704	263,085	126,425	(136,660)	-51.9%
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>97,751</b>	<b>(140,000)</b>	<b>(3,500)</b>	<b>136,500</b>	<b>-97.5%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(140,000)</b>	<b>(3,500)</b>	<b>136,500</b>	<b>-97.5%</b>
<b>16036 MSBU HOWELL LAKE (LM/AWC) Total</b>	<b>97,751</b>	<b>0</b>	<b>0</b>	<b>0</b>	

MSBU Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 16073 MSBU SYLVAN LAKE (AWC)

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>0</b>	<b>0</b>	<b>43,840</b>	<b>43,840</b>	
320 PERMITS FEES & SPECIAL ASM	0	0	41,165	41,165	
360 MISCELLANEOUS REVENUES	0	0	100	100	
380 OTHER SOURCES	0	0	2,575	2,575	
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>43,840</b>	<b>43,840</b>	
530 OPERATING EXPENDITURES	0	0	43,840	43,840	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>16073 MSBU SYLVAN LAKE (AWC) Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 21200 GENERAL REVENUE DEBT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,548,432</b>	<b>1,542,509</b>	<b>1,544,013</b>	<b>1,504</b>	<b>0.1%</b>
360 MISCELLANEOUS REVENUES	0	0	0	0	
380 OTHER SOURCES	1,548,432	1,542,509	1,544,013	1,504	0.1%
<b>02 USES</b>	<b>1,548,432</b>	<b>1,542,509</b>	<b>1,544,013</b>	<b>1,504</b>	<b>0.1%</b>
570 DEBT SERVICE	1,548,432	1,542,509	1,544,013	1,504	0.1%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>21200 GENERAL REVENUE DEBT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 21235 GENERAL REVENUE DEBT - 2014

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,639,200</b>	<b>1,641,450</b>	<b>1,637,200</b>	<b>(4,250)</b>	<b>-0.3%</b>
360 MISCELLANEOUS REVENUES	0	0	0	0	
380 OTHER SOURCES	1,639,200	1,641,450	1,637,200	(4,250)	-0.3%
<b>02 USES</b>	<b>1,639,200</b>	<b>1,641,450</b>	<b>1,637,200</b>	<b>(4,250)</b>	<b>-0.3%</b>
570 DEBT SERVICE	1,639,200	1,641,450	1,637,200	(4,250)	-0.3%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>21235 GENERAL REVENUE DEBT - 2014 Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 21300 COUNTY SHARED REVENUE DEBT

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,741,494</b>	<b>1,745,724</b>	<b>1,744,188</b>	<b>(1,536)</b>	<b>-0.1%</b>
360 MISCELLANEOUS REVENUES	0	0	0	0	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
380 OTHER SOURCES	1,741,494	1,745,724	1,744,188	(1,536)	-0.1%
<b>02 USES</b>	<b>1,741,494</b>	<b>1,745,724</b>	<b>1,744,188</b>	<b>(1,536)</b>	<b>-0.1%</b>
570 DEBT SERVICE	1,741,494	1,745,724	1,744,188	(1,536)	-0.1%
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>21300 COUNTY SHARED REVENUE DEBT Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 22500 SALES TAX BONDS

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>4,982,275</b>	<b>4,987,575</b>	<b>4,982,800</b>	<b>(4,775)</b>	<b>-0.1%</b>
360 MISCELLANEOUS REVENUES	0	0	0	0	
380 OTHER SOURCES	4,982,275	4,987,575	4,982,800	(4,775)	-0.1%
<b>02 USES</b>	<b>4,982,475</b>	<b>4,987,575</b>	<b>4,982,800</b>	<b>(4,775)</b>	<b>-0.1%</b>
570 DEBT SERVICE	4,982,475	4,987,575	4,982,800	(4,775)	-0.1%
<b>CHANGE IN FUND Total</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>22500 SALES TAX BONDS Total</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 30600 INFRASTRUCTURE IMP OP FUND

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>170,736</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	15,521	0	0	0	
380 OTHER SOURCES	155,215	0	0	0	
<b>02 USES</b>	<b>450,766</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	0	0	0	0	
560 CAPITAL OUTLAY	450,766	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(280,030)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(577,136)</b>	<b>(592,000)</b>	<b>(14,864)</b>	<b>2.6%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>577,136</b>	<b>592,000</b>	<b>14,864</b>	<b>2.6%</b>
<b>30600 INFRASTRUCTURE IMP OP FUND Total</b>	<b>(280,030)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 30700 SPORTS COMPLEX/SOLDIERS CREEK

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>18,742</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	90	0	0	0	
380 OTHER SOURCES	18,652	0	0	0	
<b>02 USES</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
510 PERSONNEL SERVICES	0	0	0	0	
530 OPERATING EXPENDITURES	0	0	0	0	
560 CAPITAL OUTLAY	17,000	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>1,742</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>599 RESERVES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>30700 SPORTS COMPLEX/SOLDIERS CREEK Total</b>	<b>1,742</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 32000 JAIL PROJECT/2005

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>68</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	68	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
530 OPERATING EXPENDITURES	0	0	0	0	

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>CHANGE IN FUND Total</b>	<b>68</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>32000 JAIL PROJECT/2005 Total</b>	<b>68</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 32100 NATURAL LANDS/TRAILS

#### CHANGE IN FUND

<b>01 SOURCES</b>	<b>65,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	65,968	0	0	0	
<b>02 USES</b>	<b>275,588</b>	<b>50,909</b>	<b>45,714</b>	<b>(5,196)</b>	<b>-10.2%</b>
510 PERSONNEL SERVICES	996	40,909	35,714	(5,196)	-12.7%
530 OPERATING EXPENDITURES	16,821	10,000	10,000	0	0.0%
560 CAPITAL OUTLAY	257,770	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(209,620)</b>	<b>(50,909)</b>	<b>(45,714)</b>	<b>5,196</b>	<b>-10.2%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(829,836)</b>	<b>(1,033,000)</b>	<b>(203,164)</b>	<b>24.5%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>778,927</b>	<b>987,286</b>	<b>208,360</b>	<b>26.7%</b>
<b>32100 NATURAL LANDS/TRAILS Total</b>	<b>(209,620)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increase to be used for future capital projects

### 32200 COURTHOUSE PROJECTS FUND

#### CHANGE IN FUND

<b>01 SOURCES</b>	<b>5,305</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	5,305	0	0	0	
<b>02 USES</b>	<b>190,388</b>	<b>248,420</b>	<b>0</b>	<b>(248,420)</b>	<b>-100.0%</b>
530 OPERATING EXPENDITURES	126,347	0	0	0	
560 CAPITAL OUTLAY	64,041	248,420	0	(248,420)	-100.0%
<b>CHANGE IN FUND Total</b>	<b>(185,083)</b>	<b>(248,420)</b>	<b>0</b>	<b>248,420</b>	<b>-100.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(248,420)</b>	<b>0</b>	<b>248,420</b>	<b>-100.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>32200 COURTHOUSE PROJECTS FUND Total</b>	<b>(185,083)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

This fund no longer collects revenues and will be closed out when remaining capital projects are complete

### 40100 WATER AND SEWER FUND

#### CHANGE IN FUND

<b>01 SOURCES</b>	<b>63,932,422</b>	<b>66,313,243</b>	<b>67,890,531</b>	<b>1,577,288</b>	<b>2.4%</b>
330 INTERGOVERNMENTAL REVENUE	1,488,444	1,447,072	2,346,637	899,565	62.2%
340 CHARGES FOR SERVICES	57,834,735	61,600,455	62,173,521	573,066	0.9%
360 MISCELLANEOUS REVENUES	3,209,243	1,865,716	1,970,373	104,657	5.6%
380 OTHER SOURCES	1,400,000	1,400,000	1,400,000	0	0.0%
<b>02 USES</b>	<b>80,337,508</b>	<b>74,525,736</b>	<b>73,958,454</b>	<b>(567,282)</b>	<b>-0.8%</b>
510 PERSONNEL SERVICES	8,341,410	10,111,640	10,944,357	832,718	8.2%
530 OPERATING EXPENDITURES	39,571,871	19,609,719	20,409,101	799,382	4.1%
540 INTERNAL SERVICE CHARGES	5,695,460	3,274,976	3,395,277	120,301	3.7%
560 CAPITAL OUTLAY	3,799,929	1,978,906	2,103,507	124,601	6.3%
570 DEBT SERVICE	11,647,580	17,792,254	17,946,941	154,687	0.9%
590 INTERFUND TRANSFERS OUT	11,281,258	21,758,241	19,159,271	(2,598,970)	-11.9%
<b>CHANGE IN FUND Total</b>	<b>(16,405,086)</b>	<b>(8,212,493)</b>	<b>(6,067,923)</b>	<b>2,144,570</b>	<b>-26.1%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(26,490,000)</b>	<b>(26,315,637)</b>	<b>174,363</b>	<b>-0.7%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>18,277,507</b>	<b>20,247,714</b>	<b>1,970,207</b>	<b>10.8%</b>
<b>40100 WATER AND SEWER FUND Total</b>	<b>(16,405,086)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>3150.0%</b>

### 40102 CONNECTION FEES-WATER

#### CHANGE IN FUND

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 SOURCES</b>	<b>536,798</b>	<b>675,721</b>	<b>660,000</b>	<b>(15,721)</b>	<b>-2.3%</b>
360 MISCELLANEOUS REVENUES	536,798	675,721	660,000	(15,721)	-2.3%
<b>02 USES</b>	<b>501,500</b>	<b>505,000</b>	<b>505,000</b>	<b>0</b>	<b>0.0%</b>
530 OPERATING EXPENDITURES	0	5,000	5,000	0	0.0%
540 INTERNAL SERVICE CHARGES	1,500	0	0	0	
590 INTERFUND TRANSFERS OUT	500,000	500,000	500,000	0	0.0%
<b>CHANGE IN FUND Total</b>	<b>35,298</b>	<b>170,721</b>	<b>155,000</b>	<b>(15,721)</b>	<b>-9.2%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(634,526)</b>	<b>(870,254)</b>	<b>(235,728)</b>	<b>37.2%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>805,247</b>	<b>1,025,254</b>	<b>220,007</b>	<b>27.3%</b>
<b>40102 CONNECTION FEES-WATER Total</b>	<b>35,298</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance increased for planned future capital purchases

### 40103 CONNECTION FEES-SEWER

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>1,811,232</b>	<b>1,138,918</b>	<b>1,150,000</b>	<b>11,082</b>	<b>1.0%</b>
360 MISCELLANEOUS REVENUES	1,811,232	1,138,918	1,150,000	11,082	1.0%
<b>02 USES</b>	<b>921,102</b>	<b>3,980,000</b>	<b>910,000</b>	<b>(3,070,000)</b>	<b>-77.1%</b>
530 OPERATING EXPENDITURES	0	10,000	10,000	0	0.0%
540 INTERNAL SERVICE CHARGES	21,102	0	0	0	
560 CAPITAL OUTLAY	0	3,070,000	0	(3,070,000)	-100.0%
590 INTERFUND TRANSFERS OUT	900,000	900,000	900,000	0	0.0%
<b>CHANGE IN FUND Total</b>	<b>890,131</b>	<b>(2,841,082)</b>	<b>240,000</b>	<b>3,081,082</b>	<b>-108.4%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(3,746,577)</b>	<b>(1,287,192)</b>	<b>2,459,385</b>	<b>-65.6%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>905,495</b>	<b>1,527,192</b>	<b>621,697</b>	<b>68.7%</b>
<b>40103 CONNECTION FEES-SEWER Total</b>	<b>890,131</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance decreased due to planned capital expenditures in FY19

### 40105 WATER & SEWER BONDS, SERIES 20

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>3,649</b>	<b>2,719</b>	<b>0</b>	<b>(2,719)</b>	<b>-100.0%</b>
360 MISCELLANEOUS REVENUES	3,649	2,719	0	(2,719)	-100.0%
<b>02 USES</b>	<b>551,279</b>	<b>0</b>	<b>0</b>	<b>0</b>	
560 CAPITAL OUTLAY	551,279	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(547,630)</b>	<b>2,719</b>	<b>0</b>	<b>(2,719)</b>	<b>-100.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(12,433)</b>	<b>0</b>	<b>12,433</b>	<b>-100.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>15,152</b>	<b>0</b>	<b>(15,152)</b>	<b>-100.0%</b>
<b>40105 WATER &amp; SEWER BONDS, SERIES 20 Total</b>	<b>(547,630)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund balance decreased due to planned capital expenditures in FY19

### 40106 2010 BOND SERIES

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>4,249</b>	<b>1,247</b>	<b>0</b>	<b>(1,247)</b>	<b>-100.0%</b>
360 MISCELLANEOUS REVENUES	4,249	1,247	0	(1,247)	-100.0%
<b>02 USES</b>	<b>713,408</b>	<b>0</b>	<b>0</b>	<b>0</b>	
560 CAPITAL OUTLAY	713,408	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(709,159)</b>	<b>1,247</b>	<b>0</b>	<b>(1,247)</b>	<b>-100.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(14,965)</b>	<b>0</b>	<b>14,965</b>	<b>-100.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>16,212</b>	<b>0</b>	<b>(16,212)</b>	<b>-100.0%</b>
<b>40106 2010 BOND SERIES Total</b>	<b>(709,159)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Fund was closed out in FY19

### 40107 WATER & SEWER DEBT SERVICE RES

<b>399 FUND BALANCE</b>	<b>0</b>	<b>(18,121,674)</b>	<b>(18,121,674)</b>	<b>0</b>	<b>0.0%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>18,121,674</b>	<b>18,121,674</b>	<b>0</b>	<b>0.0%</b>

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
40107 WATER & SEWER DEBT SERVICE RES Total	0	0	0	0	

### 40108 WATER & SEWER CAPITAL IMPROVEM

<b>CHANGE IN FUND</b>					
01 SOURCES	11,851,786	22,258,241	19,659,271	(2,598,970)	-11.7%
360 MISCELLANEOUS REVENUES	570,528	500,000	500,000	0	0.0%
380 OTHER SOURCES	11,281,258	21,758,241	19,159,271	(2,598,970)	-11.9%
02 USES	7,013,082	23,224,000	19,659,271	(3,564,729)	-15.3%
530 OPERATING EXPENDITURES	209,141	3,185,000	6,615,000	3,430,000	107.7%
560 CAPITAL OUTLAY	6,803,941	20,039,000	13,044,271	(6,994,729)	-34.9%
CHANGE IN FUND Total	4,838,704	(965,759)	0	965,759	-100.0%
399 FUND BALANCE	0	(3,801,946)	(3,055,909)	746,037	-19.6%
599 RESERVES	0	2,836,187	3,055,909	219,722	7.7%
40108 WATER & SEWER CAPITAL IMPROVEM Total	4,838,704	0	0	0	

Fund balance decreased due to planned capital expenditures in FY19

### 40115 WATER & SEWER BOND SER 2015A&B

<b>CHANGE IN FUND</b>					
01 SOURCES	0	0	0	0	
360 MISCELLANEOUS REVENUES	0	0	0	0	
02 USES	(1,640,579)	0	0	0	
540 INTERNAL SERVICE CHARGES	(1,640,579)	0	0	0	
CHANGE IN FUND Total	1,640,579	0	0	0	
40115 WATER & SEWER BOND SER 2015A&B Total	1,640,579	0	0	0	

### 40201 SOLID WASTE FUND

<b>CHANGE IN FUND</b>					
01 SOURCES	15,245,176	23,199,869	23,624,635	424,766	1.8%
330 INTERGOVERNMENTAL REVENUE	188,993	7,500,000	8,000,000	500,000	6.7%
340 CHARGES FOR SERVICES	14,308,718	14,425,521	14,525,621	100,100	0.7%
360 MISCELLANEOUS REVENUES	747,466	974,348	828,181	(146,167)	-15.0%
380 OTHER SOURCES	0	300,000	270,833	(29,167)	-9.7%
02 USES	29,259,561	14,485,305	16,205,250	1,719,945	11.9%
510 PERSONNEL SERVICES	4,226,022	4,748,781	5,154,313	405,532	8.5%
530 OPERATING EXPENDITURES	19,103,580	2,679,819	2,996,914	317,095	11.8%
540 INTERNAL SERVICE CHARGES	4,174,987	3,253,721	3,577,480	323,759	10.0%
560 CAPITAL OUTLAY	1,754,972	3,266,022	4,035,462	769,440	23.6%
590 INTERFUND TRANSFERS OUT	0	536,962	441,081	(95,881)	-17.9%
CHANGE IN FUND Total	(14,014,385)	8,714,564	7,419,385	(1,295,179)	-14.9%
399 FUND BALANCE	0	(12,447,016)	(13,500,000)	(1,052,984)	8.5%
599 RESERVES	0	21,161,580	20,919,385	(242,195)	-1.1%
40201 SOLID WASTE FUND Total	(14,014,385)	0	0	0	-66.7%

### 40204 LANDFILL MANAGEMENT ESCROW

<b>CHANGE IN FUND</b>					
01 SOURCES	302,329	936,962	841,081	(95,881)	-10.2%
360 MISCELLANEOUS REVENUES	302,329	400,000	400,000	0	0.0%
380 OTHER SOURCES	0	536,962	441,081	(95,881)	-17.9%
CHANGE IN FUND Total	302,329	936,962	841,081	(95,881)	-10.2%
399 FUND BALANCE	0	(20,527,054)	(21,007,179)	(480,125)	2.3%
599 RESERVES	0	21,464,016	21,848,260	384,244	1.8%



## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>40204 LANDFILL MANAGEMENT ESCROW Total</b>	<b>302,329</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 50100 PROPERTY/CASUALTY INSURANCE FU

#### CHANGE IN FUND

<b>01 SOURCES</b>	<b>2,133,026</b>	<b>2,523,213</b>	<b>2,508,213</b>	<b>(15,000)</b>	<b>-0.6%</b>
340 CHARGES FOR SERVICES	2,043,380	2,428,213	2,428,213	0	0.0%
360 MISCELLANEOUS REVENUES	89,646	95,000	80,000	(15,000)	-15.8%
<b>02 USES</b>	<b>1,917,203</b>	<b>2,430,098</b>	<b>2,333,697</b>	<b>(96,401)</b>	<b>-4.0%</b>
510 PERSONNEL SERVICES	140,741	149,044	179,305	30,261	20.3%
530 OPERATING EXPENDITURES	1,733,205	2,231,083	2,120,859	(110,224)	-4.9%
540 INTERNAL SERVICE CHARGES	43,257	49,971	33,533	(16,437)	-32.9%
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>215,823</b>	<b>93,115</b>	<b>174,516</b>	<b>81,401</b>	<b>87.4%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(5,299,198)</b>	<b>(5,505,000)</b>	<b>(205,802)</b>	<b>3.9%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>5,392,313</b>	<b>5,679,516</b>	<b>287,203</b>	<b>5.3%</b>
<b>50100 PROPERTY/CASUALTY INSURANCE FU Total</b>	<b>215,823</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>100.0%</b>

### 50200 WORKERS COMPENSATION FUND

#### CHANGE IN FUND

<b>01 SOURCES</b>	<b>2,415,349</b>	<b>2,927,045</b>	<b>2,907,045</b>	<b>(20,000)</b>	<b>-0.7%</b>
340 CHARGES FOR SERVICES	2,114,698	2,827,045	2,827,045	0	0.0%
360 MISCELLANEOUS REVENUES	300,651	100,000	80,000	(20,000)	-20.0%
<b>02 USES</b>	<b>2,588,046</b>	<b>2,675,210</b>	<b>2,929,250</b>	<b>254,041</b>	<b>9.5%</b>
510 PERSONNEL SERVICES	143,311	149,044	179,305	30,261	20.3%
530 OPERATING EXPENDITURES	2,421,408	2,487,750	2,726,750	239,000	9.6%
540 INTERNAL SERVICE CHARGES	23,327	38,416	23,196	(15,220)	-39.6%
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(172,697)</b>	<b>251,835</b>	<b>(22,205)</b>	<b>(274,041)</b>	<b>-108.8%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(4,788,276)</b>	<b>(5,200,000)</b>	<b>(411,724)</b>	<b>8.6%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>5,040,111</b>	<b>5,177,795</b>	<b>137,683</b>	<b>2.7%</b>
<b>50200 WORKERS COMPENSATION FUND Total</b>	<b>(172,697)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	

### 50300 HEALTH INSURANCE FUND

#### CHANGE IN FUND

<b>01 SOURCES</b>	<b>23,228,455</b>	<b>24,525,000</b>	<b>30,965,000</b>	<b>6,440,000</b>	<b>26.3%</b>
340 CHARGES FOR SERVICES	22,499,312	23,880,000	30,240,000	6,360,000	26.6%
360 MISCELLANEOUS REVENUES	729,143	645,000	725,000	80,000	12.4%
<b>02 USES</b>	<b>23,717,262</b>	<b>24,548,026</b>	<b>30,767,435</b>	<b>6,219,409</b>	<b>25.3%</b>
510 PERSONNEL SERVICES	300,739	287,992	382,975	94,983	33.0%
530 OPERATING EXPENDITURES	23,196,906	24,001,505	30,350,206	6,348,701	26.5%
540 INTERNAL SERVICE CHARGES	212,796	258,529	34,253	(224,275)	-86.8%
560 CAPITAL OUTLAY	6,820	0	0	0	
590 INTERFUND TRANSFERS OUT	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(488,807)</b>	<b>(23,026)</b>	<b>197,565</b>	<b>220,591</b>	<b>-958.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(6,856,986)</b>	<b>(6,737,000)</b>	<b>119,986</b>	<b>-1.7%</b>
<b>599 RESERVES</b>	<b>0</b>	<b>6,833,960</b>	<b>6,934,565</b>	<b>100,605</b>	<b>1.5%</b>
<b>50300 HEALTH INSURANCE FUND Total</b>	<b>(488,807)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-342.9%</b>

### 60301 BOCC AGENCY FUND

#### CHANGE IN FUND

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 SOURCES</b>	<b>6,984</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	6,984	0	0	0	
<b>02 USES</b>	<b>1,861</b>	<b>18,000</b>	<b>38,000</b>	<b>20,000</b>	<b>111.1%</b>
530 OPERATING EXPENDITURES	1,861	18,000	38,000	20,000	111.1%
<b>CHANGE IN FUND Total</b>	<b>5,123</b>	<b>(18,000)</b>	<b>(38,000)</b>	<b>(20,000)</b>	<b>111.1%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(18,000)</b>	<b>(38,000)</b>	<b>(20,000)</b>	<b>111.1%</b>
<b>60301 BOCC AGENCY FUND Total</b>	<b>5,123</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Agency Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 60302 PUBLIC SAFETY

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	0	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
580 GRANTS & AIDS	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60302 PUBLIC SAFETY Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 60303 LIBRARIES-DESIGNATED

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>52,453</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.0%</b>
360 MISCELLANEOUS REVENUES	52,453	50,000	50,000	0	0.0%
<b>02 USES</b>	<b>31,269</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.0%</b>
530 OPERATING EXPENDITURES	30,947	50,000	50,000	0	0.0%
560 CAPITAL OUTLAY	322	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>21,184</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60303 LIBRARIES-DESIGNATED Total</b>	<b>21,184</b>	<b>0</b>	<b>0</b>	<b>0</b>	

### 60304 ANIMAL CONTROL

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>55,404</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0.0%</b>
360 MISCELLANEOUS REVENUES	55,404	20,000	20,000	0	0.0%
<b>02 USES</b>	<b>38,249</b>	<b>150,925</b>	<b>20,000</b>	<b>(130,925)</b>	<b>-86.7%</b>
530 OPERATING EXPENDITURES	19,854	150,925	20,000	(130,925)	-86.7%
560 CAPITAL OUTLAY	18,395	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>17,156</b>	<b>(130,925)</b>	<b>0</b>	<b>130,925</b>	<b>-100.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(130,925)</b>	<b>0</b>	<b>130,925</b>	<b>-100.0%</b>
<b>60304 ANIMAL CONTROL Total</b>	<b>17,156</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Agency Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

### 60305 HISTORICAL COMMISSION

<b>CHANGE IN FUND</b>					
<b>01 SOURCES</b>	<b>419</b>	<b>0</b>	<b>0</b>	<b>0</b>	
360 MISCELLANEOUS REVENUES	419	0	0	0	
<b>02 USES</b>	<b>0</b>	<b>1,000</b>	<b>24,000</b>	<b>23,000</b>	<b>2300.0%</b>
530 OPERATING EXPENDITURES	0	1,000	24,000	23,000	2300.0%
<b>CHANGE IN FUND Total</b>	<b>419</b>	<b>(1,000)</b>	<b>(24,000)</b>	<b>(23,000)</b>	<b>2300.0%</b>
<b>399 FUND BALANCE</b>	<b>0</b>	<b>(1,000)</b>	<b>(24,000)</b>	<b>(23,000)</b>	<b>2300.0%</b>
<b>60305 HISTORICAL COMMISSION Total</b>	<b>419</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Agency Funds are have small fund balances, so larger % changes are expected in planning for one-time expenditures.

## BUDGET COMPARISON BY FUND

FUND NAME - ACCOUNT MAJOR	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>60307 4-H COUNSEL COOP EXTENSION</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	173	0	0	0	
360 MISCELLANEOUS REVENUES	173	0	0	0	
02 USES	0	0	0	0	
530 OPERATING EXPENDITURES	0	0	0	0	
580 GRANTS & AIDS	0	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>173</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60307 4-H COUNSEL COOP EXTENSION Total</b>	<b>173</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60308 ADULT DRUG COURT</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	70,101	0	0	0	
350 JUDGEMENTS FINES & FORFEIT	66,766	0	0	0	
360 MISCELLANEOUS REVENUES	3,336	0	0	0	
02 USES	8,500	0	0	0	
530 OPERATING EXPENDITURES	8,500	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>61,602</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60308 ADULT DRUG COURT Total</b>	<b>(61,602)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60310 EXTENSION SERVICE PROGRAMS</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	4,275	0	0	0	
360 MISCELLANEOUS REVENUES	4,275	0	0	0	
02 USES	1,981	0	0	0	
530 OPERATING EXPENDITURES	1,981	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>2,294</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60310 EXTENSION SERVICE PROGRAMS Total</b>	<b>2,294</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60311 SEM CO EXPRESSWAY AUTHORITY</b>					
<b>CHANGE IN FUND</b>					
01 SOURCES	0	0	0	0	
360 MISCELLANEOUS REVENUES	0	0	0	0	
02 USES	6	0	0	0	
590 INTERFUND TRANSFERS OUT	6	0	0	0	
<b>CHANGE IN FUND Total</b>	<b>(6)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>399 FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>60311 SEM CO EXPRESSWAY AUTHORITY Total</b>	<b>(6)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Grand Total</b>	<b>8,903,458</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>289.7%</b>



## GENERAL FUND VARIANCE SUMMARY STRUCTURAL ANALYSIS

	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>SOURCES</b>				
311 AD VALOREM	155,072,566	167,274,532	12,201,966	8%
317 UTILITY TAX	7,070,300	7,320,300	250,000	4%
318 COMMUNICATION SERVICE TAX	5,700,000	5,950,000	250,000	4%
319 LOCAL BUSINESS TAX	500,000	475,000	(25,000)	-5%
329 OTHER PERMITS	157,000	126,500	(30,500)	-19%
331 FEDERAL GRANTS	-	-	-	0%
332 FEMA REIMBURSEMENTS	-	-	-	0%
334 STATE GRANTS	165,000	165,000	-	0%
335 STATE SHARED REVENUES	10,445,000	11,000,000	555,000	5%
336 OTHER STATE SHARED	739,500	726,500	(13,000)	-2%
337 LOCAL GRANTS & REVENUES	74,000	75,650	1,650	2%
339 HALF CENT SALES TAX	26,665,000	26,965,000	300,000	1%
341 GENERAL GOV'T FEES	859,800	975,294	115,494	13%
343 SHERIFF REVENUES	10,141,700	5,502,856	(4,638,844)	-46%
344 PUBLIC SAFETY FEES	714,000	749,000	35,000	5%
348 PARKS & REC FEES	2,184,700	2,199,700	15,000	1%
349 COURT FEES	1,750,000	1,770,000	20,000	1%
351 JUDGEMENTS & FINES	739,000	660,000	(79,000)	-11%
361 INTEREST	1,500,000	2,100,000	600,000	40%
364 FIXED ASSET SALES	50,000	25,000	(25,000)	-50%
366 DONATIONS	-	-	-	0%
368 PORT AUTHORITY	700,000	450,000	(250,000)	-36%
369 MISCELLANEOUS REVENUES	509,700	635,900	126,200	25%
381 INTERFUND TRANSFER IN	774,215	2,905	(771,310)	-100%
386 CONSTITUTIONAL EXCESS FEES	840,000	1,150,000	310,000	37%
<b>SOURCES Total</b>	<b>227,351,481</b>	<b>236,299,137</b>	<b>8,947,656</b>	<b>4%</b>
<b>CONSTITUTIONAL OFFICER TRANSFERS</b>				
TRANSFER TO THE CLERK	2,997,149	3,230,540	233,391	8%
TRANSFER TO THE SHERIFF	127,634,000	128,360,600	726,600	1%
TRANSFER-TAX COLLECTOR	7,650,000	8,175,000	525,000	7%
TRANSFER-PROPERTY APPRAISER	5,054,861	5,375,720	320,858	6%
TRANSFER- SOE	2,815,281	3,904,636	1,089,355	39%
<b>TRANSFER TO CONSTITUTIONAL Total</b>	<b>146,151,291</b>	<b>149,046,496</b>	<b>2,895,204</b>	<b>2%</b>
<b>OTHER EXPENDITURES</b>				
512 SALARIES & WAGES	25,101,482	28,407,200	3,305,718	13%
514 OVERTIME	607,537	607,537	-	0%
515 SPECIAL PAY	60,885	65,685	4,800	8%
521 SOCIAL SECURITY	2,040,392	2,152,961	112,569	6%
522 FRS CONTRIBUTIONS	2,590,617	2,782,028	191,411	7%
523 HEALTH INSURANCE -EMPLOYER	6,367,685	7,377,642	1,009,957	16%
524 WORKERS COMP	355,747	317,223	(38,524)	-11%
525 UNEMPLOYMENT COMPENSATION	-	-	-	0%
527 CONTRA PERSONAL SERVICES	(41,645)	-	41,645	-100%
530 OPERATING EXPENDITURES	32,513,828	34,667,841	2,154,012	7%

## GENERAL FUND VARIANCE SUMMARY STRUCTURAL ANALYSIS

	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
540 INTERNAL SERVICE CHARGES	15,502,451	18,349,716	2,847,265	18%
550 COST ALLOCATION (CONTRA)	(34,581,759)	(38,171,758)	(3,589,999)	10%
560 CAPITAL OUTLAY	3,814,634	2,761,774	(1,052,860)	-28%
570 DEBT SERVICE	-	-	-	0%
580 GRANTS & AIDS	8,611,168	9,341,661	730,493	8%
590 INTERFUND TRANSFERS OUT	18,172,730	21,085,922	2,913,192	16%
<b>OTHER EXPENDITURE TOTALS</b>	<b>81,115,751</b>	<b>89,745,433</b>	<b>8,629,681</b>	<b>11%</b>
<b>STRUCTURAL BALANCE</b>	<b>84,438</b>	<b>(2,492,791)</b>		

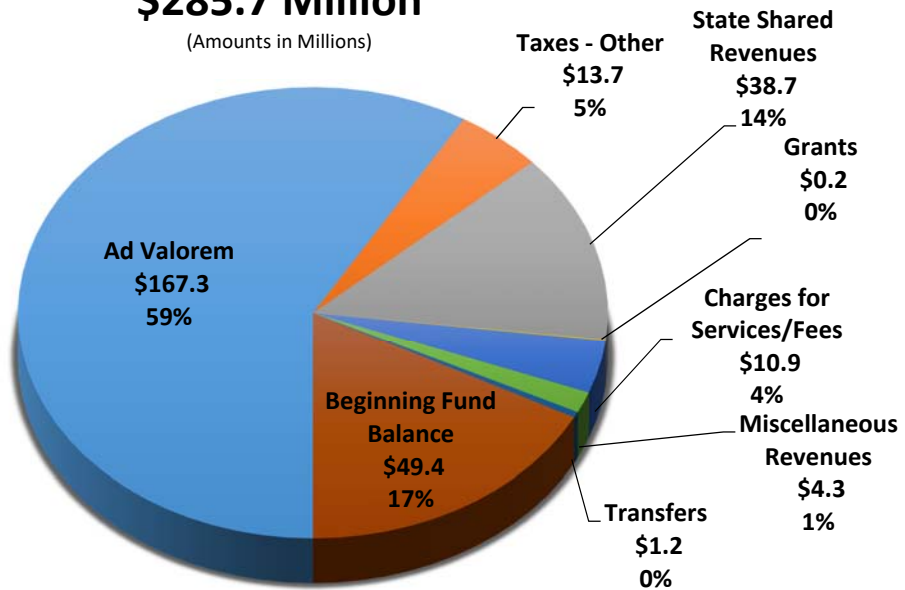


## SOURCES OF FUNDS

The General Fund budget for Seminole County is supported by a variety of revenue sources. Detailed descriptions for each types of source are reflected on the next page. The first chart below identifies all funding sources in the General Fund, including Beginning Fund Balance. The second chart excludes Beginning Fund Balance, so the actual percentage of total revenues can be identified.

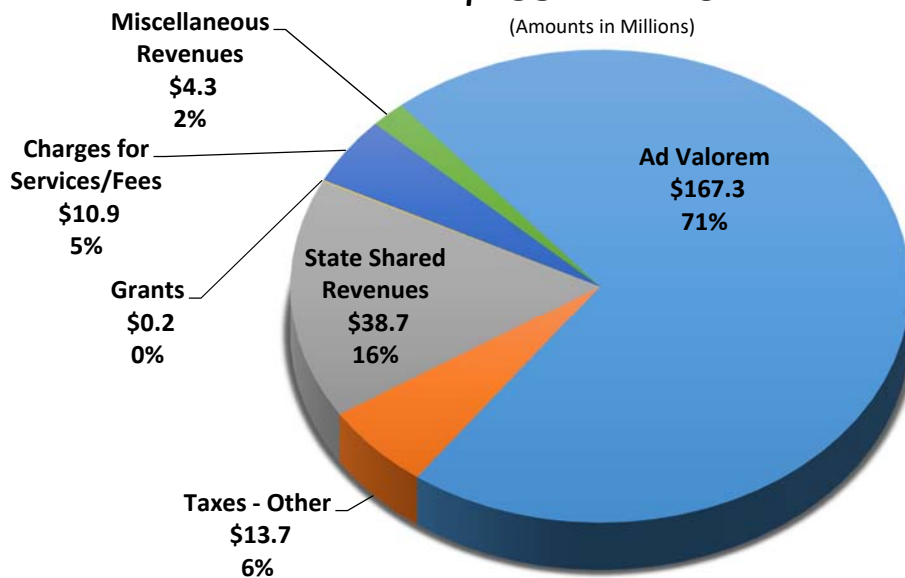
### FY 2019/20 Total Sources \$285.7 Million

(Amounts in Millions)



### FY 2019/20 Total Revenues \$235.1 Million

(Amounts in Millions)



Any variance in totals  
is due to rounding

## SOURCES OF FUNDS

### ***Recurring sources of funding:***

**Ad Valorem** – A tax levied on the assessed value (net of any exemptions) of real and personal property. This is commonly referred to as a “property tax”.

**Taxes - Other** – Other locally levied taxes include utility taxes, communication service tax, and the local business tax.

**State Shared Revenue** - Revenues assessed and collected by the State of Florida, then allocated and returned to the Counties and Municipalities. The largest portion of State Shared Revenues is sales tax which funds the State Revenue Sharing Program.

The state shared Local Government Half-Cent Sales Tax Program is the largest shared revenue program approved by the Legislature. Ordinary distributions to local governments are funded by 8.814 percent of net sales tax proceeds derived from the State 6 cents sales tax. In addition to funding local programs, the primary purpose of the half-cent sales tax program is to provide relief from ad valorem and utility taxes.

**Grants** - A contribution of assets (usually cash) by one governmental unit or other organization to the County for a specified purpose.

**Charges for Services/Fees** –Charges for Services are charges for specific governmental services provided to both private individuals and governmental units (i.e., housing of federal prisoners, sheriff contracts, parks and recreation, court charges, etc.). Fees are charges set by the County to pay the cost of providing a service or facility or regulating an activity (i.e., zoning, addressing, etc.).

**Miscellaneous Revenues** – Other current year revenues not included in the categories listed above. These revenues include fines and forfeitures, interest received on investments held by the County, inmate telephone commissions, and other miscellaneous sources.

### ***Other Sources:***

**Transfers** – Transfers between individual funds, which are not repayable and are not considered charges for goods or services.

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year's Reserves.

## GENERAL FUND SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>310 TAXES</b>					
<b>311 AD VALOREM</b>	<b>143,633,693</b>	<b>155,072,566</b>	<b>167,274,532</b>	<b>12,201,966</b>	<b>7.9%</b>
311100 AD VALOREM-CURRENT	143,593,556	154,947,566	167,149,532	12,201,966	7.9%
311200 AD VALOREM-DELINQUENT	40,137	125,000	125,000	0	0.0%
<b>317 UTILITY TAX</b>	<b>6,921,586</b>	<b>7,070,300</b>	<b>7,320,300</b>	<b>250,000</b>	<b>3.5%</b>
314100 UTILITY TAX-ELECTRICITY	5,278,326	5,400,000	5,600,000	200,000	3.7%
314300 UTILITY TAX-WATER	1,385,172	1,420,000	1,450,000	30,000	2.1%
314400 UTILITY TAX-GAS	11,622	20,000	20,000	0	0.0%
314700 UTILITY TAX-FUEL OIL	123	300	300	0	0.0%
314800 UTILITY TAX-PROPANE	246,343	230,000	250,000	20,000	8.7%
<b>318 COMMUNICATION SERVICE TAX</b>	<b>5,903,972</b>	<b>5,700,000</b>	<b>5,950,000</b>	<b>250,000</b>	<b>4.4%</b>
315100 COMMUNICATION SERVICE TAX	5,903,972	5,700,000	5,950,000	250,000	4.4%
<b>319 LOCAL BUSINESS TAX</b>	<b>467,380</b>	<b>500,000</b>	<b>475,000</b>	<b>(25,000)</b>	<b>-5.0%</b>
316100 PROF/OCCUPATION/LOCAL BUS TAX	467,380	500,000	475,000	(25,000)	-5.0%
<b>310 TAXES Total</b>	<b>156,926,631</b>	<b>168,342,866</b>	<b>181,019,832</b>	<b>12,676,966</b>	<b>7.5%</b>
<b>320 PERMITS FEES &amp; SPECIAL ASM</b>					
<b>329 OTHER PERMITS</b>	<b>144,126</b>	<b>157,000</b>	<b>126,500</b>	<b>(30,500)</b>	<b>-19.4%</b>
329115 URBAN CHICKENS PERMIT	300	0	0	0	
329170 ARBOR PERMIT	6,676	7,000	6,500	(500)	-7.1%
329180 DREDGE/FILL PERMIT	3,750	0	0	0	
329190 ABANDONED PROPERTY REGISTRATIO	133,400	150,000	120,000	(30,000)	-20.0%
<b>320 PERMITS FEES &amp; SPECIAL ASM Total</b>	<b>144,126</b>	<b>157,000</b>	<b>126,500</b>	<b>(30,500)</b>	<b>-19.4%</b>
<b>330 INTERGOVERNMENTAL REVENUE</b>					
<b>331 FEDERAL GRANTS</b>	<b>381,551</b>	<b>0</b>	<b>0</b>	<b>0</b>	
331100 ELECTION GRANTS	381,551	0	0	0	
<b>332 FEMA REIMBURSEMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
331510 DISASTER RELIEF (FEMA)	0	0	0	0	
<b>334 STATE GRANTS</b>	<b>169,113</b>	<b>165,000</b>	<b>165,000</b>	<b>0</b>	<b>0.0%</b>
334691 HRS/CDD CONTRACT	4,642	0	0	0	
334710 AID TO LIBRARIES	164,471	165,000	165,000	0	0.0%
<b>335 STATE SHARED REVENUES</b>	<b>10,397,433</b>	<b>10,445,000</b>	<b>11,000,000</b>	<b>555,000</b>	<b>5.3%</b>
335120 STATE REVENUE SHARING	10,397,433	10,445,000	11,000,000	555,000	5.3%
<b>336 OTHER STATE SHARED</b>	<b>753,471</b>	<b>739,500</b>	<b>726,500</b>	<b>(13,000)</b>	<b>-1.8%</b>
335130 INSURANCE AGENTS LICENSE	111,038	120,000	100,000	(20,000)	-16.7%
335140 MOBILE HOME LICENSES	36,286	33,000	30,000	(3,000)	-9.1%
335150 ALCOHOLIC BEVERAGE	159,648	140,000	150,000	10,000	7.1%
335160 PARI-MUTUAL DISTRIBUTION	446,500	446,500	446,500	0	0.0%
335493 MOTOR FUEL TAX (REBATE)	0	0	0	0	
<b>337 LOCAL GRANTS &amp; REVENUES</b>	<b>89,000</b>	<b>74,000</b>	<b>75,650</b>	<b>1,650</b>	<b>2.2%</b>

## GENERAL FUND SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
337300 NPDES CITIES	0	27,000	75,650	48,650	180.2%
337900 LOCAL GRANTS & AIDS	89,000	47,000	0	(47,000)	-100.0%
<b>339 HALF CENT SALES TAX</b>	<b>26,437,431</b>	<b>26,665,000</b>	<b>26,965,000</b>	<b>300,000</b>	<b>1.1%</b>
335180 HALF-CENT STATE SALES TAX	26,437,431	26,665,000	26,965,000	300,000	1.1%
<b>330 INTERGOVERNMENTAL REVENUE Total</b>	<b>38,228,000</b>	<b>38,088,500</b>	<b>38,932,150</b>	<b>843,650</b>	<b>2.2%</b>
<b>340 CHARGES FOR SERVICES</b>					
<b>341 GENERAL GOV'T FEES</b>	<b>1,128,455</b>	<b>859,800</b>	<b>975,294</b>	<b>115,494</b>	<b>13.4%</b>
341200 ZONING FEES	600,917	400,000	425,000	25,000	6.3%
341320 SCHOOL ADMIN FEE	216,001	150,000	170,000	20,000	13.3%
341359 ADMIN FEE - MSBU FUNDS	16,750	1,800	4,705	2,905	161.4%
341910 ADDRESSING FEES	20,625	20,000	25,000	5,000	25.0%
343901 TOWER COMM FEES	112,483	120,000	110,000	(10,000)	-8.3%
343902 FIBER WAN FEES	17,165	20,000	18,000	(2,000)	-10.0%
343904 SVC CHGS-OTH PHYSICAL ENVIRON	29,363	53,000	53,000	0	0.0%
349100 SERVICE CHARGE-AGENCIES	92,646	75,000	75,000	0	0.0%
349200 CONCURRENCY REVIEW	22,505	20,000	20,000	0	0.0%
349240 PRE-APPLICATION FEE PLANNING	0	0	4,500	4,500	
349250 ZONING PERMIT PROCESSING FEE	0	0	40,000	40,000	
341363 ADMIN FEE - GRANTS	0	0	30,089	30,089	
<b>343 SHERIFF REVENUES</b>	<b>8,603,237</b>	<b>9,119,556</b>	<b>5,077,256</b>	<b>(4,042,300)</b>	<b>-44.3%</b>
341520 SHERIFFS FEES	505,724	469,000	476,256	7,256	1.5%
342100 REIMBURSEMENT - SHERIFF	4,111,606	4,816,356	0	(4,816,356)	-100.0%
342320 HOUSING OF PRISONERS-FED	2,680,944	2,649,000	2,675,000	26,000	1.0%
342330 INMATE FEES	424,267	317,000	1,122,000	805,000	253.9%
342390 HOUSING OF PRISONER-OTHER	41,484	35,000	28,000	(7,000)	-20.0%
342530 SHERIFF - IRON BRIDGE	222,400	227,200	223,000	(4,200)	-1.8%
342910 INMPOUND/IMMOBILIZATION	12,600	10,000	8,000	(2,000)	-20.0%
342920 SUPERVISOR - PAY	29,300	25,000	25,000	0	0.0%
348880 SUPERVISION - PROBATION	529,333	525,000	480,000	(45,000)	-8.6%
348993 CRIME PREVENTION	45,578	46,000	40,000	(6,000)	-13.0%
<b>344 PUBLIC SAFETY FEES</b>	<b>807,567</b>	<b>714,000</b>	<b>749,000</b>	<b>35,000</b>	<b>4.9%</b>
342430 EMERGENCY MGMT REVIEW FEE	2,700	4,000	4,000	0	0.0%
342516 AFTER HOURS INSPECTIONS	2,240	0	0	0	
342560 ENGINEERING	581,292	500,000	525,000	25,000	5.0%
346400 ANIMAL CONTROL	221,335	210,000	220,000	10,000	4.8%
<b>348 PARKS &amp; REC FEES</b>	<b>1,888,381</b>	<b>2,184,700</b>	<b>2,199,700</b>	<b>15,000</b>	<b>0.7%</b>
347200 PARKS AND RECREATION	1,857,984	2,152,700	2,167,700	15,000	0.7%
347201 PASSIVE PARKS AND TRAILS	28,160	30,000	30,000	0	0.0%
347301 MUSEUM FEES	2,237	2,000	2,000	0	0.0%
<b>349 COURT FEES</b>	<b>1,815,170</b>	<b>1,750,000</b>	<b>1,770,000</b>	<b>20,000</b>	<b>1.1%</b>
348921 COURT INNOVATIONS	102,113	100,000	105,000	5,000	5.0%
348922 LEGAL AID	102,113	100,000	105,000	5,000	5.0%
348923 LAW LIBRARY	102,113	100,000	105,000	5,000	5.0%
348924 JUVENILE ALTERNATIVE PROGRAMS	102,113	100,000	105,000	5,000	5.0%

## GENERAL FUND SUMMARY OF SOURCES

ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
348930 STATE COURT FACILITY SURCHARGE	1,406,718	1,350,000	1,350,000	0	0.0%
<b>340 CHARGES FOR SERVICES Total</b>	<b>14,242,810</b>	<b>14,628,056</b>	<b>10,771,250</b>	<b>(3,856,806)</b>	<b>-26.4%</b>
<b>350 JUDGEMENTS FINES &amp; FORFEIT</b>					
<b>343 SHERIFF REVENUES</b>	<b>261,215</b>	<b>266,500</b>	<b>247,500</b>	<b>(19,000)</b>	<b>-7.1%</b>
351500 TRAFFIC CT PARKING FINES	2,325	2,500	2,500	0	0.0%
359901 ADULT DIVERSION	251,105	260,000	240,000	(20,000)	-7.7%
359902 COMMUNITY SVC INSURANCE	7,785	4,000	5,000	1,000	25.0%
<b>351 JUDGEMENTS &amp; FINES</b>	<b>602,403</b>	<b>739,000</b>	<b>660,000</b>	<b>(79,000)</b>	<b>-10.7%</b>
348933 ANIMAL CONTROL CITATIONS	0	0	0	0	
351700 INTERGOVT RADIO PROGRAM	410,450	450,000	410,000	(40,000)	-8.9%
352100 LIBRARY	158,783	139,000	140,000	1,000	0.7%
354200 CODE ENFORCEMENT	33,170	150,000	110,000	(40,000)	-26.7%
<b>350 JUDGEMENTS FINES &amp; FORFEIT Total</b>	<b>863,618</b>	<b>1,005,500</b>	<b>907,500</b>	<b>(98,000)</b>	<b>-9.7%</b>
<b>360 MISCELLANEOUS REVENUES</b>					
<b>343 SHERIFF REVENUES</b>	<b>803,799</b>	<b>755,644</b>	<b>178,100</b>	<b>(577,544)</b>	<b>-76.4%</b>
361133 INTEREST-SHERIFF	13,677	35,644	10,000	(25,644)	-71.9%
369912 MISCELLANEOUS - SHERIFF	790,121	720,000	168,100	(551,900)	-76.7%
<b>361 INTEREST</b>	<b>1,644,606</b>	<b>1,500,000</b>	<b>2,100,000</b>	<b>600,000</b>	<b>40.0%</b>
361100 INTEREST ON INVESTMENTS	1,612,700	1,500,000	2,100,000	600,000	40.0%
361132 INTEREST-TAX COLLECTOR	31,906	0	0	0	
<b>364 FIXED ASSET SALES</b>	<b>27,173</b>	<b>50,000</b>	<b>25,000</b>	<b>(25,000)</b>	<b>-50.0%</b>
364100 FIXED ASSET SALE PROCEEDS	27,173	50,000	25,000	(25,000)	-50.0%
<b>366 DONATIONS</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	
366100 CONTRIBUTIONS & DONATIONS	0	0	0	0	
366175 SEMINOLE COUNTY HEROES MEMORIA	400	0	0	0	
<b>368 PORT AUTHORITY</b>	<b>700,000</b>	<b>700,000</b>	<b>450,000</b>	<b>(250,000)</b>	<b>-35.7%</b>
366101 CONTRIBUTIONS PORT AUTHORITY	700,000	700,000	450,000	(250,000)	-35.7%
<b>369 MISCELLANEOUS REVENUES</b>	<b>910,939</b>	<b>509,700</b>	<b>635,900</b>	<b>126,200</b>	<b>24.8%</b>
362100 RENTS AND ROYALTIES	45,353	52,000	50,000	(2,000)	-3.8%
367150 PAIN MANAGEMENT CLINIC LICENSE	2,000	0	0	0	
369100 TAX DEED SURPLUS	0	0	0	0	
369310 INSURANCE PROCEEDS	43,300	0	0	0	
369400 REIMBURSEMENTS	128,365	0	0	0	
369900 MISCELLANEOUS-OTHER	351,709	170,000	300,000	130,000	76.5%
369910 COPYING FEES	57,332	52,500	53,500	1,000	1.9%
369911 MAPS AND PUBLICATIONS	35	200	200	0	0.0%
369920 MISCELLANEOUS-ELECTION	98	4,000	200	(3,800)	-95.0%
369925 CC CONVENIENCE FEES	20,455	16,000	17,000	1,000	6.3%
369930 REIMBURSEMENTS	100,649	100,000	100,000	0	0.0%
369940 REIMBURSEMENTS - RADIOS	161,643	115,000	115,000	0	0.0%

## GENERAL FUND SUMMARY OF SOURCES

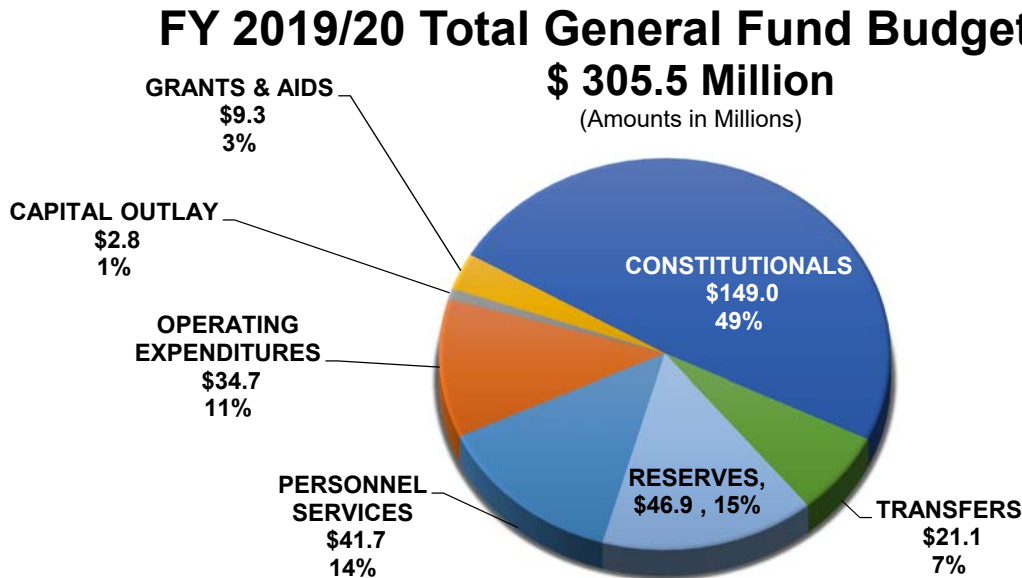
ACCOUNT MAJOR - MINOR - OBJECT	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>360 MISCELLANEOUS REVENUES Total</b>	<b>4,086,917</b>	<b>3,515,344</b>	<b>3,389,000</b>	<b>(126,344)</b>	<b>-3.6%</b>
<b>380 OTHER SOURCES</b>					
<b>381 INTERFUND TRANSFER IN</b>	<b>6,144,278</b>	<b>774,215</b>	<b>2,905</b>	<b>(771,310)</b>	<b>-99.6%</b>
381100 TRANSFER IN	6,144,278	774,215	2,905	(771,310)	-99.6%
<b>386 CONSTITUTIONAL EXCESS FEES</b>	<b>3,300,458</b>	<b>840,000</b>	<b>1,150,000</b>	<b>310,000</b>	<b>36.9%</b>
386200 EXCESS FEES-CLERK	5,850	0	200,000	200,000	
386300 EXCESS FEES-SHERIFF	321,442	0	100,000	100,000	
386400 EXCESS FEES-TAX COLLECTOR	2,697,504	600,000	550,000	(50,000)	-8.3%
386500 EXCESS FEES-PROP APPRAISER	121,025	20,000	100,000	80,000	400.0%
386700 EXCESS FEES SUPERVISOR OF ELEC	154,636	220,000	200,000	(20,000)	-9.1%
<b>380 OTHER SOURCES Total</b>	<b>9,444,735</b>	<b>1,614,215</b>	<b>1,152,905</b>	<b>(461,310)</b>	<b>-28.6%</b>
<b>399 FUND BALANCE</b>					
<b>399 FUND BALANCE</b>	<b>0</b>	<b>58,046,273</b>	<b>49,400,000</b>	<b>(8,646,273)</b>	<b>-14.9%</b>
399999 BEGINNING FUND BALANCE	0	58,046,273	49,400,000	(8,646,273)	-14.9%
<b>399 FUND BALANCE Total</b>	<b>0</b>	<b>58,046,273</b>	<b>49,400,000</b>	<b>(8,646,273)</b>	<b>-14.9%</b>
<b>Grand Total</b>	<b>223,936,837</b>	<b>285,397,754</b>	<b>285,699,137</b>	<b>301,383</b>	<b>0.1%</b>



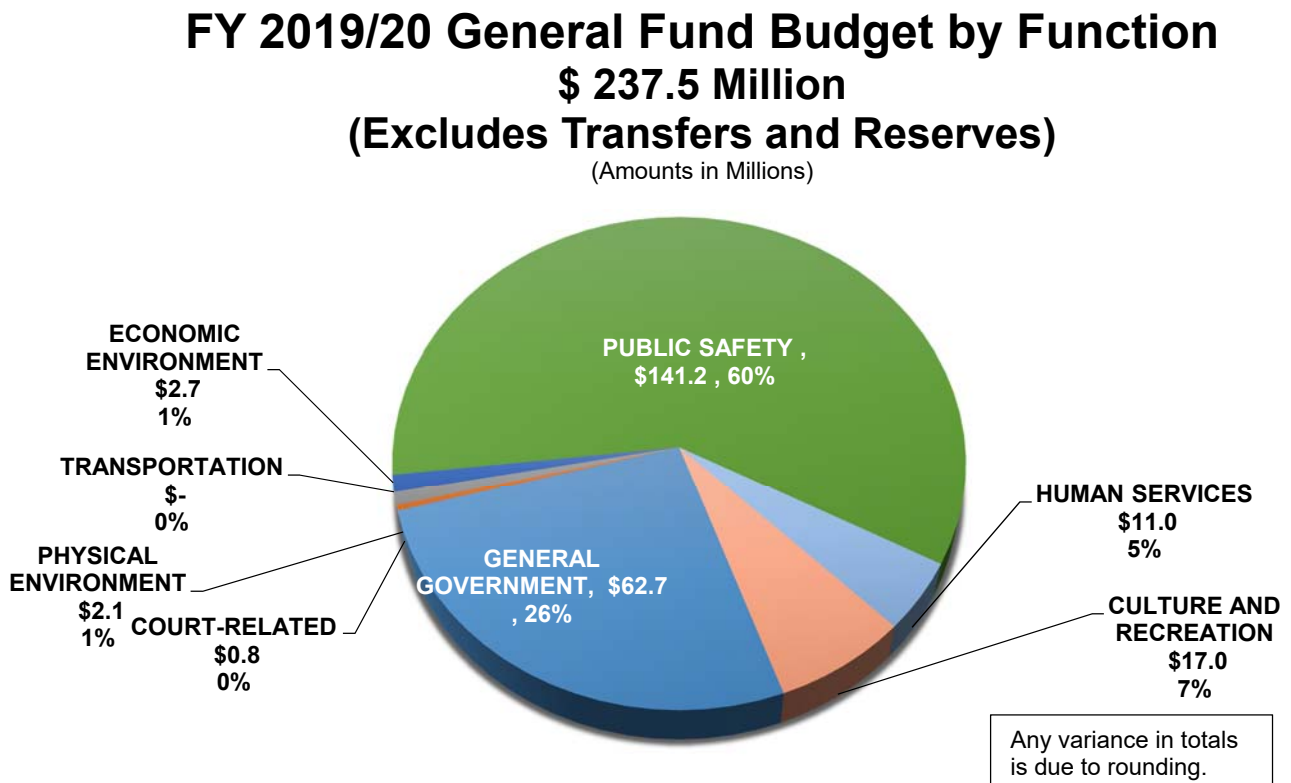
## BUDGETARY USES

Revenues collected in the General Fund are used to provide a variety of services to the citizens of Seminole County. Over half of the expenditure budget is allocated to protecting the citizens and businesses of Seminole County. The FY 2019/20 General Fund budget totals \$305.5M, with \$46.9M in reserves and \$237.5M appropriated for services to be provided.

The following chart reflects the County's plan on usage of General Fund resources by the type of services to be provided to citizens, excluding cost allocations, internal charges and contra budgets:



The following chart identifies the General Fund budget by State-designated use or appropriation category:



## SUMMARY OF USES BY FUNCTION / PROGRAM

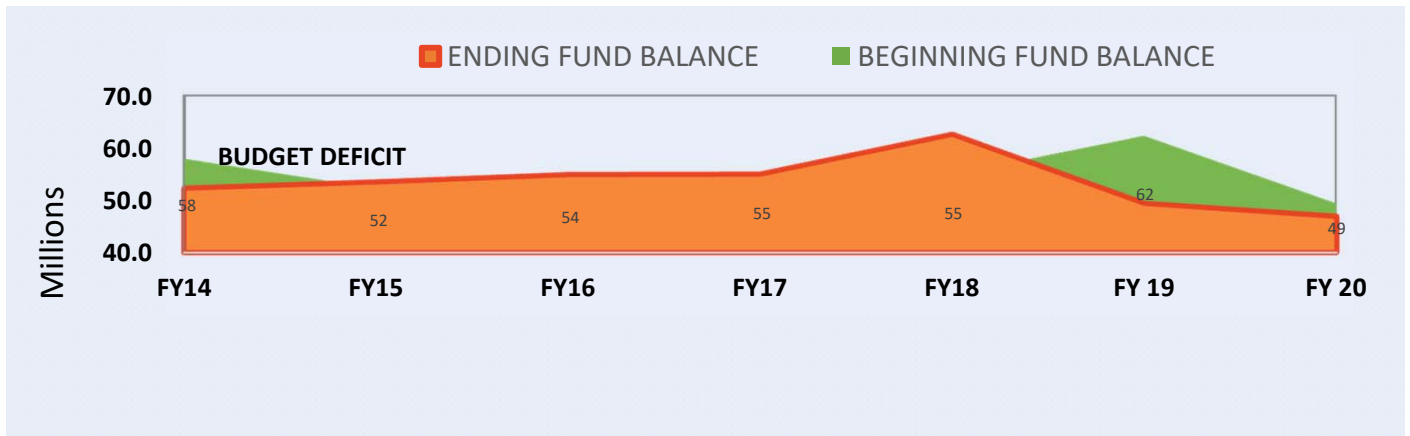
EXCLUDES INTERNAL CHARGES & CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>51 GENERAL GOVERNMENT</b>					
01 BOARD OF COUNTY COMMISSIONERS	1,026,029	1,152,645	1,177,965	25,320	2.2%
01 COMMUNITY INFORMATION	555,198	593,355	762,818	169,463	28.6%
01 COUNTY ATTORNEY	1,553,526	1,550,407	1,931,048	380,642	24.6%
01 COUNTY MANAGER	1,084,651	2,507,901	1,375,914	(1,131,988)	-45.1%
01 ECONOMIC DEV & COMMUNITY RE	0	0	0	0	
01 HUMAN RESOURCES	817,899	964,623	1,008,967	44,344	4.6%
01 OFFICE OF ORGANIZATIONAL EX	140,788	149,238	258,665	109,427	73.3%
02 CLERK OF THE COURT	2,913,753	3,030,151	3,260,540	230,389	7.6%
02 PROPERTY APPRAISER	5,064,411	5,071,738	5,375,720	303,981	6.0%
02 SUPERVISOR OF ELECTIONS	2,944,839	2,821,189	3,904,636	1,083,447	38.4%
02 TAX COLLECTOR	7,050,289	7,661,935	8,175,000	513,065	6.7%
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
07 FACILITIES	8,715,675	9,208,002	9,597,420	389,418	4.2%
07 FLEET MANAGEMENT	7,931,527	7,835,942	8,550,135	714,193	9.1%
07 MOSQUITO CONTROL	0	0	0	0	
11 BUILDING	20,431	55,000	60,000	5,000	9.1%
11 DEV SVCS BUSINESS OFFICE	392,429	454,563	467,239	12,676	2.8%
11 PLANNING AND DEVELOPMENT	1,364,878	1,503,333	1,792,336	289,003	19.2%
14 DOC & RECORDS RETENTION MGMT	758,217	929,700	831,468	(98,232)	-10.6%
14 ENTERPRISE ADMINISTRATION	549,369	806,361	884,354	77,994	9.7%
14 ENTERPRISE SOFTWARE DEVELOP	1,237,078	1,637,031	2,095,063	458,032	28.0%
14 GEOGRAPHIC INFORMATION SYST	485,248	513,891	578,008	64,117	12.5%
14 IS BUSINESS OFFICE	333,381	359,567	538,700	179,133	49.8%
14 NETWORK & COMM SERVICES	1,335,556	1,547,733	1,744,290	196,557	12.7%
14 WORKSTATION SUPPORT & MAINT	1,276,927	1,420,561	1,716,013	295,452	20.8%
18 CENTRAL CHARGES	978,352	1,408,158	1,223,789	(184,369)	-13.1%
18 MAIL SERVICES	406,156	430,463	485,618	55,154	12.8%
18 OFFICE OF MANAGEMENT & BUDG	711,439	1,167,576	1,348,148	180,572	15.5%
18 PRINTING SERVICES	119,110	174,803	174,611	(192)	-0.1%
18 PURCHASING AND CONTRACTS	1,081,723	1,161,120	1,316,905	155,785	13.4%
18 RECIPIENT AGENCY GRANTS	0	0	30,089	30,089	
18 RESOURCE MGT - BUSINESS OFF	369,312	381,617	378,987	(2,631)	-0.7%
99-REVENUES-RESERVES-TRANSFERS	0	0	1,704,043	1,704,043	
<b>51 GENERAL GOVERNMENT Total</b>	<b>51,218,194</b>	<b>56,498,605</b>	<b>62,748,486</b>	<b>6,249,881</b>	<b>11.1%</b>
<b>52 PUBLIC SAFETY</b>					
01 ANIMAL SERVICES	1,976,290	2,157,899	2,269,651	111,752	5.2%
01 E-911	191,666	206,230	218,772	12,542	6.1%
01 EMERGENCY MANAGEMENT	412,318	412,857	456,581	43,724	10.6%
01 TELECOMMUNICATIONS	2,719,047	2,938,539	3,392,809	454,270	15.5%
02 SHERIFF'S OFFICE	121,266,236	130,171,683	130,360,600	188,917	0.1%
05 EMERGENCY COMMUNICATIONS	2,296,558	2,605,559	2,839,658	234,099	9.0%
05 EMS PERFORMANCE MANAGEMENT	351,874	286,183	332,056	45,873	16.0%
05 EMS/FIRE/RESCUE	0	0	144,000	144,000	
06 COUNTY ASSISTANCE PROGRAMS	1,158,181	1,300,000	1,211,000	(89,000)	-6.8%
18 RESOURCE MGT - BUSINESS OFF	173,226	0	0	0	
<b>52 PUBLIC SAFETY Total</b>	<b>130,545,395</b>	<b>140,078,949</b>	<b>141,225,125</b>	<b>1,146,176</b>	<b>0.8%</b>
<b>53 PHYSICAL ENVIRONMENT</b>					

## SUMMARY OF USES BY FUNCTION / PROGRAM

EXCLUDES INTERNAL CHARGES & CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
07 MOSQUITO CONTROL	607,054	742,609	789,357	46,749	6.3%
07 WATER QUALITY	1,033,563	1,111,617	1,266,690	155,073	14.0%
<b>53 PHYSICAL ENVIRONMENT Total</b>	<b>1,640,617</b>	<b>1,854,226</b>	<b>2,056,047</b>	<b>201,822</b>	<b>10.9%</b>
<b>54 TRANSPORTATION</b>					
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
<b>54 TRANSPORTATION Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>55 ECONOMIC ENVIRONMENT</b>					
01 TOURISM ADMINISTRATION	82,199	80,000	80,000	0	0.0%
07 DEVELOPMENT REVIEW ENGINEER	637,479	765,853	795,976	30,123	3.9%
18 CENTRAL CHARGES	2,245,770	1,576,145	1,823,645	247,500	15.7%
<b>55 ECONOMIC ENVIRONMENT Total</b>	<b>2,965,448</b>	<b>2,421,998</b>	<b>2,699,621</b>	<b>277,623</b>	<b>11.5%</b>
<b>56 HUMAN SERVICES</b>					
06 COUNTY ASSISTANCE PROGRAMS	9,544,100	10,407,486	10,962,238	554,753	5.3%
07 FACILITIES	125,029	0	0	0	
<b>56 HUMAN SERVICES Total</b>	<b>9,669,129</b>	<b>10,407,486</b>	<b>10,962,238</b>	<b>554,753</b>	<b>5.3%</b>
<b>57 CULTURE/RECREATION</b>					
04 EXTENSION SERVICE	312,735	379,606	405,474	25,868	6.8%
04 GREENWAYS & NATURAL LANDS	7,498,162	3,818,929	4,863,046	1,044,117	27.3%
04 LEISURE BUSINESS OFFICE	722,539	755,473	775,856	20,383	2.7%
04 LIBRARY SERVICES	5,220,304	5,603,960	5,680,983	77,023	1.4%
04 PARKS & RECREATION	4,577,326	5,357,351	5,281,717	(75,634)	-1.4%
<b>57 CULTURE/RECREATION Total</b>	<b>18,331,067</b>	<b>15,915,320</b>	<b>17,007,077</b>	<b>1,091,757</b>	<b>6.9%</b>
<b>58 TRANSFERS</b>					
99-REVENUES-RESERVES-TRANSFERS	17,087,841	18,172,730	21,085,922	2,913,192	16.0%
<b>58 TRANSFERS Total</b>	<b>17,087,841</b>	<b>18,172,730</b>	<b>21,085,922</b>	<b>2,913,192</b>	<b>16.0%</b>
<b>59 RESERVES</b>					
99-REVENUES-RESERVES-TRANSFERS	0	58,130,711	46,907,209	(11,223,502)	-19.3%
<b>59 RESERVES Total</b>	<b>0</b>	<b>58,130,711</b>	<b>46,907,209</b>	<b>(11,223,502)</b>	<b>-19.3%</b>
<b>60 COURT ADMINISTRATION</b>					
03 GUARDIAN AD LITEM	95,461	100,583	103,549	2,966	2.9%
03 JUDICIAL	243,874	445,902	265,082	(180,820)	-40.6%
03 LAW LIBRARY	108,750	99,443	104,446	5,003	5.0%
03 LEGAL AID	345,921	351,110	356,377	5,267	1.5%
18 RECIPIENT AGENCY GRANTS	3,170	0	0	0	
<b>60 COURT ADMINISTRATION Total</b>	<b>797,176</b>	<b>997,038</b>	<b>829,453</b>	<b>(167,585)</b>	<b>-16.8%</b>
<b>Grand Total</b>	<b>232,254,868</b>	<b>304,477,062</b>	<b>305,521,179</b>	<b>1,044,117</b>	<b>0.3%</b>

## HISTORY OF FUND BALANCES

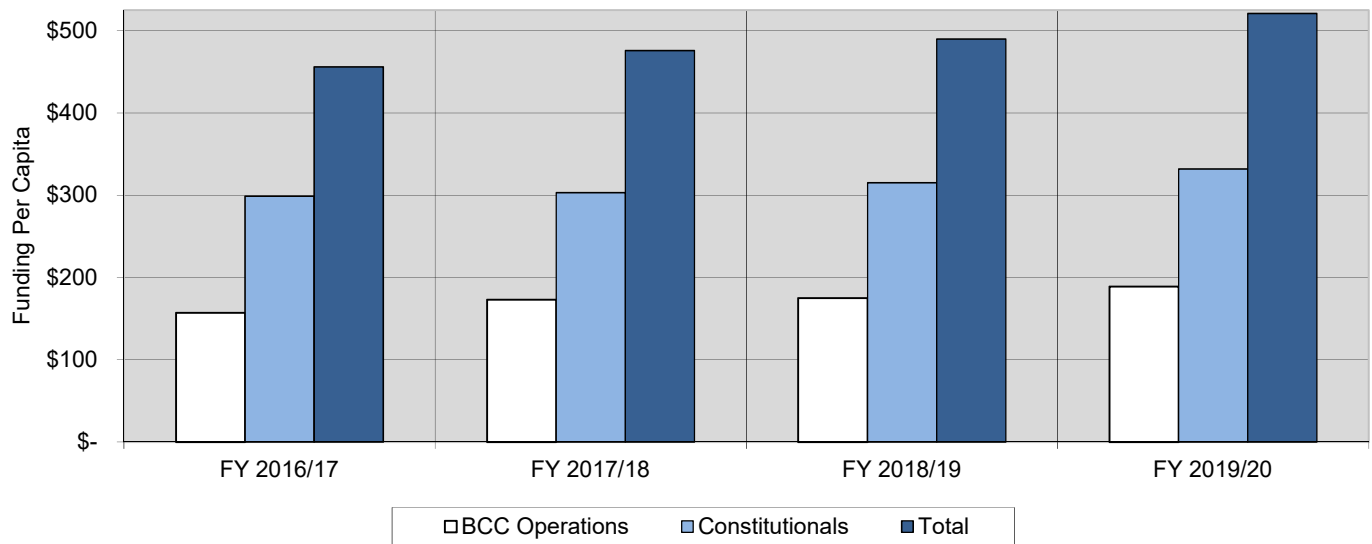
	AUDITED FIVE YEAR HISTORY					PROJECTED	ADOPTED
	FY14	FY15	FY16	FY17	FY18	FY 19	FY 20
<b>BEGINNING FUND BALANCE 10/01</b>	<b>57,911,427</b>	<b>52,273,111</b>	<b>53,532,662</b>	<b>54,958,864</b>	<b>54,943,471</b>	<b>62,310,327</b>	<b>49,400,000</b>
<b>REVENUE</b>	185,993,598	194,654,377	199,368,344	204,460,688	223,936,837	224,151,673	236,299,137
<b>EXPENDITURES</b>	191,624,560	193,438,008	198,013,418	204,442,435	216,310,188	237,062,000	238,791,928
<b>CHANGE IN NET ASSETS</b>	<b>(5,630,962)</b>	<b>1,216,369</b>	<b>1,354,926</b>	<b>18,253</b>	<b>7,626,649</b>	<b>(12,910,327)</b>	<b>(2,492,791)</b>
<b>ENDING FUND BALANCE 9/30</b>	<b>\$ 52,280,465</b>	<b>\$ 53,489,480</b>	<b>\$ 54,887,588</b>	<b>\$ 54,977,117</b>	<b>\$ 62,570,120</b>	<b>\$ 49,400,000</b>	<b>\$ 46,907,209</b>
LESS PROJECT/GRANT CARRYFORWARDS	1,697,202	1,078,894	1,598,644	1,475,157	3,381,065	6,340,840	
<b>UNASSIGNED ENDING RESERVES</b>	<b>\$ 50,583,263</b>	<b>\$ 52,410,586</b>	<b>\$ 53,288,944</b>	<b>\$ 53,501,960</b>	<b>\$ 59,189,055</b>	<b>\$ 43,059,160</b>	<b>\$ 46,907,209</b>
<b>OF OPERATING REVENUE</b>	<b>27%</b>	<b>27%</b>	<b>27%</b>	<b>26%</b>	<b>26%</b>	<b>19%</b>	<b>20%</b>



FY 2019/20 Reserves represent 20% of General Fund budgeted operating revenue covering approximately 2.5 months of operations. Seminole County policy requires a minimum of 20% reserves for contingencies and economic stabilization.

Historical and projected operating expenditures include reserve use and carryforwards from prior year budgets.

## FUNDING PER CAPITA - BCC OPERATIONS & CONSTITUTIONAL OFFICERS



	FY 2016/17		FY 2017/18		FY 2018/19		FY 2019/20	
	Actuals	Funding Per Capita	Actuals	Funding Per Capita	Adopted	Funding Per Capita	Adopted	Funding Per Capita
BCC Operations	\$ 70,376,936	\$ 157	\$ 78,582,281	\$ 173	\$ 81,115,752	\$ 175	\$ 89,745,433	\$ 192
Constitutionals	134,065,499	299	137,727,907	303	146,151,291	315	149,046,496	319
<b>Total</b>	<b>\$ 204,442,435</b>	<b>\$ 456</b>	<b>\$ 216,310,188</b>	<b>\$ 476</b>	<b>227,267,043</b>	<b>\$ 490</b>	<b>238,791,928</b>	<b>\$ 511</b>
Reserves*					58,130,711		46,907,209	
					<u>\$ 285,397,754</u>		<u>\$ 285,699,137</u>	
	<b>Actuals</b>		<b>Actuals</b>		<b>Adopted</b>		<b>Adopted</b>	
Population**	<u>449,124</u>		<u>454,757</u>		<u>463,560</u>		<u>467,832</u>	

\*Reserves are budgeted only. They do not have any actual expenditures.

\*\*Population estimates for FY 2019/20 from the US Census Bureau website.

General Fund is Fund 00100 only.





## PERSONNEL SERVICES OVERVIEW

The FY 2019/20 adopted budget for Personnel Services is \$10.2M more than the prior year's budget primarily due to a 3% increase in COLA, and 27.5 additional FTEs. In addition, health insurance claims are projected to go up by 13.7% next year resulting in an additional \$2.8M charged to all personnel service funds.

PERSONNEL SERVICES	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>510 PERSONNEL SERVICES</b>					
510110 EXECUTIVE SALARIES	391,327	418,542	424,360	5,818	1.4%
510120 REGULAR SALARIES & WAGES	67,602,537	76,421,168	82,217,848	5,796,681	7.6%
510125 PART-TIME PERSONNEL	1,011,158	0	0	0	
510130 OTHER PERSONAL SERVICES	37,386	0	0	0	
510140 OVERTIME	5,881,659	5,999,788	6,368,649	368,861	6.1%
510150 SPECIAL PAY	120,224	115,500	132,600	17,100	14.8%
510190 HOLIDAY PAY	0	1,114,560	1,224,912	110,352	9.9%
510210 SOCIAL SECURITY MATCHING	5,448,957	5,965,937	6,257,063	291,126	4.9%
510220 RETIREMENT CONTRIBUTIONS	10,401,594	11,286,203	12,086,179	799,976	7.1%
510230 HEALTH INSURANCE - EMPLOYER	16,496,532	20,217,444	22,979,008	2,761,564	13.7%
510240 WORKERS COMPENSATION	2,114,698	2,839,498	2,609,185	(230,313)	-8.1%
510250 UNEMPLOYMENT COMPENSATION	15,462	0	0	0	
511000 CONTRA PERSONAL SERVICES	(1,078,753)	(691,645)	(650,000)	41,645	-6.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>108,442,781</b>	<b>123,686,995</b>	<b>133,649,804</b>	<b>9,962,810</b>	<b>8.1%</b>

The following shows the Full-Time Employee (FTE) Count by Department:

<b>FTE COMPARISON</b>			
DEPARTMENT	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE
ADMINISTRATION DEPT	112.5	116.5	4.0
COURT SUPPORT DEPT	7.0	7.0	0.0
LEISURE SERVICES DEPT	159.5	161.0	1.5
FIRE DEPT	478.5	479.0	0.5
COMMUNITY SERVICES DEPT	38.0	37.0	-1.0
07 PUBLIC WORKS DEPT	271.3	275.3	4.0
08 ES UTILITIES	140.9	147.9	7.0
09 ES SOLID WASTE DEPT	75.1	75.1	0.0
11 DEVELOPMENT SERVICES DEPT	73.0	74.0	1.0
14 INFORMATION SERVICES DEPT	33.0	43.0	10.0
18 RESOURCE MANAGEMENT DEPT	42.5	43.0	0.5
<b>Grand Total</b>	<b>1431.3</b>	<b>1458.8</b>	<b>27.5</b>

\*\*The Seminole County Board of Commissioners are eligible for a salary increase up to the Consumer Price Index (CPI) Urban Wage Earners and Clerical Workers Index, pursuant to the Seminole County Home Rule Charter. Any increases in salaries shall not exceed the percentage change in the CPI Index during the proceeding calendar year ending in December 31. The CPI percentage for the previous year is calculated at 1.77% which equates to an adjustment in salaries of up to \$84,872.20. The total Commissioner salary cannot exceed the amount allowed by Chapter 145 of the Florida Statutes, as calculated annually by the Florida Office of Economic and Demographic Research. The amounts included the FY 2019/20 budget are estimates and do not affect the Home Rule Charter and Florida Statutory policies.

## COUNTYWIDE POSITION SUMMARY

	FY16 ADOPTED FTE COUNT	FY17 ADOPTED FTE COUNT	FY18 ADOPTED FTE COUNT	FY19 ADOPTED FTE COUNT	FY20 ADOPTED FTE COUNT
<b>BCC DEPARTMENTS</b>					
ADMINISTRATION DEPT	53.95	107.20	111.70	112.50	116.50
COURT SUPPORT DEPT	7.00	7.00	7.00	7.00	7.00
LEISURE SERVICES DEPT	147.12	156.12	159.12	159.50	161.00
FIRE DEPT	540.22	464.64	476.50	478.50	479.00
COMMUNITY SERVICES DEPT	42.00	34.00	37.00	38.00	37.00
PUBLIC WORKS DEPT	229.05	232.50	279.30	271.30	275.30
ES UTILITIES	130.90	132.90	138.90	140.90	147.90
ES SOLID WASTE DEPT	72.10	74.10	74.10	75.10	75.10
DEVELOPMENT SERVICES DEPT	65.80	67.80	64.80	73.00	74.00
INFORMATION SERVICES DEPT	32.00	32.00	31.00	33.00	43.00
RESOURCE MANAGEMENT DEPT	36.00	40.25	40.25	42.50	43.00
<b>TOTAL BCC</b>	<b>1,356.14</b>	<b>1,348.51</b>	<b>1,419.67</b>	<b>1,431.30</b>	<b>1,458.80</b>
	FY16 ADOPTED FTE COUNT	FY17 ADOPTED FTE COUNT	FY18 ADOPTED FTE COUNT	FY19 ADOPTED FTE COUNT	FY20 TENTATIVE FTE COUNT
<b>CONSTITUTIONAL OFFICERS</b>					
CLERK OF COURT	24.00	24.00	30.70	31.94	30.63
PROPERTY APPRAISER	53.00	53.00	51.00	51.00	51.00
SHERIFF	1,247.00	1,296.00	1,302.00	1,302.00	*1,444.00
SUPERVISOR OF ELECTIONS	16.00	16.00	16.00	16.00	17.00
TAX COLLECTOR	79.50	79.50	119.00	123.00	122.00
<b>TOTAL CONSTITUTIONAL OFFICERS</b>	<b>1,419.50</b>	<b>1,468.50</b>	<b>1,518.70</b>	<b>1,523.94</b>	<b>1,665.63</b>
<b>GRAND TOTAL</b>	<b>2,775.64</b>	<b>2,817.01</b>	<b>2,938.37</b>	<b>2,955.24</b>	<b>3,124.43</b>

\* Position counts for FY20 are higher due to change in FTE calculations. No new positions requested by the Sheriff's Office.

## FTE COUNT BY FUND

DEPARTMENT / PROGRAM	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE
00100 GENERAL FUND	506.15	530.65	24.50
00110 ADULT DRUG COURT GRANT FUND	1.70		(1.70)
10101 TRANSPORTATION TRUST FUND	175.00	175.00	-
10400 BUILDING PROGRAM	51.60	51.60	-
11000 TOURISM PARKS 1,2,3 CENT FUND	1.00	1.00	-
11001 TOURISM SPORTS 4 & 6 CENT FUND	6.50	6.50	-
11200 FIRE PROTECTION FUND	407.00	408.00	1.00
11207 FIRE PROTECT FUND-CASSELBERRY	38.50	38.00	(0.50)
11400 COURT SUPP TECH FEE (ARTV)	4.00	4.00	-
11905 COMMUNITY SVC BLOCK GRANT	1.00		(1.00)
11908 DISASTER PREPAREDNESS	1.50	1.50	-
11920 NEIGHBOR STABIL PROGRAM GRANT	0.50		(0.50)
11926 CITY OF SANFORD CDBG	1.00		(1.00)
11930 RESOURCE MANAGEMENT GRANTS	0.30		(0.30)
11930 RESOURCE MANAGEMENT GRANTS	0.50		(0.50)
12017 SHIP AFFORDABLE HOUSING 16/17	0.50		(0.50)
12500 EMERGENCY 911 FUND	4.50	4.50	-
13100 ECONOMIC DEVELOPMENT	2.50	2.50	-
16000 MSBU PROGRAM	4.00	4.00	-
32100 NATURAL LANDS/TRAILS	0.50	0.50	-
40100 WATER AND SEWER FUND	140.90	147.90	7.00
40201 SOLID WASTE FUND	75.10	75.10	-
50100 PROPERTY/CASUALTY INSURANCE FU	2.00	2.00	-
50200 WORKERS COMPENSATION FUND	2.00	2.00	-
50300 HEALTH INSURANCE FUND	3.05	4.05	1.00
<b>Grand Total</b>	<b>1431.30</b>	<b>1458.80</b>	<b>27.50</b>

# COUNTYWIDE FTE CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
<b>NEW POSITIONS</b>				
ANIMAL SVCS OFFICER	00100 GENERAL FUND	1.00	40,156	NEW POSITION IN RESPONSE TO AN INCREASE IN ANIMAL POPULATION INPOUNDS AND EMERGENCY RESPONSE TIMES.
COMMUNICATION SPECIALISTS	00100 GENERAL FUND	2.00	137,213	BOARD RETREAT IDENTIFIED THE NEED FOR ADDITIONAL COMMUNICATION INITIATIVES COUNTYWIDE. THESE POSITIONS WILL HELP CIO
TRADESWORKER	00100 GENERAL FUND	1.00	40,156	LEISURE SERVICES IS REQUESTING AN ADDITIONAL TRADESWORKER POSITION WHICH WOULD ALLOW FOR TIMELY AND EFFICIENT RESPONSES AND COMPLETION TO WORK ASSIGNMENTS AND PROJECTS.
FLEET TECH APPRENTICE	00100 GENERAL FUND	1.00	31,013	APPRENTICESHIP PROGRAM WITH SEMINOLE STATE COLLEGE IS NEEDED IN THIS FIELD DUE TO INDUSTRY WIDE SHORTAGE OF FLEET TECHNICIANS
ACCOUNTING CLERK	00100 GENERAL FUND	1.00	36,866	INCREASE FINANCIAL WORKLOAD DUE TO THE INSOURCING OF FLEET OPERATIONS
CERTIFIED HEAVY EQUIPMENT GENERATOR MECH	00100 GENERAL FUND	1.00	56,697	THE COUNTY WILL BE INCREASING ITS INVENTORY OF GENERATORS AND WILL NEED ADDITIONAL GENERATOR MECHANIC TO ASSIST WITH INCREASE IN WORKLOAD
LAKE MANAGEMENT TECH	00100 GENERAL FUND	1.00	47,728	THE INCREASE IN MSBU MANAGED LAKES HAS REQUIRED THE NEED FOR ADDITIONAL STAFF IN THE LAKE MANAGEMENT PROGRAM
PLANNING COORDINATOR	00100 GENERAL FUND	1.00	43,796	SEMINOLE COUNTY'S ECONOMIC GROWTH CONTINUES TO EXCEED THE DIVISION'S ABILITY TO MAINTAIN EXPECTED LEVELS OF SERVICE DELIVERY. NEW DUTIES ARE THEREFORE BEING ADDED TO THE DIVISION TO ENHANCE CUSTOMER SERVICE AND PUBLIC RELATIONS. THE PROPOSED POSITION WOULD ENHANCE CUSTOMER SERVICE BY: HELPING TO ENSURE EFFICIENT AND TIMELY COMPLIANCE WITH PUBLIC RECORDS LAWS; AND BY ASSISTING OTHER POSITIONS WITH HEAVY WORKLOADS.
TECHNOLOGY PROJECT ANALYST	00100 GENERAL FUND	2.00	124,692	THIS POSITION WAS REVIEWED WITH THE COUNTY MANAGER AS PART OF THE OVERALL INFORMATION SERVICES ASSESSEMENT. IN THE ASSESSMENT, IT IS RECOMMENDED THAT THE CREATION OF A PROJECT MANAGEMENT/BUSINESS ANALYSIS DISCIPLINE THAT WOULD DIRECTLY WORK WITH DEPARTMENTS TO ADVOCATE TECHNOLOGY ADOPTION.
ENTERPRISE RESOURCE PLANNING DEVELOPER	00100 GENERAL FUND	3.00	205,820	THESE POSITIONS ARE RELATED TO SUPPORTING THE JDE ENVIRONMENT. THIS POSITION IS PART OF THE PLAN PRESENTED TO THE BOARD DURING THE RECENT RETREAT PRESENTATIONS AS A CRITICAL NEED FOR THE COUNTY
CITIZEN ENGAGEMENT SPECIALIST	00100 GENERAL FUND	3.00	143,183	THIS POSITION IS PART OF THE PLAN PRESENTED TO THE BOARD DURING THE RECENT RETREAT PRESENTATIONS AS A CRITICAL NEED FOR THE COUNTY
IT CLIENT SERVICES SUPERVISOR	00100 GENERAL FUND	1.00	71,373	THIS POSITION WAS REVIEWED WITH THE COUNTY MANAGER AS PART OF THE OVERALL INFORMATION SERVICES ASSESSEMENT. THIS ROLE WOULD MANAGE THE OUTSOURCING AGREEMENT AND IF THE DECISION IS TO INSOURCE SOME OR ALL OF THE CURRENT CONTRACT, MANAGE THE NEWLY HIRED INTERNAL RESOURCES.
ADMINISTRATIVE COORDINATOR	00100 GENERAL FUND	0.50	23,864	COUNTY DEPENDS ON THE SENIOR COMMUNITY SERVICE EMPLOYMENT PROGRAM FUNDED BY THE STATE AND MANAGED BY AARP FOUNDATION TO PROVIDE SUPPORT FOR THIS ADMINISTRATIVE FUNCTION. THE CURRENT PART TIME PARTICIPANT HAS BEEN TRAINED TO SCAN COIS, MANAGE THE VENDORLINK DATABASE OF COIS, SEND OUT REMINDERS AND CONDUCT THE NECESSARY FOLLOW UP FOR COMPLIANCE.
SENIOR PROCUREMENT ANALYST	00100 GENERAL FUND	1.00	62,346	THE PURCHASING AND CONTRACTS DIVISION (PCD) COULD BE EXPERIENCING A LARGE INCREASE IN CONTRACTS ACTIONS BECAUSE OF ACCELERATED EMPHASES TO ENCUMBER/PROCURE A BACKLOG OF PROJECTS IN THE PENNY SALES TAX PROGRAM

## COUNTYWIDE FTE CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
COLLECTION MECHANIC II	40100 WATER & SEWER FUND	2.00	80,816	CURRENT STAFFING LEVEL IS INSUFFICIENT TO MEET WORKLOAD. ESD COLLECTIONS IS SIGNIFICANTLY UNDERSTAFFED, COMPARED TO PEER UTILITIES. ESD HAS 322 LIFT STATIONS, AND GROWING MONTH BY MONTH.
NEW WATEWATER OPERATOR (TRAINEE)	40100 WATER & SEWER FUND	2.00	104,017	THERE IS A SHORTAGE OF LICENSED OPERATORS ACROSS THE ENTIRE WATER/WASTEWATER UTILITY FIELD. CREATING TRAINEE POSITIONS, SIMILAR TO WHAT WE HAVE IN WATER OPERATIONS, HELPS TRAIN WORKERS TO FILL NEEDED POSITIONS.
NEW SAFETY & TRAINING COORDINATOR	40100 WATER & SEWER FUND	1.00	56,697	POSITION IS NEEDED TO COORDINATE TRAINING ACROSS UTILITIES OPERATIONS DIVISION. TRAINING IS NOT MONITORED SUFFICIENTLY, AND THERE ARE TRAINING GAPS IN CURRENT STAFF. TO PROVIDE REQUIRED LEVEL OF SERVICE TO OUR CUSTOMERS, AND TO HELP KEEP OUR WORK ENVIRONMENT SAFE, THIS POSITION IS NEEDED
NEW INSTRUMENT & CONTROL TECH	40100 WATER & SEWER FUND	1.00	52,008	CURRENT STAFFING LEVEL IS INSUFFICIENT TO MEET WORKLOAD. I&C TECHS SUPPORT WATER TREATMENT FACILITIES, WASTEWATER TREATMENT FACILITIES, AND LIFT STATIONS IN THE COLLECTION SYSTEM.
ENGINEER	40100 WATER & SEWER FUND	1.00	49,005	TRADITIONALLY, UTILITIES HAS HAD THIS POSITION. THE ORIGINAL POSITION WAS RECLASSED DUE TO THE NEED OF A POSITION IN OPERATIONS. DEPARTMENT REQUESTING TO ADD THIS POSITION BACK TO SERVE UTILITIES ENGINEERING THAT IS CURRENTLY SHORT IN STAFF.
PROGRAM MANAGER I - HR	50300 HEALTH INSURANCE FUND	1.00	68,607	THE INTENTION OF THE POSITION IS TO BE AN OUTREACH POSITION THAT SPENDS MOST DAYS WITHIN THE DEPARTMENTS ASSISTING EMPLOYEES WITH QUESTIONS/CONCERNS AND ALSO COMMUNICATING THE PROGRAMS AND SERVICES OFFERED BY HR.

### RECLASSES

ANIMAL SERVICES VOLUNTEER/OUTREACH COORDINATOR	00100 GENERAL FUND	0.00	3,028	THIS POSITION HAS TAKEN ON MORE RESPONSIBILITIES SUCH AS THE UNDERTAKING FROM THE GROUND UP OF THE ADMINISTRATOR'S NEW PROGRAM BFF100. THIS PROGRAM HAS BROUGHT POSITIVE NATIONAL ATTENTION TO SEMINOLE COUNTY BEING THE INVENTOR OF A PROGRAM USING HIGH SCHOOL STUDENTS TO EARN BRIGHT FUTURE VOLUNTEER HOURS TO TRAIN HOMELESS DOGS TO BETTER PREPARE THEM FOR ADOPTION.
CUSTOMER SERVICE & ACCOUNTS MANAGER	00100 GENERAL FUND	0.00	2,868	THIS POSITION HAS TAKEN ON THE ADDITIONAL RESPONSIBILITY OF OVERSEEING THE LICENSING PROGRAM AND STAFF THAT INCLUDES THE LAYER OF CUSTOMER SERVICE SPECIALIST.
TEAM LEADER	00100 GENERAL FUND	0.00	21,424	RECLASSIFICATION OF 5 TRADESWORKERS - 4 IN FACILITIES AND 1 IN LESIURE SERVIOCES TO TEAM LEADERS. THE TEAM LEADER POSITION MORE ACCURATELY REFLECT JOB RESPONSIBILITIES.
LANDSCAPE CONTRACT COORDINATOR	00100 GENERAL FUND	0.00	2,708	RECLASS LANDSCAPE INPSECTOR TO LANDSCAPE CONTRACT COORDINATOR. THE RECLASS MORE ACCUTAELT REFLECT JOB RESPONSIBILITIES.
PROGRAM SPECIALIST	00100 GENERAL FUND	0.00	1,297	RECLASS ACCOUNTING CLERK TO PROGRAM SPECIALIST. INCREASE IN WORKLOAD FOR THIS POSITION DUE TO INSOURCING OF FLEET. THIS POSITION WILL HANDLE NEW RESPONSIBILITIES.
BUSINESS ANALYST	00100 GENERAL FUND	0.00	5,649	RECLASS DOCUMENT MANAGEMENT COORDINATOR TO BUSINESS ANALYST. BUSINESS ANALYST IS NEEDED OVER A DOCUMENT MGMT COORDINATOR AS THE COUNTY CONITNUES TO REVIEW AND IMPLEMENT TECHNOLOGY SOLUTIONS
PROGRAM COORDINATOR	11200 FIRE FUND	0.00	4,444	CURRENT EMS PROGRAM COORDINATOR HAS BEEN ASSIGNED ADDITIONAL RESPONSIBILITIES TO INCLUDE OVERSIGHT OF ACCOUNTS RECEIVABLE. THIS INCLUDES AUDITING OUR BILLING COMPANY TO RECONCILE MILLIONS OF DOLLARS IN BILLABLE TRANSPORT FEES AND PAYMENTS.

## COUNTYWIDE FTE CHANGES

POSITION REQUEST	FUND NAME	FTE CHANGE	BUDGET CHANGE	NOTES
<b>POSITION STATUS CHANGE</b>				
LIBRARIAN	00100 GENERAL FUND	0.50	26,004	REQUEST TO CHANGE A PART-TIME LIBRARIAN POSITION TO FULL-TIME (NORTH BRANCH). LIBRARIES HAVING A DIFFICULT TIME ATTRACTING PART TIME LIBRAIANS WITHOUT BENEFITS.
<b>ELIMINATION</b>				
PROJECT MANAGER I - SANFORD	00100 GENERAL FUND	(1.00)	(62,256)	CDBG SANFORD GRANT WILL BE RETURNING TO CITY OF SANFORD. THE POSITION WILL BE MOVING TO CITY OF SANFORD AND WILL NOT BE A PART OF SEMINOLE COUNTY BOCC.
<b>Grand Total</b>		<b>27.0</b>	<b>1,481,221</b>	



## FTE COMPARISON BY DEPARTMENT - PROGRAM

DEPARTMENT / PROGRAM	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE
<b>ADMINISTRATION DEPT</b>	<b>112.5</b>	<b>116.5</b>	<b>4.0</b>
01 ANIMAL SERVICES	32	33	1.0
01 BENEFITS	3.05	4.05	1.0
01 BOARD OF COUNTY COMMISSIONERS	10	10	-
01 COUNTY ATTORNEY	13	13	-
01 COUNTY MANAGER	6	6	-
01 E-911	7.5	7.5	-
01 ECONOMIC DEV & COMMUNITY RE	15	17	2.0
01 EMERGENCY MANAGEMENT	6	6	-
01 HUMAN RESOURCES	7.95	7.95	-
01 OFFICE OF ORGANIZATIONAL EX	2	2	-
01 TELECOMMUNICATIONS	10	10	-
<b>COURT SUPPORT DEPT</b>	<b>7</b>	<b>7</b>	<b>-</b>
03 ARTICLE V COURT TECHNOLOGY	4	4	-
03 GUARDIAN AD LITEM	1	1	-
03 JUDICIAL	2	2	-
<b>LEISURE SERVICES DEPT</b>	<b>159.5</b>	<b>161</b>	<b>1.5</b>
04 EXTENSION SERVICE	8	8	-
04 GREENWAYS & NATURAL LANDS	16.5	17.5	1.0
04 LEISURE BUSINESS OFFICE	6	6	-
04 LIBRARY SERVICES	75	75.5	0.5
04 PARKS & RECREATION	54	54	-
<b>FIRE DEPT</b>	<b>478.5</b>	<b>479</b>	<b>0.5</b>
05 CASSELBERRY EMS/FIRE	38.5	38	(0.5)
05 EMERGENCY COMMUNICATIONS	33	33	-
05 EMS PERFORMANCE MANAGEMENT	0		-
05 EMS/FIRE/RESCUE	397	398	1.0
05 FIRE PREVENTION BUREAU	10	10	-
06 COUNTY ASSISTANCE PROGRAMS	35	37	2.0
06 GRANT ASSISTANCE PROGRAMS	3		(3.0)
<b>07 PUBLIC WORKS DEPT</b>	<b>271.3</b>	<b>275.3</b>	<b>4.0</b>
07 CAPITAL PROJECTS DELIVERY	27.3	27.3	-
07 DEVELOPMENT REVIEW ENGINEER	8	8	-
07 ENGINEERING PROF SUPPORT	0.7	0.7	-
07 FACILITIES	38	38	-
07 FLEET MANAGEMENT	31	34	3.0

## FTE COMPARISON BY DEPARTMENT - PROGRAM

DEPARTMENT / PROGRAM	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE
07 LAND MANAGEMENT	3	3	-
07 MOSQUITO CONTROL	11.1	11.1	-
07 PUBLIC WORKS BUSINESS OFFIC	2	2	-
07 ROADS-STORMWATER R&M	108	108	-
07 TRAFFIC OPERATIONS	34	34	-
07 WATER QUALITY	8.2	9.2	1.0
<b>08 ES UTILITIES</b>	<b>140.9</b>	<b>147.9</b>	<b>7.0</b>
08 ES BUSINESS OFFICE	16.9	16.9	-
08 UTILITIES ENGINEERING PROGR	18	19	1.0
08 WASTEWATER OPERATIONS	38	40	2.0
08 WATER OPERATIONS	68	72	4.0
<b>09 ES SOLID WASTE DEPT</b>	<b>75.1</b>	<b>75.1</b>	<b>-</b>
08 ES BUSINESS OFFICE	2.1	2.1	-
09 LANDFILL OPERATIONS PROGRAM	20	20	-
09 SW-COMPLIANCE & PROGRAM MAN	24	24	-
09 TRANSFER STATION	29	29	-
<b>11 DEVELOPMENT SERVICES DEPT</b>	<b>73</b>	<b>74</b>	<b>1.0</b>
11 BUILDING	51.6	51.6	-
11 DEV SVCS BUSINESS OFFICE	3.4	3.4	-
11 PLANNING AND DEVELOPMENT	18	19	1.0
<b>14 INFORMATION SERVICES DEPT</b>	<b>33</b>	<b>43</b>	<b>10.0</b>
14 ENTERPRISE SOFTWARE DEVELOP	12	18	6.0
14 GEOGRAPHIC INFORMATION SYST	4	4	-
14 IS BUSINESS OFFICE	4	5	1.0
14 NETWORK INFRASTRUCTURE SUPP	7	6	(1.0)
14 TELEPHONE SUPPORT & MAINT	6	6	-
14 WORKSTATION SUPPORT & MAINT	0	4	4.0
<b>18 RESOURCE MANAGEMENT DEPT</b>	<b>42.5</b>	<b>43</b>	<b>0.5</b>
18 MAIL SERVICES	2	2	-
18 MSBU PROGRAM	4	4	-
18 OFFICE OF MANAGEMENT & BUDG	13	14.5	1.5
18 PRINTING SERVICES	1	1	-
18 PURCHASING AND CONTRACTS	13	14.5	1.5
18 RECIPIENT AGENCY GRANTS	2.5		(2.5)
18 RISK MANAGEMENT	4	4	-
18 RESOURCE MGT BUSINESS OFF	3	3	-

## OVERTIME BY DEPARTMENT / PROGRAM

BY DEPT - PROGRAM	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 ADMINISTRATION DEPT</b>					
01 ANIMAL SERVICES	69,134	72,562	72,562	0	0.0%
01 BENEFITS	0	0	0	0	
01 BOARD OF COUNTY COMMISSIONERS	0	0	0	0	
01 COMMUNITY INFORMATION	49	0	0	0	
01 COUNTY ATTORNEY	0	0	0	0	
01 COUNTY MANAGER	0	0	0	0	
01 E-911	160	1,560	1,560	0	0.0%
01 ECONOMIC DEV & COMMUNITY RE	0	0	0	0	
01 EMERGENCY MANAGEMENT	3,166	3,605	3,605	0	0.0%
01 HUMAN RESOURCES	0	0	0	0	
01 OFFICE OF ORGANIZATIONAL EX	0	0	0	0	
01 TELECOMMUNICATIONS	11,557	20,095	20,095	0	0.0%
01 TOURISM ADMINISTRATION	0	0	0	0	
<b>01 ADMINISTRATION DEPT Total</b>	<b>84,066</b>	<b>97,822</b>	<b>97,822</b>	<b>0</b>	<b>0.0%</b>
<b>04 LEISURE SERVICES DEPT</b>					
04 EXTENSION SERVICE	0	0	0	0	
04 GREENWAYS & NATURAL LANDS	1,612	1,545	1,545	0	0.0%
04 LEISURE BUSINESS OFFICE	190	0	0	0	
04 LIBRARY SERVICES	(2,270)	0	0	0	
04 PARKS & RECREATION	51,686	26,875	26,875	0	0.0%
<b>04 LEISURE SERVICES DEPT Total</b>	<b>51,218</b>	<b>28,420</b>	<b>28,420</b>	<b>0</b>	<b>0.0%</b>
<b>05 FIRE DEPT</b>					
05 EMERGENCY COMMUNICATIONS	346,191	334,196	334,196	0	0.0%
05 EMS PERFORMANCE MANAGEMENT	0	0	0	0	
05 EMS/FIRE/RESCUE	3,606,185	4,035,054	4,360,921	325,867	8.1%
05 FIRE PREVENTION BUREAU	25,214	30,000	30,000	0	0.0%
<b>05 FIRE DEPT Total</b>	<b>3,977,591</b>	<b>4,399,250</b>	<b>4,725,117</b>	<b>325,867</b>	<b>7.4%</b>
<b>06 COMMUNITY SERVICES DEPT</b>					
06 COUNTY ASSISTANCE PROGRAMS	2,210	0	0	0	
06 GRANT ASSISTANCE PROGRAMS	0	0	0	0	
<b>06 COMMUNITY SERVICES DEPT Total</b>	<b>2,210</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>07 PUBLIC WORKS DEPT</b>					
07 CAPITAL PROJECTS DELIVERY	0	0	0	0	
07 DEVELOPMENT REVIEW ENGINEER	2,224	2,575	2,575	0	0.0%
07 FACILITIES	54,621	40,000	40,000	0	0.0%
07 FLEET MANAGEMENT	57,203	63,672	63,672	0	0.0%
07 LAND MANAGEMENT	0	0	0	0	
07 MOSQUITO CONTROL	6,530	9,398	9,398	0	0.0%
07 PUBLIC WORKS BUSINESS OFFICE	0	0	0	0	
07 ROADS-STORMWATER R&M	190,997	128,699	128,699	0	0.0%
07 TRAFFIC OPERATIONS	207,738	220,006	253,000	32,994	15.0%
07 WATER QUALITY	7,310	4,994	4,994	0	0.0%
<b>07 PUBLIC WORKS DEPT Total</b>	<b>526,623</b>	<b>469,344</b>	<b>502,338</b>	<b>32,994</b>	<b>7.0%</b>

## OVERTIME BY DEPARTMENT / PROGRAM

BY DEPT - PROGRAM	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>08 ES UTILITIES</b>					
08 ES BUSINESS OFFICE	333	1,500	1,500	0	0.0%
08 UTILITIES ENGINEERING PROGR	13,975	12,000	15,000	3,000	25.0%
08 WASTEWATER OPERATIONS	275,536	205,000	205,000	0	0.0%
08 WATER OPERATIONS	335,570	346,000	353,000	7,000	2.0%
<b>08 ES UTILITIES Total</b>	<b>625,413</b>	<b>564,500</b>	<b>574,500</b>	<b>10,000</b>	<b>1.8%</b>
<b>09 ES SOLID WASTE DEPT</b>					
09 LANDFILL OPERATIONS PROGRAM	130,654	125,000	125,000	0	0.0%
09 SW-COMPLIANCE & PROGRAM MAN	56,488	28,000	28,000	0	0.0%
09 TRANSFER STATION	256,488	200,000	200,000	0	0.0%
<b>09 ES SOLID WASTE DEPT Total</b>	<b>443,630</b>	<b>353,000</b>	<b>353,000</b>	<b>0</b>	<b>0.0%</b>
<b>11 DEVELOPMENT SERVICES DEPT</b>					
11 BUILDING	112,015	60,000	60,000	0	0.0%
11 DEV SVCS BUSINESS OFFICE	0	0	0	0	
11 PLANNING AND DEVELOPMENT	0	0	0	0	
<b>11 DEVELOPMENT SERVICES DEPT Total</b>	<b>112,015</b>	<b>60,000</b>	<b>60,000</b>	<b>0</b>	<b>0.0%</b>
<b>14 INFORMATION SERVICES DEPT</b>					
14 DOC & RECORDS RETENTION MGMT	0	0	0	0	
14 ENTERPRISE ADMINISTRATION	16,744	13,200	13,200	0	0.0%
14 ENTERPRISE SOFTWARE DEVELOP	0	0	0	0	
14 GEOGRAPHIC INFORMATION SYST	0	0	0	0	
14 IS BUSINESS OFFICE	6,914	0	0	0	
14 NETWORK & COMM SERVICES	34,434	14,252	14,252	0	0.0%
<b>14 INFORMATION SERVICES DEPT Total</b>	<b>58,092</b>	<b>27,452</b>	<b>27,452</b>	<b>0</b>	<b>0.0%</b>
<b>18 RESOURCE MANAGEMENT DEPT</b>					
18 MAIL SERVICES	0	0	0	0	
18 MSBU PROGRAM	0	0	0	0	
18 OFFICE OF MANAGEMENT & BUDG	802	0	0	0	
18 PRINTING SERVICES	0	0	0	0	
18 PURCHASING AND CONTRACTS	0	0	0	0	
18 RESOURCE MGT - BUSINESS OFF	0	0	0	0	
18 RISK MANAGEMENT	0	0	0	0	
<b>18 RESOURCE MANAGEMENT DEPT Total</b>	<b>802</b>	<b>0</b>	<b>0</b>	<b>0</b>	

# PAY BANDS

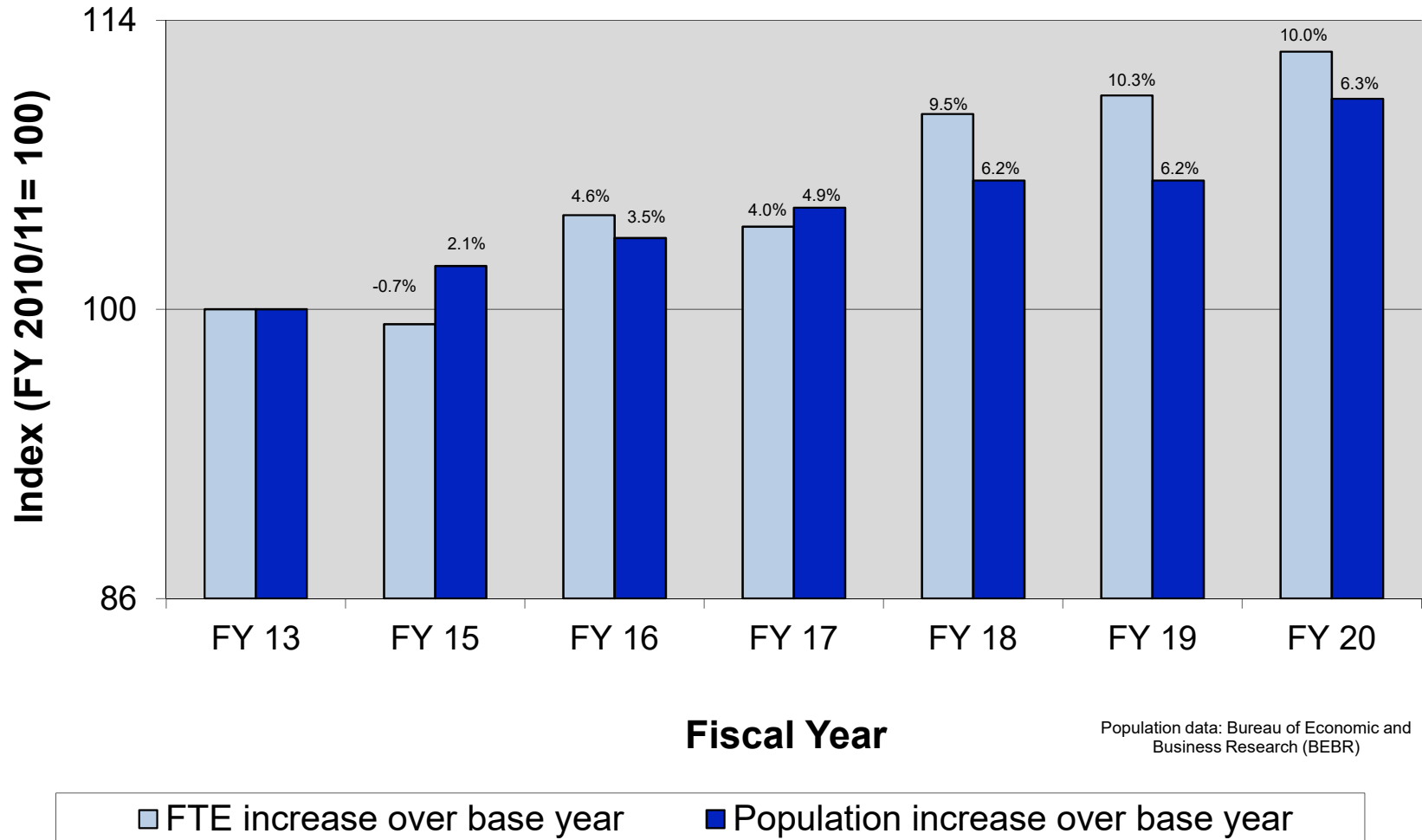
## FISCAL YEAR 2019/20

### Board of County Commissioners

All hourly rates are calculated based on 2,080 hours worked per year unless noted otherwise.

Pay Band	Minimum Hourly	Midpoint Hourly	Maximum Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
<b>General Positions</b>						
101	10.61	13.79	16.97	22,063.00	28,682.00	35,301.00
102	11.46	14.89	18.33	23,828.00	30,977.00	38,125.00
103	12.37	16.08	19.80	25,734.00	33,455.00	41,175.00
104	13.36	17.37	21.38	27,793.00	36,131.00	44,469.00
105	14.43	18.76	23.09	30,017.00	39,022.00	48,027.00
106	15.59	20.26	24.94	32,418.00	42,143.00	51,869.00
107	16.83	21.88	26.93	35,011.00	45,514.00	56,017.00
108	18.52	24.07	29.63	38,513.00	50,066.00	61,620.00
109	20.37	26.48	32.59	42,364.00	55,073.00	67,782.00
110	22.40	29.13	35.85	46,600.00	60,580.00	74,560.00
111	24.64	32.04	39.43	51,260.00	66,638.00	82,017.00
112	27.60	35.88	44.16	57,412.00	74,635.00	91,858.00
113	30.91	40.19	49.46	64,301.00	83,591.00	102,882.00
114	34.62	45.01	55.40	72,017.00	93,622.00	115,227.00
115	38.78	50.41	62.05	80,659.00	104,857.00	129,055.00
116	44.60	57.97	71.35	92,758.00	120,585.00	148,413.00
<b>Building Inspector Positions</b>						
112BA	22.59	31.47	40.37	46,996.00	65,458.00	83,970.00
112BB	26.58	35.47	44.37	55,286.00	73,778.00	92,290.00
112BC	30.58	39.47	48.37	63,606.00	82,098.00	100,610.00
112BD	32.58	41.47	50.37	67,766.00	86,258.00	104,770.00
<b>Executives and Department Directors</b>						
201	51.28	66.67	82.06	106,672.00	138,673.00	170,675.00
202	58.98	76.67	94.36	122,672.00	159,474.00	196,276.00
203	67.82	88.17	108.52	141,073.00	183,395.00	225,717.00

## GROWTH OF COUNTY POPULATION TO GROWTH OF BCC EMPLOYEES



	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
FTE	1,356	1,349	1,420	1,431	1,431	1,459
Population*	442,903	449,124	454,757	454,757	454,757	471,735
Per Capita**	3.1	3.0	3.1	3.1	3.1	3.1

\*\*Per Capita = the number of full-time employees per thousand citizens.    \*Population estimates for FY 2019/20 not provided yet.



## INTERNAL SERVICE CHARGES

### OVERVIEW

Internal Service Charges (ISCs) have been developed in Seminole County Government as a way to identify and allocate the true cost of services provided by various support programs. Each program requires unique analysis to determine the most appropriate method of both estimating the ISC budgets and allocating the charges.

Currently support programs use the direct and indirect methods to allocate internal service charges. In developing the budget for user programs historical use is analyzed to create an estimate for the upcoming fiscal year. In the direct method of allocating actual charges, the support program tracks service provided to the user program and provides this information to allocate the charges. In the indirect method of allocating charge the percentage of use, or percentage of inventory, is used to determine the proportionate share of each user program. The actual expenses incurred by the support program are then allocated to the user programs based on the proportionate share that has been calculated.

The methodology used to develop the internal service charges is in accordance with Generally Accepted Accounting Principles, and will properly allocate both the direct and indirect costs for the following support program services:

- Fleet Maintenance
- Fleet Fuel
- Mailing Services
- Printing Services
- Facilities Maintenance
  - Regular Facility Maintenance
  - Renewal & Replacement
  - Landscaping Maintenance
- Property Management (Leases, Security, Cleaning Contracts, and Retention Services)
- Radio Support & Maintenance
- Information Services
  - Rentals & Leases - Equipment
  - Desktop Support and Maintenance
  - Network Connection
  - Telecommunication Service
  - Telecommunication Support and Maintenance
  - Geographic Information Systems (GIS)
- Insurance \* *FY19 Internal Financial Controls implemented*
- Administrative Fees

## INTERNAL SERVICE CHARGES

### INTERNAL SERVICES:

#### **Fleet Maintenance**

The Fleet Management program maintains a work order system for all equipment serviced. Direct costs are allocated based on billed work orders by user program. Fleet Management's actual overhead costs are charged through the indirect method based on the user program's total service received.

#### **Fleet Fuel**

The Fleet Management program maintains a fuel system usage report. Direct costs are allocated based on the total number of gallons of fuel received per user program.

#### **Mailing Services**

Mail Services tracks costs associated with providing postage and courier services to user programs through usage reports. Direct postage and courier service costs are allocated to the user programs. Mailing Services overhead is calculated through the indirect method and based on the user program's total service received.

#### **Printing Services**

The Print Center uses a database to track all print services provided to user programs. Each user program will be cost allocated for actual print services received. Printing Services overhead is calculated through the indirect method and based on the user program's total service received.

#### **Facilities Maintenance**

##### *Regular Facility Maintenance*

Facilities Maintenance tracks all work completed for user programs through a work order system. User programs are cost allocated for actual repair and maintenance performed on their facilities. Costs are made up of a labor rate, (loaded to include: all salaries and benefits); cost of work order parts; and all associated contracted services.

##### *Facilities Renewal & Replacement Activities*

The ISC's for Facilities Renewal & Replacement Activities are developed through an annual approved work plan. Renewal & Replacement Activities currently provides roof, heating, ventilation & air conditioning, flooring and building exterior maintenance/replacement on a scheduled basis. The Facilities Maintenance Program estimates the costs that will be expended on certain facilities with the understanding that a budget transfer may be required within a department if necessary. A large portion of the renewal & replacement activities provided by Facilities Maintenance are for General Government Facilities.

##### *Landscape Maintenance*

Countywide Landscaping Maintenance maintains service contracts for county facilities, miscellaneous properties and various general areas throughout the county. Direct costs are allocated to each user program based on the provider services received.

## INTERNAL SERVICE CHARGES

### **Property Management**

The Facilities Maintenance program manages the property leases, security guard, custodial, and various other contracts for countywide user programs. Cost is allocated to each user program for actual leased space, custodial, window cleaning, security guard and other services received. The Document Management program manages records retention for the County. Direct cost is allocated to each user program for total service received.

### **Radio Support & Maintenance**

The Telecommunications program currently manages the radio inventory, service, and support for all County departments, municipalities, Sheriff's Office, and several other outside agencies. Costs are allocated through the indirect method and based on the total actual countywide cost of providing radio service and support by the user program's total number of radios in inventory.

### **Information Services**

#### *Rentals & Leases - Equipment*

To ensure technology efficiencies throughout the County, the Information Services Department works in conjunction with the user programs to verify existing equipment, remove expiring rentals/leases, or relocate/remove unused items from inventory. Cost allocations are based on actual billings from the rental/leasing agent for existing or new rental/lease equipment.

#### *Desktop Support and Maintenance*

Desktop Support & Maintenance maintains a computer inventory. A physical inventory is taken annually to ensure efficiencies. Costs are allocated based on the total

actual countywide cost of providing desktop support and maintenance by the user program's total number of computers in inventory.

#### *Network Connection*

Network Connection comprises of various service programs and consists of complex technical support, including provisional and proactive/reactive maintenance. Service program costs are allocated through the indirect method and based on the user program's total number of computers in inventory.

#### *Telecommunications Service*

The Information Services Department works in conjunction with the countywide user programs to verify two inventories: Telephone Inventory; alarm, fax, modem, and phones; and Cellular Inventory; cell phone and air cards/MiFi's. The telephone actual provider service costs are allocated based on the total number of extensions in inventory for each user program. The cellular costs are allocated based on the total number of devices in inventory for each user program.

#### *Telecommunications Support and Maintenance*

Telecommunications Support and Maintenance provides for all hardware, personnel support, and maintenance related to telephones. The Telephone Inventory is used to determine the number of extensions per user program. Indirect costs are allocated based on the total countywide cost of providing support & maintenance by the user program's total number of extensions in inventory.

## INTERNAL SERVICE CHARGES

### *Geographic Information Systems (GIS)*

Geographic Information Systems (GIS) maintains an inventory of GIS users and has classified them based on their system roles. Power Users are considered: full time GIS positions, use the geoprocessing tools within the software, consistently create maps as part of their job duties, and are custodians (editors) of three or more datasets. GIS service costs are allocated through the indirect method and based on the total number of Power Users in each user program.

### **Insurance (Property / Liability)**

Insurance service provides coverage from losses of property and liability claims. The value of assets insured and claim history is tracked by the Property/Liability Insurance program. Property value is used to calculate direct costs for each user program's percentage of total service provided.

*\* As part of internal financial controls in FY 2019 Insurance (Property / Liability) will be transferred from Other Charges and recognized under the Operating Expenditure object class.*

### **Administrative Fees**

The General Fund pays for various administrative programs that provide support services for all countywide user programs. The costs of these support programs, which includes Office of Management & Budget, County Manager, Board of County Commissioners, County Attorney, County Finance, Human Resources, Training & Benefits, Administration (Resource Management), Community Information, Office of Organizational Excellence, and Purchasing

& Contracts, are allocated to the appropriate funding sources using specific cost drivers. Ratios are established using various combinations of full time employee counts, budget amounts, and employee workload. These ratios are applied to the support program's budget to determine the Administrative Fee charge. At the end of the fiscal year, each funding source is charged back their percentage of the actual expenditures for the support services.

### **Engineering Capitalization Costs**

The Capital Projects Delivery Program contains the costs required to administer the Public Works Capital Program. This includes the County's engineers along with the supplies, certifications, and equipment that are directly utilized in managing capital projects. Each project is charged periodically for labor based on staff time allocated to the project, while supplies and other operating expenses are charged annually.

## INTERNAL SERVICE CHARGES SUMMARY BY FUND

FUND	FLEET MAINTENANCE	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	ADMIN FEES	**TOTAL
GENERAL FUND	654,919	216,232	484,788	168,800	3,183,399	1,138,225	1,416,817	4,941,857	12,205,037	6,144,679	18,349,716
TRANSPORTATION TRUST FUND	1,310,761	401,574	1,456	419	57,366	8,699	122,431	824,707	2,727,414	1,557,870	4,285,284
BUILDING PROGRAM	39,258	55,794	1,255	1,294		17,307	3,710	324,490	443,108	292,457	735,565
TOURISM PARKS 1,2,3 CENT FUND								-	-	8,902	8,902
TOURISM SPORTS 4 & 6 CENT FUND			603			75		46,996	47,673	57,864	105,537
FIRE PROTECTION FUND	1,802,459	388,165	4,519	2,442	616,645	406	390,583	1,513,618	4,718,836	2,439,833	7,158,669
FIRE PROTECT FUND-CASSELBERRY	93,324	22,030			10,632			55,490	181,476	236,213	417,689
EMERGENCY 911 FUND	1,386	479				17		86,691	88,572		88,572
MSBU PROGRAM			1,808	1,057				16,717	19,581	35,000	54,581
WATER AND SEWER FUND	671,546	254,307	6,276	4,318	81,743	159,357	72,964	890,459	2,140,969	1,254,308	3,395,277
SOLID WASTE FUND	1,451,167	1,055,540	954	3,881	86,919	118,432	54,620	128,517	2,900,029	677,451	3,577,480
PROPERTY/CASUALTY INSURANCE FU	1,386	479	452			339		13,074	15,729	17,804	33,533
WORKERS COMPENSATION FUND								5,391	5,391	17,804	23,196
HEALTH INSURANCE FUND								7,102	7,102	27,151	34,253
CAPITALIZED ENGINEERING COSTS*									4,396,657		4,396,657
TOTAL	6,026,204	2,394,600	502,111	182,211	4,036,704	1,442,857	2,061,125	8,855,107	29,897,576	12,767,337	42,664,913

\*Capitalized Engineering Costs are not Internal Services Charges, but are budgeted here as chargebacks to another funding source.

\*\* Grant labor, reimbursements, and bad debt allowance are not Internal Service Charges, and are not shown on this report. However, they are budgeted within the Internal Service Charge accounts.

As part of internal financial controls in FY19 Bad Debt Expense (Allowance) will be transferred from Other Charges object class and recognized under Operating Expenditure object class.

\*\*\* As part of internal financial controls in FY19 Insurance (Property / Liability) will be transferred from Other Charges object class and recognized under Operating Expenditure object class.

## INTERNAL SERVICE CHARGES SUMMARY BY DEPARTMENT

DEPARTMENT	FLEET MAINTENANCE	FLEET FUEL	MAILING SERVICES	PRINTING SERVICES	FACILITIES MAINTENANCE	PROPERTY MANAGEMENT	RADIOS	INFORMATION SERVICES	SUBTOTAL	ADMIN FEES	**TOTAL
ADMINISTRATION	154,262	47,174	29,976	13,283	70,530	8,686	47,612	1,201,107	1,572,630		1,572,630
CONSTITUTIONAL OFFICERS	12,932	4,550	397,220	127,019	610,554	296,171	1,258,523	557,007	3,263,976		3,263,976
COURT SUPPORT			16,620	109	1,409,020	664,062	5,977	374,090	2,469,879		2,469,879
LEISURE SERVICES	239,706	66,330	19,683	17,529	939,013	22,328	17,313	1,127,451	2,449,353		2,449,353
FIRE DEPARTMENT	1,895,783	410,195	4,519	2,442	627,277	406	406,660	1,826,145	5,173,427		5,173,427
COMMUNITY SERVICES	31,868	15,804	7,130	1,658	67,174	140,999	11,542	303,983	580,159		580,159
PUBLIC WORKS	1,509,823	475,568	2,511	2,369	139,674	12,100	167,569	1,319,842	3,629,455	738,028	4,367,483
ES - UTILITIES	671,546	254,307	6,276	7,944	81,743	159,357	72,964	894,210	2,148,347		2,148,347
ES - SOLID WASTE	1,451,167	1,055,540	954	255	86,919	118,432	54,620	124,766	2,892,652		2,892,652
DEVELOPMENT SERVICES	39,720	56,034	14,260	2,679		18,656	18,344	455,036	604,728		604,728
INFORMATION SERVICES	6,004	4,550		565	1,463			465,841	478,422		478,422
RESOURCE MANAGEMENT	13,394	4,550	2,962	6,359	3,337	1,660		205,630	237,892	35,000	272,893
REVENUES-RESERVES-TRANSFERS								-	-	11,994,308	11,994,308
CAPITALIZED ENGINEERING COSTS*									4,396,657		4,396,657
<b>TOTAL</b>	<b>6,026,204</b>	<b>2,394,600</b>	<b>502,111</b>	<b>182,211</b>	<b>4,036,704</b>	<b>1,442,857</b>	<b>2,061,125</b>	<b>8,855,107</b>	<b>29,897,576</b>	<b>12,767,337</b>	<b>42,664,913</b>

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\*\*\*As part of internal financial controls in FY19 Insurance (Property / Liability) will be transferred from Other Charges object class and recognized under Operating Expenditure object class.



## INTERNAL SERVICE CHARGES COST DRIVERS BY FUND

Seminole County uses cost drivers, also known as activity drivers, as a method for calculating internal service program costs (activities), which trace back to either a direct cost object or pool by activity cost. Cost drivers measure the cost of service delivery and tie back to an expected scope of work and associated service levels.

FUND NAME	Current Positions	*Fleet Maintenance Usage	*Fuel Usage	*Postage Usage	*Printing Usage	*Facilities Maintenance Usage	*Landscaping Charges	Property Management Charges	Radio Inventory	Computer Inventory	Device Lease Cost	Telephone Inventory	Cell Phone Inventory	GIS Users	Network Lease Buy
00100 - GENERAL FUND	523.65	673,347	215,795	472,961	73,140	2,615,245	568,154	1,138,225	2,158	1,883	440,648	3,204	138	4	
00111 - TECHNOLOGY REPLACEMENT FUND										107	89,926				462,668
10101 - TRANSPORTATION TRUST FUND	175.00	1,348,394	400,918	1,431	188	45,666	11,700	8,699	168	341	71,935	133	37	3	
10400 - BUILDING PROGRAM	50.60	40,151	55,870	1,213	558			17,307	5	146	31,454	40	47		
11000 - TOURISM PARKS 1,2,3 CENT FUND	1.00														
11001 - TOURISM SPORTS 4 & 6 CENT FUND	6.50	336		576	0			75		21	7,204	20	4		
11200 - FIRE PROTECTION FUND	407.00	1,784,662	387,378	4,416	1,056	555,172	61,473	406	536	787	299,897	270	322		169,296
11207 - FIRE PROTECT FUND-CASSELBERRY	38.50	91,095	22,001				10,632			20	10,335	1	24		
12500 - EMERGENCY 911 FUND		1,381	479	0	0			17		16	1,743	3	1	1	
13100 - ECONOMIC DEVELOPMENT				0				0					0		
13300 - 17/92 REDEVELOPMENT TI FUND													0		
16000 - MSBU PROGRAM	4.00			1,783	458					11	2,170	4			
40100 - WATER AND SEWER FUND	140.90	690,791	254,034	6,098	1,870	81,743		159,357	100	402	81,158	118	104	1	
40201 - SOLID WASTE FUND	76.10	1,492,526	1,053,721	942	1,681	71,595	15,324	118,432	75	70	18,056	23	3		
50100 - PROPERTY/CASUALTY INSURANCE FU	2.00	1,524	454	448				339		8	1,631	3	1		
50200 - WORKERS COMPENSATION FUND	2.00				3					3	1,153	3			
50300 - HEALTH INSURANCE FUND	3.05									4	671				
<b>Grand Total</b>	<b>1,430.30</b>	<b>6,124,207</b>	<b>2,390,650</b>	<b>489,868</b>	<b>78,953</b>	<b>3,369,421</b>	<b>667,283</b>	<b>1,442,857</b>	<b>3,042</b>	<b>3,819</b>	<b>1,057,981</b>	<b>3,822</b>	<b>681</b>	<b>9</b>	<b>631,964</b>

\* Based on historical use analysis



## SUMMARY OF NON-BASE BUDGETS

Non-base budgets are non-recurring, or one-time budgets provided to a Department with a specific scope of work. These budgets do not expire until completed. Non-Base Budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year. These budgets are summarized by the following Business Unit types.

### **Fleet**

Includes any capital vehicles and equipment with a cost of \$5,000 or more.

### **Other Non-Base**

Other equipment or technology with a cost of \$5,000 or greater.

### **Facilities**

Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

### **CIP**

A capital project that has a cost of \$50,000 or more, and maintains or enhances public infrastructure.

### **Technology Projects**

Includes refresh of existing, and enhancement of the County's technological capabilities.

FUND TYPE	CIP	FLEET	TECHNOLOGY PROJECTS	FACILITIES PROJECTS	OTHER NON BASE	Grand Total
01 GENERAL FUNDS	417,089	-	1,663,446	105,000	1,877,562	4,063,097
02 REPLACEMENT FUNDS	-	1,154,179	537,323	2,198,908	-	3,890,410
04 TRANSPORTATION FUNDS	-	3,376,746	-	110,659	112,290	3,599,695
05 SALES TAX FUNDS	59,740,461	600,000	-	-	819,000	61,159,461
06 FIRE DISTRICT FUNDS	-	3,905,014	422,237	912,818	709,000	5,949,069
07 BUILDING FUNDS	23,766	-	127,695	-	-	151,461
08 TOURISM FUNDS	428,375	-	-	-	-	428,375
09 COURT RELATED FUNDS	-	-	75,000	-	-	75,000
11 GRANT FUNDS	-	21,125	-	-	-	21,125
13 SPECIAL REVENUE FUNDS	-	-	-	-	100,000	100,000
14 EMERGENCY 911 FUNDS	-	-	200,000	-	-	200,000
19 WATER & SEWER FUNDS	18,559,271	1,905,388	583,119	78,567	850,000	21,976,345
20 SOLID WASTE FUNDS	2,360,000	1,407,675	17,787	-	300,000	4,085,462
<b>Grand Total</b>	<b>81,528,962</b>	<b>12,370,127</b>	<b>3,626,607</b>	<b>3,405,952</b>	<b>4,767,852</b>	<b>105,699,500</b>

## PROJECTS INTRODUCTION

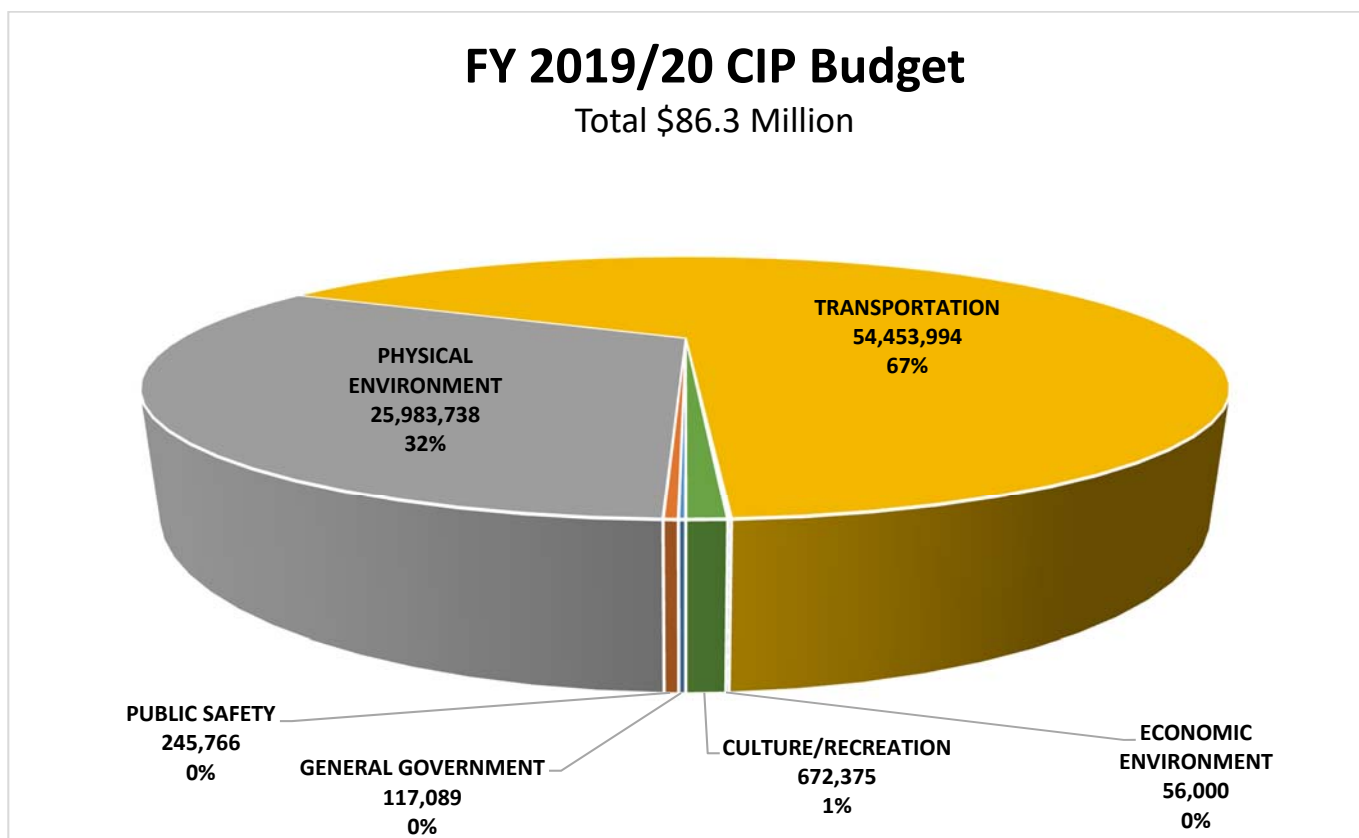
A capital project is a non-base cost center that can be either a reoccurring operating expense or a one-time project with an identifiable cost and scope of services. A capital project is an improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of greater than one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation, acquisition, or operation of a capital asset.

The project listings do not contain any previously established projects which will be funded in FY 2019/20 solely by a carryforward of available funds from FY 2018/19, nor any amendments made to project budgets after the budget was adopted.

By their nature, many projects tend to incur expenditures over a period of years. The unspent funding for these projects is carried forward from year to year. Other projects are funded by assigning additional funding to an existing project on a yearly basis until the project is completed.

The FY 2019/20 Adopted Budget contains \$81,528,962 in capital project funding (excluding Fleet, Equipment, Technology, and Facilities Maintenance). In addition to this funding, unexpended funds from uncompleted projects in FY 2017/18 will be carried forward in December 2019.

The breakdown of capital projects by Function is represented by the following graphic:



## SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

The major projects contained within the FY 2019/20 Budget are the following:

### **Celery/Mellonville Trail - \$4,800,000**

This Public Works project includes the design and construction of a trail from Sanford's Riverwalk to State Road 415. It is anticipated that Florida Department of Transportation will assist with construction of this trail. A future agreement is being determined. The project was identified in the voter approved One Cent Infrastructure Sales Tax reinstatement on May 20, 2014.

The amount included in the FY 2019/20 budget represents the funding need for construction with additional funding anticipated from FDOT. Additional operations and maintenance costs are estimated at 2% of the construction costs or approximately \$96K a year.

### **Rolling Hills Multipurpose Trail - \$2,000,000**

This project is part of the Rolling Hills Park master plan. It will create and 4-mile loop through the future Rolling Hills Community Park using some of the existing cart path, as well as construction of additional trails. Also included in this project is the connection the Rolling Hills Trail to the Seminole Wekiva Trail.

The amount included in the FY 2019/20 budget represents funding for the construction of the trail and connection. Additional operating and maintenance costs are estimated at 3% or approximately \$60K a year, but will be factored in to the operating budget of the Rolling Hills Community Park once complete.

### **SR 434 - Mitchell Hammock Road to 417 Improvements - \$3,400,000**

This Public Works project funds planning, and development for capacity improvements from Mitchell Hammock Road to 417. The project was identified in the voter approved One Cent Infrastructure Sales Tax on May 20, 2014.

The amount included in the FY 2019/20 budget represents funding needed for construction. This project will be managed by the local municipality. Additionally, there will be no increase for maintenance on the state road.

### **ATMS/ITS Program - \$3,375,000**

This Public Works project will consist of upgrades to security, cabinets at traffic signals and Variable Message Sign (VMS) equipment at various locations in Seminole County.

The amount included in the FY 2019/20 budget represents funding needed for construction. Additional operations and maintenance costs are estimated at 3% of the construction costs or approximately \$100K a year.

### **Pump Station Upgrades - \$1,750,000**

This Water & Sewer project (Wastewater Pump Station Upgrades family) consists of the design, permitting, and construction of annual pump station upgrades that include wet well rehabilitation, control panels, concrete pad repair, odor control, and generators as needed to achieve efficient

## SUMMARY OF MAJOR PROJECTS – OPERATING IMPACTS

maintenance costs, maintain mechanical integrity and extend the useful life of existing stations. Other repairs may be required and are determined by a condition assessment.

Operating and maintenance impacts are expected to be under \$100K.

### **Water Treatment Facility Rehab Projects - \$1,700,300**

Water and Sewer has five projects budgeted in FY 2019/20 to address multiple water treatment facilities. These projects include the replacement critical systems that have reached the end of their service life.

There are no additional operating or maintenance costs since this is the replacement of existing equipment at these facilities.

### **Oxford Rd Improvements SR17-92 to SR 436 - \$1,600,000**

Utility relocations required to accommodate public works project to improve Oxford Rd and to accommodate growth projected in the vicinity of the County's service area. This project includes design for relocation of potable water and wastewater infrastructure to avoid conflicts with planned improvements to Oxford Road such as pavement widening and drainage infrastructure. Larger pipes will be installed, where appropriate, to increase capacity in support of upcoming developments proposed in recent future land use amendments. The project area is along Oxford Road from SR 436 to Fern Park Boulevard, as well as an extension of Fern Park Boulevard.

The amount included in the FY 2019/20 budget represents the funding needed to make these improvements. Additional operating and maintenance costs are estimated at 3% or approximately \$48K a year.

### **Orange Blvd Utilities Extensions - \$1,000,000**

In conjunction with planned road and drainage improvements along Orange Boulevard, existing water and wastewater mains will need to be relocated to avoid conflicts. This project will also include an extension of the force main to loop the wastewater transmission system and improve system hydraulics, as well as extension and looping of reclaimed main to expand the County's reclaimed water network. operating and maintenance costs of this extension will be offset with increased system capacity.

The amount included in the FY 2019/20 budget represents the funding needed to make these improvements. Additional operating and maintenance costs are estimated at 3% or approximately \$30K a year.

### **Future Operating Impacts**

In general, the cost of maintaining a transportation project ranges from 2% (for pedestrian structures) to 3.7% (for roadways) of the total construction cost, per year. However, in the case of expansions of State Roads, the County is not responsible for the maintenance of the roadway. As such, there is no operating impact for additional lanes added to such a roadway. Other projects' operating impact may vary considerably.



# COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
<b>01 GENERAL FUNDS</b>		
01 COUNTY MANAGER	02001002 EMPLOYEE APPRECIATION PROJECT	100,000
01 HUMAN RESOURCES	01901010 COMPENSATION STUDY	87,000
01 TELECOMMUNICATIONS	02001019 ARTV UPGRADES- UPS, BATT, ALD	141,788
02 CLERK OF THE COURT	00230000 CLERK COURT COVERAGE PAYROLL	30,000
02 SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
04 GREENWAYS & NATURAL LANDS	02004002 SIGN REPLACEMENT TRAILS	13,500
04 GREENWAYS & NATURAL LANDS	02004003 SIGN REPLACEMENT PASSIVE PARK	25,000
04 GREENWAYS & NATURAL LANDS	02004004 ADDT'L MILE MARKERS FOR TRAILS	25,700
04 GREENWAYS & NATURAL LANDS	02004010 GREENWOOD LAKE PK PLAYGROUNDS	300,000
04 LIBRARY SERVICES	00006912 LIBRARY BOOKS	791,000
04 LIBRARY SERVICES	02004006 EAST BRANCH OUTDOOR BOOK DROPS	10,198
04 LIBRARY SERVICES	02004007 NW BRANCH OUTDOOR BOOK DROPS	10,198
04 PARKS & RECREATION	01904009 SANLANDO - PERIMETER FENCES	10,000
04 PARKS & RECREATION	02004008 SYLVAN OUTDOOR EXERCISE EQUIP	39,178
05 EMS PERFORMANCE MANAGEMENT	02005007 COUNTYWIDE AED REPLACEMENT	39,000
07 WATER QUALITY	02007088 REPLACEMENT FIELD SONDES	42,000
18 RECIPIENT AGENCY GRANTS	01918004 GRANT MGMT ADMINISTRATION	30,089
<b>01 GENERAL FUNDS Total</b>		<b>2,294,651</b>
<b>04 TRANSPORTATION FUNDS</b>		
07 TRAFFIC OPERATIONS	02007001 ATSI MMU TESTER	15,490
07 TRAFFIC OPERATIONS	02007002 PAVEMENT MARKINGS/RETRO REFLEC	96,800
<b>04 TRANSPORTATION FUNDS Total</b>		<b>112,290</b>
<b>05 SALES TAX FUNDS</b>		
02 SHERIFF'S OFFICE	00006941 JAIL-DOOR ACCESS CONTROL 11560	753,000
02 SHERIFF'S OFFICE	01902007 JAIL - KITCHEN RENOVATION	222,000
07 CAPITAL PROJECTS DELIVERY	00015002 NEW OXFORD RD WIDENING	6,953,837
07 CAPITAL PROJECTS DELIVERY	00285003 USGS MONITORING PROGRAM TMDL	66,000
07 CAPITAL PROJECTS DELIVERY	01785134 LAKE MARY BLVD INTER 4 LOCATIO	1,820,000
07 CAPITAL PROJECTS DELIVERY	01785140 SR 436 Multimodal Impr-Casselb	727,500
07 CAPITAL PROJECTS DELIVERY	01785142 Rinehart Rd Rersurfacing	662,500
07 CAPITAL PROJECTS DELIVERY	01785146 Slavia Rd Capacity Impr	700,000
07 CAPITAL PROJECTS DELIVERY	01785147 SR 434 at Sand Lake Rd	1,000,000
07 CAPITAL PROJECTS DELIVERY	01785149 SunRail Bike & Ped Impr Alt Sp	500,000
07 CAPITAL PROJECTS DELIVERY	01785165 Mast Arm Refurbishments	200,000
07 CAPITAL PROJECTS DELIVERY	01785169 New Cabinets/Upgrades	500,000
07 CAPITAL PROJECTS DELIVERY	01785214 Dodd Rd	1,000,000
07 CAPITAL PROJECTS DELIVERY	01785216 Resurfacing - Local Roads	3,400,000
07 CAPITAL PROJECTS DELIVERY	01785222 Pavement Mgmt Testing & Insp	225,000
07 CAPITAL PROJECTS DELIVERY	01785224 Asset Management Insp & Inv	225,000
07 CAPITAL PROJECTS DELIVERY	01785240 Pipe Lining & Related Insp	700,000
07 CAPITAL PROJECTS DELIVERY	01785248 Old Lake Mary Rd Sidewalks	265,800
07 CAPITAL PROJECTS DELIVERY	01785250 Rolling Hills Area NE Quad	930,000
07 CAPITAL PROJECTS DELIVERY	01785253 Dockside St	97,500
07 CAPITAL PROJECTS DELIVERY	01785255 Carrigan Ave	71,200
07 CAPITAL PROJECTS DELIVERY	01785256 Carrigan Ave	148,000

## COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
07 CAPITAL PROJECTS DELIVERY	01785259 Sanlando Estates Sidewalk	276,000
07 CAPITAL PROJECTS DELIVERY	01785260 Goldie Manor Area Sidewalks	572,000
07 CAPITAL PROJECTS DELIVERY	01785268 Longwood Hills Rd	15,000
07 CAPITAL PROJECTS DELIVERY	01785273 English Estate Subdivision	530,000
07 CAPITAL PROJECTS DELIVERY	01785275 W County Home Rd	84,000
07 CAPITAL PROJECTS DELIVERY	01785278 Carlton St	231,000
07 CAPITAL PROJECTS DELIVERY	01785286 Lake Howell/Howell Creek Bridg	2,000,000
07 CAPITAL PROJECTS DELIVERY	01785287 WEATHERSFLD/LITTLE WEK BRIDGE	270,000
07 CAPITAL PROJECTS DELIVERY	01785289 Dodd Rd over Howell Creek	650,000
07 CAPITAL PROJECTS DELIVERY	01785298 Lake Howell High School Ent	400,000
07 CAPITAL PROJECTS DELIVERY	01785300 Red Bug Lake Rd Turn Extension	1,378,000
07 CAPITAL PROJECTS DELIVERY	01785303 Orange Blvd (CR431) Safety Pro	4,300,000
07 CAPITAL PROJECTS DELIVERY	01785313 LED Street Sign Upgrade	150,000
07 CAPITAL PROJECTS DELIVERY	01785315 Trails Program (PARENT)	975,000
07 CAPITAL PROJECTS DELIVERY	01785317 Trails within Power Corridors	100,000
07 CAPITAL PROJECTS DELIVERY	01785318 East Seminole Unpaved Trail	100,000
07 CAPITAL PROJECTS DELIVERY	01785335 ECON BASIN	350,000
07 CAPITAL PROJECTS DELIVERY	01785340 ECON BASIN -LAKE CRESCENT	350,000
07 CAPITAL PROJECTS DELIVERY	01785344 MAST ARM REBUILDS	425,000
07 CAPITAL PROJECTS DELIVERY	01785346 STRIPING	150,000
07 CAPITAL PROJECTS DELIVERY	01785403 RIVERBEND PLACEMAKING PROJECT	150,000
07 CAPITAL PROJECTS DELIVERY	01785431 HIBISCUS LANE STORMWATER PUMP	100,000
07 CAPITAL PROJECTS DELIVERY	01785433 CECILIA DRIVE BAFFLE BOXES	250,000
07 CAPITAL PROJECTS DELIVERY	01785442 LAKE SYLVAN NUTRIENT STUDY	200,000
07 CAPITAL PROJECTS DELIVERY	01785446 I-4 TRAIL OVERPASS REPAIR	460,000
07 CAPITAL PROJECTS DELIVERY	01785447 ANNUAL BRIDGE REPAIR - MINOR	75,000
07 CAPITAL PROJECTS DELIVERY	01785479 SIDEWALK REPLACEMENT - SW	750,000
07 CAPITAL PROJECTS DELIVERY	01785486 GEC - PROJECT MANAGEMENT	500,000
07 CAPITAL PROJECTS DELIVERY	01785489 ENGINEERING CAPITALIZATION	4,396,657
07 CAPITAL PROJECTS DELIVERY	01785562 BRIDGE INSPECTION	70,000
07 CAPITAL PROJECTS DELIVERY	01785571 SCHOOL FLASHER UPGRADES 10 LOC	75,000
07 CAPITAL PROJECTS DELIVERY	01785572 MINOR PROJECTS	1,000,000
07 CAPITAL PROJECTS DELIVERY	01907044 TUSKAWILLA RD FIBER UPGRADE	75,000
07 CAPITAL PROJECTS DELIVERY	01907045 RED BUG LAKE RD FIBER UPGRADE	175,000
07 CAPITAL PROJECTS DELIVERY	01907046 NETWORK CORE ROUTERS/-UPGRADE	100,000
07 CAPITAL PROJECTS DELIVERY	01907047 CONNECTED VEHICLE/ICM EQUIPMEN	125,000
07 CAPITAL PROJECTS DELIVERY	01907049 VIDEO DECODING WORKSTATIONS/SE	150,000
07 CAPITAL PROJECTS DELIVERY	01907051 RED BUG @ SR 417(WESTSIDE)MAST	400,000
07 CAPITAL PROJECTS DELIVERY	01907060 MAGNOLIA ST SIDEWALKS	57,000
07 CAPITAL PROJECTS DELIVERY	01907061 AZALEA LN SIDEWALKS	51,500
07 CAPITAL PROJECTS DELIVERY	01907062 E. CITRUS ST SIDEWALKS	190,000
07 CAPITAL PROJECTS DELIVERY	01907068 MULLET LAKE PARK DRAINAGE	200,000
07 CAPITAL PROJECTS DELIVERY	01907084 NORTH ST CORRIDOR STUDY	1,500,000
07 CAPITAL PROJECTS DELIVERY	01907086 FIBER OPTIC PULL BOX	200,000
07 CAPITAL PROJECTS DELIVERY	02007005 W. MCCULLOCH RD RESURFACING	550,000
07 CAPITAL PROJECTS DELIVERY	02007006 OLD LAKE MARY RD RESURFACING	850,000
07 CAPITAL PROJECTS DELIVERY	02007007 MAITLAND AVE RESURFACING	1,310,000
07 CAPITAL PROJECTS DELIVERY	02007008 RED BUG FIBER UPGRADE	175,000
07 CAPITAL PROJECTS DELIVERY	02007009 SR 436 @ ORANGE-MAST ARM CONV	400,000

## COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
07 CAPITAL PROJECTS DELIVERY	02007010 SR 436 @ SAN SEBASTIAN MAST AR	400,000
07 CAPITAL PROJECTS DELIVERY	02007011 SR 436 @ MAPLE MAST ARM CONV	400,000
07 CAPITAL PROJECTS DELIVERY	02007013 PWR CORRIDOR TRAIL-434-SHEPARD	100,000
07 CAPITAL PROJECTS DELIVERY	02007015 PED AND BIKE OP FSBLTY STDY	100,000
07 CAPITAL PROJECTS DELIVERY	02007016 ENGLISH ESTS SW/PHASE 2	125,000
07 CAPITAL PROJECTS DELIVERY	02007020 ROLLING HILLS MULTIPURPOSE TRL	2,000,000
07 CAPITAL PROJECTS DELIVERY	02007021 SOLDIERS CRK OFF ROAD BIKE TRL	10,000
07 CAPITAL PROJECTS DELIVERY	02007022 MARKHAM TRLHD - BIKE AREA	7,000
07 CAPITAL PROJECTS DELIVERY	02007024 WEKIVA BMAP/PFA GRDWTR ANALYSI	130,000
07 CAPITAL PROJECTS DELIVERY	02007026 WQ MONITORING ASSESSMENT	60,000
07 CAPITAL PROJECTS DELIVERY	02007027 WEKIVA SPRGS -INTERSECTION IMP	300,000
07 CAPITAL PROJECTS DELIVERY	02007028 CR 46A @ OLD LAKE MARY INTER	47,500
07 CAPITAL PROJECTS DELIVERY	02007029 RINEHART @ SR 417 INTER IMP	57,000
07 CAPITAL PROJECTS DELIVERY	02007094 DIRT ROAD PAVING PROGRAM 11560	1,000,000
07 CAPITAL PROJECTS DELIVERY	02007096 GRACE LAKE OUTFALL	500,000
07 CAPITAL PROJECTS DELIVERY	02007097 HUNT CLB/LK HARRIET-SM AR STUD	300,000
07 CAPITAL PROJECTS DELIVERY	02007098 JESUP BAS-LK OF WDS BAFFLE BOX	100,000
07 CAPITAL PROJECTS DELIVERY	02007099 LK EMMA/LNGWD HILLS SM AR STUD	100,000
07 CAPITAL PROJECTS DELIVERY	02007101 MILLER RD CULVT DRAINAGE (HMGP	471,708
07 CAPITAL PROJECTS DELIVERY	02007102 NEBRASKA AVE BRIDGE DRAIN HMGP	360,217
07 CAPITAL PROJECTS DELIVERY	02007104 NOLAN RD CHANNEL DRAINAGE HMGP	519,556
07 CAPITAL PROJECTS DELIVERY	02007105 OLIVER RD DRAINAGE (HMGP)	142,502
07 CAPITAL PROJECTS DELIVERY	02007106 OREGON/MICHIGAN ST DRAIN HMGP	556,254
07 CAPITAL PROJECTS DELIVERY	02007107 PEDESTRIAN/TRAIL BRIDGES REHAB	100,000
07 CAPITAL PROJECTS DELIVERY	02007111 SMITH CANAL BASIN STUDY	300,000
07 CAPITAL PROJECTS DELIVERY	02007112 SMITH CANAL DRAINAGE PHASE 2	1,345,000
07 CAPITAL PROJECTS DELIVERY	02007122 SUNLAND EST SMALL AREA STUDY	250,000
07 CAPITAL PROJECTS DELIVERY	02007124 WILLOW AVE-ALHAMBRA-DRAIN HMGP	649,230
07 CAPITAL PROJECTS DELIVERY	99999906 Project Management (GEC)	1,000,000
07 WATER QUALITY	02007023 ALUM COST ANALYSIS	20,000
07 WATER QUALITY	02007123 VEGETATION/SEDIMENT REMOVAL	100,000
<b>05 SALES TAX FUNDS Total</b>		<b>60,559,461</b>

### 06 FIRE DISTRICT FUNDS

05 EMS/FIRE/RESCUE	00006671 SPECIAL OPERATIONS TRAINING EQ	50,000
05 EMS/FIRE/RESCUE	00006947 STRETCHERS	88,000
05 EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	165,000
05 EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
05 EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	10,000
05 EMS/FIRE/RESCUE	00007179 REP EQUIP FOR FS21 AND FS25	20,000
05 EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	16,000
05 EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	20,000
05 EMS/FIRE/RESCUE	02005001 UNMANNED AERIAL VEHICLE PRGM	15,000
05 EMS/FIRE/RESCUE	02005003 COMMAND ONE EQUIP. REPLACEMENT	59,000
05 EMS/FIRE/RESCUE	02005006 MOBILE TRAINING SIM LAB	35,000
05 EMS/FIRE/RESCUE	02005009 FD IMPACT FEE STUDY	44,000
05 EMS/FIRE/RESCUE	02005011 FIRE PREVENTION FEE STUDY	47,000
05 EMS/FIRE/RESCUE	02005013 FOAM EQUIPMENT REPLACEMENT	36,000

## COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
05 EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	25,000
05 EMS/FIRE/RESCUE	02005045 FOAM EQUIP REPLACEMENT - 11207	4,000
<b>06 FIRE DISTRICT FUNDS Total</b>		<b>709,000</b>
<b>07 BUILDING FUNDS</b>		
11 BUILDING	02011004 FORD F150 REG 4X2 - 59225	23,766
<b>07 BUILDING FUNDS Total</b>		<b>23,766</b>
<b>08 TOURISM FUNDS</b>		
01 TOURIST DEVELOPMENT	00234720 SPORTS COMPLEX	56,000
04 LEISURE BUSINESS OFFICE	02004011 INDOOR COMPLEX PRO-FORMA STUDY	60,000
04 PARKS & RECREATION	02004009 SOLDIERS CREEK OVERFLOW LOT	312,375
<b>08 TOURISM FUNDS Total</b>		<b>428,375</b>
<b>13 SPECIAL REVENUE FUNDS</b>		
04 LIBRARY SERVICES	00006913 LIBRARY BOOKS	100,000
<b>13 SPECIAL REVENUE FUNDS Total</b>		<b>100,000</b>
<b>19 WATER &amp; SEWER FUNDS</b>		
08 UTILITIES ENGINEERING PROGR	00021716 OVERSIZING & EXTENSION-SANITAR	50,000
08 UTILITIES ENGINEERING PROGR	00021717 OVERSIZING & EXTENSIONS-POTABL	50,000
08 UTILITIES ENGINEERING PROGR	00040302 CAPITALIZED LABOR PROJECT	700,000
08 UTILITIES ENGINEERING PROGR	00064527 BEAR LAKE WATER MAIN LOOP	249,271
08 UTILITIES ENGINEERING PROGR	00064575 NORTHEAST-NORTHWEST POTABLE WA	3,000,000
08 UTILITIES ENGINEERING PROGR	00064576 SOUTHWEST SERVICE AREA PIPELIN	500,000
08 UTILITIES ENGINEERING PROGR	00064577 SOUTHEAST SERVICE AREA DISTRIB	1,000,000
08 UTILITIES ENGINEERING PROGR	00064581 NORTHEAST DISTRIBUTION PIPE RE	500,000
08 UTILITIES ENGINEERING PROGR	00064583 WATER DISTRIBUTION SYSTEM COND	160,000
08 UTILITIES ENGINEERING PROGR	00064590 WATER DISTRIBUT SYSTEM REHAB	700,000
08 UTILITIES ENGINEERING PROGR	00065236 MINOR ROADS UTILITY UPGRADES-P	150,000
08 UTILITIES ENGINEERING PROGR	00065237 MINOR ROADS UTILITY UPGRADES-S	150,000
08 UTILITIES ENGINEERING PROGR	00082924 PUMP STATION UPGRADES	1,750,000
08 UTILITIES ENGINEERING PROGR	00083116 FORCE MAIN & AIR RELEASE VALVE	350,000
08 UTILITIES ENGINEERING PROGR	00083117 GRAVITY SEWER & MANHOLE CONDIT	250,000
08 UTILITIES ENGINEERING PROGR	00178312 GWL WTP DECOMMISSIONING	670,000
08 UTILITIES ENGINEERING PROGR	00181605 YANKEE LAKE SWTF REHAB/REPLACE	300,000
08 UTILITIES ENGINEERING PROGR	00201522 POTABLE WELL IMPROVEMENTS	75,000
08 UTILITIES ENGINEERING PROGR	00203213 LAKE HAYES WTP PARTIAL DECOM	500,000
08 UTILITIES ENGINEERING PROGR	00203311 LAKE HARRIET WATER TREATMENT P	380,000
08 UTILITIES ENGINEERING PROGR	00203313 LAKE BRANTLEY WATER TREATMENT	380,000
08 UTILITIES ENGINEERING PROGR	00203317 APPLE VALLEY WATER TREATMENT P	370,000
08 UTILITIES ENGINEERING PROGR	00216426 IRON BRIDGE AGREEMENT	4,500,000
08 UTILITIES ENGINEERING PROGR	00216732 MARKHAM WTP REHAB AND REP	300,000
08 UTILITIES ENGINEERING PROGR	00216733 ORANGE BLVD RECLAIM MAIN EXTEN	1,000,000
08 UTILITIES ENGINEERING PROGR	00223209 LONG POND RD RECLAIMED LOOP	375,000
08 UTILITIES ENGINEERING PROGR	00227413 GREENWOOD LAKES RAPID INFILTRA	100,000
08 UTILITIES ENGINEERING PROGR	00283005 NW-RW-2 SYSTEM WIDE OPER EFFIC	250,000
08 UTILITIES ENGINEERING PROGR	00283008 TUSKAWILLA FORCE MAIN	500,000

## COUNTYWIDE PROJECTS BY FUND

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
08 WATER OPERATIONS	00006607 UNIDIRECTIONAL FLUSHING PROGRA	150,000
<b>19 WATER &amp; SEWER FUNDS Total</b>		<b>19,409,271</b>
<b>20 SOLID WASTE FUNDS</b>		
09 LANDFILL OPERATIONS PROGRAM	00281204 GENERAL LANDFILL REFURBISHMENT	100,000
09 SW-COMPLIANCE & PROGRAM MAN	00006202 LANDFILL NPDES PERMIT	40,000
09 SW-COMPLIANCE & PROGRAM MAN	00160802 LANDFILL ROADWAYS REPAIRS	250,000
09 SW-COMPLIANCE & PROGRAM MAN	00201902 TIPPING FLOOR RESURFACING	300,000
09 SW-COMPLIANCE & PROGRAM MAN	00244516 OSCEOLA ROAD LANDFILL TELEMETR	250,000
09 SW-COMPLIANCE & PROGRAM MAN	00244517 TRANSFER STATION REFURBISHMENT	100,000
09 SW-COMPLIANCE & PROGRAM MAN	00244520 LANDFILL LEACHATE TANKS	250,000
09 SW-COMPLIANCE & PROGRAM MAN	00244522 LANDFILL PUMP STATION REPLACEM	60,000
09 SW-COMPLIANCE & PROGRAM MAN	00244604 LANDFILL GAS SYSTEM EXPANSION	1,300,000
09 TRANSFER STATION	00007098 CTS NPDES PERMIT	10,000
<b>20 SOLID WASTE FUNDS Total</b>		<b>2,660,000</b>
<b>Grand Total</b>		<b>86,296,814</b>

## 5 YEAR CIP BY ELEMENT - SUMMARY

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET
COURT ADMINISTRATION	361,221						361,221
CULTURE/RECREATION	26,283,723	3,500,000	2,200,000		-		31,983,723
ECONOMIC ENVIRONMENT	2,808,925						2,808,925
GENERAL GOVERNMENT	7,160,551						7,160,551
HUMAN SERVICES	241,118						241,118
PHYSICAL ENVIRONMENT	86,514,426	16,013,283	12,970,000	10,015,000	7,895,500	481,525	89,873,153
PUBLIC SAFETY	17,753,740						17,753,740
TRANSPORTATION	139,909,995	34,318,500	35,758,650	15,020,000	28,742,500	3,337,500	257,087,145
<b>Grand Total</b>	<b>281,033,700</b>	<b>53,831,783</b>	<b>50,928,650</b>	<b>25,035,000</b>	<b>36,638,000</b>	<b>3,819,025</b>	<b>407,269,577</b>



## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
<b>COURT ADMINISTRATION</b>								
00045205 COURTHOUSE RENOVATIONS	259,853						259,853	7,796
01903001 CRIMINAL COURT A/V UPDATE	101,367						101,367	3,041
<b>COURT ADMINISTRATION Total</b>	<b>361,221</b>						<b>361,221</b>	<b>10,837</b>
<b>CULTURE/RECREATION</b>								
00006912 LIBRARY BOOKS	800,222						800,222	24,007
00006913 LIBRARY BOOKS	105,007						105,007	3,150
00182340 SPRING HAMMOCK PRESERVE ENHANC	671,759						671,759	20,153
00187721 RIVERWALK SIDEWALK TRAIL CITY	139,420						139,420	4,183
00205207 ALTAMONTE CITY COUNTY SHARED P	2,000,000						2,000,000	60,000
00234695 JETTA POINT/ROLLING HILLS	234,772						234,772	7,043
00234793 WAYSIDE PARK-BOATER IMPROVEMEN	315,668						315,668	9,470
00234820 LAKE MARY LIBRARY PARKING LOT	121,667						121,667	3,650
00282602 SUNLAND PARK	482,024						482,024	14,461
01785141 Pedestrian & Bicycle Crossing	250,000						250,000	7,500
01785149 ALTAMONTE SUNRAIL BIKE/PED IMP	1,356,883	500,000					1,856,883	55,706
01785153 Sanford Riverwalk Phase 3	7,000,000						7,000,000	210,000
01785315 VARIOUS COUNTY TRAILS PROJECTS	975,000						975,000	29,250
01785316 EE WILLIAMSON RD TRAIL CONNECT	2,941,795				-		2,941,795	88,254
01785317 TRAILS WITHIN POWER CORRIDORS	100,000		1,300,000				1,400,000	42,000
01785318 E SEMINOLE UNPAVED TRAILS	118,353		900,000				1,018,353	30,551
01785350 CELERY/MELLONVILLE TRAIL	4,847,891						4,847,891	145,437
01785446 I-4 TRAIL OVERPASS REPAIR	510,000						510,000	15,300
01904006 ROLLING HILLS	186,088						186,088	5,583
01904014 ADA RESTROOM COMP - LIBRARIES	54,800						54,800	1,644
02004009 SOLDIERS CREEK OVERFLOW LOT	312,375						312,375	9,371
02004010 GREENWOOD LAKE PK PLAYGROUNDS	300,000						300,000	9,000
02004011 INDOOR COMPLEX PRO-FORMA STUDY	60,000						60,000	1,800
02004012 WINWOOD PARK RESTROOM BUILDING	100,000						100,000	3,000
02007013 PWR CORR TRL SR434-SHEPARD RD	100,000						100,000	3,000
02007015 PED AND BIKE OVERPASSES	100,000						100,000	3,000
02007020 ROLLING HILLS MULTIPURPOSE TRL	2,000,000	2,000,000					4,000,000	120,000
02007107 PEDESTRIAN/TRAIL BRIDGES REHAB	100,000						100,000	3,000
XXXXXXX SWT Trail Connect		1,000,000					1,000,000	30,000
<b>CULTURE/RECREATION Total</b>	<b>26,283,723</b>	<b>3,500,000</b>	<b>2,200,000</b>		<b>-</b>		<b>31,983,723</b>	<b>959,512</b>
<b>ECONOMIC ENVIRONMENT</b>								
00006625 DEVELOP DONATIONS MASS TRANSIT	169,009						169,009	5,070
00015008 REAGAN CENTER	592,000						592,000	17,760
00234720 SPORTS COMPLEX	56,000						56,000	1,680
01792001 US 17-92 BEAUTIFICATION PROJEC	1,991,916						1,991,916	59,757
<b>ECONOMIC ENVIRONMENT Total</b>	<b>2,808,925</b>						<b>2,808,925</b>	<b>84,268</b>
<b>GENERAL GOVERNMENT</b>								
00007083 LEISURE PLANNED WORK 00100	286,429						286,429	8,593
00007084 GENERAL GOVT PLANNED WRK 00100	1,053,270						1,053,270	31,598
00007109 TELEPHONE REFRESH GENERAL GOV	1,169,420						1,169,420	35,083
00007181 HYDROPAD FOR WASHING EQUIPMENT	70,360						70,360	2,111
00243113 LAND ACQUISITION (ONGOING)	219,589						219,589	6,588
00286004 JD EDWARDS UPGRADES	198,522						198,522	5,956
01901010 COMPENSATION STUDY	87,000						87,000	2,610
01901019 5 POINTS MASTER PLAN	378,129						378,129	11,344
01901020 ROSENWALD PROPERTY ACQUISITION	1,796,780						1,796,780	53,903
01901408 UPDATE VISUAL STUDIO TO 2017	55,000						55,000	1,650
01902004 CONSTITUTIONAL PLAN WORK 00108	690,546						690,546	20,716
02001002 EMPLOYEE APPRECIATION PROJECT	100,000						100,000	3,000
02007004 FLEET MGMT REPLACEMENT PROJECT	160,000						160,000	4,800
02014001 BACKUP TO CLOUD SOLUTION	150,000						150,000	4,500
02014003 SHAREPOINT UPGRADE 2016	60,000						60,000	1,800
02014004 SECURITY/CYBRSECURTY IMPROVMTS	50,000						50,000	1,500
02014005 WORKFLOW MGMT SFTWR PLATFORM	100,000						100,000	3,000
02014007 FIRE DEPT MOBILE REFRESH PLAN	535,507						535,507	16,065
<b>GENERAL GOVERNMENT Total</b>	<b>7,160,551</b>						<b>7,160,551</b>	<b>214,817</b>
<b>HUMAN SERVICES</b>								
00243114 SANFORD HEALTH DEPT RENOVATION	106,771						106,771	3,203
06811617 HOMELESSNESS INITIATIVES	134,347						134,347	4,030
<b>HUMAN SERVICES Total</b>	<b>241,118</b>						<b>241,118</b>	<b>7,234</b>
<b>PHYSICAL ENVIRONMENT</b>								
00006202 Landfill NPDES Permit	55,085						55,085	1,653
00006607 UNIDIRECTIONAL FLUSHING PROGRA	806,928						806,928	24,208
00006629 CRITICAL RADIO UPGRADES/REPLAC	250,000						250,000	7,500

## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
00006630 CRITICAL RADIO UPGRADES/REPLAC	120,175						120,175	3,605
00007111 TELEPHONE REFRESH WATER SEWER	68,691						68,691	2,061
00007189 IVR/PAY-BY-PHONE SOFTWARE	91,550						91,550	2,747
00021716 OVERSIZING & EXTENSION-SANITAR	168,135	50,000	50,000	50,000	50,000		168,135	5,044
00021717 OVERSIZING & EXTENSIONS-POTABL	150,001	50,000	50,000	50,000	50,000		150,001	4,500
00021726 OREGON ST/FM WM RELOCATES	1,171,601						1,171,601	35,148
00022903 SMALL METER REPLACEMENT PROGRA	1,373,482						1,373,482	41,204
00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000						75,000	2,250
00024856 PLANT PROGRAMMING IMPROVEMENTS	497,670						497,670	14,930
00040302 CAPITALIZED LABOR PROJECT	700,000	750,000	800,000	850,000	900,000		700,000	21,000
00040306 CAPITALIZED LABOR PROJECT	70,000						70,000	2,100
00056606 LAKE MONROE WTP DEMOLITION		459,556						
00064527 BEAR LAKE WATER MAIN LOOP	249,271						249,271	7,478
00064565 DRUID HILLS DISTRIBUTION UPGRA	2,137,931						2,137,931	64,138
00064575 NORTHEAST-NORTHWEST POTABLE WA	3,250,001	200,000	2,000,000				3,250,001	97,500
00064576 SOUTHWEST SERVICE AREA PIPELIN	1,000,000	250,000	1,000,000	800,000	800,000		1,000,000	30,000
00064577 SOUTHEAST SERVICE AREA DISTRIB	1,000,000	250,000	1,000,000	800,000	800,000		1,000,000	30,000
00064579 LAKE HARRIET DISTRIBUTION IMPR	1,867,854						1,867,854	56,036
00064580 MEREDITH MANOR DISTRIBUTION PI	234,001						234,001	7,020
00064581 NORTHEAST DISTRIBUTION PIPE RE	500,000	250,000	1,000,000	800,000	800,000		500,000	15,000
00064582 APPLE VALLEY DISTRIBUTION IMPR	1,770,000						1,770,000	53,100
00064583 WATER DISTRIBUTION SYSTEM COND	320,000						320,000	9,600
00064587 BLACK HAMM DISTRI PIPE REPLACE	300,000						300,000	9,000
00064590 WATER DISTRIBUT SYSTEM REHAB	1,798,683	250,000	500,000	500,000	500,000		1,798,683	53,960
00065234 WEKIVA PARKWAY UTILITY RELOCAT	7,499,933						7,499,933	224,998
00065236 MINOR ROADS UTILITY UPGRADES-P	475,510						475,510	14,265
00065237 MINOR ROADS UTILITY UPGRADES-S	441,868	150,000	150,000	150,000	150,000		441,868	13,256
00065239 OXFORD ROAD IMPROVEMENTS - 17-	1,595,450						1,595,450	47,863
00065251 17-92 Utility Relocations	405,323						405,323	12,160
00065284 ORANGE BLVD FORCE MAIN EXT	3,474,213						3,474,213	104,226
00065285 COUNTRY CLUB HEIGHT GRAV MAIN	1,727,464						1,727,464	51,824
00082924 PUMP STATION UPGRADES	5,212,754				200,000		5,212,754	156,383
00082926 GREENWOOD LAKES POWER EASEMENT	1,657,651						1,657,651	49,730
00083116 FORCE MAIN & AIR RELEASE VALVE	872,339	1,750,000	1,750,000	1,750,000	1,750,000		872,339	26,170
00083117 GRAVITY SEWER & MANHOLE CONDIT	601,068						601,068	18,032
00083120 CR 427 FORCE MAIN REHAB	3,285,331	250,000	250,000	250,000	250,000		3,285,331	98,560
00160802 LANDFILL ROADWAYS REPAIRS	250,000						250,000	7,500
00178312 GWL WTP DECOMMISSIONING	670,000						670,000	20,100
00178313 COUNTRY CLUB WATER TREATMENT P	100,000						100,000	3,000
00181605 YANKEE LAKE SWTF REHAB/REPLACE	467,051	400,000					467,051	14,012
00195209 YLK WRF REHAB/REPLACEMENT	1,933,380						1,933,380	58,001
00195785 SER R & R	100,001						100,001	3,000
00201103 CONSUMPTIVE USE PERMIT CONSOLI	56,771						56,771	1,703
00201522 POTABLE WELL IMPROVEMENTS	223,723						223,723	6,712
00201536 MARKHAM WATER QUALITY INVESTIG	100,000	75,000	75,000	75,000	75,000		100,000	3,000
00201902 TIPPING FLOOR RESURFACING	442,512	1,500,000		175,000	175,000	175,000	442,512	13,275
00203206 APPLE VALLEY TRANSMISSION MAIN	371,823						371,823	11,155
00203211 SECURITY IMPRMT VULNERABILITY	119,412						119,412	3,582
00203213 LAKE HAYES WTP PARTIAL DECOM	500,000						500,000	15,000
00203311 LAKE HARRIET WATER TREATMENT P	380,000						380,000	11,400
00203313 LAKE BRANTLEY WATER TREATMENT	380,000						380,000	11,400
00203317 APPLE VALLEY WATER TREATMENT P	370,000						370,000	11,100
00216108 SOLID WASTE MGMT MASTER PLAN	297,985			300,000			297,985	8,940
00216426 IRON BRIDGE AGREEMENT	8,069,952						8,069,952	242,099
00216727 HEATHROW WELL #1 REPLACEMENT	155,740	880,000					155,740	4,672
00216728 HEATHROW WELL #4 REPLACEMENT	937,100						937,100	28,113
00216732 MARKHAM WTP REHAB AND REP	730,240	1,000,000	150,000	150,000	150,000		730,240	21,907
00216733 ORANGE BLVD RECLAIM MAIN EXTEN	1,000,000	150,000	150,000	150,000	150,000		1,000,000	30,000
00223209 LONG POND RD RECLAIMED LOOP	375,000		2,100,000	2,100,000			375,000	11,250
00227413 GREENWOOD LAKES RAPID INFILTRA	100,000						100,000	3,000
00227416 GREENWOOD LAKES WATER RECLAI	1,321,690						1,321,690	39,651
00227458 GWL CAPACITY EXPANSION	200,000	1,665,000					200,000	6,000
00243505 INDIAN HILL WATER TREATMENT PL	116,215						116,215	3,486
00243506 LYNWOOD WTF REHAB/REPLACE	100,000	3,000,000					100,000	3,000
00243509 SER/YL/CC FACILITIES ADMIN BUI	500,000						500,000	15,000
00244511 LANDFILL SCALEHOUSE	2,020,945					75,000	2,020,945	60,628
00244515 CTS SCALE AUTOMATION UPGRADE	149,601				250,000		149,601	4,488
00244516 OSCEOLA ROAD LANDFILL TELEMETR	250,000						250,000	7,500
00244517 TRANSFER STATION REFURBISHMENT	348,612	100,000					348,612	10,458

## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
00244520 LANDFILL LEACHATE TANKS	250,000						250,000	7,500
00244522 LANDFILL PUMP STATION REPLACEM	120,277	60,000	60,000	30,000			120,277	3,608
00244604 LANDFILL GAS SYSTEM EXPANSION	3,043,801		200,000	210,000	220,500	231,525	3,043,801	91,314
00255203 UTILITIES MASTER PLAN	1,500,001		200,000				1,500,001	45,000
00281204 GENERAL LANDFILL REFURBISHMENT	100,935		300,000				100,935	3,028
00281205 LANDFILL RD & CITIZEN UPGRADE	1,273,352		500,000				1,273,352	38,201
00283004 SSNOCWTA INFILTRATION & INFLO	791,626						791,626	23,749
00283005 NW-RW-2 SYSTEM WIDE OPER EFFIC	250,000						250,000	7,500
00283006 SCADA AND SECURITY SYSTEMS IMP	972,646						972,646	29,179
00283007 SER WTO FLUORIDE SYSTEM	104,932						104,932	3,148
00283008 TUSKAWILLA FORCE MAIN	685,000	325,000	325,000	325,000	325,000		685,000	20,550
00283009 WATER SYSTEM AUDIT AND LEAK DE	160,000						160,000	4,800
00284203 LK JESSUP GRNDWTR SEEPAGE	61,390						61,390	1,842
01785376 WEKIVA BASIN TMDL	200,000						200,000	6,000
01785437 MYRTLE LK AREA & GRACE LAKE NUTRIENT STUDY			200,000				200,000	6,000
01785440 LAKE BRANTLEY NUTRIENT STUDY		150,000					150,000	4,500
01785441 LAKE SEMINARY NUTRIENT STUDY		100,000					100,000	3,000
01900001 EQUIPMENT CANOPIES	70,000						70,000	2,100
01900002 BULLET MISSILE (SVC LINE REP)	67,500						67,500	2,025
01907082 YANKEE LAKE BASIN			100,000	150,000	300,000		550,000	16,500
01908029 YANKEE LAKE PROP ACQUISTION	1,242,584						1,242,584	37,278
01918002 ROLLING HILLS REMEDIATION	113,201						113,201	3,396
02007096 GRACE LK OUTFALL	500,000						500,000	15,000
02007098 JESUP BASIN-BAFFLE BOX-LOTW	100,000						100,000	3,000
02007101 MILLER RD CULVT DRAINAGE HMGP	471,708	340,523					812,231	24,367
02007102 NEBRASKA AVE BRIDGE DRAIN HMGP	360,217	260,039					620,256	18,608
02007104 NOLAN RD CHANNEL DRAINAGE HMGP	519,556	375,064					894,620	26,839
02007105 OLIVER RD DRAINAGE HMGP	142,502	102,871					245,373	7,361
02007106 OREGON/MICHIGAN ST DRAINAGE	556,254	401,556					957,810	28,734
02007111 SMITH CANAL BASIN STUDY	300,000						300,000	9,000
02007112 SMITH CANAL DRAINAGE PH 2	1,345,000						1,345,000	40,350
02007123 VEGETATION/SEDIMENT REMOVAL	100,000						100,000	3,000
02007124 WILLOW AVE-ALHAMBRA DRAIN HMGP	649,230	468,675					1,117,905	33,537
02008001 JDE ENHANCEMENTS - MOBILE	50,000						50,000	1,500
02007012 RESERVOIR LAKE OUTFALL CANAL			60,000	350,000			410,000	12,300
<b>PHYSICAL ENVIRONMENT Total</b>	<b>86,514,426</b>	<b>16,013,283</b>	<b>12,970,000</b>	<b>10,015,000</b>	<b>7,895,500</b>	<b>481,525</b>	<b>89,873,153</b>	<b>2,696,195</b>
<b>PUBLIC SAFETY</b>								
00006671 SPECIAL OPERATIONS TRAINING EQ	50,000						50,000	1,500
00006929 SHERIFF CAPITAL ASSETS - JAIL	766,946						766,946	23,008
00006939 JAIL - DOOR ACCESS CONTROL SYS	873,637						873,637	26,209
00006941 JAIL-DOOR ACCESS CONTROL 11560	753,000						753,000	22,590
00006947 STRETCHERS	88,000						88,000	2,640
00006948 LIFEPAK 15 EKG MONITOR/DEFIB	165,000						165,000	4,950
00006959 JAIL - PLUMBING SYS GATE VALVE	213,650						213,650	6,409
00007085 JAIL PLANNED WORK 00100	537,421						537,421	16,123
00007087 FIRE DEPT PLANNED WORK 11200	266,317						266,317	7,989
00007090 STRAY BLDG - FIRE SPRINKLERS	150,000						150,000	4,500
00007091 DEPT-WIDE HOSE REPLACEMENT PRO	199,789						199,789	5,994
00007115 FIRE FACILITIES SUSTAINMENT	333,952						333,952	10,019
00007132 CAD PROJECT - 12500	190,480						190,480	5,714
00007133 CAD PROJECT - 00112	129,997						129,997	3,900
00007166 EMS/MEDICATION VENDING MACHINE	56,620						56,620	1,699
00132902 Critical Infrastructure	160,818						160,818	4,825
00249202 COMMUNICATION TOWER REPLACEMEN	50,805						50,805	1,524
00258003 FIRE STATION 29 ALOMA AV-12801	171,375						171,375	5,141
00258004 FIRE STATION 29 - ALOMA AVENUE	149,040						149,040	4,471
01785404 WINTER SPRG FIRE IMP FEE FS28	2,433,659						2,433,659	73,010
01785405 CASSELBERRY FIRE IMPCT FEES	373,705						373,705	11,211
01901015 RADIO REPLACEMENT PROJECT	871,958						871,958	26,159
01901018 FEMA-HMGP-IRMA-MATCHING	157,033						157,033	4,711
01902007 JAIL - KITCHEN RENOVATION	560,083						560,083	16,802
01902008 JAIL-FACILITY BREAKER REPLACEM	150,000						150,000	4,500
01902009 JAIL - SECURITY IMPROVEMENTS	116,050						116,050	3,482
01911011 EASY PERMITS / ONLINE APP-BLDG	127,400						127,400	3,822
01911012 PROJECT FLOW (EPLAN) UPGRD-BLD	169,500						169,500	5,085
02001004 911 CALL RECORDER (NICE) 00100	200,000						200,000	6,000
02001005 RF SPECTRUM ANALYZER REPLACE	55,000						55,000	1,650
02001006 RADIO REDUNDANCY & UPS REPLACE	130,000						130,000	3,900
02001018 911 CALL RECORDER (NICE) 12500	200,000						200,000	6,000

## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
02001019 ARTV UPGRADES- UPS, BATT, ALD	141,788						141,788	4,254
02005002 CONTAINER BURN PROP	85,000						85,000	2,550
02005003 COMMAND ONE EQUIP. REPLACEMENT	59,000						59,000	1,770
02005012 FIRE STATION 39 - 11200	211,751						211,751	6,353
02005016 FIRE STATION DRIVEWAY REPAIRS	300,000						300,000	9,000
02005021 FIRE STATION 39 - 12801	258,249						258,249	7,747
02005024 MOBILE VEHICLE ROUTERS - 11200	291,000						291,000	8,730
02005048 MOBILE VEHICLE ROUTERS - 00100	144,000						144,000	4,320
02005049 FIRE STATION 11	5,411,718						5,411,718	162,352
<b>PUBLIC SAFETY Total</b>	<b>17,753,740</b>						<b>17,753,740</b>	<b>532,612</b>
<b>TRANSPORTATION</b>								
00008703 CUMBERLAND FARMS REMEDIATION	242,686						242,686	7,281
00014602 WYMORE RD IMPROVEMENTS	5,466,388						5,466,388	163,992
00015002 NEW OXFORD RD WIDENING	16,292,632						16,292,632	488,779
00137133 BRIDGE INSPECTION, REHABILITAT	144,278						144,278	4,328
00187766 CST MISSING LINK	999,109						999,109	29,973
00191680 CR 46A (W 25TH ST) SAFETY PROJ	86,194						86,194	2,586
00191684 ORANOLE RD DRAINAGE IMPROVEMEN	671,124						671,124	20,134
00191685 ORANOLE RD DRAINAGE IMPROVEMEN	57,100						57,100	1,713
00192022 CR 419 @ LOCKWOOD BLVD INTERSE	489,933						489,933	14,698
00192946 E ALTAMONTE SIDEWALKS PH 1	244,786						244,786	7,344
00192948 ORANOLE RD SIDEWALKS	51,919						51,919	1,558
00198106 DEAN RD WIDEN FROM 2 TO 4 LANE	111,890						111,890	3,357
00198107 CR 419 SAFETY IMPROVEMENTS	500,309						500,309	15,009
00198111 CR 46A CAPACITY IMP (ORANGE IN	864,176						864,176	25,925
00205206 SR426/CR419 WIDEN PHASE 2	6,027,162						6,027,162	180,815
00205311 SR434 AT CR427 INTER IMP	325,964						325,964	9,779
00205749 MAST ARM CONVERSION ON 17-92	1,883,303						1,883,303	56,499
00205750 US17-92 PED OP STAIRWELLS	100,000						100,000	3,000
00251403 RAIL RELATED TRANSIT	109,274						109,274	3,278
00265503 US17-92/5 POINTS ROADWAY	6,452,490						6,452,490	193,575
00285003 USGS MONITORING PROGRAM TMDL	66,000						66,000	1,980
01785134 LK MARY BLVD INT 4 LOCATIONS	3,520,607	345,000				-	3,865,607	115,968
01785136 SR 434 at Mitchell Hammock Rd	1,628,091						1,628,091	48,843
01785139 SR 436 Multimodal Imp-Altamont		4,000,000				-	4,000,000	120,000
01785140 SR436 MULTIMODAL IMP - CASS	1,500,000			1,500,000	1,772,500		4,772,500	143,175
01785142 RINEHART RD INTER IMP	1,325,000	662,500	662,500				2,650,000	79,500
01785145 SR434 WIDENING	1,816,061		3,000,000				4,816,061	144,482
01785146 SLAVIA RD CAPACITY IMP	900,000	4,500,000	4,500,000				9,900,000	297,000
01785147 SR434/SAND LK RD INT IMP	1,000,000						1,000,000	30,000
01785148 CR 427 CONTEXT SENSI IMPR LNGW	921,489						921,489	27,645
01785150 SR434 AT CR427 INTER IMP	232,799						232,799	6,984
01785158 SR 46 at Towne Center/Hickman	58,868						58,868	1,766
01785165 MAST ARMS REFURBISHMENTS	452,961						452,961	13,589
01785167 ATMS / ITMS Program (PARENT)	2,103,951					-	2,103,951	63,119
01785169 NEW CABINETS/UPGRADES	500,000	500,000	500,000	500,000	500,000	400,000	2,900,000	87,000
01785176 PARENT-ARTERIAL RESURFACING	340,000	3,400,000	3,400,000	3,400,000	3,400,000	850,000	14,790,000	443,700
01785191 MARKHAM WOODS RD PH 1	470,000						470,000	14,100
01785198 S SANFORD AVE	1,191,095						1,191,095	35,733
01785204 W Airport Blvd	556,883						556,883	16,706
01785209 Howell Branch Rd	1,100,000						1,100,000	33,000
01785211 Palm Springs Dr	300,000						300,000	9,000
01785212 Old Howell Branch Rd	111,527						111,527	3,346
01785213 Markham Wood Rd	490,000						490,000	14,700
01785214 DODD RD RESURFACING	1,000,000						1,000,000	30,000
01785216 RESURFACING-LOCAL ROADS	6,777,711	3,400,000	3,400,000	3,400,000	3,400,000	850,000	21,227,711	636,831
01785222 PAVEMENT MGMT TESTING & INSP	685,962	225,000	225,000	225,000	225,000	56,250	1,642,212	49,266
01785224 ASSET MGMT INSP & INV	736,198	225,000	225,000	225,000	225,000	56,250	1,692,448	50,773
01785233 SUBDIVISION REHABILITATION	125,000						125,000	3,750
01785234 Subdivision Retrofit	87,737						87,737	2,632
01785240 PIPE LINING & RELATED INSP	3,856,812	700,000	700,000	700,000	700,000	175,000	6,831,812	204,954
01785244 W AIRPORT BLVD SIDEWALKS	1,572,629						1,572,629	47,179
01785245 W Airport Blvd Sidewalk	93,648						93,648	2,809
01785246 RAVEN AVE SIDEWALK	130,000						130,000	3,900
01785248 OLD LK MARY RD SIDEWALKS	265,800						265,800	7,974
01785250 ROLLING HILLS NE SIDEWALKS	930,000						930,000	27,900
01785252 Plumosa Ave	71,052						71,052	2,132
01785253 DOCKSIDE ST SIDEWALKS	103,263						103,263	3,098
01785254 LK HAYES RD SIDEWALKS	144,253						144,253	4,328

## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
01785255 CARRIGAN AVE	71,200						71,200	2,136
01785256 CARRIGAN AVE	149,432						149,432	4,483
01785257 Virginia Ave	225,402						225,402	6,762
01785258 Hillview Dr Side,Pav,Drain	800,000						800,000	24,000
01785259 SANLANDO ESTATES SIDEWALKS	299,535						299,535	8,986
01785260 GOLDIE MANOR AREA SIDEWALKS	723,000						723,000	21,690
01785261 Ridge Rd	120,733						120,733	3,622
01785264 E Hillcrest St	86,479						86,479	2,594
01785265 E Orange St	170,000						170,000	5,100
01785268 LONGWOOD HILLS RD SIDEWALKS	15,000	132,000					147,000	4,410
01785272 RIVERVIEW AVE	145,713						145,713	4,371
01785273 ENGLISH ESTATE SIDEWALKS	530,000						530,000	15,900
01785275 W COUNTY HOME RD SIDEWALKS	84,000						84,000	2,520
01785276 E ALTAMONTE SIDEWALKS PH 2	525,000						525,000	15,750
01785277 SEMINOLE DR	462,822						462,822	13,885
01785278 CARLTON ST SIDEWALKS	247,118						247,118	7,414
01785283 NORTHWESTERN/LITTLE WEK BRIDGE	2,050,766						2,050,766	61,523
01785284 CST HOWELL CREEK TRESTLE	90,461						90,461	2,714
01785286 LK HOWELL/HOWELL CRK BRIDGE	2,108,193						2,108,193	63,246
01785287 WEATHERSFLD/LITTLE WEK BRIDGE	270,000	2,000,000					2,270,000	68,100
01785289 DODD RD/HOWELL CRK	650,000						650,000	19,500
01785297 MINOR ROADWAY PROJECTS>\$50,000	137,021						137,021	4,111
01785298 LAKE HOWELL HIGH SCHOOL ENT	497,109						497,109	14,913
01785300 RED BUG LAKE RD TURN EXTENSION	1,559,356						1,559,356	46,781
01785303 ORANGE BLVD (CR431) SAFETY	6,224,846	7,000,000	10,000,000				23,224,846	696,745
01785310 Miscellaneous Traffic Studies	150,001						150,001	4,500
01785313 LED ST SIGN UPGRADE	312,146						312,146	9,364
01785335 ECON BASIN	688,779						688,779	20,663
01785336 JESUP BASIN TMDL RSF - LOTW	225,000	400,000					625,000	18,750
01785339 ECON BASIN-TANGLEWOOD CANAL-WP	66,989						66,989	2,010
01785340 ECON BASIN - LK CRESCENT	447,341						447,341	13,420
01785344 MAST ARM REBUILDS	843,401						843,401	25,302
01785345 SR 436 @ LAKE BRANTLEY	110,949						110,949	3,328
01785346 STRIPING	282,740						282,740	8,482
01785348 SR 426 @ RED BUG /MITCHELL HA	235,855						235,855	7,076
01785349 SR 434 @ MANOR AVE MAST ARM	58,440						58,440	1,753
01785374 SIDEWALK REHABILITATION PROJEC	474,238						474,238	14,227
01785403 RIVERBEND PLACEMAKING PROJECT	167,894						167,894	5,037
01785407 MAIN STREET SIDEWALK PROJECT	575,000						575,000	17,250
01785408 SR426/CR419 WIDEN-PHASE 3	1,000,000	500,000	1,900,000				3,400,000	102,000
01785410 CR 427 (RONALD REAGAN BLVD)	700,000						700,000	21,000
01785431 HIBISCUS LN STORMWATER PUMP	100,000						100,000	3,000
01785433 CECILIA DR BAFFLE BOXES	450,000						450,000	13,500
01785434 ALTON DR STORMWATER POND MOD	421,466						421,466	12,644
01785442 LAKE SYLVAN NUTRIENT STUDY	200,000						200,000	6,000
01785443 TANGLEWOOD DRAINAGE - WELL	250,000		500,000				750,000	22,500
01785444 ADA REPLACEMENT PAVMT MGMT	755,244	400,000	400,000	400,000	400,000	100,000	2,455,244	73,657
01785445 CR 46 A SIDEWALK - 3RD GEN	50,000						50,000	1,500
01785447 ANNUAL BRIDGE REPAIR-MINOR	189,643	50,000	50,000	50,000	50,000		389,643	11,689
01785448 ANNUAL BRIDGE REPAIR-MAJOR	50,000	450,000	400,000	400,000	400,000		1,700,000	51,000
01785450 AIRPORT BLVD INT IMP	200,000						200,000	6,000
01785451 W. LAKE MARY BLVD (EB LANES)	250,000						250,000	7,500
01785453 LOCKWOOD BLVD @ CR 419	175,000						175,000	5,250
01785456 SR 436 @ HUNT CLUB	67,225						67,225	2,017
01785457 SAND LAKE @ HUNT CLUB	315,312						315,312	9,459
01785458 EE WILLIAMSON @ WOODLANDS MA	225,000						225,000	6,750
01785459 EE WILLIAMSON@ RANGELINE RD MA	250,000						250,000	7,500
01785460 SR 436 @ GRACE MA	317,262						317,262	9,518
01785461 SR 436@ LYNCHFIELD MA	221,413						221,413	6,642
01785462 SR 436 @ WEATHERSFIELD MA	148,880						148,880	4,466
01785467 SR 436 @ CASSELTON	282,261						282,261	8,468
01785468 SR 436@ HOWELL BRANCH INT IMP	150,000						150,000	4,500
01785477 CW RESURFACE LOCAL ROADS	278,563						278,563	8,357
01785479 SIDEWALK REPLACEMENT-STRMWTR	974,053	750,000	1,000,000	1,000,000	1,000,000	300,000	5,024,053	150,722
01785486 PROJECT MANAGEMENT (GEC)	872,760						872,760	26,183
01785488 CRANE STRAND CANAL CULVERT REP	349,345						349,345	10,480
01785489 ENGINEERING CAPITALIZATION	5,103,575						5,103,575	153,107
01785515 SR 434 @ TARRY TOWN MAST ARM	97,740						97,740	2,932
01785525 SR 419 @ OSPREY TRAIL	260,924						260,924	7,828

## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
01785562 BRIDGE INSPECTIONS	257,319	70,000	70,000	70,000	70,000		537,319	16,120
01785570 MARKHAM RD@MARKHAM WOODS SIGNA	158,185						158,185	4,746
01785571 SCHOOL FLASHER UPGRADES	247,629						247,629	7,429
01785572 MINOR ROADWAY PROJECTS	1,370,811	1,000,000	1,000,000	1,000,000	1,000,000	300,000	5,670,811	170,124
01785575 RINEHART RD 46 TO 46A	100,000						100,000	3,000
01785582 MOBILITY FEE STUDY	60,295						60,295	1,809
01907032 SR 436 SIGNAL ADAPTIVE(10 SIG)	145,082						145,082	4,352
01907044 TUSKAWILLA RD FIBER UPGRADE	75,000						75,000	2,250
01907045 RED BUG LAKE RD FIBER UPGRADE	175,000						175,000	5,250
01907046 NETWORK CORE ROUTERS-UPGRADE	300,000		100,000		100,000		500,000	15,000
01907047 CONNECTED VEHICLE/ICM EQUIP	141,451		100,000	100,000	100,000		441,451	13,244
01907048 VIDEO WALL UPGRADE		100,000					100,000	3,000
01907049 VIDEO DECODING WORKSTATIONS/SE	299,704			100,000			399,704	11,991
01907050 SR 436 @ HOWELL BRANCH-MAST AR	300,000						300,000	9,000
01907051 RED BUG @ SR417 WS MAST ARM	400,000						400,000	12,000
01907052 RED BUG LAKE RD @ SR 417 (EAST	384,221						384,221	11,527
01907059 E AIRPORT BLVD @ FS32	250,000						250,000	7,500
01907060 MAGNOLIA ST SIDEWALKS	57,000						57,000	1,710
01907061 AZALEA AVE SIDEWALKS	51,500						51,500	1,545
01907062 E CITRUS ST SIDEWALKS	215,000						215,000	6,450
01907066 SPRING VALLEY FARMS OUTFALLS	113,410						113,410	3,402
01907068 MULLET LK PK RD DRAINAGE HMGP	466,464						466,464	13,994
01907076 LK TONY OUTFALL REPLACEMENT	60,000						60,000	1,800
01907077 BRISSON AVE PIPE REPLACEMENT			350,000				350,000	10,500
01907080 LK HARNEY BASIN STUDY	257,315						257,315	7,719
01907081 MIDWAY BASIN STUDY	169,362						169,362	5,081
01907084 NORTH ST CORRIDOR IMP	1,613,842						1,613,842	48,415
01907085 WOODLAND ELEMENTARY TURN LANE	168,000						168,000	5,040
01907086 FIBER OPTIC PULL BOX	200,334	100,000	200,000	200,000	100,000		800,334	24,010
01907095 OLD LOCKWOOD SCHOOL SIDEWALKS	189,186						189,186	5,676
01907115 MARKHAM WOODS RD WALL REHAB	1,466,149						1,466,149	43,984
01907116 TRAN TRUST PLANNED WORK 10101	110,659						110,659	3,320
01909225 GENEVA DR EXTENSION	2,212,000						2,212,000	66,360
02007002 PAVEMENT MARKINGS/RETRO REFLEC	96,800						96,800	2,904
02007005 W MCCULLOCH RD RESURFACING	550,000						550,000	16,500
02007006 OLD LK MARY RD RESURFACING	850,000						850,000	25,500
02007007 MAITLAND AVE RESURFACING	1,310,000						1,310,000	39,300
02007008 RED BUG FIBER UPGRADE	175,000						175,000	5,250
02007009 SR436 @ ORANGE AVE MAST ARM	400,000						400,000	12,000
02007010 SR436 @ SAN SEBASTIAN MAST ARM	400,000						400,000	12,000
02007011 SR436 @ MAPLE MAST ARM	400,000						400,000	12,000
02007016 ENGLISH ESTATES SIDEWALKS PH 2	125,000	480,000					605,000	18,150
02007024 WEKIVA BMAP/PFA GRDWTR ANALYS	130,000						130,000	3,900
02007026 WQ MONITORING ASSESSMENT	60,000						60,000	1,800
02007027 WEKIVA SPRINGS RD - INT IMPS	300,000						300,000	9,000
02007028 CR46A/OLD LK MARY INT IMP	47,500		201,250				248,750	7,463
02007029 RINEHART RD/SR417 INT IMP	57,000						57,000	1,710
02007030 SR 46 @ ORANGE INTER IMPR		13,000	149,500				162,500	4,875
02007091 MLK BLVD RESURFACING PROJECT	1,200,000						1,200,000	36,000
02007092 HILLVIEW DR DRAINAGE RSF	3,043,929						3,043,929	91,318
02007094 DIRT ROAD PAVING PROGRAM	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	250,000	5,250,000	157,500
02007097 HUNT CLUB/LK HARRIET STUDY	300,000						300,000	9,000
02007099 LK EMMA/LONGWOOD HILLS STUDY	100,000						100,000	3,000
02007122 SUNLAND ESTATES STUDY	250,000						250,000	7,500
99999906 PROGRAM MANAGEMENT (GEC)	1,226,110						1,226,110	36,783
XXXXXXXX FOREST BROOK SUBDIV-FLOOD HAZARD		200,000					200,000	6,000
XXXXXXXX Rinehart Fiber Upgrade SR 46 to CR 46A					300,000		300,000	9,000
XXXXXXXX SR 434 SIGNAL ADAPTIVE PH 1-10 SIGNALS				400,000			400,000	12,000
XXXXXXXX SR 46 FIBER Sanford Ave-Mellonville Ave			200,000				200,000	6,000
XXXXXXXX LONGWOOD-LK MARY RD					12,700,000		12,700,000	381,000
01785151 W25th St (HE Thomas/46A) at US 17/92				150,000	900,000		1,050,000	31,500
01907033 HOWELL BRANCH RD ADAPTINVE PROJECT		350,000					350,000	10,500
01907034 SR426 SIGNAL ADAPTIVE			400,000				400,000	12,000
01907037 SR436 SIGNAL ADAPTIVE					400,000		400,000	12,000
01907039 E MITCHELL HAMMOCK FIBER UPGRADE				150,000			150,000	4,500
01907040 W SR46 FIBER UPGRADE Rinehart Rd to Airport Blvd		200,000					200,000	6,000
01907041 E LAKE MARY BLVD FIBER UPGRADE		250,000					250,000	7,500
01907043 S SR434 FIBER UPGRADE				50,000			50,000	1,500
01907063 Rolling Hills Area Phase 2		881,000					881,000	26,430



## 5 YEAR CIP BY ELEMENT - PROJECT

ELEMENT	FY20 BUDGET	FY21 BUDGET	FY22 BUDGET	FY23 BUDGET	FY24 BUDGET	FY25 BUDGET	TOTAL BUDGET	ANNUAL OP IMPACT
01907064 Rolling Hills Area Phase 3			780,400				780,400	23,412
02007017 English Estates Subdivision PH 3		35,000	345,000				380,000	11,400
<b>TRANSPORTATION Total</b>	<b>139,909,995</b>	<b>34,318,500</b>	<b>35,758,650</b>	<b>15,020,000</b>	<b>28,742,500</b>	<b>3,337,500</b>	<b>257,087,145</b>	<b>7,712,614</b>
<b>Grand Total</b>	<b>281,033,700</b>	<b>53,831,783</b>	<b>50,928,650</b>	<b>25,035,000</b>	<b>36,638,000</b>	<b>3,819,025</b>	<b>407,269,577</b>	<b>12,218,087</b>

## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
<b>01 GENERAL FUNDS</b>		
<b>22 OTHER NON BASE</b>		
01 COUNTY MANAGER	02001002 EMPLOYEE APPRECIATION PROJECT	100,000
01 TELECOMMUNICATIONS	02001019 ARTV UPGRADES- UPS, BATT, ALD	141,788
02 CLERK OF THE COURT	00230000 CLERK COURT COVERAGE PAYROLL	30,000
02 SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
04 GREENWAYS & NATURAL LANDS	02004002 SIGN REPLACEMENT TRAILS	13,500
04 GREENWAYS & NATURAL LANDS	02004003 SIGN REPLACEMENT PASSIVE PARK	25,000
04 GREENWAYS & NATURAL LANDS	02004004 ADDT'L MILE MARKERS FOR TRAILS	25,700
04 LIBRARY SERVICES	00006912 LIBRARY BOOKS	791,000
04 LIBRARY SERVICES	02004006 EAST BRANCH OUTDOOR BOOK DROPS	10,198
04 LIBRARY SERVICES	02004007 NW BRANCH OUTDOOR BOOK DROPS	10,198
04 PARKS & RECREATION	01904009 SANLANDO - PERIMETER FENCES	10,000
04 PARKS & RECREATION	02004008 SYLVAN OUTDOOR EXERCISE EQUIP	39,178
05 EMS PERFORMANCE MANAGEMENT	02005007 COUNTYWIDE AED REPLACEMENT	39,000
07 WATER QUALITY	02007088 REPLACEMENT FIELD SONDES	42,000
<b>23 TECHNOLOGY</b>		
01 EMERGENCY MANAGEMENT	02001003 CEMP ONLINE PMT SYSTEM	5,000
01 TELECOMMUNICATIONS	02001004 911 CALL RECORDER (NICE) 00100	200,000
01 TELECOMMUNICATIONS	02001005 RF SPECTRUM ANALYZER REPLACE	55,000
01 TELECOMMUNICATIONS	02001006 RADIO REDUNDANCY & UPS REPLACE	130,000
04 PARKS & RECREATION	02004032 PARKS - LIVE STREAMING EVENTS	10,000
05 EMS/FIRE/RESCUE	02005048 MOBILE VEHICLE ROUTERS - 00100	144,000
07 FLEET MANAGEMENT	02007004 FLEET MGMT REPLACEMENT PROJECT	160,000
14 ENTERPRISE ADMINISTRATION	02014001 BACKUP TO CLOUD SOLUTION	150,000
14 ENTERPRISE SOFTWARE DEVELOP	02014003 SHAREPOINT UPGRADE 2016	60,000
14 ENTERPRISE SOFTWARE DEVELOP	02014005 WORKFLOW MGMT SFTWR PLATFORM	100,000
14 GEOGRAPHIC INFORMATION SYST	02014002 GIS ARCHITECTURE REVIEW	35,000
14 NETWORK & COMM SERVICES	00007109 TELEPHONE REFRESH GENERAL GOV	564,446
14 NETWORK & COMM SERVICES	02014004 SECURITY/CYBRSECURTY IMPROVMTS	50,000
<b>24 FACILITIES PROJECTS</b>		
03 JUDICIAL	01903004 CIRCUIT COURT FURNISHINGS	5,000
04 GREENWAYS & NATURAL LANDS	02004012 WINWOOD PARK RESTROOM BUILDING	100,000
<b>01 GENERAL FUNDS Total</b>		<b>3,646,008</b>
<b>02 REPLACEMENT FUNDS</b>		
<b>21 FLEET</b>		
01 ANIMAL SERVICES	02007138 F250 4X2 EX CB KENL TRK-780085	54,365
01 COMMUNITY INFORMATION	02001010 FORD ESCAPE 4X2 - NEW	20,628
01 EMERGENCY MANAGEMENT	02001013 FORD F350 CREW 4X4 - NEW	33,815
01 TELECOMMUNICATIONS	02001016 FORD EXPLORER 4X4 - 06419	30,107
01 TELECOMMUNICATIONS	02007137 T250 TRNST CRGO VAN MREL-02078	33,213
04 GREENWAYS & NATURAL LANDS	02004016 FLATBED TRAILER - 23156	34,406
04 GREENWAYS & NATURAL LANDS	02004022 FORD F350 REG 4X2 - 02956	27,941
04 GREENWAYS & NATURAL LANDS	02004025 TORO SPRAYER - NEW	34,144
04 GREENWAYS & NATURAL LANDS	02004026 VERMEER STUMP GRINDER - NEW	61,384
04 PARKS & RECREATION	02004027 AVANT LOADER W/ FORKS - NEW	47,401
04 PARKS & RECREATION	02004028 FORD F150 REG 4X2 - 07184	24,936

## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
04 PARKS & RECREATION	02004029 TORO DEBRIS BLOWER - NEW	7,348
04 PARKS & RECREATION	02004031 TORO UTV 4X2 - 51886	11,737
04 PARKS & RECREATION	02007136 F250 4X2 REG CAB UTILITY-04460	35,273
07 FACILITIES	02007032 CARGO TRAILER - 21675	5,295
07 FACILITIES	02007034 FORD UTILITY BODY - 23067	36,973
07 FACILITIES	02007035 FORD BOX TRUCK - 23066	59,229
07 FACILITIES	02007036 FORD STAKE BODY - 23591	62,518
07 FACILITIES	02007037 FORD BUCKET TRUCK - 02139	144,134
07 FACILITIES	02007042 DUMP TRAILER - NEW	12,695
07 FACILITIES	02007043 FORD TRANSIT T150 - 01639	29,349
07 FACILITIES	02007044 FORD TRANSIT T150 - 20954	29,349
07 FACILITIES	02007139 T150 TRANSIT CARGO VAN-05292	30,151
07 FACILITIES	02007140 T150 TRANSIT CARGO VAN-02697	30,151
07 FACILITIES	02007141 T150 TRANSIT CARGO VAN-03226	30,151
07 FACILITIES	02007142 T150 TRANSIT CARGO VAN-04583	30,151
07 FACILITIES	02007143 F250 4X2 CREW CAB-02045	28,877
07 FLEET MANAGEMENT	02007046 ASCO LOAD BANK - NEW	13,625
07 FLEET MANAGEMENT	02007047 FORD UTILITY BODY - 07125	56,072
07 MOSQUITO CONTROL	02007144 F150 4X4 EXT CAB-03243	33,637
07 MOSQUITO CONTROL	02007145 F150 4X4 EXT CAB-05156	33,637
07 WATER QUALITY	02007086 FORD F150 CREW 4X4 - 21420	31,487
<b>23 TECHNOLOGY</b>		
14 WORKSTATION SUPPORT & MAINT	00006651 TECHNOLOGY REPLACEMENT	1,816
14 WORKSTATION SUPPORT & MAINT	02014007 FIRE DEPT MOBILE REFRESH PLAN	535,507
<b>24 FACILITIES PROJECTS</b>		
02 SHERIFF'S OFFICE	00007085 JAIL PLANNED WORK 00100	271,500
07 FACILITIES	00007083 LEISURE PLANNED WORK 00100	283,870
07 FACILITIES	00007084 GENERAL GOVT PLANNED WRK 00100	961,992
07 FACILITIES	01902004 CONSTITUTIONAL PLAN WORK 00108	681,546
<b>02 REPLACEMENT FUNDS Total</b>		<b>3,890,410</b>

### 04 TRANSPORTATION FUNDS

#### 21 FLEET

07 ROADS-STORMWATER R&M	02007052 ARROW BOARD - 07798	14,438
07 ROADS-STORMWATER R&M	02007053 CAT LOADER - 24127	262,722
07 ROADS-STORMWATER R&M	02007054 HYDOLIC HAMMER ATTACH - 07433	8,973
07 ROADS-STORMWATER R&M	02007055 CAT PWR TILT CPLR - REP	15,581
07 ROADS-STORMWATER R&M	02007056 CAT PWR TILT CPLR LR - NEW	11,785
07 ROADS-STORMWATER R&M	02007057 FLATBED TRAILER - 13115	17,309
07 ROADS-STORMWATER R&M	02007058 FORD TRANSIT T350 - 02751	33,215
07 ROADS-STORMWATER R&M	02007059 FORD F150 EXT 4X4 - 00210	30,592
07 ROADS-STORMWATER R&M	02007060 FORD F150 EXT 4X4 - 01328	30,592
07 ROADS-STORMWATER R&M	02007061 FORD F150 EXT 4X4 - 05155	30,592
07 ROADS-STORMWATER R&M	02007062 FORD F150 EXT 4X4 - 02150	30,592
07 ROADS-STORMWATER R&M	02007063 FORD F150 EXT 4X4 - 20957	30,592
07 ROADS-STORMWATER R&M	02007064 FORD F150 EXT 4X4 - 24518	30,592
07 ROADS-STORMWATER R&M	02007065 FORD F250 CREW 4X4 - 02855	35,001
07 ROADS-STORMWATER R&M	02007066 FORD F250 CREW 4X4 - 02856	35,001

## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
07 ROADS-STORMWATER R&M	02007067 FORD F250 CREW 4X4 - 02870	35,001
07 ROADS-STORMWATER R&M	02007068 FORD F250 CREW 4X4 - 02042	35,001
07 ROADS-STORMWATER R&M	02007069 FORD DUMP BODY - 02003	112,955
07 ROADS-STORMWATER R&M	02007070 FORD CAB-CHASSIS WT - 19885	119,174
07 ROADS-STORMWATER R&M	02007071 GRADALL EXCAVATOR - 19317	473,298
07 ROADS-STORMWATER R&M	02007072 WERK-BRAU PWR TILT CPLR - NEW	8,558
07 ROADS-STORMWATER R&M	02007073 INT DUMP TRUCK - 24493	130,150
07 ROADS-STORMWATER R&M	02007074 INT FUEL TRUCK - 06940	175,945
07 ROADS-STORMWATER R&M	02007089 INT VACUUM BOOM - 05180	452,067
07 ROADS-STORMWATER R&M	02007128 GRADALL EXCAVATOR XL4100-01120	473,298
07 ROADS-STORMWATER R&M	02007129 INTERNATIONAL HV TRACTOR-02006	122,765
07 ROADS-STORMWATER R&M	02007130 JOHN DEERE 644K WHL LOAD-01118	262,722
07 ROADS-STORMWATER R&M	02007131 F250 4X4 CREW CAB-05157	35,001
07 ROADS-STORMWATER R&M	02007132 F250 4X4 CREW CAB-05159	35,001
07 TRAFFIC OPERATIONS	02007075 UTILITY TRAILER - 03211	6,825
07 TRAFFIC OPERATIONS	02007076 REEL TRAILER - 05288	31,962
07 TRAFFIC OPERATIONS	02007077 FIBER SPLICE TRAILER - 24345	31,944
07 TRAFFIC OPERATIONS	02007078 CARGO TRAILER - 24346	7,415
07 TRAFFIC OPERATIONS	02007079 FORD EXPLORER 4X4 - 07445	30,752
07 TRAFFIC OPERATIONS	02007080 FORD F150 EXT 4X4 - 04497	34,469
07 TRAFFIC OPERATIONS	02007081 FORD F150 CREW 4X2 - 05698	32,072
07 TRAFFIC OPERATIONS	02007082 FORD F150 EXT 4X4 - 02074	33,734
07 TRAFFIC OPERATIONS	02007083 FORD F150 EXT 4X4 - 06070326	33,734
07 TRAFFIC OPERATIONS	02007084 FORD F250 CREW 4X4 - 00395	45,326
<b>22 OTHER NON BASE</b>		
07 TRAFFIC OPERATIONS	02007001 ATSI MMU TESTER	15,490
07 TRAFFIC OPERATIONS	02007002 PAVEMENT MARKINGS/RETRO REFLEC	96,800
<b>24 FACILITIES PROJECTS</b>		
07 FACILITIES	01907116 TRAN TRUST PLANNED WORK 10101	110,659
<b>04 TRANSPORTATION FUNDS Total</b>		<b>3,599,695</b>
<b>05 SALES TAX FUNDS</b>		
<b>21 FLEET</b>		
01 EMERGENCY MANAGEMENT	02001020 STNRY GEN 1000KW - GEN058	300,000
05 EMS/FIRE/RESCUE	02005050 STNRY GEN 1000KW - GEN057	300,000
<b>22 OTHER NON BASE</b>		
02 SHERIFF'S OFFICE	00006941 JAIL-DOOR ACCESS CONTROL 11560	753,000
07 CAPITAL PROJECTS DELIVERY	00285003 USGS MONITORING PROGRAM TMDL	66,000
<b>05 SALES TAX FUNDS Total</b>		<b>1,419,000</b>
<b>06 FIRE DISTRICT FUNDS</b>		
<b>21 FLEET</b>		
05 EMS/FIRE/RESCUE	02005027 FORD F450 REG 4X2 - 03958	300,000
05 EMS/FIRE/RESCUE	02005028 FORD F450 REG 4X2 - 03959	300,000
05 EMS/FIRE/RESCUE	02005029 FORD F150 EXT 4X2 - 05211	38,174
05 EMS/FIRE/RESCUE	02005031 FORD F150 EXT 4X2 - 04551	38,174

## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
05 EMS/FIRE/RESCUE	02005032 PIERCE FIRE ENGINE - 780655	690,000
05 EMS/FIRE/RESCUE	02005033 FORD F450 REG 4X2 - 04865	300,000
05 EMS/FIRE/RESCUE	02005034 PIERCE FIRE ENGINE - 05208	690,000
05 EMS/FIRE/RESCUE	02005035 PIERCE FIRE TANKER - 05316	305,000
05 EMS/FIRE/RESCUE	02005038 KUBOTA UTV 4X4 - 07538	17,318
05 EMS/FIRE/RESCUE	02005039 SUTPHEN TOWER TRUCK - 100641	1,150,000
05 EMS/FIRE/RESCUE	02005051 FORD F150 EXT 4X2 - 100638	38,174
05 FIRE PREVENTION BUREAU	02005040 FORD F150 EXT 4X2 - 100642	38,174
<b>22 OTHER NON BASE</b>		
05 EMS/FIRE/RESCUE	00006671 SPECIAL OPERATIONS TRAINING EQ	50,000
05 EMS/FIRE/RESCUE	00006947 STRETCHERS	88,000
05 EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	165,000
05 EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
05 EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	10,000
05 EMS/FIRE/RESCUE	00007179 REP EQUIP FOR FS21 AND FS25	20,000
05 EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	16,000
05 EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	20,000
05 EMS/FIRE/RESCUE	02005001 UNMANNED AERIAL VEHICLE PRGM	15,000
05 EMS/FIRE/RESCUE	02005003 COMMAND ONE EQUIP. REPLACEMENT	59,000
05 EMS/FIRE/RESCUE	02005006 MOBILE TRAINING SIM LAB	35,000
05 EMS/FIRE/RESCUE	02005009 FD IMPACT FEE STUDY	44,000
05 EMS/FIRE/RESCUE	02005011 FIRE PREVENTION FEE STUDY	47,000
05 EMS/FIRE/RESCUE	02005013 FOAM EQUIPMENT REPLACEMENT	36,000
05 EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	25,000
05 EMS/FIRE/RESCUE	02005045 FOAM EQUIP REPLACEMENT - 11207	4,000
<b>23 TECHNOLOGY</b>		
05 EMS/FIRE/RESCUE	02005004 PLOTTER FOR FIRE RESCUE CAD	5,091
05 EMS/FIRE/RESCUE	02005010 CAD GPS TRACKING DEPLOYMENT	30,000
05 EMS/FIRE/RESCUE	02005023 JDE TELESTAFF INTERFACE	46,000
05 EMS/FIRE/RESCUE	02005024 MOBILE VEHICLE ROUTERS - 11200	291,000
05 EMS/FIRE/RESCUE	02005046 MOBILE VEHICLE ROUTERS - 11207	15,000
14 NETWORK & COMM SERVICES	00007110 TELEPHONE REFRESH FIRE	35,146
<b>24 FACILITIES PROJECTS</b>		
05 EMS/FIRE/RESCUE	00007115 FIRE FACILITIES SUSTAINMENT	300,000
05 EMS/FIRE/RESCUE	02005002 CONTAINER BURN PROP	85,000
05 EMS/FIRE/RESCUE	02005016 APRON REPAIRS AT FIRE STATIONS	300,000
05 EMS/FIRE/RESCUE	02005017 FUEL TANK AT STATION 27	9,500
07 FACILITIES	00007087 FIRE DEPT PLANNED WORK 11200	218,318
<b>06 FIRE DISTRICT FUNDS Total</b>		<b>5,949,069</b>
<b>07 BUILDING FUNDS</b>		
<b>23 TECHNOLOGY</b>		
11 BUILDING	01911011 EASY PERMITS / ONLINE APP-BLDG	10,000
11 BUILDING	01911012 PROJECT FLOW (EPLAN) UPGRD-BLD	87,000
11 BUILDING	02011001 CLICK TO GOV UPGRADE	15,000
11 BUILDING	02011002 NAVILINE HTML 5 UPGRADE	8,750
14 NETWORK & COMM SERVICES	00007128 TELEPHONE REFRESH BUILDING	6,945

## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
<b>07 BUILDING FUNDS Total</b>		<b>127,695</b>
<b>09 COURT RELATED FUNDS</b>		
23 TECHNOLOGY		
03 ARTICLE V COURT TECHNOLOGY	01903001 CRIMINAL COURT A/V UPDATE	75,000
<b>09 COURT RELATED FUNDS Total</b>		<b>75,000</b>
<b>11 GRANT FUNDS</b>		
21 FLEET		
06 GRANT ASSISTANCE PROGRAMS	02006001 FORD F150 REG 4X2 -01353	21,125
<b>11 GRANT FUNDS Total</b>		<b>21,125</b>
<b>13 SPECIAL REVENUE FUNDS</b>		
22 OTHER NON BASE		
04 LIBRARY SERVICES	00006913 LIBRARY BOOKS	100,000
<b>13 SPECIAL REVENUE FUNDS Total</b>		<b>100,000</b>
<b>14 EMERGENCY 911 FUNDS</b>		
23 TECHNOLOGY		
01 E-911	02001018 911 CALL RECORDER (NICE) 12500	200,000
<b>14 EMERGENCY 911 FUNDS Total</b>		<b>200,000</b>
<b>19 WATER &amp; SEWER FUNDS</b>		
21 FLEET		
08 UTILITIES ENGINEERING PROGR	02008002 FORD ESCAPE 4X2 - 04523	21,499
08 UTILITIES ENGINEERING PROGR	02008003 FORD F150 EXT 4X4 - 07409	34,918
08 UTILITIES ENGINEERING PROGR	02008004 FORD F150 EXT 4X4 - 07727	33,385
08 UTILITIES ENGINEERING PROGR	02008005 FORD F150 EXT 4X4 - 07728	34,918
08 UTILITIES ENGINEERING PROGR	02008006 FORD F150 EXT 4X4 - NEW	34,918
08 WASTEWATER OPERATIONS	02008007 BOBCAT SKID STEER - 24124	54,421
08 WASTEWATER OPERATIONS	02008008 CAT STNRY GEN 160KW - GEN001	54,157
08 WASTEWATER OPERATIONS	02008010 FORD F150 EXT 4X2 - 05723	35,318
08 WASTEWATER OPERATIONS	02008011 FORD F150 EXT 4X2 - 02866	27,025
08 WASTEWATER OPERATIONS	02008012 FORD F150 EXT 4X2 - 02867	27,025
08 WASTEWATER OPERATIONS	02008013 FORD F150 EXT 4X2 - 05204	29,870
08 WASTEWATER OPERATIONS	02008014 FORD F150 EXT 4X4 - 04526	37,141
08 WASTEWATER OPERATIONS	02008015 FORD F150 EXT 4X4 - 05205	29,771
08 WASTEWATER OPERATIONS	02008016 FORD F150 EXT 4X2 - 07411	30,512
08 WASTEWATER OPERATIONS	02008017 INT UTILITY BODY - 02471	94,062
08 WASTEWATER OPERATIONS	02008018 INT STAKE BODY W/CRANE - 04869	218,943
08 WASTEWATER OPERATIONS	02008019 MULTIQUIP GEN 40KW - 05808	61,166
08 WASTEWATER OPERATIONS	02008020 MULTIQUIP GEN 60KW - 05811	61,166
08 WASTEWATER OPERATIONS	02008021 THOMPSON WATER PUMP - 06070346	63,007
08 WASTEWATER OPERATIONS	02008022 SHUTTLE TRACTOR - 06924	114,024
08 WASTEWATER OPERATIONS	02008023 SHUTTLE TRAC - 01578	114,024



## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
08 WATER OPERATIONS	02008024 CAT MINI EXCAVATER - 02893	43,743
08 WATER OPERATIONS	02008025 CAT BACKHOE LOADER - 02853	135,017
08 WATER OPERATIONS	02008026 FORD F150 EXT 4X2 - 05722	40,787
08 WATER OPERATIONS	02008027 FORD F150 EXT 4X2 - 07412	30,690
08 WATER OPERATIONS	02008028 FORD F250 EXT 4X4 - 04538	37,205
08 WATER OPERATIONS	02008029 FORD UTILITY BODY - 06592	41,216
08 WATER OPERATIONS	02008030 FORD F250 EXT 4X4 - 07451	35,328
08 WATER OPERATIONS	02008031 FORD STAKE BODY - 20206	46,171
08 WATER OPERATIONS	02008032 FORD TRANSIT T150 - 05283	33,519
08 WATER OPERATIONS	02008033 FORD TRANSIT CONNECT - 04878	26,230
08 WATER OPERATIONS	02008034 INT UTILITY BODY - 05245	94,062
08 WATER OPERATIONS	02008035 INT 14YD DUMP TRUCK - 20898	130,150
<b>22 OTHER NON BASE</b>		
08 UTILITIES ENGINEERING PROGR	00040302 CAPITALIZED LABOR PROJECT	700,000
08 WATER OPERATIONS	00006607 UNIDIRECTIONAL FLUSHING PROGRA	150,000
<b>23 TECHNOLOGY</b>		
08 ES BUSINESS OFFICE	00007189 IVR/PAY-BY-PHONE SOFTWARE	81,550
08 UTILITIES ENGINEERING PROGR	00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000
08 UTILITIES ENGINEERING PROGR	00283006 SCADA AND SECURITY SYSTEMS IMP	325,000
08 WASTEWATER OPERATIONS	02008001 JDE ENHANCEMENTS - MOBILE	50,000
08 WASTEWATER OPERATIONS	02008036 ONBASE - AUTOMATED PROCESS	20,000
14 NETWORK & COMM SERVICES	00007111 TELEPHONE REFRESH WATER SEWER	31,569
<b>24 FACILITIES PROJECTS</b>		
07 FACILITIES	00007086 WATER SEWER PLANNED WORK 40100	43,567
08 WATER OPERATIONS	01900001 EQUIPMENT CANOPIES	35,000
<b>19 WATER &amp; SEWER FUNDS Total</b>		<b>3,417,074</b>
<b>20 SOLID WASTE FUNDS</b>		
<b>21 FLEET</b>		
09 LANDFILL OPERATIONS PROGRAM	00008023 05780 WALKER TANKER TRAILER	28,460
09 LANDFILL OPERATIONS PROGRAM	00008024 07723 WALKER TANKER TRAILER	28,460
09 LANDFILL OPERATIONS PROGRAM	00008025 TRI-AXLE DUMP TRAILER	15,700
09 LANDFILL OPERATIONS PROGRAM	00008091 TRI-AXLE DUMP TRAILER	15,700
09 LANDFILL OPERATIONS PROGRAM	02009002 DUMP TRAILER - 48590	60,790
09 LANDFILL OPERATIONS PROGRAM	02009003 GENERAC LIGHT TOWER - 56233	25,961
09 LANDFILL OPERATIONS PROGRAM	02009004 GENERAC LIGHT TOWER - NEW	25,961
09 LANDFILL OPERATIONS PROGRAM	02009005 ZERO-TURN RIDING MOWER - 04581	25,200
09 LANDFILL OPERATIONS PROGRAM	02009007 MACK SHUTTLE TRACTOR - 780010	232,895
09 LANDFILL OPERATIONS PROGRAM	02009008 TANKER TRAILER - 781429	63,460
09 LANDFILL OPERATIONS PROGRAM	02009009 DUMP TRAILER - 48586	60,790
09 LANDFILL OPERATIONS PROGRAM	02009018 TANKER TRAILER - 780316	63,460
09 SW-COMPLIANCE & PROGRAM MAN	02009010 FORD F150 CREW 4X4 - NEW	31,133
09 SW-COMPLIANCE & PROGRAM MAN	02009011 FORD F150 EXT 4X4 - 05348	30,825
09 SW-COMPLIANCE & PROGRAM MAN	02009012 THOMPSON WATER PUMP - 51888	45,036
09 TRANSFER STATION	02009013 WHEELED MATL HANDLER - 47128	345,846
09 TRANSFER STATION	02009014 FORD F150 EXT 4X4 - NEW	28,405
09 TRANSFER STATION	02009015 INT ROAD TRACTOR - 06070485	122,765

## OTHER NON-BASE BUDGETS BY FUND TYPE - PROGRAM

FUND TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
09 TRANSFER STATION	02009016 MACK REFUSE TRAILER - 06070228	78,414
09 TRANSFER STATION	02009017 MACK REFUSE TRAILER - 06070236	78,414
<b>22 OTHER NON BASE</b>		
09 SW-COMPLIANCE & PROGRAM MAN	00006202 LANDFILL NPDES PERMIT	40,000
09 SW-COMPLIANCE & PROGRAM MAN	00244520 LANDFILL LEACHATE TANKS	250,000
09 TRANSFER STATION	00007098 CTS NPDES PERMIT	10,000
<b>23 TECHNOLOGY</b>		
09 TRANSFER STATION	02009001 GPS FLEET TRACKING SOFTWARE	10,000
14 NETWORK & COMM SERVICES	00007112 TELEPHONE REFRESH SOLID WASTE	7,787
<b>20 SOLID WASTE FUNDS Total</b>		<b>1,725,462</b>
<b>Grand Total</b>		<b>24,170,538</b>

## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
<b>01 ADMINISTRATION DEPT</b>		
<b>21 FLEET</b>		
01 ANIMAL SERVICES	02007138 F250 4X2 EX CB KENL TRK-780085	54,365
01 COMMUNITY INFORMATION	02001010 FORD ESCAPE 4X2 - NEW	20,628
01 EMERGENCY MANAGEMENT	02001013 FORD F350 CREW 4X4 - NEW	33,815
01 EMERGENCY MANAGEMENT	02001020 STNRY GEN 1000KW - GEN058	300,000
01 TELECOMMUNICATIONS	02001016 FORD EXPLORER 4X4 - 06419	30,107
01 TELECOMMUNICATIONS	02007137 T250 TRNST CRGO VAN MREL-02078	33,213
<b>22 OTHER NON BASE</b>		
01 COUNTY MANAGER	02001002 EMPLOYEE APPRECIATION PROJECT	100,000
01 TELECOMMUNICATIONS	02001019 ARTV UPGRADES- UPS, BATT, ALD	141,788
<b>23 TECHNOLOGY</b>		
01 E-911	02001018 911 CALL RECORDER (NICE) 12500	200,000
01 EMERGENCY MANAGEMENT	02001003 CEMP ONLINE PMT SYSTEM	5,000
01 TELECOMMUNICATIONS	02001004 911 CALL RECORDER (NICE) 00100	200,000
01 TELECOMMUNICATIONS	02001005 RF SPECTRUM ANALYZER REPLACE	55,000
01 TELECOMMUNICATIONS	02001006 RADIO REDUNDANCY & UPS REPLACE	130,000
<b>01 ADMINISTRATION DEPT Total</b>		<b>1,303,916</b>
<b>02 CONSTITUTIONAL OFFICERS DEP</b>		
<b>22 OTHER NON BASE</b>		
02 CLERK OF THE COURT	00230000 CLERK COURT COVERAGE PAYROLL	30,000
02 SHERIFF'S OFFICE	00006929 SHERIFF CAPITAL ASSETS - JAIL	600,000
02 SHERIFF'S OFFICE	00006941 JAIL-DOOR ACCESS CONTROL 11560	753,000
<b>24 FACILITIES PROJECTS</b>		
02 SHERIFF'S OFFICE	00007085 JAIL PLANNED WORK 00100	271,500
<b>02 CONSTITUTIONAL OFFICERS DEP Total</b>		<b>1,654,500</b>
<b>03 COURT SUPPORT DEPT</b>		
<b>23 TECHNOLOGY</b>		
03 ARTICLE V COURT TECHNOLOGY	01903001 CRIMINAL COURT A/V UPDATE	75,000
<b>24 FACILITIES PROJECTS</b>		
03 JUDICIAL	01903004 CIRCUIT COURT FURNISHINGS	5,000
<b>03 COURT SUPPORT DEPT Total</b>		<b>80,000</b>
<b>04 LEISURE SERVICES DEPT</b>		
<b>21 FLEET</b>		
04 GREENWAYS & NATURAL LANDS	02004016 FLATBED TRAILER - 23156	34,406
04 GREENWAYS & NATURAL LANDS	02004022 FORD F350 REG 4X2 - 02956	27,941
04 GREENWAYS & NATURAL LANDS	02004025 TORO SPRAYER - NEW	34,144
04 GREENWAYS & NATURAL LANDS	02004026 VERMEER STUMP GRINDER - NEW	61,384
04 PARKS & RECREATION	02004027 AVANT LOADER W/ FORKS - NEW	47,401
04 PARKS & RECREATION	02004028 FORD F150 REG 4X2 - 07184	24,936

## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
04 PARKS & RECREATION	02004029 TORO DEBRIS BLOWER - NEW	7,348
04 PARKS & RECREATION	02004031 TORO UTV 4X2 - 51886	11,737
04 PARKS & RECREATION	02007136 F250 4X2 REG CAB UTILITY-04460	35,273
<b>22 OTHER NON BASE</b>		
04 GREENWAYS & NATURAL LANDS	02004002 SIGN REPLACEMENT TRAILS	13,500
04 GREENWAYS & NATURAL LANDS	02004003 SIGN REPLACEMENT PASSIVE PARK	25,000
04 GREENWAYS & NATURAL LANDS	02004004 ADDT'L MILE MARKERS FOR TRAILS	25,700
04 LIBRARY SERVICES	00006912 LIBRARY BOOKS	791,000
04 LIBRARY SERVICES	00006913 LIBRARY BOOKS	100,000
04 LIBRARY SERVICES	02004006 EAST BRANCH OUTDOOR BOOK DROPS	10,198
04 LIBRARY SERVICES	02004007 NW BRANCH OUTDOOR BOOK DROPS	10,198
04 PARKS & RECREATION	01904009 SANLANDO - PERIMETER FENCES	10,000
04 PARKS & RECREATION	02004008 SYLVAN OUTDOOR EXERCISE EQUIP	39,178
<b>23 TECHNOLOGY</b>		
04 PARKS & RECREATION	02004032 PARKS - LIVE STREAMING EVENTS	10,000
<b>24 FACILITIES PROJECTS</b>		
04 GREENWAYS & NATURAL LANDS	02004012 WINWOOD PARK RESTROOM BUILDING	100,000
<b>04 LEISURE SERVICES DEPT Total</b>		<b>1,419,344</b>

### 05 FIRE DEPT

<b>21 FLEET</b>		
05 EMS/FIRE/RESCUE	02005027 FORD F450 REG 4X2 - 03958	300,000
05 EMS/FIRE/RESCUE	02005028 FORD F450 REG 4X2 - 03959	300,000
05 EMS/FIRE/RESCUE	02005029 FORD F150 EXT 4X2 - 05211	38,174
05 EMS/FIRE/RESCUE	02005031 FORD F150 EXT 4X2 - 04551	38,174
05 EMS/FIRE/RESCUE	02005032 PIERCE FIRE ENGINE - 780655	690,000
05 EMS/FIRE/RESCUE	02005033 FORD F450 REG 4X2 - 04865	300,000
05 EMS/FIRE/RESCUE	02005034 PIERCE FIRE ENGINE - 05208	690,000
05 EMS/FIRE/RESCUE	02005035 PIERCE FIRE TANKER - 05316	305,000
05 EMS/FIRE/RESCUE	02005038 KUBOTA UTV 4X4 - 07538	17,318
05 EMS/FIRE/RESCUE	02005039 SUTPHEN TOWER TRUCK - 100641	1,150,000
05 EMS/FIRE/RESCUE	02005050 STNRY GEN 1000KW - GEN057	300,000
05 EMS/FIRE/RESCUE	02005051 FORD F150 EXT 4X2 - 100638	38,174
05 FIRE PREVENTION BUREAU	02005040 FORD F150 EXT 4X2 - 100642	38,174
<b>22 OTHER NON BASE</b>		
05 EMS PERFORMANCE MANAGEMENT	02005007 COUNTYWIDE AED REPLACEMENT	39,000
05 EMS/FIRE/RESCUE	00006671 SPECIAL OPERATIONS TRAINING EQ	50,000
05 EMS/FIRE/RESCUE	00006947 STRETCHERS	88,000
05 EMS/FIRE/RESCUE	00006948 LIFEPAK 15 EKG MONITOR/DEFIB	165,000
05 EMS/FIRE/RESCUE	00007091 DEPT-WIDE HOSE REPLACEMENT PRO	75,000
05 EMS/FIRE/RESCUE	00007093 SAVE EQUIPMENT	10,000
05 EMS/FIRE/RESCUE	00007179 REP EQUIP FOR FS21 AND FS25	20,000
05 EMS/FIRE/RESCUE	00008094 FITNESS EQUIPMENT REPLACEMENT	16,000
05 EMS/FIRE/RESCUE	01907136 FIRE VENTILATION FANS	20,000
05 EMS/FIRE/RESCUE	02005001 UNMANNED AERIAL VEHICLE PRGM	15,000
05 EMS/FIRE/RESCUE	02005003 COMMAND ONE EQUIP. REPLACEMENT	59,000

## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
05 EMS/FIRE/RESCUE	02005006 MOBILE TRAINING SIM LAB	35,000
05 EMS/FIRE/RESCUE	02005009 FD IMPACT FEE STUDY	44,000
05 EMS/FIRE/RESCUE	02005011 FIRE PREVENTION FEE STUDY	47,000
05 EMS/FIRE/RESCUE	02005013 FOAM EQUIPMENT REPLACEMENT	36,000
05 EMS/FIRE/RESCUE	02005019 EXTRICATION TOOL REPLACEMENT	25,000
05 EMS/FIRE/RESCUE	02005045 FOAM EQUIP REPLACEMENT - 11207	4,000
<b>23 TECHNOLOGY</b>		
05 EMS/FIRE/RESCUE	02005004 PLOTTER FOR FIRE RESCUE CAD	5,091
05 EMS/FIRE/RESCUE	02005010 CAD GPS TRACKING DEPLOYMENT	30,000
05 EMS/FIRE/RESCUE	02005023 JDE TELESTAFF INTERFACE	46,000
05 EMS/FIRE/RESCUE	02005024 MOBILE VEHICLE ROUTERS - 11200	291,000
05 EMS/FIRE/RESCUE	02005046 MOBILE VEHICLE ROUTERS - 11207	15,000
05 EMS/FIRE/RESCUE	02005048 MOBILE VEHICLE ROUTERS - 00100	144,000
<b>24 FACILITIES PROJECTS</b>		
05 EMS/FIRE/RESCUE	00007115 FIRE FACILITIES SUSTAINMENT	300,000
05 EMS/FIRE/RESCUE	02005002 CONTAINER BURN PROP	85,000
05 EMS/FIRE/RESCUE	02005016 APRON REPAIRS AT FIRE STATIONS	300,000
05 EMS/FIRE/RESCUE	02005017 FUEL TANK AT STATION 27	9,500
<b>05 FIRE DEPT Total</b>		<b>6,178,605</b>
<b>06 COMMUNITY SERVICES DEPT</b>		
<b>21 FLEET</b>		
06 GRANT ASSISTANCE PROGRAMS	02006001 FORD F150 REG 4X2 -01353	21,125
<b>06 COMMUNITY SERVICES DEPT Total</b>		<b>21,125</b>
<b>07 PUBLIC WORKS DEPT</b>		
<b>21 FLEET</b>		
07 FACILITIES	02007032 CARGO TRAILER - 21675	5,295
07 FACILITIES	02007034 FORD UTILITY BODY - 23067	36,973
07 FACILITIES	02007035 FORD BOX TRUCK - 23066	59,229
07 FACILITIES	02007036 FORD STAKE BODY - 23591	62,518
07 FACILITIES	02007037 FORD BUCKET TRUCK - 02139	144,134
07 FACILITIES	02007042 DUMP TRAILER - NEW	12,695
07 FACILITIES	02007043 FORD TRANSIT T150 - 01639	29,349
07 FACILITIES	02007044 FORD TRANSIT T150 - 20954	29,349
07 FACILITIES	02007139 T150 TRANSIT CARGO VAN-05292	30,151
07 FACILITIES	02007140 T150 TRANSIT CARGO VAN-02697	30,151
07 FACILITIES	02007141 T150 TRANSIT CARGO VAN-03226	30,151
07 FACILITIES	02007142 T150 TRANSIT CARGO VAN-04583	30,151
07 FACILITIES	02007143 F250 4X2 CREW CAB-02045	28,877
07 FLEET MANAGEMENT	02007046 ASCO LOAD BANK - NEW	13,625
07 FLEET MANAGEMENT	02007047 FORD UTILITY BODY - 07125	56,072
07 MOSQUITO CONTROL	02007144 F150 4X4 EXT CAB-03243	33,637
07 MOSQUITO CONTROL	02007145 F150 4X4 EXT CAB-05156	33,637
07 ROADS-STORMWATER R&M	02007052 ARROW BOARD - 07798	14,438
07 ROADS-STORMWATER R&M	02007053 CAT LOADER - 24127	262,722
07 ROADS-STORMWATER R&M	02007054 HYROLIC HAMMER ATTACH - 07433	8,973

## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
07 ROADS-STORMWATER R&M	02007055 CAT PWR TILT CPLR - REP	15,581
07 ROADS-STORMWATER R&M	02007056 CAT PWR TILT CPLR LR - NEW	11,785
07 ROADS-STORMWATER R&M	02007057 FLATBED TRAILER - 13115	17,309
07 ROADS-STORMWATER R&M	02007058 FORD TRANSIT T350 - 02751	33,215
07 ROADS-STORMWATER R&M	02007059 FORD F150 EXT 4X4 - 00210	30,592
07 ROADS-STORMWATER R&M	02007060 FORD F150 EXT 4X4 - 01328	30,592
07 ROADS-STORMWATER R&M	02007061 FORD F150 EXT 4X4 - 05155	30,592
07 ROADS-STORMWATER R&M	02007062 FORD F150 EXT 4X4 - 02150	30,592
07 ROADS-STORMWATER R&M	02007063 FORD F150 EXT 4X4 - 20957	30,592
07 ROADS-STORMWATER R&M	02007064 FORD F150 EXT 4X4 - 24518	30,592
07 ROADS-STORMWATER R&M	02007065 FORD F250 CREW 4X4 - 02855	35,001
07 ROADS-STORMWATER R&M	02007066 FORD F250 CREW 4X4 - 02856	35,001
07 ROADS-STORMWATER R&M	02007067 FORD F250 CREW 4X4 - 02870	35,001
07 ROADS-STORMWATER R&M	02007068 FORD F250 CREW 4X4 - 02042	35,001
07 ROADS-STORMWATER R&M	02007069 FORD DUMP BODY - 02003	112,955
07 ROADS-STORMWATER R&M	02007070 FORD CAB-CHASSIS WT - 19885	119,174
07 ROADS-STORMWATER R&M	02007071 GRADALL EXCAVATOR - 19317	473,298
07 ROADS-STORMWATER R&M	02007072 WERK-BRAU PWR TILT CPLR - NEW	8,558
07 ROADS-STORMWATER R&M	02007073 INT DUMP TRUCK - 24493	130,150
07 ROADS-STORMWATER R&M	02007074 INT FUEL TRUCK - 06940	175,945
07 ROADS-STORMWATER R&M	02007089 INT VACUUM BOOM - 05180	452,067
07 ROADS-STORMWATER R&M	02007128 GRADALL EXCAVATOR XL4100-01120	473,298
07 ROADS-STORMWATER R&M	02007129 INTERNATIONAL HV TRACTOR-02006	122,765
07 ROADS-STORMWATER R&M	02007130 JOHN DEERE 644K WHL LOAD-01118	262,722
07 ROADS-STORMWATER R&M	02007131 F250 4X4 CREW CAB-05157	35,001
07 ROADS-STORMWATER R&M	02007132 F250 4X4 CREW CAB-05159	35,001
07 TRAFFIC OPERATIONS	02007075 UTILITY TRAILER - 03211	6,825
07 TRAFFIC OPERATIONS	02007076 REEL TRAILER - 05288	31,962
07 TRAFFIC OPERATIONS	02007077 FIBER SPLICE TRAILER - 24345	31,944
07 TRAFFIC OPERATIONS	02007078 CARGO TRAILER - 24346	7,415
07 TRAFFIC OPERATIONS	02007079 FORD EXPLORER 4X4 - 07445	30,752
07 TRAFFIC OPERATIONS	02007080 FORD F150 EXT 4X4 - 04497	34,469
07 TRAFFIC OPERATIONS	02007081 FORD F150 CREW 4X2 - 05698	32,072
07 TRAFFIC OPERATIONS	02007082 FORD F150 EXT 4X4 - 02074	33,734
07 TRAFFIC OPERATIONS	02007083 FORD F150 EXT 4X4 - 06070326	33,734
07 TRAFFIC OPERATIONS	02007084 FORD F250 CREW 4X4 - 00395	45,326
07 WATER QUALITY	02007086 FORD F150 CREW 4X4 - 21420	31,487
<b>22 OTHER NON BASE</b>		
07 CAPITAL PROJECTS DELIVERY	00285003 USGS MONITORING PROGRAM TMDL	66,000
07 TRAFFIC OPERATIONS	02007001 ATSI MMU TESTER	15,490
07 TRAFFIC OPERATIONS	02007002 PAVEMENT MARKINGS/RETRO REFLEC	96,800
07 WATER QUALITY	02007088 REPLACEMENT FIELD SONDES	42,000
<b>23 TECHNOLOGY</b>		
07 FLEET MANAGEMENT	02007004 FLEET MGMT REPLACEMENT PROJECT	160,000
<b>24 FACILITIES PROJECTS</b>		
07 FACILITIES	00007083 LEISURE PLANNED WORK 00100	283,870
07 FACILITIES	00007084 GENERAL GOVT PLANNED WRK 00100	961,992
07 FACILITIES	00007086 WATER SEWER PLANNED WORK 40100	43,567



## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
07 FACILITIES	00007087 FIRE DEPT PLANNED WORK 11200	218,318
07 FACILITIES	01902004 CONSTITUTIONAL PLAN WORK 00108	681,546
07 FACILITIES	01907116 TRAN TRUST PLANNED WORK 10101	110,659
<b>07 PUBLIC WORKS DEPT Total</b>		<b>6,754,469</b>
<b>08 ES UTILITIES</b>		
<b>21 FLEET</b>		
08 UTILITIES ENGINEERING PROGR	02008002 FORD ESCAPE 4X2 - 04523	21,499
08 UTILITIES ENGINEERING PROGR	02008003 FORD F150 EXT 4X4 - 07409	34,918
08 UTILITIES ENGINEERING PROGR	02008004 FORD F150 EXT 4X4 - 07727	33,385
08 UTILITIES ENGINEERING PROGR	02008005 FORD F150 EXT 4X4 - 07728	34,918
08 UTILITIES ENGINEERING PROGR	02008006 FORD F150 EXT 4X4 - NEW	34,918
08 WASTEWATER OPERATIONS	02008007 BOBCAT SKID STEER - 24124	54,421
08 WASTEWATER OPERATIONS	02008008 CAT STNRY GEN 160KW - GEN001	54,157
08 WASTEWATER OPERATIONS	02008010 FORD F150 EXT 4X2 - 05723	35,318
08 WASTEWATER OPERATIONS	02008011 FORD F150 EXT 4X2 - 02866	27,025
08 WASTEWATER OPERATIONS	02008012 FORD F150 EXT 4X2 - 02867	27,025
08 WASTEWATER OPERATIONS	02008013 FORD F150 EXT 4X2 - 05204	29,870
08 WASTEWATER OPERATIONS	02008014 FORD F150 EXT 4X4 - 04526	37,141
08 WASTEWATER OPERATIONS	02008015 FORD F150 EXT 4X4 - 05205	29,771
08 WASTEWATER OPERATIONS	02008016 FORD F150 EXT 4X2 - 07411	30,512
08 WASTEWATER OPERATIONS	02008017 INT UTILITY BODY - 02471	94,062
08 WASTEWATER OPERATIONS	02008018 INT STAKE BODY W/CRANE - 04869	218,943
08 WASTEWATER OPERATIONS	02008019 MULTIQUIP GEN 40KW - 05808	61,166
08 WASTEWATER OPERATIONS	02008020 MULTIQUIP GEN 60KW - 05811	61,166
08 WASTEWATER OPERATIONS	02008021 THOMPSON WATER PUMP - 06070346	63,007
08 WASTEWATER OPERATIONS	02008022 SHUTTLE TRACTOR - 06924	114,024
08 WASTEWATER OPERATIONS	02008023 SHUTTLE TRAC - 01578	114,024
08 WATER OPERATIONS	02008024 CAT MINI EXCAVATER - 02893	43,743
08 WATER OPERATIONS	02008025 CAT BACKHOE LOADER - 02853	135,017
08 WATER OPERATIONS	02008026 FORD F150 EXT 4X2 - 05722	40,787
08 WATER OPERATIONS	02008027 FORD F150 EXT 4X2 - 07412	30,690
08 WATER OPERATIONS	02008028 FORD F250 EXT 4X4 - 04538	37,205
08 WATER OPERATIONS	02008029 FORD UTILITY BODY - 06592	41,216
08 WATER OPERATIONS	02008030 FORD F250 EXT 4X4 - 07451	35,328
08 WATER OPERATIONS	02008031 FORD STAKE BODY - 20206	46,171
08 WATER OPERATIONS	02008032 FORD TRANSIT T150 - 05283	33,519
08 WATER OPERATIONS	02008033 FORD TRANSIT CONNECT - 04878	26,230
08 WATER OPERATIONS	02008034 INT UTILITY BODY - 05245	94,062
08 WATER OPERATIONS	02008035 INT 14YD DUMP TRUCK - 20898	130,150
<b>22 OTHER NON BASE</b>		
08 UTILITIES ENGINEERING PROGR	00040302 CAPITALIZED LABOR PROJECT	700,000
08 WATER OPERATIONS	00006607 UNIDIRECTIONAL FLUSHING PROGRA	150,000
<b>23 TECHNOLOGY</b>		
08 ES BUSINESS OFFICE	00007189 IVR/PAY-BY-PHONE SOFTWARE	81,550
08 UTILITIES ENGINEERING PROGR	00024814 SYSTEM WIDE DATA COLLECTION/MG	75,000
08 UTILITIES ENGINEERING PROGR	00283006 SCADA AND SECURITY SYSTEMS IMP	325,000
08 WASTEWATER OPERATIONS	02008001 JDE ENHANCEMENTS - MOBILE	50,000

## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
08 WASTEWATER OPERATIONS	02008036 ONBASE - AUTOMATED PROCESS	20,000
24 FACILITIES PROJECTS		
08 WATER OPERATIONS	01900001 EQUIPMENT CANOPIES	35,000
<b>08 ES UTILITIES Total</b>		<b>3,341,938</b>
<b>09 ES SOLID WASTE DEPT</b>		
21 FLEET		
09 LANDFILL OPERATIONS PROGRAM	00008023 05780 WALKER TANKER TRAILER	28,460
09 LANDFILL OPERATIONS PROGRAM	00008024 07723 WALKER TANKER TRAILER	28,460
09 LANDFILL OPERATIONS PROGRAM	00008025 TRI-AXLE DUMP TRAILER	15,700
09 LANDFILL OPERATIONS PROGRAM	00008091 TRI-AXLE DUMP TRAILER	15,700
09 LANDFILL OPERATIONS PROGRAM	02009002 DUMP TRAILER - 48590	60,790
09 LANDFILL OPERATIONS PROGRAM	02009003 GENERAC LIGHT TOWER - 56233	25,961
09 LANDFILL OPERATIONS PROGRAM	02009004 GENERAC LIGHT TOWER - NEW	25,961
09 LANDFILL OPERATIONS PROGRAM	02009005 ZERO-TURN RIDING MOWER - 04581	25,200
09 LANDFILL OPERATIONS PROGRAM	02009007 MACK SHUTTLE TRACTOR - 780010	232,895
09 LANDFILL OPERATIONS PROGRAM	02009008 TANKER TRAILER - 781429	63,460
09 LANDFILL OPERATIONS PROGRAM	02009009 DUMP TRAILER - 48586	60,790
09 LANDFILL OPERATIONS PROGRAM	02009018 TANKER TRAILER - 780316	63,460
09 SW-COMPLIANCE & PROGRAM MAN	02009010 FORD F150 CREW 4X4 - NEW	31,133
09 SW-COMPLIANCE & PROGRAM MAN	02009011 FORD F150 EXT 4X4 - 05348	30,825
09 SW-COMPLIANCE & PROGRAM MAN	02009012 THOMPSON WATER PUMP - 51888	45,036
09 TRANSFER STATION	02009013 WHEELED MATL HANDLER - 47128	345,846
09 TRANSFER STATION	02009014 FORD F150 EXT 4X4 - NEW	28,405
09 TRANSFER STATION	02009015 INT ROAD TRACTOR - 06070485	122,765
09 TRANSFER STATION	02009016 MACK REFUSE TRAILER - 06070228	78,414
09 TRANSFER STATION	02009017 MACK REFUSE TRAILER - 06070236	78,414
22 OTHER NON BASE		
09 SW-COMPLIANCE & PROGRAM MAN	00006202 LANDFILL NPDES PERMIT	40,000
09 SW-COMPLIANCE & PROGRAM MAN	00244520 LANDFILL LEACHATE TANKS	250,000
09 TRANSFER STATION	00007098 CTS NPDES PERMIT	10,000
23 TECHNOLOGY		
09 TRANSFER STATION	02009001 GPS FLEET TRACKING SOFTWARE	10,000
<b>09 ES SOLID WASTE DEPT Total</b>		<b>1,717,675</b>
<b>11 DEVELOPMENT SERVICES DEPT</b>		
23 TECHNOLOGY		
11 BUILDING	01911011 EASY PERMITS / ONLINE APP-BLDG	10,000
11 BUILDING	01911012 PROJECT FLOW (EPLAN) UPGRD-BLD	87,000
11 BUILDING	02011001 CLICK TO GOV UPGRADE	15,000
11 BUILDING	02011002 NAVILINE HTML 5 UPGRADE	8,750
<b>11 DEVELOPMENT SERVICES DEPT Total</b>		<b>120,750</b>
<b>14 INFORMATION SERVICES DEPT</b>		
23 TECHNOLOGY		

## OTHER NON-BASE BUDGETS BY DEPARTMENT - PROGRAM

DEPT - BU TYPE - PROGRAM	BUSINESS UNIT NAME	FY20 ADOPTED BUDGET
14 ENTERPRISE ADMINISTRATION	02014001 BACKUP TO CLOUD SOLUTION	150,000
14 ENTERPRISE SOFTWARE DEVELOP	02014003 SHAREPOINT UPGRADE 2016	60,000
14 ENTERPRISE SOFTWARE DEVELOP	02014005 WORKFLOW MGMT SFTWR PLATFORM	100,000
14 GEOGRAPHIC INFORMATION SYST	02014002 GIS ARCHITECTURE REVIEW	35,000
14 NETWORK & COMM SERVICES	00007109 TELEPHONE REFRESH GENERAL GOV	564,446
14 NETWORK & COMM SERVICES	00007110 TELEPHONE REFRESH FIRE	35,146
14 NETWORK & COMM SERVICES	00007111 TELEPHONE REFRESH WATER SEWER	31,569
14 NETWORK & COMM SERVICES	00007112 TELEPHONE REFRESH SOLID WASTE	7,787
14 NETWORK & COMM SERVICES	00007128 TELEPHONE REFRESH BUILDING	6,945
14 NETWORK & COMM SERVICES	02014004 SECURITY/CYBRSECURTY IMPROVMTS	50,000
14 WORKSTATION SUPPORT & MAINT	00006651 TECHNOLOGY REPLACEMENT	1,816
14 WORKSTATION SUPPORT & MAINT	02014007 FIRE DEPT MOBILE REFRESH PLAN	535,507
<b>14 INFORMATION SERVICES DEPT Total</b>		<b>1,578,216</b>
<b>Grand Total</b>		<b>24,170,538</b>

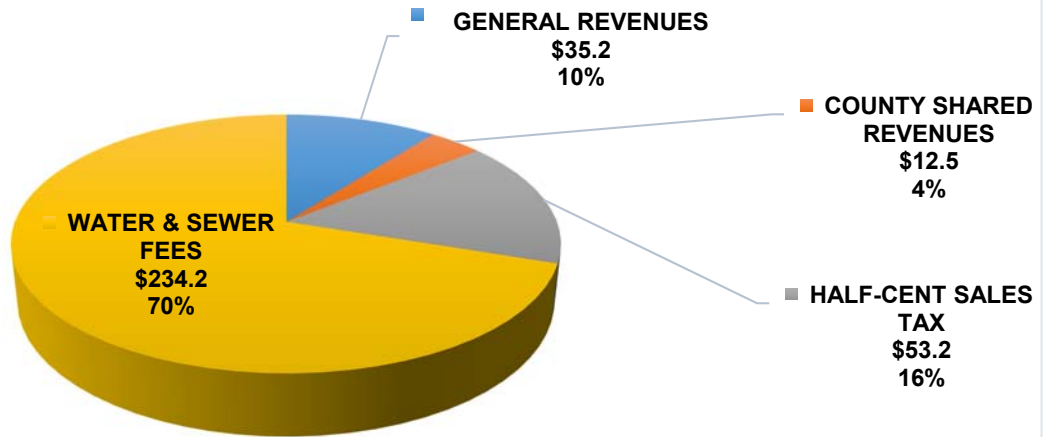


## SUMMARY OF OUTSTANDING DEBT

### FY 2019/20 Total Outstanding Debt

**\$335.1 Million**

(Amounts in Millions)



As of October 1, 2019, Seminole County has a total of \$335.1 million of outstanding debt, which includes bonds and bank loans. The outstanding debt is secured by multiple revenue sources. The majority of outstanding debt is secured by revenues from the Water and Sewer System. The following are revenue pledges for County debt outstanding:

**General Revenues:** General revenues are non-ad valorem revenues. The County has a covenant to budget and appropriate non-ad valorem revenues to secure the Series 2014 Special Obligation Bonds, and Series 2013A and 2013B Capital Improvement Revenue Bonds.

**County Shared Revenues:** The Florida Revenue Sharing Act of 1972 enacted legislation to create the Revenue Sharing Trust Fund for Counties. The Fund consists of a portion of the cigarette tax and sales and use tax collections, which are allocated to counties, based on a distribution formula and eligibility requirements. Section 218.25 of the Florida Statutes authorizes counties to pledge the guaranteed entitlement for bonded indebtedness up to 50 percent of the funds received in the prior year. The Series 2012 Capital Improvement Revenue Bonds are secured by County Shared Revenues.

**Sales Tax:** The State levies a 6 percent sales tax of which a portion of net proceeds is transferred to the Local Government Half-Cent Sales Tax Clearing Trust Fund for distributions by the Department of Revenue pursuant to Section 218.61 of the Florida Statutes. The County's Sales Tax Bonds are secured by half-cent sales tax revenue.

**Water and Sewer Revenues:** The County owns and operates a combined water and wastewater treatment system, associated distribution, collection and effluent disposal facilities. The County's Water and Sewer Bonds are secured by a pledge of net revenues derived from the ownership and operation of the system and connection fees.

### Legal Debt Limits

The Constitution of the State of Florida, Statute 200.181 and Seminole County has not taken action to set legal debt limits. However, debt capacity measures such as direct and overall debt per capita and debt per taxable property value are evaluated prior to the issuance of debt.

## SUMMARY OF OUTSTANDING DEBT

### **Capital Improvement Bonds (Bank Loans)**

The \$10,000,000 and \$8,140,000 Capital Improvement Revenue Bonds, Series 2013A and 2013B (respectively) were issued to refund the \$20,125,000 Capital Improvement Revenue Bonds, Series 2010. The Series 2010 Bonds were issued to refund the \$24,060,000 Sales Tax Revenue Refunding Bonds, Series 1998. The Series 2013A and 2013B Bonds are secured by general revenues.

The \$22,000,000 Capital Improvement Revenue Bond, Series 2012 was issued to provide financing for the Public Safety Communications P25 Radio Tower Rebuild Projects. The Series 2012 Bond is secured by County Shared Revenues (Guaranteed Entitlement Funds).

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
<b>FY20</b>	\$2,778,000	\$510,201	\$3,288,201
<b>FY21</b>	\$2,841,000	\$446,746	\$3,287,746
<b>FY22</b>	\$2,912,000	\$381,846	\$3,293,846
<b>FY23</b>	\$2,960,000	\$315,320	\$3,275,320
<b>FY24</b>	\$3,011,000	\$247,676	\$3,258,676
<b>FY25</b>	\$3,077,000	\$178,843	\$3,255,843
<b>FY26</b>	\$3,146,000	\$108,502	\$3,254,502
<b>FY27</b>	\$1,670,000	\$36,573	\$1,706,573
<b>TOTAL</b>	<b>\$22,395,000</b>	<b>\$2,225,707</b>	<b>\$24,620,707</b>



## SUMMARY OF OUTSTANDING DEBT

### Special Obligation Bonds

The \$28,000,000 Special Obligation Bonds, Series 2014 were issued to finance a portion of the costs of the acquisition, construction, equipping and installation of certain capital improvements including, without limitation, a new County Sports Complex and renovations to Soldiers Creek Park. The Series 2014 Bonds are secured by general revenues.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
FY20	\$610,000	\$1,026,650	\$1,636,650
FY21	\$635,000	\$1,002,250	\$1,637,250
FY22	\$660,000	\$976,850	\$1,636,850
FY23	\$690,000	\$950,450	\$1,640,450
FY24	\$715,000	\$922,850	\$1,637,850
FY25	\$745,000	\$894,250	\$1,639,250
FY26	\$775,000	\$864,450	\$1,639,450
FY27	\$805,000	\$833,450	\$1,638,450
FY28	\$830,000	\$807,288	\$1,637,288
FY29	\$860,000	\$779,275	\$1,639,275
FY30	\$890,000	\$749,175	\$1,639,175
FY31	\$920,000	\$716,913	\$1,636,913
FY32	\$955,000	\$683,563	\$1,638,563
FY33	\$990,000	\$647,750	\$1,637,750
FY34	\$1,040,000	\$598,250	\$1,638,250
FY35	\$1,095,000	\$546,250	\$1,641,250
FY36	\$1,140,000	\$501,550	\$1,641,550
FY37	\$1,185,000	\$455,000	\$1,640,000
FY38	\$1,230,000	\$406,600	\$1,636,600
FY39	\$1,285,000	\$356,350	\$1,641,350
FY40	\$1,335,000	\$303,850	\$1,638,850
FY41	\$1,390,000	\$247,994	\$1,637,994
FY42	\$1,450,000	\$189,825	\$1,639,825
FY43	\$1,510,000	\$129,138	\$1,639,138
FY44	\$1,575,000	\$65,931	\$1,640,931
<b>TOTAL</b>	<b>\$25,315,000</b>	<b>\$15,655,900</b>	<b>\$40,970,900</b>

## SUMMARY OF OUTSTANDING DEBT

### Sales Tax Bonds

The \$29,810,000 Sales Tax Revenue Refunding Bond, Series 2015 (*bank loan*) was issued to refund the outstanding Sales Tax Revenue Bonds, Series 2005A. The \$35,365,000 Sales Tax Revenue Bonds, Series 2005A were issued to finance the renovation and expansion of the County's John E. Polk Correctional Facility. The \$39,700,000 Sales Tax Revenue Refunding Bonds, Series 2005B were issued to advance refund the Series 2001 Bonds maturing in the years 2012 through 2031. The Sales Tax Bonds are secured by half-cent sales tax revenue.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
FY20	\$2,875,000	\$2,107,100	\$4,982,100
FY21	\$2,990,000	\$1,987,238	\$4,977,238
FY22	\$3,115,000	\$1,861,888	\$4,976,888
FY23	\$3,250,000	\$1,730,663	\$4,980,663
FY24	\$3,385,000	\$1,593,313	\$4,978,313
FY25	\$3,530,000	\$1,449,563	\$4,979,563
FY26	\$3,670,000	\$1,299,300	\$4,969,300
FY27	\$5,645,000	\$1,142,238	\$6,787,238
FY28	\$5,855,000	\$932,225	\$6,787,225
FY29	\$6,075,000	\$713,388	\$6,788,388
FY30	\$6,295,000	\$485,338	\$6,780,338
FY31	\$6,535,000	\$247,800	\$6,782,800
<b>TOTAL</b>	<b>\$53,220,000</b>	<b>\$15,550,050</b>	<b>\$68,770,050</b>

## SUMMARY OF OUTSTANDING DEBT

### Water and Sewer Bonds

The \$149,270,000 Water and Sewer Revenue Refunding Bonds, Series 2015A were issued to advance refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2006; and the \$32,025,000 Water and Sewer Revenue Refunding Bonds, Series 2015B were issued to refund the outstanding Water and Sewer Revenue Refunding Bonds, Series 2005. The \$5,255,000 Water and Sewer Revenue Bonds, Series 2010A and \$70,705,000 Water and Sewer Revenue Bonds, Series 2010B (Federally Taxable Build America Bonds – Direct Subsidy) were issued to finance the cost of acquisition, construction and installation of certain additions and improvements to the water and wastewater system.

FISCAL YEAR	PRINCIPAL	INTEREST (1)	TOTAL
<b>FY20</b>	\$6,260,000	\$11,683,941	\$17,943,941
<b>FY21</b>	\$6,570,000	\$11,376,636	\$17,946,636
<b>FY22</b>	\$6,895,000	\$11,053,386	\$17,948,386
<b>FY23</b>	\$7,840,000	\$10,713,676	\$18,553,676
<b>FY24</b>	\$8,235,000	\$10,326,486	\$18,561,486
<b>FY25</b>	\$8,635,000	\$9,919,611	\$18,554,611
<b>FY26</b>	\$9,065,000	\$9,491,861	\$18,556,861
<b>FY27</b>	\$9,515,000	\$9,042,811	\$18,557,811
<b>FY28</b>	\$9,985,000	\$8,561,327	\$18,546,327
<b>FY29</b>	\$10,385,000	\$8,151,496	\$18,536,496
<b>FY30</b>	\$10,800,000	\$7,725,086	\$18,525,086
<b>FY31</b>	\$11,235,000	\$7,281,728	\$18,516,728
<b>FY32</b>	\$11,685,000	\$6,819,868	\$18,504,868
<b>FY33</b>	\$12,155,000	\$6,339,398	\$18,494,398
<b>FY34</b>	\$12,640,000	\$5,839,640	\$18,479,640
<b>FY35</b>	\$13,145,000	\$5,319,992	\$18,464,992
<b>FY36</b>	\$13,675,000	\$4,779,534	\$18,454,534
<b>FY37</b>	\$15,370,000	\$4,217,266	\$19,587,266
<b>FY38</b>	\$16,015,000	\$3,226,977	\$19,241,977
<b>FY39</b>	\$16,685,000	\$2,195,130	\$18,880,130
<b>FY40</b>	\$17,385,000	\$1,120,116	\$18,505,116
<b>TOTAL</b>	<b>\$234,175,000</b>	<b>\$155,185,964</b>	<b>\$389,360,964</b>

(1) Gross of Build America Bonds (BABs) Subsidy

## TOTAL COUNTY DEBT OUTSTANDING

ISSUE AND PURPOSE	FUND	OUTSTANDING PRINCIPAL 10/1/2019	FY 2019/20 PRINCIPAL PMT	FY 2019/20 INTEREST PAYMENT	OUTSTANDING PRINCIPAL 9/30/2020
<b>SPECIAL OBLIGATION / REVENUE DEBT</b>					
2014 SPECIAL OBLIGATION BONDS (ENDS 2044)	21235	\$25,315,000	\$610,000	\$1,026,650	\$24,705,000
2013A CAPITAL IMPROVEMENT REVENUE BONDS (ENDS 2026 - BANK LOAN)	21200	\$5,453,000	\$722,000	\$130,327	\$4,731,000
2013B CAPITAL IMPROVEMENT REVENUE BONDS (ENDS 2026 - BANK LOAN)	21200	\$4,422,000	\$586,000	\$105,686	\$3,836,000
2012 CAPITAL IMPROVEMENT REVENUE BONDS (ENDS 2027 - BANK LOAN)	21300	\$12,520,000	\$1,470,000	\$274,188	\$11,050,000
2015 SALES TAX REVENUE REFUNDING BONDS (ENDS 2031 - BANK LOAN)	22500	\$24,980,000	\$1,130,000	\$624,500	\$23,850,000
2005 B SALES TAX REVENUE REFUNDING BONDS (ENDS 2031)	22500	\$28,240,000	\$1,745,000	\$1,482,600	\$26,495,000
<b>TOTAL</b>		<b>\$100,930,000</b>	<b>\$6,263,000</b>	<b>\$3,643,951</b>	<b>\$94,667,000</b>
ISSUE AND PURPOSE	FUND	OUTSTANDING PRINCIPAL 10/1/2019	FY 2019/20 PRINCIPAL PMT	FY 2019/20 INTEREST PAYMENT	OUTSTANDING PRINCIPAL 9/30/2020
<b>ENTERPRISE DEBT</b>					
2010A WATER & SEWER REVENUE BONDS (ENDS 2026)	40100	\$2,625,000	\$335,000	\$97,380	\$2,290,000
2010B WATER & SEWER REVENUE BONDS (ENDS 2040)	40100	\$70,705,000	\$0	\$4,553,211	\$70,705,000
2015A WATER & SEWER REVENUE REF. BONDS (ENDS 2036)	40115	\$149,270,000	\$2,255,000	\$6,454,600	\$147,015,000
2015B WATER & SEWER REVENUE REF. BONDS (ENDS 2022)	40115	\$11,575,000	\$3,670,000	\$578,750	\$7,905,000
<b>TOTAL</b>		<b>\$234,175,000</b>	<b>\$6,260,000</b>	<b>\$11,683,941</b>	<b>\$227,915,000</b>
<b>TOTAL BONDED DEBT</b>		<b>\$335,105,000</b>	<b>\$12,523,000</b>	<b>\$15,327,891</b>	<b>\$322,582,000</b>

## ASSIGNED UNDERLYING RATINGS

The following are Seminole County's assigned ratings for bonds outstanding, excluding bank loans. Seminole County has consistently maintained high quality ratings.

Rating Date	Credit	Moody's <sup>(1)</sup>	S&P
	Issuer Rating <sup>(2)</sup>	Aa1	AA
January 2006	Sales Tax Revenue Bonds <sup>(3)</sup>	Aa2	AA
February 2014	Special Obligation Bonds	Aa2	AA-
April 2015	Water and Sewer Bonds <sup>(4)</sup>	Aa2	AA
August 2019	Water and Sewer Bonds <sup>(5)</sup>	Aa2	AA+

(1) Moody's Global Scale Rating, May 7, 2010.

(2) Rating re-affirmed by Moody's and Standard & Poor's February 2014.

(3) Standard and Poor's upgrade September 2006.

(4) Rating re-affirmed by Moody's and upgraded by Standard & Poor's April 2015.

(5) Rating re-affirmed by Moody's and upgraded by Standard & Poor's August 2019.

### **Rating Definitions**

An underlying rating is a published assessment of a particular debt issue's credit quality absent credit enhancement.

Moody's rates bond issues from "Aaa" to "C". Bonds which are rated "Aaa" are judged to be of the highest quality, with minimal credit risk. Moody's applies numerical modifiers 1, 2, and 3 in each rating classification from "Aa" through "Caa". The modifier 1 indicates that the issue ranks in the higher end of the rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates that the issue ranks in the lower end of the category.

Standard & Poor's rates bond issues from "AAA" to "D". Bonds which are rated "AAA" are considered to have extremely strong financial security characteristics. Standard and Poor's applies modifiers of plus (+) or minus (-) signs following ratings from "AA" to "CCC", which show relative standing within the major rating categories.

The following are rating assignments for high to medium grade securities:

Category	Moody's	S&P
Prime Maximum Quality	Aaa	AAA
High Grade – High Quality	Aa1	AA+
	Aa2	AA
	Aa3	AA-
Upper Medium Grade	A1	A+
	A2	A
	A3	A-
Lower Medium Grade	Baa1	BBB+
	Baa2	BBB
	Baa3	BBB-

(1) Beginning in April 2010, Moody's recalibrated its long-term U.S. Municipal ratings to its global rating scale. The global rating scale is used to rate sovereign, sub-sovereign, financial institution, project finance, structured finance and corporate obligations. This recalibration enhances the comparability of ratings across the Moody's-rated universe. Upon recalibration Moody's will maintain a single global scale rating system. (Source: Moody's Rating Report – Recalibration of Moody's U.S. Municipal Ratings to its Global Rating Scale, March 2010)





**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

<b>ANIMAL SERVICES</b>
<b>BENEFITS</b>
<b>BOARD OF COUNTY COMMISSIONERS</b>
<b>COUNTY ATTORNEY</b>
<b>COUNTY MANAGER</b>
<b>E-911</b>
<b>ECONOMIC DEV &amp; COMMUNITY RELATIONS</b>
<b>EMERGENCY MANAGEMENT</b>
<b>HUMAN RESOURCES</b>
<b>OFFICE OF ORGANIZATIONAL EXCELLENCE</b>
<b>TELECOMMUNICATIONS</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Department Message**

County Administration consists of the areas of government that provide leadership and formulate policies that fulfill County government's responsibilities as identified in the County Charter, Florida Statutes, and the State Constitution, for the ultimate purpose of providing quality services to the citizens of Seminole County.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** PROVIDE RESPONSIBLE, RELIABLE AND EFFICIENT SERVICES TO CITIZENS AND STRIVE TO PRESERVE THE LIVES OF ALL ANIMALS.

**Objective:** Increase adoptions through extended adoption hours, adoptions offsite, in-house spay/neuters programs, front lobby renovations to include a pet viewing area, and enhanced advertising.

**Performance Measure:** # of dog and cat adoptions (does not include transfers to rescues)

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
1,936	2,007	2,500	2,550

**Objective:** Increase public education/awareness through participation in community events, school programs, recruitment of volunteers, and television/radio/print.

**Performance Measure:** # of activities conducted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
97	234	280	290

**Objective:** Increase licensing and awareness through advertising, online payments, in-house processing, and reminder programs by mailers and emails.

**Performance Measure:** # of licenses issued

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
23,674	14,317	15,000	15,000

**GOAL:** TO MAINTAIN A RELIABLE AND ROBUST 911 SYSTEM AND TO SUPPORT OUR PUBLIC SAFETY ANSWERING CENTERS TO ENSURE ALL CITIZEN'S CALLS FOR HELP ARE ANSWERED.

**Objective:** Improve internal processes, where applicable, so as to increase efficiency as it relates to providing addressing services and resolution of addressing problems.

**Performance Measure:** # of projects (development review, permits, posting letters, new addresses, and readdresses)

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
4,781	4,895	8,253	8,665

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Objective:** To ensure the 911 Administration's business processes, tools and competencies support the effective delivery of high quality, socially responsible service.

**Performance Measure:** # of calls received / processed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
213,909	203,544	191,230	203,544

**GOAL:** PLANNING, TRAINING, EXERCISING, AND COORDINATING RESOURCES TO READY OUR COMMUNITY FOR ANY EMERGENCY, WHILE PROMOTING A CULTURE OF PREPAREDNESS THAT WILL ENSURE SEMINOLE COUNTY IS A SAFE PLACE TO WORK, LIVE, AND PLAY.

**Objective:** Enhance current capabilities to prepare the community for all identified hazards.

**Performance Measure:** # of public education activities conducted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
46	72	89	97

**Performance Measure:** # of disaster tabletop, function and full-scale exercises conducted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
12	16	18	18

**Performance Measure:** # of trainings conducted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
26	35	39	42

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** TO MAINTAIN A RELIABLE AND INTEROPERABLE RADIO TELECOMMUNICATIONS SYSTEM FOR FIRST RESPONDERS AND GOVERNMENTAL STAFF THROUGHOUT ALL MUNICIPALITIES, SCHOOL DISTRICT, HIGHER EDUCATION INSTITUTIONS, AND COUNTY GOVERNMENT AGENCIES.

**Objective:** Enhance current capabilities to prepare the community for all identified hazards.

**Performance Measure:** # of completed work orders

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
1904	1934	4342	5000

**Objective:** To maintain a qualified and technically educated staff to develop, repair, maintain, and support radio telecommunication services throughout the County.

**Performance Measure:** # of training courses completed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
25	21	23	18

## ADMINISTRATION

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	13,763,267	16,018,908	16,346,347	327,439	2.0%
02 REPLACEMENT FUNDS	35,557	204,251	172,128	(32,123)	-15.7%
03 AGENCY FUNDS	38,249	150,925	20,000	(130,925)	-86.7%
05 SALES TAX FUNDS	0	0	300,000	300,000	
06 FIRE DISTRICT FUNDS	0	0	0	0	
08 TOURISM FUNDS	2,238,776	2,981,565	2,918,674	(62,890)	-2.1%
11 GRANT FUNDS	622,036	0	0	0	
14 EMERGENCY 911 FUNDS	1,889,309	1,971,018	2,244,068	273,050	13.9%
15 CRA FUNDS	12,747,149	0	0	0	
18 CAPITAL FUNDS	450,766	0	0	0	
22 INTERNAL SERVICE FUNDS	23,717,262	24,548,026	30,738,886	6,190,861	25.2%
<b>01 ADMINISTRATION DEPT Total</b>	<b>55,502,371</b>	<b>45,874,693</b>	<b>52,740,104</b>	<b>6,865,411</b>	<b>15.0%</b>

## BUDGET TYPE

<b>BASE BUDGETS</b>					
01 17-92 COMMUNITY REDEVELOPME	12,200,676	0	0	0	
01 ANIMAL SERVICES	2,215,249	2,377,645	2,577,636	199,991	8.4%
01 BENEFITS	23,630,867	24,530,526	30,738,886	6,208,361	25.3%
01 BOARD OF COUNTY COMMISSIONERS	1,067,486	1,199,710	1,233,746	34,036	2.8%
01 COMMUNITY INFORMATION	645,351	699,096	876,067	176,971	25.3%
01 COUNTY ATTORNEY	1,617,756	1,622,923	2,005,069	382,147	23.5%
01 COUNTY MANAGER	1,131,150	1,237,122	1,320,455	83,333	6.7%
01 E-911	2,046,984	2,191,677	2,287,560	95,884	4.4%
01 ECONOMIC DEV & COMMUNITY RE	1,948,084	2,226,732	1,983,877	(242,855)	-10.9%
01 EMERGENCY MANAGEMENT	888,965	813,279	1,048,362	235,083	28.9%
01 HUMAN RESOURCES	849,625	907,745	981,369	73,625	8.1%
01 OFFICE OF ORGANIZATIONAL EX	142,629	152,430	260,637	108,207	71.0%
01 TELECOMMUNICATIONS	2,706,762	2,891,569	3,016,848	125,279	4.3%
01 TOURISM ADMINISTRATION	1,939,909	2,335,066	2,552,174	217,108	9.3%
01 TOURIST DEVELOPMENT	343,820	726,498	390,500	(335,998)	-46.2%
<b>BASE BUDGETS Total</b>	<b>53,375,313</b>	<b>43,912,017</b>	<b>51,273,188</b>	<b>7,361,171</b>	<b>16.8%</b>
<b>CIP</b>	<b>599,592</b>	<b>1,430,000</b>	<b>143,000</b>	<b>(1,287,000)</b>	<b>-90.0%</b>
<b>FLEET</b>	<b>44,391</b>	<b>204,251</b>	<b>472,128</b>	<b>267,877</b>	<b>131.2%</b>
<b>OTHER NON BASE</b>	<b>86,395</b>	<b>17,500</b>	<b>241,788</b>	<b>224,288</b>	<b>1281.6%</b>
<b>TECHNOLOGY</b>	<b>655,507</b>	<b>160,000</b>	<b>590,000</b>	<b>430,000</b>	<b>268.8%</b>
<b>FACILITIES PROJECTS</b>	<b>89,723</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>GRANTS</b>	<b>651,450</b>	<b>150,925</b>	<b>20,000</b>	<b>(130,925)</b>	<b>-86.7%</b>
<b>01 ADMINISTRATION DEPT Total</b>	<b>55,502,371</b>	<b>45,874,693</b>	<b>52,740,104</b>	<b>6,865,411</b>	<b>15.0%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### 17-92 Community Redevelopment

#### Program Message

The US 17-92 Community Redevelopment Area was a special district established in 1997 to assist in the “revitalization” of one of the County’s major thoroughfares. This designation of this special district helped eliminate blight caused by abandoned or unsafe buildings, code violations, or irregular parcels with the purpose of improving economic vitality and enhancing the image and appearance of the corridor. The US 17-92 CRA program was implemented under the direction of the Seminole County Board of County Commissioners, who served as the members of the US 17-92 Community Redevelopment Agency (CRA). The cities of Casselberry, Lake Mary, Sanford and Winter Springs participated in the US 17-92 CRA program by serving on the US 17-92 Redevelopment Planning Agency (RPA). The US 17-92 RPA was created in 1998 and served as the primary advisory committee to the US 17-92 CRA.

The US 17-92 CRA program was guided by a series of redevelopment plans specific to each area of the corridor. The US 17-92 Corridor Redevelopment Plan, adopted by the County and the participating cities in 1997, contained goals and objectives related to land use planning, infrastructure and services, land development regulations, economic development, housing and aesthetic design. Each year, an annual activity plan containing a list of projects consistent with the goals and objectives of the US 17 -92 Corridor Redevelopment Plan, was prepared by the US 17-92 RPA and forwarded to the US 17-92 CRA for final approval and funding authorization.

The US 17-92 CRA program was funded through the US 17-92 Redevelopment Trust Fund. The Trust Fund utilized tax increment financing to fund the implementation of the Redevelopment Plan. Tax increment financing relied on annual tax revenues generated from the appreciation of property values within the CRA above an established base level (1997). Consequently, as the property values increased within the redevelopment area, the tax increment revenues dedicated to the CRA also increased. The participating cities and the County each made an annual tax increment contribution to the US 17-92 Redevelopment Trust Fund.

Over its 30-year lifespan, the CRA supported 93 projects, 85 of which have been completed. More than \$20 million has been invested in CRA projects and property values within the US 17-92 CRA corridor have increased by 108% since inception in 1997. Current total value of properties estimated at more than \$517,000,000 (base year value of \$247,752,571). Last year, the Florida Avenue and Spartan Road projects were completed. The US 17-92 Community Redevelopment Area was extended in 2007 and expired in 2017.

The program provides the following services:

- Development Liaison and Expedited Permitting
- Public Spaces and Streetscape Improvement
- Existing Small Business Support
- Facility Location
- Redevelopment Partnership
- Small Business Property Improvement

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 17-92 COMMUNITY REDEVELOPME</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	45,151	0	0	0	
510150 SPECIAL PAY	990	0	0	0	
510210 SOCIAL SECURITY MATCHING	3,384	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	8,827	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	8,196	0	0	0	
510240 WORKERS COMPENSATION	189	0	0	0	
510 PERSONNEL SERVICES Total	66,737	0	0	0	
<b>530 OPERATING EXPENDITURES</b>					
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530430 UTILITIES	10,910	0	0	0	
530460 REPAIRS AND MAINTENANCE	89,376	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	595	0	0	0	
530550 TRAINING	0	0	0	0	
530 OPERATING EXPENDITURES Total	100,881	0	0	0	
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	(177)	0	0	0	
540202 INTERNAL SERVICE FEES	177	0	0	0	
540 INTERNAL SERVICE CHARGES Total	0	0	0	0	
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	4,863,273	0	0	0	
580821 AID TO PRIVATE ORGANIZATIONS	0	0	0	0	
580 GRANTS & AIDS Total	4,863,273	0	0	0	
<b>590 INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	7,169,786	0	0	0	
590 INTERFUND TRANSFERS OUT Total	7,169,786	0	0	0	
<b>BASE BUDGETS Total</b>	<b>12,200,676</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>CIP</b>	<b>546,473</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>01 17-92 COMMUNITY REDEVELOPME Total</b>	<b>12,747,149</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Animal Services**

**Program Message**

The Animal Services Program is charged with the enforcement of the Seminole County Code, Chapter 20, Animals and Fowl, while providing shelter to the lost, stray and unwanted animals in Seminole County. To provide for the health and safety of the citizens of Seminole County and their pets, through the active enforcement of local ordinances and adherence to State laws, to provide for the humane sheltering and disposition of stray and unwanted animals and to promote responsible pet ownership and animal welfare through community education, adoption and outreach programs.

This program contains the following service(s) which have the ultimate purpose of protecting the health and safety of the public, while providing humane services to the animal population through the enforcement of applicable laws and ordinances:

- Animal Shelter Operations
- Dispatch and Field Operations
- Coordination of Volunteer and Foster Care Programs
- Customer Support, Education and Outreach

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 ANIMAL SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	986,721	1,121,712	1,210,862	89,150	7.9%
510140 OVERTIME	69,134	72,562	72,562	0	0.0%
510150 SPECIAL PAY	2,000	1,200	4,800	3,600	300.0%
510210 SOCIAL SECURITY MATCHING	77,496	95,187	98,182	2,995	3.1%
510220 RETIREMENT CONTRIBUTIONS	87,203	105,205	108,706	3,501	3.3%
510230 HEALTH INSURANCE - EMPLOYER	310,150	396,671	431,125	34,454	8.7%
510240 WORKERS COMPENSATION	11,415	18,133	15,200	(2,933)	-16.2%
510 PERSONNEL SERVICES Total	1,544,119	1,810,669	1,941,437	130,768	7.2%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	134,226	33,600	26,350	(7,250)	-21.6%
530340 OTHER SERVICES	0	1,700	13,200	11,500	676.5%
530400 TRAVEL AND PER DIEM	200	1,000	1,500	500	50.0%
530401 TRAVEL - TRAINING RELATED	1,687	2,100	2,730	630	30.0%
530439 UTILITIES-OTHER	17,128	19,600	19,600	0	0.0%
530450 INSURANCE	0	41,976	0	(41,976)	-100.0%
530460 REPAIRS AND MAINTENANCE	13,650	10,620	11,620	1,000	9.4%
530470 PRINTING AND BINDING	3,543	3,000	3,450	450	15.0%
530480 PROMOTIONAL ACTIVITIES	3,970	1,500	2,000	500	33.3%
530490 OTHER CHARGES/OBLIGATIONS	12,955	11,100	21,300	10,200	91.9%
530510 OFFICE SUPPLIES	3,642	3,000	3,150	150	5.0%
530520 OPERATING SUPPLIES	124,813	188,700	192,030	3,330	1.8%
530522 OPERATING SUPPLIES-TECHNOLOGY	18,926	23,334	23,334	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	794	950	950	0	0.0%
530550 TRAINING	6,915	5,050	7,000	1,950	38.6%
530 OPERATING EXPENDITURES Total	342,448	347,230	328,214	(19,016)	-5.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	269,856	212,649	294,167	81,517	38.3%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	49,248	0	0	0	
540202 INTERNAL SERVICE FEES	9,577	7,097	13,818	6,722	94.7%
540 INTERNAL SERVICE CHARGES Total	328,681	219,746	307,985	88,239	40.2%
<b>BASE BUDGETS Total</b>	<b>2,215,249</b>	<b>2,377,645</b>	<b>2,577,636</b>	<b>199,991</b>	<b>8.4%</b>
<b>FLEET</b>	<b>9,806</b>	<b>172,644</b>	<b>54,365</b>	<b>(118,279)</b>	<b>-68.5%</b>
<b>FACILITIES PROJECTS</b>	<b>89,723</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>GRANTS</b>	<b>38,249</b>	<b>150,925</b>	<b>20,000</b>	<b>(130,925)</b>	<b>-86.7%</b>
<b>01 ANIMAL SERVICES Total</b>	<b>2,353,026</b>	<b>2,701,214</b>	<b>2,652,001</b>	<b>(49,213)</b>	<b>-1.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Benefits**

**Program Message**

Benefits administers the overall health and wellness programs for the employees of Seminole County Government.

The program provides the following services:

- Management of the Self-Insured Health Plan
- Organization of the Employees Benefits Annual Open Enrollment
- Management of the Annual Wellness Program (Physical/Biometrics/Tobacco non-use)
- Coordination of the retirement process, FRS and deferred compensation providers

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 BENEFITS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	193,519	199,710	257,120	57,410	28.7%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	825	825	825	0	0.0%
510210 SOCIAL SECURITY MATCHING	14,123	15,278	19,670	4,392	28.7%
510220 RETIREMENT CONTRIBUTIONS	19,816	20,896	26,637	5,741	27.5%
510230 HEALTH INSURANCE - EMPLOYER	72,097	50,824	76,864	26,040	51.2%
510240 WORKERS COMPENSATION	359	459	463	3	0.8%
510 PERSONNEL SERVICES Total	300,739	287,992	381,578	93,586	32.5%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	99,955	107,460	107,460	0	0.0%
530340 OTHER SERVICES	807,394	862,841	882,841	20,000	2.3%
530400 TRAVEL AND PER DIEM	856	1,050	1,050	0	0.0%
530420 TRANSPORTATION	0	0	0	0	
530440 RENTAL AND LEASES	0	404	404	0	0.0%
530450 INSURANCE	1,477,511	1,265,298	1,515,879	250,581	19.8%
530451 BOCC INSURANCE CLAIMS	16,666,596	17,280,000	23,098,472	5,818,472	33.7%
530452 OTHER ENTITY INSURANCE CLAIMS	4,046,153	4,320,000	4,704,600	384,600	8.9%
530460 REPAIRS AND MAINTENANCE	0	10,000	10,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	6,639	127,452	20,000	(107,452)	-84.3%
530510 OFFICE SUPPLIES	0	250	250	0	0.0%
530520 OPERATING SUPPLIES	11,472	7,350	7,350	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	355	500	500	0	0.0%
530550 TRAINING	400	1,400	1,400	0	0.0%
530 OPERATING EXPENDITURES Total	23,117,332	23,984,005	30,350,206	6,366,201	26.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	2,052	2,586	6,010	3,424	132.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	209,804	255,752	0	(255,752)	-100.0%
540202 INTERNAL SERVICE FEES	940	191	1,092	901	472.0%
540 INTERNAL SERVICE CHARGES Total	212,796	258,529	7,102	(251,427)	-97.3%
<b>BASE BUDGETS Total</b>	<b>23,630,867</b>	<b>24,530,526</b>	<b>30,738,886</b>	<b>6,208,361</b>	<b>25.3%</b>
<b>OTHER NON BASE</b>	<b>86,395</b>	<b>17,500</b>	<b>0</b>	<b>(17,500)</b>	<b>-100.0%</b>
<b>01 BENEFITS Total</b>	<b>23,717,262</b>	<b>24,548,026</b>	<b>30,738,886</b>	<b>6,190,861</b>	<b>25.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**Board of County Commissioners**

**Program Message**

Board of County Commissioners - A five member Board elected by the voters to represent the County's five districts. Elected by the County at large, each serves a four-year term and the terms are staggered. The Board is the legislative Branch of County government and individual Commissioners serve as both legislative officers and fiscal representatives of the County. The Board is charged with governing the jurisdiction of Seminole County per applicable Florida Statutes. Acting in good faith and within their statutory authority, the Commissioners have wide discretion.

The Board takes official action through creation of policies, ordinances and resolutions at advertised public hearings and public meetings, and conducts worksessions as needed to discuss matters of general importance to the County.

The Board of County Commissioners provide the following services:

- Set policies for the operation of County government in order to provide services to the public which are cost effective, efficient in delivery, and add value to the community
- Communicate with the Public to ensure that County policies reflect the interests of the citizens
- Provide information to the public to keep them informed of Seminole County's policies, services and direction
- Participate in community organizations so that policy decisions are made with as much information as possible



## ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 BOARD OF COUNTY COMMISSIONERS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510110 EXECUTIVE SALARIES	391,327	418,542	424,360	5,818	1.4%
510120 REGULAR SALARIES & WAGES	271,563	301,344	301,039	(305)	-0.1%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	48,604	54,388	54,928	540	1.0%
510220 RETIREMENT CONTRIBUTIONS	191,947	207,300	207,291	(9)	0.0%
510230 HEALTH INSURANCE - EMPLOYER	114,213	146,786	150,905	4,119	2.8%
510240 WORKERS COMPENSATION	1,341	1,635	1,292	(343)	-21.0%
510 PERSONNEL SERVICES Total	1,019,594	1,130,595	1,140,415	9,820	0.9%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	130	0	0	0	
530400 TRAVEL AND PER DIEM	3,075	9,500	25,000	15,500	163.2%
530470 PRINTING AND BINDING	0	125	100	(25)	-20.0%
530490 OTHER CHARGES/OBLIGATIONS	0	425	425	0	0.0%
530510 OFFICE SUPPLIES	1,359	1,500	1,500	0	0.0%
530520 OPERATING SUPPLIES	0	500	500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	1,872	10,000	10,025	25	0.3%
530 OPERATING EXPENDITURES Total	6,435	22,050	37,550	15,500	70.3%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	37,811	43,928	49,684	5,756	13.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	3,645	3,137	6,097	2,960	94.3%
540 INTERNAL SERVICE CHARGES Total	41,456	47,065	55,781	8,716	18.5%
<b>BASE BUDGETS Total</b>	<b>1,067,486</b>	<b>1,199,710</b>	<b>1,233,746</b>	<b>34,036</b>	<b>2.8%</b>
<b>01 BOARD OF COUNTY COMMISSIONERS Total</b>	<b>1,067,486</b>	<b>1,199,710</b>	<b>1,233,746</b>	<b>34,036</b>	<b>2.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**County Attorney**

**Program Message**

The County Attorney's Office provides quality legal services in a timely manner to the Board of County Commissioners, the County Manager's Office, Departments, boards and in limited areas, upon request of elected Constitutional Officers.

The County Attorney's Office provides the following services:

- Advise all BCC members and County staff on all County legal matters.
- Drafting of legal opinions, ordinances, resolutions, contracts and other legal documents.
- Carry out ethics, public records and sunshine training for employees and new employee orientation.
- Carry out and/or monitor all litigation to which the County is a party, while attempting to resolve all disputes through settlement negotiations and mediations.
- Participate in a direct or support capacity to accomplish County and departmental projects in accordance with priorities established by the Board of County Commissioners and the County Manager's Office.

## ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 COUNTY ATTORNEY</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	979,720	977,806	1,321,274	343,467	35.1%
510130 OTHER PERSONAL SERVICES	9,636	0	0	0	
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	2,000	2,400	2,400	0	0.0%
510210 SOCIAL SECURITY MATCHING	67,573	93,927	101,077	7,150	7.6%
510220 RETIREMENT CONTRIBUTIONS	135,614	163,184	178,152	14,968	9.2%
510230 HEALTH INSURANCE - EMPLOYER	128,370	188,215	203,370	15,155	8.1%
510240 WORKERS COMPENSATION	1,846	2,087	1,989	(99)	-4.7%
<b>510 PERSONNEL SERVICES Total</b>	<b>1,324,758</b>	<b>1,427,620</b>	<b>1,808,261</b>	<b>380,642</b>	<b>26.7%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	180,671	45,204	45,204	0	0.0%
530330 COURT REPORTER SERVICES	659	3,000	3,000	0	0.0%
530400 TRAVEL AND PER DIEM	495	2,200	2,200	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,121	4,000	4,000	0	0.0%
530420 TRANSPORTATION	24	200	200	0	0.0%
530460 REPAIRS AND MAINTENANCE	0	500	500	0	0.0%
530470 PRINTING AND BINDING	3,830	7,200	7,200	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	200	200	0	0.0%
530510 OFFICE SUPPLIES	1,705	4,000	4,000	0	0.0%
530520 OPERATING SUPPLIES	0	500	500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	37,214	49,183	49,183	0	0.0%
530550 TRAINING	3,048	6,600	6,600	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>228,768</b>	<b>122,787</b>	<b>122,787</b>	<b>0</b>	<b>0.0%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	57,962	67,187	66,212	(975)	-1.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	6,268	5,329	7,809	2,480	46.5%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>64,230</b>	<b>72,516</b>	<b>74,021</b>	<b>1,505</b>	<b>2.1%</b>
<b>BASE BUDGETS Total</b>	<b>1,617,756</b>	<b>1,622,923</b>	<b>2,005,069</b>	<b>382,147</b>	<b>23.5%</b>
<b>01 COUNTY ATTORNEY Total</b>	<b>1,617,756</b>	<b>1,622,923</b>	<b>2,005,069</b>	<b>382,147</b>	<b>23.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**County Manager**

**Program Message**

The County Manager's Office purpose is to provide leadership, encourage and stimulate excellence throughout the organization to ensure the efficient and effective delivery of public services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners.

The County Managers Office provides the following services:

- Ensure the delivery of quality and timely services to Seminole County residents in accordance with the overall policy of the Board of County Commissioners
- Cultivate, throughout the organization, a continuous improvement mindset and a customer service attitude that strives to anticipate, meet and exceed customer expectations
- Facilitate communication across the organization
- Provide information to the public regarding County services
- Establish a partnership with the private sector in facilitating economic development and job creation in Seminole County
- Ensure long-term fiscal sustainability

## ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 COUNTY MANAGER</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	631,140	650,400	695,512	45,112	6.9%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	10,888	7,200	6,600	(600)	-8.3%
510210 SOCIAL SECURITY MATCHING	41,727	49,756	53,207	3,451	6.9%
510220 RETIREMENT CONTRIBUTIONS	121,938	130,841	148,558	17,718	13.5%
510230 HEALTH INSURANCE - EMPLOYER	82,820	105,207	84,367	(20,840)	-19.8%
510240 WORKERS COMPENSATION	1,194	1,496	1,252	(244)	-16.3%
510 PERSONNEL SERVICES Total	889,708	944,898	989,496	44,597	4.7%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	0	0	0	
530340 OTHER SERVICES	139,684	140,000	205,000	65,000	46.4%
530400 TRAVEL AND PER DIEM	39	2,250	2,250	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,062	2,500	2,500	0	0.0%
530510 OFFICE SUPPLIES	1,057	1,000	2,000	1,000	100.0%
530520 OPERATING SUPPLIES	0	1,000	1,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	53,101	66,253	73,668	7,415	11.2%
530 OPERATING EXPENDITURES Total	194,943	213,003	286,418	73,415	34.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	43,360	74,141	40,612	(33,529)	-45.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	3,139	5,080	3,930	(1,150)	-22.6%
540 INTERNAL SERVICE CHARGES Total	46,499	79,221	44,542	(34,679)	-43.8%
<b>BASE BUDGETS Total</b>	<b>1,131,150</b>	<b>1,237,122</b>	<b>1,320,455</b>	<b>83,333</b>	<b>6.7%</b>
<b>CIP</b>	<b>0</b>	<b>1,350,000</b>	<b>0</b>	<b>(1,350,000)</b>	<b>-100.0%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	
<b>01 COUNTY MANAGER Total</b>	<b>1,131,150</b>	<b>2,587,122</b>	<b>1,420,455</b>	<b>(1,166,667)</b>	<b>-45.1%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ADMINISTRATION DEPT**

**E-911**

**Program Message**

The 911 Administration encompasses 911 GIS mapping support, 911 operator training, administration of 911 services and equipment in support of all 911 centers in Seminole County; these centers include Seminole County Sheriff, Seminole County Fire/EMS Communications and Winter Springs P.D. Communications.

The Addressing Office maintains all addresses throughout Seminole County. This information is used for 911 emergency response purposes, building and planning, utilities, code enforcement, and mail. Addressing staff directly address for unincorporated Seminole County and the cities of Casselberry, Lake Mary, and Longwood. All other cities address in partnership with Seminole County Addressing. New development projects and building permits are reviewed for assigning addresses and ensuring the correct address is being used.

Initiatives: Continue to create and update GIS layers and Master Street Address Guide (MSAG) for Next Generation 911 Compliance

Complete cross reference and matching all GIS addresses for every jurisdiction with the emergency services address data

Establish a method of receiving photos along with text messaging within the PSAPs

The program provides the following services:

- Provide oversight of training for PSAP Operators in various issues
- Ensures compliance with State Statutes regarding 911
- Administers the monies collected from the 911 surcharge fees
- Insures PSAP equipment works correctly and efficiently
- Evaluation and design of new equipment and networks for 911
- Work with addressing authorities, telephone companies and GIS personnel to ensure an accurate 911 database
- Review and address all new development within unincorporated Seminole County as well as the cities of Longwood, Casselberry and Lake Mary
- Maintain a comprehensive address point GIS layer for the entire county
- Investigate and review all address discrepancies within the county

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 E-911</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	341,973	364,666	391,369	26,702	7.3%
510140 OVERTIME	160	1,560	1,560	0	0.0%
510150 SPECIAL PAY	375	0	0	0	
510210 SOCIAL SECURITY MATCHING	24,958	28,016	29,736	1,720	6.1%
510220 RETIREMENT CONTRIBUTIONS	29,910	33,543	36,422	2,879	8.6%
510230 HEALTH INSURANCE - EMPLOYER	84,300	105,083	126,244	21,161	20.1%
510240 WORKERS COMPENSATION	639	842	700	(143)	-16.9%
510 PERSONNEL SERVICES Total	482,316	533,711	586,030	52,319	9.8%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	2,103	100	100	0	0.0%
530401 TRAVEL - TRAINING RELATED	(248)	9,080	12,080	3,000	33.0%
530410 COMMUNICATIONS	719,224	772,245	772,245	0	0.0%
530450 INSURANCE	0	256	0	(256)	-100.0%
530460 REPAIRS AND MAINTENANCE	190,750	201,428	201,428	0	0.0%
530480 PROMOTIONAL ACTIVITIES	0	5,000	0	(5,000)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	259	1,145	1,345	200	17.5%
530520 OPERATING SUPPLIES	530	1,800	3,097	1,297	72.1%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	13,736	18,004	36,404	18,400	102.2%
530540 BOOKS, DUES PUBLICATIONS	324	1,320	1,600	280	21.2%
530550 TRAINING	6,549	7,050	13,550	6,500	92.2%
530 OPERATING EXPENDITURES Total	933,228	1,017,428	1,041,849	24,421	2.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	82,540	92,609	107,082	14,472	15.6%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	198	0	0	0	
540202 INTERNAL SERVICE FEES	4,691	3,541	6,211	2,671	75.4%
540 INTERNAL SERVICE CHARGES Total	87,429	96,150	113,293	17,143	17.8%
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	119,011	119,388	121,388	2,000	1.7%
580 GRANTS & AIDS Total	119,011	119,388	121,388	2,000	1.7%
<b>596 TRANSFERS TO CONSTITUTIONALS</b>					
590963 TRANSFER TO THE SHERIFF	425,000	425,000	425,000	0	0.0%
596 TRANSFERS TO CONSTITUTIONALS Total	425,000	425,000	425,000	0	0.0%
<b>BASE BUDGETS Total</b>	<b>2,046,984</b>	<b>2,191,677</b>	<b>2,287,560</b>	<b>95,884</b>	<b>4.4%</b>
<b>FLEET</b>	<b>0</b>	<b>19,415</b>	<b>0</b>	<b>(19,415)</b>	<b>-100.0%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TECHNOLOGY</b>	<b>50,000</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	
<b>01 E-911 Total</b>	<b>2,096,984</b>	<b>2,211,092</b>	<b>2,487,560</b>	<b>276,469</b>	<b>12.5%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Economic Development & Community Relations

#### Program Message

**Economic Development:** The Seminole County Economic Development Program works directly with businesses while utilizing strategic partnerships to strengthen Seminole County's economy and create new employment opportunities.

The objective of the Economic Development Program is the creation of high-wage jobs and the recruitment of targeted businesses. Diverse job opportunities for Seminole County residents are essential to our community's future prosperity. In FY2018/2019, Economic Development continued to work towards this objective by strengthening our economy through strategic partnerships, business development services, business retention and expansion programs, and professional and technical outreach. Key relationships include: Orlando Economic Partnership, Seminole State College Center for Economic Development, Prospera, University of Central Florida Business Incubation Program, City of Altamonte Springs, City of Casselberry, City of Lake Mary, City of Longwood, City of Oviedo, City of Sanford, City of Winter Springs, Seminole County Public Schools, Seminole County Regional Chamber of Commerce, Oviedo-Winter Springs Regional Chamber of Commerce, Sanford Regional Chamber of Commerce, CareerSource Central Florida, and local businesses. Our collaborative partnership with these organizations resulted in more than 300 local business start-ups last year.

Seminole County incentivized two economic development projects in FY2018/19, United Parcel Service and CM Glazing, LLC d/b/a ACME Glass. Combined, these projects created 68 new jobs with an average annual wage of \$54,847 and a capital investment of \$29,050,000.

Seminole County supported the attraction or retention of several companies last year, including: Central Square Technologies, Marine Fasteners, Optigrate Corporation, WinCraft, Inc., and World Housing Solutions, supporting the creation of 380 jobs, \$15.8M in capital investment, and an average annual wage of \$56,883.

Business retention and expansion programs remain a primary focus for Seminole County Economic Development. Thirty-three individual business interviews were performed this year and 18 local businesses were highlighted as a Business Spotlight at our Board of County Commission meetings as a way of saying "Thank You" for doing business in Seminole County. The Seminole County Economic Development and Education Network (SEDEN) hosted three events that highlighted workforce development opportunities.

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 ECONOMIC DEV &amp; COMMUNITY RELATIONS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	112,962	187,094	196,394	9,300	5.0%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	1,320	1,650	2,850	1,200	72.7%
510210 SOCIAL SECURITY MATCHING	8,478	14,313	15,024	711	5.0%
510220 RETIREMENT CONTRIBUTIONS	15,990	24,835	26,995	2,159	8.7%
510230 HEALTH INSURANCE - EMPLOYER	18,898	31,507	21,822	(9,685)	-30.7%
510240 WORKERS COMPENSATION	340	430	354	(77)	-17.9%
510 PERSONNEL SERVICES Total	157,987	259,830	263,439	3,609	1.4%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	870,720	931,490	541,490	(390,000)	-41.9%
530340 OTHER SERVICES	0	25,000	0	(25,000)	-100.0%
530400 TRAVEL AND PER DIEM	2,331	1,500	2,500	1,000	66.7%
530401 TRAVEL - TRAINING RELATED	2,091	4,500	4,500	0	0.0%
530440 RENTAL AND LEASES	32,858	32,860	16,430	(16,430)	-50.0%
530450 INSURANCE	0	1,580	0	(1,580)	-100.0%
530470 PRINTING AND BINDING	0	1,500	1,500	0	0.0%
530480 PROMOTIONAL ACTIVITIES	2,075	13,000	13,000	0	0.0%
530510 OFFICE SUPPLIES	107	875	875	0	0.0%
530520 OPERATING SUPPLIES	356	1,500	1,500	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	0	150	150	
530540 BOOKS, DUES PUBLICATIONS	6,285	10,000	10,000	0	0.0%
530550 TRAINING	2,565	3,000	3,000	0	0.0%
530 OPERATING EXPENDITURES Total	919,388	1,026,805	594,945	(431,860)	-42.1%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	1,966	5,229	0	(5,229)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	1,201	0	0	0	
540 INTERNAL SERVICE CHARGES Total	3,167	5,229	0	(5,229)	-100.0%
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	0	0	425,000	425,000	
580821 AID TO PRIVATE ORGANIZATIONS	867,542	934,868	700,493	(234,375)	-25.1%
580 GRANTS & AIDS Total	867,542	934,868	1,125,493	190,625	20.4%
<b>BASE BUDGETS Total</b>	<b>1,948,084</b>	<b>2,226,732</b>	<b>1,983,877</b>	<b>(242,855)</b>	<b>-10.9%</b>
<b>CIP</b>	<b>7,970</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>01 ECONOMIC DEV &amp; COMMUNITY RELATIONS Total</b>	<b>1,956,054</b>	<b>2,226,732</b>	<b>1,983,877</b>	<b>(242,855)</b>	<b>-10.9%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Economic Development & Community Relations (CONT.)

#### Program Message

**Community Information:** The vision of the Community Information Program is to provide transparent, timely, and accurate information to the citizens of Seminole County by informing and engaging residents, strengthening and expanding the County's reputation and reach, and fostering community pride.

The Community Relations Program is responsible for media relations, social media content and strategy, special events, writing, videography, graphic design, and the County's public access channel, SGTV. Communication efforts are carried out by focusing on a combination of activities across the key areas of media relations, digital media, community relations, external outreach, public access, and communication support for the Board of County Commissioners and County Manager. Outreach is reinforced through branding, graphic design, and videography efforts that communicate the message of Seminole County Government across all media platforms, further reinforcing the story to residents in the most effective manner.

The primary goal of the Community Relations Program is to enhance communication between Seminole County Government and external audiences. This is carried out through the following objectives:

- Tell Our Story;
- Advance Proactive and Transparent Communications;
- Create Meaningful Engagement with External Audiences;
- Become Stronger Partners with Local Media; and
- Improve Brand Consistency.

Seminole County's public access channel, SGTV, coordinates production of all publicly noticed meetings held in the Board of County Commissioners Chambers. These meetings air live on select cable channels, stream on the County website, and will be replayed via television and online. SGTV staff members develop short and full-length programs for use on television, web, and social media.

The Graphics team provides professional design services, artwork, signage, and photography for all internal and external communications. Graphics upholds County branding standards, produces marketing collateral, and serves as an internal support service for all County departments.

## ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 COMMUNITY INFORMATION</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	385,858	398,757	510,168	111,411	27.9%
510140 OVERTIME	49	0	0	0	
510150 SPECIAL PAY	1,200	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	28,469	30,505	39,028	8,523	27.9%
510220 RETIREMENT CONTRIBUTIONS	35,504	37,938	48,591	10,653	28.1%
510230 HEALTH INSURANCE - EMPLOYER	67,619	88,279	110,063	21,784	24.7%
510240 WORKERS COMPENSATION	732	917	918	1	0.1%
510 PERSONNEL SERVICES Total	519,431	557,596	709,968	152,372	27.3%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	1,500	1,500	0	0.0%
530400 TRAVEL AND PER DIEM	20	60	1,600	1,540	2566.7%
530440 RENTAL AND LEASES	0	750	500	(250)	-33.3%
530450 INSURANCE	0	949	0	(949)	-100.0%
530460 REPAIRS AND MAINTENANCE	9,173	10,000	13,500	3,500	35.0%
530470 PRINTING AND BINDING	4,212	4,500	5,750	1,250	27.8%
530510 OFFICE SUPPLIES	51	500	500	0	0.0%
530520 OPERATING SUPPLIES	13,179	0	11,000	11,000	
530521 EQUIPMENT \$1000-\$4999	6,196	15,000	8,000	(7,000)	-46.7%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,905	0	8,000	8,000	
530540 BOOKS, DUES PUBLICATIONS	1,030	2,000	1,500	(500)	-25.0%
530550 TRAINING	0	500	1,000	500	100.0%
530 OPERATING EXPENDITURES Total	35,766	35,759	52,850	17,091	47.8%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	78,909	93,314	97,397	4,083	4.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	749	0	0	0	
540202 INTERNAL SERVICE FEES	10,495	12,427	15,852	3,424	27.6%
540 INTERNAL SERVICE CHARGES Total	90,153	105,741	113,249	7,508	7.1%
<b>BASE BUDGETS Total</b>	<b>645,351</b>	<b>699,096</b>	<b>876,067</b>	<b>176,971</b>	<b>25.3%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>20,628</b>	<b>20,628</b>	
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>01 COMMUNITY INFORMATION Total</b>	<b>645,351</b>	<b>699,096</b>	<b>896,695</b>	<b>197,599</b>	<b>28.3%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Economic Development & Community Relations (CONT.)

#### Program Message

**Tourism:** Seminole County Tourism serves as the local resource for Seminole County visitors, providing information, resources, and support for the hospitality and tourism industries. The Tourism Program primarily manages leisure and sports tourism efforts, marketing Seminole County as a destination throughout the southeast. Additionally, Tourism staff members support the Seminole County Tourist Development Council.

FY 2018/19 was another record-breaking year for Seminole County tourism:

- Hotel Occupancy: 74%
- Hotel Average Daily Rate: \$105.03 (highest in County history)
- Hotel Revenue Generated: \$87,913,161 (highest in County history)
- Tourist Development Tax Collections: \$5,068,388 (highest in County history)

In FY 2018/2019 Seminole County athletic venues hosted more than 100 tournaments with over 5,000 participating teams bringing in over 200,000 total visitors. These tournaments resulted in an economic impact of more than \$42M and 40,000 room nights generated in Seminole County.

Seminole County is proud to be home to rising stars in youth soccer. In July 2019, the Elite Clubs National League (ECNL) extended their contract for an additional three years and has committed to hosting both the Girls and Boys National Soccer Tournaments in Seminole County through 2023. These tournaments generate more than 5,000 hotel room nights alone and nearly \$5M in economic impact.

#### **Boombah Sports Complex**

Since opening in May 2016, the Boombah Sports Complex has:

- Hosted more than 200 tournaments and upwards of 500,000 visitors;
- Produced more than 58,000 room nights for Seminole County hotels;
- Generated a \$78M economic impact towards County businesses;
- FY2018/19, hosted 23 events, 500 teams, and 25,000 visitors;
- Produced 3,900 room nights for Seminole Count Hotels, a 35% increase in room nights over FY2017/18;
- \$24.5M in economic impact was generated in FY2018/19 alone, a 12.3% increase over FY2017/18

#### **Boombah Soldiers Creek Park**

Soldiers Creek Park hosted 23 events, 500 teams, and 25,000 visitors in FY2017/18, generating 3,900

## SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

### Economic Development & Community Relations (CONT.)

#### Program Message

room nights and producing \$3.6M in economic impact in Seminole County.

Soldiers Creek hosted several elite softball events, including the 2019 Junior College State Softball Championships, USSSA State Fastpitch Tournament, and the Pro Swings Power 50 Invitational.

The program provides the following services:

- Business development programs designed to recruit targeted businesses offering high-wage jobs;
- Business retention and expansion support and programs;
- Host forums and work sessions that focus on workforce development education and expansion opportunities;
- Administer programs such as Economic Development Advisory Committee and Seminole Economic Development Education Network;
- Direct new and expanding business surveys and interviews;
- Serve as local business liason to partners such as Seminole State College, University of Central Florida Incubator, Prospera, Orlando Economic Partnership, and chambers of commerce;
- External communication efforts, including: social media, County website, You Tube, newsletters and press releases, the County Manager's Annual Report, and the State of the County address;
- Provide an unimpeded flow of factual, unbiased information related to the County, local governmental agencies and government partners;
- Manage relationships with members of the media and coordinate the fulfillment of their requests;
- SGTV broadcasts of Seminole County meetings and production of original, County-related programming;
- Professional design, artwork and photography services for internal and external County communication materials;
- Local resource for Seminole County's visitors, providing information, resources, and support for hospitality and tourism industry;
- Manages requests related to conferences and events, the leisure traveler, sporting events, and serve as a liaison to Seminole County's hotel, attraction, and food & beverage industries;
- Marketing of Seminole County throughout the southeast;
- Internal administrator for the Seminole County Tourist Development Council.

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 TOURISM ADMINISTRATION</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	317,640	381,086	418,303	37,216	9.8%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	990	1,650	1,650	0	0.0%
510210 SOCIAL SECURITY MATCHING	23,246	29,153	32,000	2,847	9.8%
510220 RETIREMENT CONTRIBUTIONS	30,644	39,917	44,824	4,907	12.3%
510230 HEALTH INSURANCE - EMPLOYER	76,974	98,194	109,574	11,380	11.6%
510240 WORKERS COMPENSATION	641	876	732	(144)	-16.4%
510 PERSONNEL SERVICES Total	450,135	550,876	607,083	56,207	10.2%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	707,500	708,500	1,000	0.1%
530340 OTHER SERVICES	835,845	250,400	254,400	4,000	1.6%
530400 TRAVEL AND PER DIEM	11,573	10,500	27,500	17,000	161.9%
530401 TRAVEL - TRAINING RELATED	12	12,000	0	(12,000)	-100.0%
530402 TRAVEL - TRAINING NON-EMPLOYEE	0	0	0	0	
530420 TRANSPORTATION	0	0	0	0	
530430 UTILITIES	853	0	0	0	
530440 RENTAL AND LEASES	115,857	113,904	96,430	(17,474)	-15.3%
530460 REPAIRS AND MAINTENANCE	16,000	0	0	0	
530470 PRINTING AND BINDING	0	10,000	12,000	2,000	20.0%
530480 PROMOTIONAL ACTIVITIES	433,761	542,500	563,000	20,500	3.8%
530510 OFFICE SUPPLIES	1,192	1,500	1,500	0	0.0%
530520 OPERATING SUPPLIES	12,000	0	77	77	
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	0	0	2,700	2,700	
530540 BOOKS, DUES PUBLICATIONS	12,933	13,795	15,811	2,016	14.6%
530550 TRAINING	2,492	20,500	15,500	(5,000)	-24.4%
530 OPERATING EXPENDITURES Total	1,442,519	1,682,599	1,697,418	14,819	0.9%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	13,356	40,790	42,452	1,663	4.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	30,000	57,985	0	(57,985)	-100.0%
540202 INTERNAL SERVICE FEES	3,899	2,816	5,221	2,405	85.4%
540 INTERNAL SERVICE CHARGES Total	47,254	101,591	47,673	(53,918)	-53.1%
<b>580 GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	0	0	200,000	200,000	
580 GRANTS & AIDS Total	0	0	200,000	200,000	
<b>BASE BUDGETS Total</b>	<b>1,939,909</b>	<b>2,335,066</b>	<b>2,552,174</b>	<b>217,108</b>	<b>9.3%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>01 TOURISM ADMINISTRATION Total</b>	<b>1,939,909</b>	<b>2,335,066</b>	<b>2,552,174</b>	<b>217,108</b>	<b>9.3%</b>



## ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 TOURIST DEVELOPMENT</b>					
<b>BASE BUDGETS</b>					
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	0	0	0	0	
530 OPERATING EXPENDITURES Total	0	0	0	0	
<b>540 INTERNAL SERVICE CHARGES</b>					
540102 OTHER CHRGS/ADMIN FEE CONTRA	18,820	65,665	0	(65,665)	-100.0%
540 INTERNAL SERVICE CHARGES Total	18,820	65,665	0	(65,665)	-100.0%
<b>570 DEBT SERVICE</b>					
570710 PRINCIPAL	0	270,833	0	(270,833)	-100.0%
570720 INTEREST	0	35,000	0	(35,000)	-100.0%
570 DEBT SERVICE Total	0	305,833	0	(305,833)	-100.0%
<b>580 GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	325,000	355,000	390,500	35,500	10.0%
580 GRANTS & AIDS Total	325,000	355,000	390,500	35,500	10.0%
<b>BASE BUDGETS Total</b>	<b>343,820</b>	<b>726,498</b>	<b>390,500</b>	<b>(335,998)</b>	<b>-46.2%</b>
<b>CIP</b>	<b>45,149</b>	<b>0</b>	<b>56,000</b>	<b>56,000</b>	
<b>01 TOURIST DEVELOPMENT Total</b>	<b>388,969</b>	<b>726,498</b>	<b>446,500</b>	<b>(279,998)</b>	<b>-38.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**ADMINISTRATION DEPT**

**Emergency Management**

**Program Message**

The Office of Emergency Management (OEM) is responsible for performing technical work in the development, implementation, and management of countywide disaster prevention, protection, response, recovery, and mitigation activities. OEM staff provide countywide planning, training and exercise programs in order to be prepared for natural, technological, and/or man-made emergencies. In addition, staff manage and coordinate the County's Emergency Operations Center during times of emergency.

The development of the Comprehensive Emergency Management Plan (CEMP), Continuity of Operations Plan (COOP), and Local Mitigation Strategy (LMS) is a cooperative effort with various local government entities, non-profit agencies, and faith based organizations.

OEM staff is responsible for the development and maintenance of plans that keep Seminole County safe during a disaster. The Office also provides guidance to its municipalities and support agencies on the development of disaster management plans.

The program provides the following services:

- Disaster Planning, Training and Exercise
- Homeland Security / Prevention
- Public Education / Outreach
- Response Coordination
- Short/Long Term Recovery Activities from Previous Disasters
- Mitigation / Resiliency Program Management / Coordination

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 EMERGENCY MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	273,598	283,558	294,698	11,140	3.9%
510125 PART-TIME PERSONNEL	8,787	0	0	0	
510140 OVERTIME	3,042	3,605	3,605	0	0.0%
510150 SPECIAL PAY	825	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	21,531	21,968	22,820	852	3.9%
510220 RETIREMENT CONTRIBUTIONS	22,714	23,720	25,031	1,311	5.5%
510230 HEALTH INSURANCE - EMPLOYER	41,281	43,942	53,112	9,170	20.9%
510240 WORKERS COMPENSATION	637	660	537	(124)	-18.7%
<b>510 PERSONNEL SERVICES Total</b>	<b>372,416</b>	<b>378,653</b>	<b>401,004</b>	<b>22,351</b>	<b>5.9%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	10,511	0	0	0	
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	0	0	
530410 COMMUNICATIONS	5,886	6,000	6,000	0	0.0%
530430 UTILITIES	0	0	0	0	
530440 RENTAL AND LEASES	0	0	0	0	
530450 INSURANCE	0	4,204	0	(4,204)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	0	4,000	4,000	
530480 PROMOTIONAL ACTIVITIES	0	0	11,600	11,600	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	157	0	0	0	
530520 OPERATING SUPPLIES	6,735	2,500	6,477	3,977	159.1%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	8,314	11,500	12,500	1,000	8.7%
530540 BOOKS, DUES PUBLICATIONS	(250)	0	0	0	
530550 TRAINING	(285)	10,000	10,000	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>31,068</b>	<b>34,204</b>	<b>50,577</b>	<b>16,373</b>	<b>47.9%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	429,914	363,323	536,709	173,385	47.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	3,324	0	0	0	
540202 INTERNAL SERVICE FEES	43,409	37,098	60,073	22,974	61.9%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>476,648</b>	<b>400,422</b>	<b>596,781</b>	<b>196,360</b>	<b>49.0%</b>
<b>560 CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	8,834	0	0	0	
<b>560 CAPITAL OUTLAY Total</b>	<b>8,834</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>BASE BUDGETS Total</b>	<b>888,965</b>	<b>813,279</b>	<b>1,048,362</b>	<b>235,083</b>	<b>28.9%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>34,585</b>	<b>12,192</b>	<b>333,815</b>	<b>321,623</b>	<b>2638.0%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	
<b>GRANTS</b>	<b>613,202</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>01 EMERGENCY MANAGEMENT Total</b>	<b>1,536,752</b>	<b>825,471</b>	<b>1,387,177</b>	<b>561,706</b>	<b>68.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**ADMINISTRATION DEPT**

**Human Resources**

**Program Message**

The Office of Human Resources provides centralized support to Seminole County Government through, providing guidance and support to the Board of County Commissioners on all employee related matters, including but not limited to, State and Federal regulations and labor laws, providing professional counsel on personnel issues facing the County and its employees daily; cultivating a proficient and high performing workforce based on competencies and values needed to accomplish SCG vision; promoting the health and well-being of employees; Increasing responsibility for positive behavior and performance both individually and collectively; and adhering to the values of ethical conduct, innovation, responsibility, leadership, professionalism, respect, customer service and teamwork, to meet the needs of the County. We strive for Seminole County Government to be the employer of choice in the Central Florida.

The program provides the following services:

- Employee and Labor Relations
- Employment and Recruiting
- Classification and Compensation
- Human Resources/Personnel Records
- Training and Development
- Position Control

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 HUMAN RESOURCES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	448,113	473,228	476,069	2,841	0.6%
510125 PART-TIME PERSONNEL	0	0	0	0	
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	2,475	2,475	2,475	0	0.0%
510210 SOCIAL SECURITY MATCHING	32,094	36,202	36,419	217	0.6%
510220 RETIREMENT CONTRIBUTIONS	47,546	51,347	53,934	2,588	5.0%
510230 HEALTH INSURANCE - EMPLOYER	111,153	127,317	155,732	28,415	22.3%
510240 WORKERS COMPENSATION	857	1,088	857	(232)	-21.3%
<b>510 PERSONNEL SERVICES Total</b>	<b>642,237</b>	<b>691,657</b>	<b>725,487</b>	<b>33,830</b>	<b>4.9%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	39,852	38,000	38,000	0	0.0%
530340 OTHER SERVICES	16,822	18,500	18,500	0	0.0%
530400 TRAVEL AND PER DIEM	85	1,500	1,500	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	400	400	0	0.0%
530420 TRANSPORTATION	52	0	0	0	
530460 REPAIRS AND MAINTENANCE	4,980	7,220	7,220	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	25,393	30,800	33,800	3,000	9.7%
530510 OFFICE SUPPLIES	1,930	3,000	3,000	0	0.0%
530520 OPERATING SUPPLIES	7,045	4,000	4,000	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	25,760	27,746	28,700	954	3.4%
530540 BOOKS, DUES PUBLICATIONS	1,886	1,300	1,360	60	4.6%
530550 TRAINING	51,856	60,500	60,000	(500)	-0.8%
<b>530 OPERATING EXPENDITURES Total</b>	<b>175,662</b>	<b>192,966</b>	<b>196,480</b>	<b>3,514</b>	<b>1.8%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	27,895	22,458	52,199	29,741	132.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	3,831	663	7,203	6,540	985.7%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>31,725</b>	<b>23,121</b>	<b>59,403</b>	<b>36,281</b>	<b>156.9%</b>
<b>BASE BUDGETS Total</b>	<b>849,625</b>	<b>907,745</b>	<b>981,369</b>	<b>73,625</b>	<b>8.1%</b>
<b>CIP</b>	<b>0</b>	<b>80,000</b>	<b>87,000</b>	<b>7,000</b>	<b>8.8%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>01 HUMAN RESOURCES Total</b>	<b>849,625</b>	<b>987,745</b>	<b>1,068,369</b>	<b>80,625</b>	<b>8.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**ADMINISTRATION DEPT**

**Office of Organizational Excellence**

**Program Message**

The Office of Organizational Excellence (OOE) partners with individuals and teams to improve outcomes for our community and business partners. The OOE accomplishes this goal by applying sound business principles to project management, performance management, strategic planning, employee development, and formal research. More specifically, The OOE provides project management expertise through active involvement in formal projects and by providing project management training via an on-staff certified Project Management Professional (PMP). The OOE also partners with departmental teams to improve performance by integrating process toolkits such as Six Sigma and LEAN. The Office of Organizational Excellence provides strategic planning services to assist departments develop and manage their strategic plans. Additionally, the OOE provides formal analysis and recommendations to help individual employees and teams realize their potential. The OOE also performs high quality research on a wide range of issues that impact programs and clients.

The program provides the following services:

- Formal Project Management
- Performance Management
- Strategic Planning
- Employee Development
- Formal Research

## ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 OFFICE OF ORGANIZATIONAL EXCELLENCE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	101,048	80,498	183,621	103,123	128.1%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	7,154	13,808	14,047	239	1.7%
510220 RETIREMENT CONTRIBUTIONS	8,096	14,909	15,553	644	4.3%
510230 HEALTH INSURANCE - EMPLOYER	23,345	36,148	41,654	5,506	15.2%
510240 WORKERS COMPENSATION	343	415	331	(85)	-20.4%
<b>510 PERSONNEL SERVICES Total</b>	<b>140,586</b>	<b>146,378</b>	<b>255,805</b>	<b>109,427</b>	<b>74.8%</b>
<b>530 OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	0	250	250	0	0.0%
530510 OFFICE SUPPLIES	0	400	320	(80)	-20.0%
530520 OPERATING SUPPLIES	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	202	1,070	1,150	80	7.5%
530550 TRAINING	0	1,140	1,140	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>202</b>	<b>2,860</b>	<b>2,860</b>	<b>0</b>	<b>0.0%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	1,841	2,958	1,972	(986)	-33.3%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	0	234	0	(234)	-100.0%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>1,841</b>	<b>3,191</b>	<b>1,972</b>	<b>(1,219)</b>	<b>-38.2%</b>
<b>BASE BUDGETS Total</b>	<b>142,629</b>	<b>152,430</b>	<b>260,637</b>	<b>108,207</b>	<b>71.0%</b>
<b>01 OFFICE OF ORGANIZATIONAL EXCELLENCE Total</b>	<b>142,629</b>	<b>152,430</b>	<b>260,637</b>	<b>108,207</b>	<b>71.0%</b>



# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## ADMINISTRATION DEPT

### Telecommunications

#### Program Message

**Radio System and Tower:** The program services the following; programming, template development, installation, repair, preventive maintenance, modification and integration of two way radio communication to include the tower infrastructure for first responders and County operations personnel of Seminole County Government to include but not limited to City of Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford and Winter Springs. Services are also provided to Sanford Airport Authority, Central Florida Regional Hospital, South Seminole Community Hospital, Florida Hospital Altamonte, Seminole County School Board Authority, Seminole State College, Florida Highway Patrol, local news agencies, and Federal agencies (U.S. Marshalls, U.S. Drug Enforcement Administration, U.S. Immigration and Customs Enforcement, and U.S. Customs and Border Protection). This team maintains and updates all surveillance camera systems for transmitter sites and server rooms. In addition, the team maintains cyber security access systems and all matters FCC within Seminole County Government jurisdiction.

**Telecommunication Infrastructure:** The telecommunications infrastructure team supports the wiring and connections throughout Seminole County to include fiber, wiring schemas, connections with outside agencies, and connections in all County buildings. Staff maintains cable television connectivity, audio/visual systems, judicial assisted listening systems, public building addressing systems, and fire station audio systems. The team oversees uninterrupted power supply systems for buildings and transmitter sites. Finally, the team monitors inventory for entire network to ensure supplies are available in the stockroom to ensure fiscal and budget compliance.

The program provides the following services:

- Radio programming to all Seminole County agencies
- Installation of mobile radios in vehicles and specialty apparatus.
- Tower maintenance on County owed towers
- Tower collocation services with private industry
- Provides Interlocal services to governmental agencies
- Security to all Telecommunication and network rooms
- Provides cable services to all Seminole County owed buildings
- Provides building connectivity to building sensors and applications
- Provides Interlocal services to governmental agencies
- Provides audio visual services to Seminole County owed buildings

# ADMINISTRATION DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>01 TELECOMMUNICATIONS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	537,643	553,727	570,341	16,614	3.0%
510140 OVERTIME	11,557	20,095	20,095	0	0.0%
510150 SPECIAL PAY	1,200	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	39,560	43,897	45,168	1,271	2.9%
510220 RETIREMENT CONTRIBUTIONS	44,032	47,398	54,195	6,797	14.3%
510230 HEALTH INSURANCE - EMPLOYER	133,574	159,330	187,911	28,581	17.9%
510240 WORKERS COMPENSATION	9,189	12,696	11,703	(993)	-7.8%
510 PERSONNEL SERVICES Total	776,755	838,343	890,613	52,270	6.2%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	6,880	0	0	0	
530400 TRAVEL AND PER DIEM	1,196	2,000	3,000	1,000	50.0%
530401 TRAVEL - TRAINING RELATED	2,718	8,500	9,000	500	5.9%
530410 COMMUNICATIONS	1,352	1,740	1,740	0	0.0%
530420 TRANSPORTATION	0	2,000	2,000	0	0.0%
530450 INSURANCE	0	10,141	0	(10,141)	-100.0%
530460 REPAIRS AND MAINTENANCE	1,716,308	1,838,105	1,843,846	5,741	0.3%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	646	750	750	0	0.0%
530520 OPERATING SUPPLIES	28,831	66,000	104,112	38,112	57.7%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	299	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	1,384	2,960	2,960	0	0.0%
530550 TRAINING	5,868	8,000	8,000	0	0.0%
530 OPERATING EXPENDITURES Total	1,765,482	1,940,196	1,975,408	35,212	1.8%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	127,277	104,671	138,225	33,555	32.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	7,947	0	0	0	
540202 INTERNAL SERVICE FEES	7,232	8,359	12,602	4,243	50.8%
540 INTERNAL SERVICE CHARGES Total	142,456	113,030	150,828	37,798	33.4%
<b>560 CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	22,070	0	0	0	
560 CAPITAL OUTLAY Total	22,070	0	0	0	
<b>BASE BUDGETS Total</b>	<b>2,706,762</b>	<b>2,891,569</b>	<b>3,016,848</b>	<b>125,279</b>	<b>4.3%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>63,320</b>	<b>63,320</b>	
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>141,788</b>	<b>141,788</b>	
<b>TECHNOLOGY</b>	<b>605,507</b>	<b>160,000</b>	<b>385,000</b>	<b>225,000</b>	<b>140.6%</b>
<b>01 TELECOMMUNICATIONS Total</b>	<b>3,312,269</b>	<b>3,051,569</b>	<b>3,606,956</b>	<b>555,387</b>	<b>18.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

<p><b>CLERK OF THE COURT PROPERTY APPRAISER SHERIFF'S OFFICE SUPERVISOR OF ELECTIONS TAX COLLECTOR</b></p>
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**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Department Message**

The offices of the Sheriff, Property Appraiser, Tax Collector, Clerk of the Court, and Supervisor of Elections are constitutional offices within Seminole County . The Constitutional Officers are elected by the residents of Seminole County to perform executive and administrative functions as specified by general law, the State Constitution and any specific provisions included in the Seminole County Home Rule Charter. The Constitutional Offices submit their budgets annually to the State for approval. The County will budget a transfer of general funds to each constitutional officer for the amount they request or what is approved.

## CONSTITUTIONAL OFFICERS

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	143,000,344	151,948,598	154,340,471	2,391,874	1.6%
02 REPLACEMENT FUNDS	0	10,000	271,500	261,500	2615.0%
04 TRANSPORTATION FUNDS	27,185	29,033	31,283	2,249	7.7%
05 SALES TAX FUNDS	0	675,000	975,000	300,000	44.4%
06 FIRE DISTRICT FUNDS	846,908	1,022,340	1,103,042	80,702	7.9%
09 COURT RELATED FUNDS	167,318	167,451	145,146	(22,305)	-13.3%
12 LAW ENFORCEMENT FUNDS	886,312	152,228	152,367	139	0.1%
13 SPECIAL REVENUE FUNDS	187,306	187,306	254,000	66,694	35.6%
<b>02 CONSTITUTIONAL OFFICERS DEP</b>	<b>145,115,373</b>	<b>154,191,955</b>	<b>157,272,809</b>	<b>3,080,853</b>	<b>2.0%</b>
<b>BUDGET TYPE</b>					
<b>BASE BUDGETS</b>					
02 CLERK OF THE COURT	3,133,074	3,216,765	3,462,172	245,407	7.6%
02 PROPERTY APPRAISER	5,716,175	5,859,615	6,212,704	353,090	6.0%
02 SHERIFF'S OFFICE	125,169,842	132,199,093	132,608,031	408,938	0.3%
02 SUPERVISOR OF ELECTIONS	3,342,774	3,211,422	4,511,394	1,299,971	40.5%
02 TAX COLLECTOR	7,427,069	8,090,061	8,602,007	511,947	6.3%
<b>BASE BUDGETS Total</b>	<b>144,788,935</b>	<b>152,576,955</b>	<b>155,396,309</b>	<b>2,819,353</b>	<b>1.8%</b>
<b>CIP</b>	<b>3,960</b>	<b>975,000</b>	<b>222,000</b>	<b>(753,000)</b>	<b>-77.2%</b>
<b>OTHER NON BASE</b>	<b>322,478</b>	<b>630,000</b>	<b>1,383,000</b>	<b>753,000</b>	<b>119.5%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>10,000</b>	<b>271,500</b>	<b>261,500</b>	<b>2615.0%</b>
<b>02 CONSTITUTIONAL OFFICERS DEP</b>	<b>145,115,373</b>	<b>154,191,955</b>	<b>157,272,809</b>	<b>3,080,853</b>	<b>2.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Clerk of the Court**

**Program Message**

The Clerk of the Court Office's mission is to maintain the records of the County and safeguard the public assets of the Seminole County citizens. The Clerk's Office handles different functions including the County's Finance Department, financial auditing, record keeping, court related cases (civil and criminal) , jury summons, marriage licenses and passports. The Office consists of an elected Clerk of the Court and 30.94 additional FTEs that assists the County.

The program provides the following services:

- Maintain the records of the Court
- Process Jurors for trials
- Act as financial custodian for County funds
- Audit County operations and financial transactions for consistency with Board direction

# CONSTITUTIONAL OFFICERS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>02 CLERK OF THE COURT</b>					
<b>BASE BUDGETS</b>					
<b>530 OPERATING EXPENDITURES</b>					
530450 INSURANCE	0	3,002	0	(3,002)	-100.0%
530 OPERATING EXPENDITURES Total	0	3,002	0	(3,002)	-100.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	201,048	216,614	231,632	15,018	6.9%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	44,659	0	0	0	
540 INTERNAL SERVICE CHARGES Total	245,707	216,614	231,632	15,018	6.9%
<b>596 TRANSFERS TO CONSTITUTIONALS</b>					
590962 TRANSFER TO THE CLERK	2,887,367	2,997,149	3,230,540	233,391	7.8%
596 TRANSFERS TO CONSTITUTIONALS Total	2,887,367	2,997,149	3,230,540	233,391	7.8%
<b>BASE BUDGETS Total</b>	<b>3,133,074</b>	<b>3,216,765</b>	<b>3,462,172</b>	<b>245,407</b>	<b>7.6%</b>
<b>OTHER NON BASE</b>	<b>26,386</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>0.0%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>(10,000)</b>	<b>-100.0%</b>
<b>02 CLERK OF THE COURT Total</b>	<b>3,159,461</b>	<b>3,256,765</b>	<b>3,492,172</b>	<b>235,407</b>	<b>7.2%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Property Appraiser**

**Program Message**

The Seminole County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes. The "market" value of real property is based on the current real estate market. Finding the "market" value of your property means discovering the price most people would pay for your property. Determining a fair and equitable value is the only role of this office in the taxing process.

The property appraiser does not create the value. People make the value by buying and selling real estate in the market place. The property appraiser has the legal responsibility to study those transactions and appraise your property accordingly.

The Seminole County Property Appraiser's Office has a state-of-the-art technological approach to the valuation process. A progressive Computer Assisted Mass Appraisal (C.A.M.A.) system is used by experienced appraisers to ensure that fair values are set for all Seminole County property owners.

Appraisers are also assisted by our Geographic Information System (GIS) which helps us to provide detailed and up-to-date property ownership maps for field appraisers. The GIS system is updated daily to reflect new changes to the land in Seminole County. This information is also used to analyze property data and gives appraisers yet another tool for comparing similar properties. The Office is made up of an elected Property Appraiser and 50 FTEs.

The program provides the following services:

- Track ownership changes of real property
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyzes trends in sales prices, construction costs, and rents to best estimate the value of assessable property

## CONSTITUTIONAL OFFICERS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>02 PROPERTY APPRAISER</b>					
<b>BASE BUDGETS</b>					
<b>530 OPERATING EXPENDITURES</b>					
530450 INSURANCE	0	16,877	0	(16,877)	-100.0%
530 OPERATING EXPENDITURES Total	0	16,877	0	(16,877)	-100.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	65,424	60,545	52,661	(7,885)	-13.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	11,073	0	0	0	
540 INTERNAL SERVICE CHARGES Total	76,497	60,545	52,661	(7,885)	-13.0%
<b>596 TRANSFERS TO CONSTITUTIONALS</b>					
590965 TRANSFER-PROPERTY APPRAISER	5,639,678	5,782,192	6,160,044	377,851	6.5%
596 TRANSFERS TO CONSTITUTIONALS Total	5,639,678	5,782,192	6,160,044	377,851	6.5%
<b>BASE BUDGETS Total</b>	<b>5,716,175</b>	<b>5,859,615</b>	<b>6,212,704</b>	<b>353,090</b>	<b>6.0%</b>
<b>02 PROPERTY APPRAISER Total</b>	<b>5,716,175</b>	<b>5,859,615</b>	<b>6,212,704</b>	<b>353,090</b>	<b>6.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**CONSTITUTIONAL OFFICERS DEPT**

**Sheriff's Office**

**Program Message**

The Sheriff's mission is to enhance the quality of life by reducing crime and fear throughout Seminole County. The Sheriff's Office performs the following functions: law enforcement services, court security services for the County's three court facilities, and correctional services through operation of the John E. Polk Correctional Facility and Seminole County Juvenile Detention Center. Some programs included in the Sheriff's Office are law enforcement, jail operations and maintenance, judicial security, police education, probation, PAY Program/Teen Court for at-risk youth, juvenile detention, and administration. The Office includes an elected Sheriff and 1301 other personnel.

The program provides the following services:

- Enforces laws enacted by our legislature
- Patrol the County in an effort to keep the peace
- Provide security within the Court facilities
- Maintain the County Jail
- Provide services to citizens on probation

# CONSTITUTIONAL OFFICERS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>02 SHERIFF'S OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	899	0	0	0	
530430 UTILITIES	516,780	0	0	0	
530439 UTILITIES-OTHER	193,450	0	0	0	
530450 INSURANCE	0	237,683	0	(237,683)	-100.0%
530460 REPAIRS AND MAINTENANCE	397,046	1,400,000	1,400,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	220,064	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	0	214,000	214,000	
530520 OPERATING SUPPLIES	593,257	0	0	0	
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530550 TRAINING	0	0	0	0	
530 OPERATING EXPENDITURES Total	1,921,496	1,637,683	1,614,000	(23,683)	-1.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	2,744,633	2,409,884	2,294,951	(114,933)	-4.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	214,278	0	0	0	
540202 INTERNAL SERVICE FEES	3,811	10,674	967	(9,707)	-90.9%
540 INTERNAL SERVICE CHARGES Total	2,962,722	2,420,558	2,295,918	(124,640)	-5.1%
<b>560 CAPITAL OUTLAY</b>					
560630 IMPROVEMENTS OTH THAN BLD	0	0	0	0	
560642 EQUIPMENT >\$4999	0	0	0	0	
560 CAPITAL OUTLAY Total	0	0	0	0	
<b>580 GRANTS &amp; AIDS</b>					
580833 OTHER GRANTS & AIDS/INDIVIDUAL	0	0	0	0	
580 GRANTS & AIDS Total	0	0	0	0	
<b>596 TRANSFERS TO CONSTITUTIONALS</b>					
590963 TRANSFER TO THE SHERIFF	120,285,624	128,138,624	128,695,746	557,122	0.4%
596 TRANSFERS TO CONSTITUTIONALS Total	120,285,624	128,138,624	128,695,746	557,122	0.4%
<b>599 RESERVES</b>					
599998 RESERVE FOR CONTINGENCIES	0	2,228	2,367	139	6.2%
599 RESERVES Total	0	2,228	2,367	139	6.2%
<b>BASE BUDGETS Total</b>	<b>125,169,842</b>	<b>132,199,093</b>	<b>132,608,031</b>	<b>408,938</b>	<b>0.3%</b>
<b>CIP</b>	<b>3,960</b>	<b>975,000</b>	<b>222,000</b>	<b>(753,000)</b>	<b>-77.2%</b>
<b>OTHER NON BASE</b>	<b>296,092</b>	<b>600,000</b>	<b>1,353,000</b>	<b>753,000</b>	<b>125.5%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>271,500</b>	<b>271,500</b>	
<b>02 SHERIFF'S OFFICE Total</b>	<b>125,469,894</b>	<b>133,774,093</b>	<b>134,454,531</b>	<b>680,438</b>	<b>0.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**CONSTITUTIONAL OFFICERS DEPT**

**Supervisor of Elections**

**Program Message**

The Supervisor of Elections Office is responsible for carrying out the election laws adopted by the State Legislature and provides Seminole County residents with important election information. This office handles all Countywide election activities including registering citizens to vote, managing voting booths and providing ballots, and assisting candidates with registration. The mission statement for the Supervisor of Election is: Efficient Elections- Excellent Service - Fiduciary Conservatism - Voter Confidence. The Office includes an elected Supervisor of Elections and 15 other FTEs (not including poll workers).

The program provides the following services:

- Ensure that political elections are conducted within all laws and guidelines
- Provide adequate polling locations, voting equipment, and trained personnel

# CONSTITUTIONAL OFFICERS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>02 SUPERVISOR OF ELECTIONS</b>					
<b>BASE BUDGETS</b>					
<b>530 OPERATING EXPENDITURES</b>					
530450 INSURANCE	0	5,908	0	(5,908)	-100.0%
530 OPERATING EXPENDITURES Total	0	5,908	0	(5,908)	-100.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	392,998	390,233	606,758	216,524	55.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	4,937	0	0	0	
540 INTERNAL SERVICE CHARGES Total	397,935	390,233	606,758	216,524	55.5%
<b>596 TRANSFERS TO CONSTITUTIONALS</b>					
590966 TRANSFER- SOE	2,944,839	2,815,281	3,904,636	1,089,355	38.7%
596 TRANSFERS TO CONSTITUTIONALS Total	2,944,839	2,815,281	3,904,636	1,089,355	38.7%
<b>BASE BUDGETS Total</b>	<b>3,342,774</b>	<b>3,211,422</b>	<b>4,511,394</b>	<b>1,299,971</b>	<b>40.5%</b>
<b>02 SUPERVISOR OF ELECTIONS Total</b>	<b>3,342,774</b>	<b>3,211,422</b>	<b>4,511,394</b>	<b>1,299,971</b>	<b>40.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**CONSTITUTIONAL OFFICERS DEPT**

**Tax Collector**

**Program Message**

The Tax Collector's Office collects and remits to the County the tax revenue pertaining to real and personal tangible property in Seminole County, along with other various revenue sources. Under Florida Statute 197, the Tax Collector has the responsibility for the collection of ad valorem taxes and non-ad valorem taxes assessments. These are levied by the county, municipalities, and various taxing authorities in the county. Taxes are based on the assessed value and the millage of each taxing authority.

The program provides the following services:

- Collect and distribute property taxes
- Provide license plates, tags, titles, drivers licenses and recreational licenses



# CONSTITUTIONAL OFFICERS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>02 TAX COLLECTOR</b>					
<b>BASE BUDGETS</b>					
<b>530 OPERATING EXPENDITURES</b>					
530450 INSURANCE	0	11,935	0	(11,935)	-100.0%
530 OPERATING EXPENDITURES Total	0	11,935	0	(11,935)	-100.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	67,104	104,084	77,007	(27,077)	-26.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	10,850	0	0	0	
540 INTERNAL SERVICE CHARGES Total	77,954	104,084	77,007	(27,077)	-26.0%
<b>596 TRANSFERS TO CONSTITUTIONALS</b>					
590964 TRANSFER-TAX COLLECTOR	7,349,116	7,974,042	8,525,000	550,958	6.9%
596 TRANSFERS TO CONSTITUTIONALS Total	7,349,116	7,974,042	8,525,000	550,958	6.9%
<b>BASE BUDGETS Total</b>	<b>7,427,069</b>	<b>8,090,061</b>	<b>8,602,007</b>	<b>511,946</b>	<b>6.3%</b>
<b>02 TAX COLLECTOR Total</b>	<b>7,427,069</b>	<b>8,090,061</b>	<b>8,602,007</b>	<b>511,946</b>	<b>6.3%</b>



**SEMINOLE COUNTY GOVERNMENT  
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**COURT SUPPORT DEPT**

**ARTICLE V COURT TECHNOLOGY  
GUARDIAN AD LITEM  
JUDICIAL  
LAW LIBRARY  
LEGAL AID**

**SEMINOLE COUNTY GOVERNMENT  
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**COURT SUPPORT DEPT**

**Department Message**

The Court is the primary institution that protects our democracy by upholding the law, ensuring individual rights and liberties, enforcing public order and providing for a peaceful resolution of disputes. The courts uphold the law by ensuring due process and the Courts are open to every person to ensure individual rights and liberties by providing a forum and process by which every person may protect their basic federal and state constitutional rights.

Florida Trial Courts impact every aspect of our society, including: juvenile and adult crime; drug and alcohol addiction; child, spousal, and elder abuse; divorce, paternity, adoption, child custody and support; Guardianship and probate; civil disputes; and traffic and administrative matters.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** PROVIDE QUALITY LEGAL REPRESENTATION TO ALL CLIENTS OF THE PUBLIC DEFENDER AT LOWEST FUNDING LEVEL IN THE STATE.

**Objective:** Lowest funded Public Defender as percentage of State Attorney funding where statewide Public Defenders average 52% of State Attorney funding.

**Performance Measure:** 18th Circuit Public Defender funding as a percentage of 18th Circuit State Attorney funding

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
42%	42%	42%	42%

**Objective:** Lowest attorney staffed Public Defender as percentage of State Attorney staffing - where statewide Public Defenders average 75.58% of State Attorney staffing.

**Performance Measure:** 18th Circuit Public Defender attorney staff as a percent of 18th Circuit State Attorney staff

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
53.3%	54.0%	39.2%	39.5%

**Objective:** Only withdraw as attorney in a case when there is an unavoidable ethical conflict of interest - where statewide Public Defenders' average withdrawal rate is 9.1%.

**Performance Measure:** Percent of cases withdrawn for ethical conflict of interest

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2.9%	8.7%	9.1%	8.7%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** INCREASE THE NUMBER OF VOLUNTEER CHILD ADVOCATES FOR CHILDREN IN THE DEPENDENCY COURT SYSTEM THROUGH QUALITY TRAINING AND SUPPORT.

**Objective:** Increase number of volunteers attending Guardian Ad Litem Child Advocacy Training.

**Performance Measure:** Number of prospective volunteers attending training

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
48	60	68	68

**Objective:** Increase number of Children who are served by Volunteers, instead of paid staff, to 75%.

**Performance Measure:** Percent of children served by volunteers

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
68%	75.2%	73.7%	75%

Due to large increase in number of children entering dependency system the Statewide GAL program added additional staff positions to cover the workload causing more staff to be on cases as the program works to increase volunteers.

**Objective:** Maintain volunteer retention rate at 75% or greater in order for the program to increase number of volunteers to 225.

**Performance Measure:** Volunteer retention rate

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
76%	82%	87.5%	75%

**Objective:** Quality advocacy for children will be accomplished by training volunteers and staff on Adverse Childhood Experience and Trauma Informed Care. There will be at least 5 training opportunities in 2019-2020.

**Performance Measure:** % of volunteers trained in Trauma Informed Care and/or Adverse Childhood Experience

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	25%	50%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** EMPOWER THE POOR, VULNERABLE VETERANS, ELDERLY, DISABLED, PHYSICALLY ABUSED AND FOSTER YOUTHS TO BECOME SELF-SUFFICIENT AND IMPROVE THEIR QUALITY OF THEIR LIFE.

**Objective:** Increase financial security and resources for vulnerable veterans, elderly, disabled, physically abused and foster youths in Seminole County.

**Performance Measure:** % of clients secured financial support or resources

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
80%	80%	93%	85%

**Objective:** Decrease the immediate displacement of the poor, vulnerable veterans, elderly, disabled, physically abused and their children from their housing by provision of legal services to resolve legal issues hindering their housing security.

**Performance Measure:** % of clients avoiding immediate displacement from their housing

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
75%	80%	93%	85%



## COURT SUPPORT

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	3,009,035	3,116,809	3,299,332	182,523	5.9%
03 AGENCY FUNDS	8,500	0	0	0	
09 COURT RELATED FUNDS	985,589	1,111,177	1,136,210	25,033	2.3%
<b>03 COURT SUPPORT DEPT Total</b>	<b>4,003,124</b>	<b>4,227,986</b>	<b>4,435,542</b>	<b>207,556</b>	<b>4.9%</b>

### BUDGET TYPE

<b>BASE BUDGETS</b>					
03 ARTICLE V COURT TECHNOLOGY	985,589	1,036,177	1,061,210	25,033	2.4%
03 GUARDIAN AD LITEM	159,160	170,751	199,366	28,614	16.8%
03 JUDICIAL	2,402,381	2,494,265	2,633,027	138,762	5.6%
03 LAW LIBRARY	110,072	100,682	105,562	4,880	4.8%
03 LEGAL AID	345,921	351,110	356,377	5,267	1.5%
<b>BASE BUDGETS Total</b>	<b>4,003,124</b>	<b>4,152,986</b>	<b>4,355,542</b>	<b>202,556</b>	<b>4.9%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0.0%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	
<b>03 COURT SUPPORT DEPT Total</b>	<b>4,003,124</b>	<b>4,227,986</b>	<b>4,435,542</b>	<b>207,556</b>	<b>4.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Article V Court Technology**

Pursuant to Florida Statutes 29.008(1)(f)2 and (h) "Counties are required by s. 14, Art. V of the State Constitution to fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems, and security of facilities for the circuit and county courts, public defenders' offices, state attorneys' offices, guardian ad litem offices and the offices of the clerk of the circuit and county courts performing court-related functions."

F.S. 28.24(12)(e)(1) provides for a \$2 recording fee to fund court related technology budgeted in this program.

**Judicial** - Seminole County's Judicial Article V funding is intended to fund the cost of communication services and existing multi-agency criminal justice information systems. The Court Technology Office oversees the deployment and maintenance of all computers and supporting devices that are used by judges and support staff while executing their constitutional duties and providing justice for the people of the 18th Judicial Circuit of Florida. To that end, the Court Technology Office installs, configures, and supports productivity and security software on all deployed devices to ease the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

The Court Technology Office also supports and manages communication solutions to allow effective collaboration between all stakeholders in the organization, across the circuit-wide network, supporting six courthouses and two jail locations.

**Public Defender** - A poor person, not able to hire an attorney, arrested and charged with a crime did not have a right under the Sixth Amendment to the United States Constitution to have a lawyer represent them until 1963. That is when the United States Supreme Court decided the Florida case of Gideon versus Wainwright. In the Gideon decision, Justice Hugo J. Black wrote, "From the very and substantive safeguards designed to assure fair trials before impartial tribunals in which every defendant stands equal before the law. This noble idea cannot be realized if the poor man charged with crime has to face his accusers without a lawyer to assist him." In response to the Gideon decision, the Florida Legislature in 1963 created the Office of the Public Defender. It was the first statewide Public Defender system in the nation. The Public Defender is a constitutional officer under Article V of the Florida Constitution. The Public Defender is an elected official, holding a four-year term of office. There are twenty elected Public Defenders in the State of Florida – one for each of the twenty judicial circuits in Florida. Seminole County is in the Eighteenth Judicial Circuit, which also includes Brevard County. The Public Defender for Seminole County provides cost-effective legal representation and is the lowest-funded Public Defender office in Florida, comparing Public Defender funding to their State Attorney counterpart across the state.

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## COURT SUPPORT DEPT

### Article V Court Technology (CONT.)

There is a description of the Public Defender office and of the criminal justice system at the Public Defender's website: [www.18thjudicialcircuitpublicdefender.com](http://www.18thjudicialcircuitpublicdefender.com).

**State Attorney** - The Office of the State Attorney pursues vigorous and fair prosecution of criminal cases, with a commitment to serve as an advocate for the rights of all victims, and promote the safety and well-being of the public. The State Attorney's Office excels and is acknowledged as a leader in providing quality prosecution, exceptional service to victims, and for our work in partnership with the community in providing early intervention and preventive education programs for juveniles, consistent with the safety and well-being of the public.

The State Attorney is a constitutional officer under Article V of the Florida Constitution. The State Attorney is an elected official, holding a four year term for office. The State Attorney is dedicated to a fair and objective judicial process for all persons, defending the rights of the victims and witnesses with concern, compassion, and respect for their dignity, and establishing honesty and integrity in fulfilling the responsibilities of this office.

The Office of the State Attorney's Article V funding is designed to fund the cost of communication services and existing multi-agency criminal justice information systems. The Information Technology Services division is responsible for the deployment, upkeep, and maintenance of all computers and supporting devices that are used by attorneys and support staff during their day-to-day work in the pursuit of justice for the People of the 18th Judicial Circuit of Florida. To serve this requirement, IT installs, configures, and supports software application packages on those endpoint devices to facilitate the job requirements of the individuals using them, which includes operating system maintenance and support as well as training and education for software use and best practices.

To enable communication between all stakeholders in the organization, the ITS division maintains a circuit-wide network supporting four branch offices: Sanford, Viera, Titusville, and Melbourne, complies with FDLE requirements.

The program provides the following services:

#### **Judicial**

- Maintain, manage and improve IT infrastructure for 18th Judicial Circuit
- Maintain, network, servers and data storage
- Communicate between all circuit justice partners
- Manage State Virtual Interpretation solution for our Circuit
- Work towards providing a secure IT infrastructure

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Article V Court Technology (CONT.)**

**Public Defender**

- Implement and maintain technologies that support quality legal representation at lowest funding level in the state
- Utilize data sharing processes and technologies to improve quality and availability of information at lowest staff levels
- Utilize optimum mix of cloud-based services, internet services, and vendor support, along with local systems and employee staff, to provide efficient office automation and case management services at the lowest cost

**State Attorney**

- Work with outside agencies- FDLE, DHSMV and various LEAs in the circuit
- Maintain, manage and improve IT infrastructure for The Office of the State Attorney, 18th Circuit
- Maintain servers and data storage
- Communicate between all offices in the circuit

## COURT SUPPORT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>03 ARTICLE V COURT TECHNOLOGY</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	245,141	250,921	256,434	5,513	2.2%
510210 SOCIAL SECURITY MATCHING	17,714	19,196	19,617	421	2.2%
510220 RETIREMENT CONTRIBUTIONS	19,638	20,726	21,720	994	4.8%
510230 HEALTH INSURANCE - EMPLOYER	57,942	67,744	76,509	8,765	12.9%
510240 WORKERS COMPENSATION	461	577	462	(116)	-20.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>340,896</b>	<b>359,165</b>	<b>374,742</b>	<b>15,577</b>	<b>4.3%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	36,862	33,310	26,750	(6,560)	-19.7%
530340 OTHER SERVICES	0	16,856	28,605	11,749	69.7%
530400 TRAVEL AND PER DIEM	840	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	5,654	4,250	(1,404)	-24.8%
530410 COMMUNICATIONS	0	4,500	6,356	1,856	41.2%
530440 RENTAL AND LEASES	0	32,680	38,000	5,320	16.3%
530460 REPAIRS AND MAINTENANCE	43,767	12,300	24,850	12,550	102.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	8,600	0	0	0	
530510 OFFICE SUPPLIES	2,035	6,000	6,000	0	0.0%
530520 OPERATING SUPPLIES	299,488	30,230	35,000	4,770	15.8%
530521 EQUIPMENT \$1000-\$4999	118,266	29,700	66,491	36,791	123.9%
530522 OPERATING SUPPLIES-TECHNOLOGY	37,037	395,978	326,216	(69,762)	-17.6%
530540 BOOKS, DUES PUBLICATIONS	0	4,000	0	(4,000)	-100.0%
530550 TRAINING	19,120	19,190	11,608	(7,582)	-39.5%
<b>530 OPERATING EXPENDITURES Total</b>	<b>566,015</b>	<b>590,398</b>	<b>574,126</b>	<b>(16,272)</b>	<b>-2.8%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>560 CAPITAL OUTLAY</b>					
560640 EQUIPMENT	0	0	0	0	
560642 EQUIPMENT >\$4999	14,898	22,834	43,457	20,623	90.3%
560646 CAPITAL SOFTWARE>\$4,999	0	0	5,105	5,105	
<b>560 CAPITAL OUTLAY Total</b>	<b>14,898</b>	<b>22,834</b>	<b>48,562</b>	<b>25,728</b>	<b>112.7%</b>
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	63,780	63,780	63,780	0	0.0%
<b>580 GRANTS &amp; AIDS Total</b>	<b>63,780</b>	<b>63,780</b>	<b>63,780</b>	<b>0</b>	<b>0.0%</b>
<b>BASE BUDGETS Total</b>	<b>985,589</b>	<b>1,036,177</b>	<b>1,061,210</b>	<b>25,033</b>	<b>2.4%</b>
<b>TECHNOLOGY</b>					
	<b>0</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>0.0%</b>
<b>03 ARTICLE V COURT TECHNOLOGY Total</b>	<b>985,589</b>	<b>1,111,177</b>	<b>1,136,210</b>	<b>25,033</b>	<b>2.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Guardian Ad Litem**

The Seminole County Guardian Ad Litem program began in 1980 as part of a pilot project to test the effectiveness of lay citizens as advocates for abused and neglected children. This program was created to implement sections 39.820, 39.821, 39.822 and 39.8296 of the Florida Statutes. The Legislature has found that the Guardian Ad Litem program has been an indispensable in providing a voice for a child's best interest in dependency court and the Department of Children and Families for 39 years.

The mission of this program is to be a powerful and effective voice advocating for the best interest of abused, abandoned and neglected children who are under the jurisdiction of dependency court. This is done through the team work of professional staff and trained volunteer child advocates. Through county support we are able to recruit, train, support and supervise volunteers to be the voice to speak up about what the child needs.

A portion of the \$65 additional court cost fee is utilized to fund the County's cost of the Guardian Ad Litem program.

The program provides the following major services:

- Child Advocacy for Dependency Children in court and in the community
- 30 hours of training to volunteers so they can become certified child advocates
- 12 hours of ongoing training in areas of Education, Human Trafficking, Impact of Trauma on children, Substance Abuse, Mental Health, Child Welfare issues, Early Childhood Development, Diversity Training and other pertinent topics

## COURT SUPPORT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>03 GUARDIAN AD LITEM</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	47,384	48,806	50,269	1,464	3.0%
510210 SOCIAL SECURITY MATCHING	3,483	3,734	3,846	112	3.0%
510220 RETIREMENT CONTRIBUTIONS	3,796	4,031	4,258	226	5.6%
510230 HEALTH INSURANCE - EMPLOYER	9,696	11,515	12,701	1,185	10.3%
510240 WORKERS COMPENSATION	90	112	90	(22)	-19.4%
510 PERSONNEL SERVICES Total	64,449	68,198	71,164	2,966	4.3%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	17,878	22,000	22,000	0	0.0%
530400 TRAVEL AND PER DIEM	0	50	50	0	0.0%
530420 TRANSPORTATION	0	50	50	0	0.0%
530440 RENTAL AND LEASES	4,948	4,500	3,500	(1,000)	-22.2%
530460 REPAIRS AND MAINTENANCE	0	100	100	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,000	2,000	2,000	0	0.0%
530510 OFFICE SUPPLIES	2,231	835	835	0	0.0%
530520 OPERATING SUPPLIES	2,359	750	1,200	450	60.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	0	850	850	
530540 BOOKS, DUES PUBLICATIONS	80	200	200	0	0.0%
530550 TRAINING	1,515	1,900	1,600	(300)	-15.8%
530 OPERATING EXPENDITURES Total	31,012	32,385	32,385	0	0.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	55,973	63,448	83,735	20,287	32.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	7,727	6,720	12,082	5,362	79.8%
540 INTERNAL SERVICE CHARGES Total	63,700	70,168	95,817	25,649	36.6%
<b>BASE BUDGETS Total</b>	<b>159,160</b>	<b>170,751</b>	<b>199,366</b>	<b>28,614</b>	<b>16.8%</b>
<b>03 GUARDIAN AD LITEM Total</b>	<b>159,160</b>	<b>170,751</b>	<b>199,366</b>	<b>28,614</b>	<b>16.8%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Judicial**

The Eighteenth Judicial Circuit consists of Seminole and Brevard Counties. Sixteen judges with support staff of fifty-four employees serve in Seminole County. Court Administration manages all administrative and case management duties. Nearly 2.8 million new cases are filed each year in Florida's Trial Court and with the substantial population growth in Seminole County, the 18th Judicial Circuit caseload is growing each year.

As of July 1, 2004, pursuant to Senate Bill 2962 (Implementation of Revision 7 to Article V) a \$65 additional court cost was approved to be imposed on criminal traffic cases where the defendant was found guilty or pleaded guilty or nolo contendere. The Board adopted this fee by ordinance on June 8, 2004.

Since the implementation of Revision 7 to the Florida Constitution, Seminole County has continued to work closely with the judicial system. Seminole County will continue to fund facilities, security, existing criminal justice information systems, and communications as specified by the legislature as local requirements (F.S. 29.008).

The Court is responsible for being accessible, fair, effective, responsive and accountable to everyone. The Court also provides many services including but not limited to Adult Drug Court, Veteran's Court, Adoptions and mediation.

The 18th Judicial Circuit provides the following to the citizens of Seminole County:

- Access to the Courts in an innovative and effective manner
- Uphold and interpret the law
- Provide for the peaceful resolution of disputes
- Mediation services for contested family and civil law matters
- Foreign and Sign Language Interpreting services in court proceedings
- Problem Solving Court Programs such as Veteran's, Mental Health, Adult and Juvenile Drug Courts
- Various other services to meet the legal needs of the community

## COURT SUPPORT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>03 JUDICIAL</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	141,660	145,910	165,860	19,950	13.7%
510210 SOCIAL SECURITY MATCHING	10,259	11,162	11,497	335	3.0%
510220 RETIREMENT CONTRIBUTIONS	11,349	12,052	12,729	677	5.6%
510230 HEALTH INSURANCE - EMPLOYER	26,109	31,444	34,145	2,700	8.6%
510240 WORKERS COMPENSATION	268	336	271	(65)	-19.4%
510 PERSONNEL SERVICES Total	189,646	200,904	224,502	23,598	11.7%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	24,300	27,500	27,500	0	0.0%
530340 OTHER SERVICES	2,440	2,400	5,000	2,600	108.3%
530400 TRAVEL AND PER DIEM	0	0	0	0	
530450 INSURANCE	0	212,018	0	(212,018)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	5,341	0	0	0	
530510 OFFICE SUPPLIES	44	0	0	0	
530520 OPERATING SUPPLIES	8,202	1,230	1,230	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	21,276	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	802	250	250	0	0.0%
530550 TRAINING	323	1,600	1,600	0	0.0%
530 OPERATING EXPENDITURES Total	62,728	244,998	35,580	(209,418)	-85.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	2,098,413	2,048,363	2,372,945	324,582	15.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	51,594	0	0	0	
540 INTERNAL SERVICE CHARGES Total	2,150,007	2,048,363	2,372,945	324,582	15.8%
<b>BASE BUDGETS Total</b>	<b>2,402,381</b>	<b>2,494,265</b>	<b>2,633,027</b>	<b>138,762</b>	<b>5.6%</b>
<b>FACILITIES PROJECTS</b>					
	0	0	5,000	5,000	
<b>03 JUDICIAL Total</b>	<b>2,402,381</b>	<b>2,494,265</b>	<b>2,638,027</b>	<b>143,762</b>	<b>5.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Law Library**

The Fred R. Wilson Law Library provides legal reference materials, referral services, and computer, internet, and West Law access for the judiciary, lawyers, courthouse personnel, and pro se to meet the legal needs of the community.

The Law Library was established by the laws of Florida Chapter 59-1963 and through Revision 7 of Article V, and is supported by 25% of the \$65 additional court cost revenue receipts.

The library provides the following services:

- Case Law & Statutes
- Practice Manuals & Form Books
- Legal Topics A-Z
- Westlaw Computer Resources
- CLE Courses
- Law Practice Resources
- Self-Help Law Books and Forms
- Legal Research
- Photocopier

## COURT SUPPORT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>03 LAW LIBRARY</b>					
<b>BASE BUDGETS</b>					
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	1,322	1,239	1,116	(123)	-9.9%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540 INTERNAL SERVICE CHARGES Total	1,322	1,239	1,116	(123)	-9.9%
<b>580 GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	108,750	99,443	104,446	5,003	5.0%
580 GRANTS & AIDS Total	108,750	99,443	104,446	5,003	5.0%
<b>BASE BUDGETS Total</b>	<b>110,072</b>	<b>100,682</b>	<b>105,562</b>	<b>4,880</b>	<b>4.8%</b>
<b>03 LAW LIBRARY Total</b>	<b>110,072</b>	<b>100,682</b>	<b>105,562</b>	<b>4,880</b>	<b>4.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Legal Aid**

Seminole County Bar Association Legal Aid Society renders free civil legal services to residents of Seminole County whose income does not exceed 125% of the Federal Poverty Level. The goal of the provision of these services is to empower vulnerable residents to become self-sufficient, improve their quality of life and safeguard their safety, as well as the safety of members of our community. Priority of service is provided to victims of domestic violence, abused children, the disabled, veterans and the elderly in Seminole County.

Legal aid has been providing these services to the indigent community since 1975. Services are provided with the assistance of staff attorneys, support staff and a panel of volunteer attorneys, law students, and college students.

A new study, commissioned by the Florida Bar Foundation, shows that every dollar spent on civil legal services for the state's low-income residents yields more than \$7 in economic impacts. This study adds to a large body of empirical data – from Florida as well as other states – that clearly demonstrates that society at large benefits when the rights of the poorest and most vulnerable among us are protected. The study points out that civil legal aid also helps ease the burden on Florida's court system by helping people who are self-represented navigate the system and helping the public understand legal processes. Civil legal aid organizations also support and leverage the pro bono work of private attorneys. This study further shows that when vulnerable residents have a good way to resolve their civil legal problems, they can remain important assets to their families, on their jobs and in their communities.

As of July 2004, per Article V, Legal Aid became a local requirement and is funded through the General Fund as mandated in Florida Statute 29.008. Under Article V the budget for Legal Aid is based on a 1.5% increase over the prior fiscal years and is supported by 25% of the \$65 additional court cost revenue receipts.

Legal aid helps our residents as follows:

- Protect physically abused residents obtain protection orders, gain safe timesharing plans for their children, and obtain court orders providing support for their children
- Help vulnerable parents become appointed guardian advocate of their disabled children when their child turns 18 years of age and cannot make decision for themselves due to their disability
- Provide legal advice to veterans at monthly legal clinic held at Casselberry Library
- Assist vulnerable elderly, disabled, veteran, physically abused residents avoid immediate displacement from their housing by providing legal assistance
- Assist disabled foster youths obtain a high school education through legal advocacy at the school
- Helps residents looking for employment seal and expunge an eligible criminal record to secure employment

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COURT SUPPORT DEPT**

**Legal Aid (CONT.)**

- Helps residents looking for employment seal and expunge an eligible criminal record to secure employment
- Help vulnerable grandparents gain custody of their grandchildren when parents are addicted to opioids and unable to properly care for their children
- Help vulnerable elderly resolve their consumer issues
- Provide legal education and assistance to vulnerable residents and groups such as the domestic violence and child abuse task force of Seminole County

## COURT SUPPORT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>03 LEGAL AID</b>					
<b>BASE BUDGETS</b>					
<b>540 INTERNAL SERVICE CHARGES</b>					
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540 INTERNAL SERVICE CHARGES Total	0	0	0	0	
<b>580 GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	345,921	351,110	356,377	5,267	1.5%
580 GRANTS & AIDS Total	345,921	351,110	356,377	5,267	1.5%
<b>BASE BUDGETS Total</b>	<b>345,921</b>	<b>351,110</b>	<b>356,377</b>	<b>5,267</b>	<b>1.5%</b>
<b>03 LEGAL AID Total</b>	<b>345,921</b>	<b>351,110</b>	<b>356,377</b>	<b>5,267</b>	<b>1.5%</b>





**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPT**

**EXTENSION SERVICES  
GREENWAYS AND NATURAL LANDS  
LEISURE SERVICES BUSINESS OFFICE  
LIBRARY SERVICES  
PARKS AND RECREATION**

**SEMINOLE COUNTY GOVERNMENT  
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**LEISURE SERVICES DEPT**

**Department Message**

Seminole County Leisure Services Department's mission is; enriching lives through outstanding cultural, educational, environmental and recreational experiences. The Department's vision is providing quality accessible leisure programs, facilities, and services to Seminole County residents and visitors now and for the future. Leisure Services strives to be a nationally recognized agency for delivering excellence in leisure services. The Department is made up of four programs representing: Extension Services, Greenways & Natural Lands, Library Services, and Parks & Recreation; and is supported by the Leisure Services Business Office. Through these programs the Leisure Services Department provides quality services to the entire community with diverse leisure programs for all ages and an integrated, efficient, and safe system of parks, trails, recreational, extension, and library facilities.

Leisure Services strives to create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings. The Department provides facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities. The Department also provides sound financial management to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success. Leisure Services is driven by five goal focus areas which are instrumental in our programming and service delivery: Community Building & Social Equity, Economic Impact, Environmental Sustainability, Health & Wellness, and Financial Sustainability.

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**LEISURE SERVICES DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** COMMUNITY BUILDING & SOCIAL EQUITY – PROVIDE COMMUNITY ACCESS, ENGAGEMENT, AND AWARENESS THAT ARE SOCIALLY EQUITABLE TO SEMINOLE COUNTY RESIDENTS AND VISITORS.

**Objective:** Ensure that the community has access to the benefits of local parks, libraries, extension, and natural lands experiences and opportunities.

**Performance Measure:** # of programs offered

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,475	3,559	3,735	3,946	4,064

**Performance Measure:** # of program participants

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
809,677	968,947	972,581	773,113	796,306

**Performance Measure:** # of Library Registered Borrowers

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
319,151	332,610	352,121	352,387	362,959

**Performance Measure:** # of Virtual Library Visits (Catalog and Library Webpage)

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,782,584	4,670,416	4,802,896	4,946,983	4,946,983

**Objective:** Increase community engagement to Parks, Trails, Libraries and Extension Services volunteerism and social connections.

**Performance Measure:** # of volunteer hours

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
30,033	30,814	32,354	32,672	33,652

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**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** # of visitors to Seminole County Leisure Services Department webpage and Facebook

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,003,236	1,058,422	859,703	412,376	825,000

**Objective:** Increase community awareness of program and services offering to underserved populations and help them feel connected.

**Performance Measure:** # of "Scholarship Seminole" scholarships awarded

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
90	107	110	119	123

**Performance Measure:** # of families served through expanded food and nutrition education program

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
153	154	160	1,601	1,650

**GOAL:** ECONOMIC IMPACT – GENERATE ECONOMICALLY IMPACTFUL LEISURE OPPORTUNITIES TO PROVIDE ECONOMIC GROWTH THROUGH LEISURE PROGRAMS AND SERVICES.

**Objective:** Create opportunities and experiences that provide for economic growth and sustainability in the community.

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$1,928,664	\$2,004,213	\$2,225,698	\$2,222,083	\$2,167,700

**Performance Measure:** # of Small Business Seminars for entrepreneurs and new business owners

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
16	15	14	24	25

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**LEISURE SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** # of entrepreneurs and small business owners attending small business seminars

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
346	265	327	587	595

**Objective:** To provide an investment in infrastructure needed to accommodate revenue generating sporting events and tourism benefiting the local economy.

**Performance Measure:** # of revenue generating sporting events hosted

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
126	122	130	147	122

**Performance Measure:** Amount of economic impact generated

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$30M	\$35M	\$40M	\$42.8M	\$44.6M

**Objective:** Partner with local and regional affiliate groups to increase visibility of facilities on the national stage.

**Performance Measure:** # of national events/tournaments hosted at facilities

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4	4	3	8	7

**Performance Measure:** # number local and regional partnerships

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
134	137	190	185	185

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**LEISURE SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** ENVIRONMENTAL SUSTAINABILITY- PROVIDE ENVIRONMENTAL SUSTAINABILITY OPPORTUNITIES FOR THE COMMUNITY THROUGH EDUCATION, RECREATION, AND CONSERVATION PROGRAMS AND FACILITIES.

**Objective:** Create recreational, conservation, preservation, and educational opportunities within the community that maintain healthy, vibrant, and balanced natural surroundings.

**Performance Measure:** # of educational programs offered

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
523	503	442	304	440

**Performance Measure:** # of program participants

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
12,989	25,039	19,575	15,144	18,000

**Objective:** Promote and manage the County's Natural Lands program by providing environmental education programs and services.

**Performance Measure:** # of Natural Lands programs offered

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
89	103	99	93	95

**Performance Measure:** # of program participants

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7,007	10,963	9,501	11,272	11,501

**Objective:** Manage lands for passive recreation activities through best-management practices.

**Performance Measure:** # of passive parks facility visits by car counter

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
314,431	332,889	270,071	673,498	397,000



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**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** # of passive parks facility rentals

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,849	1,494	1,568	805	1,400

**Objective:** Promote and manage the County's Florida Friendly Yards and Neighborhood program by providing education programs and services.

**Performance Measure:** # of Florida Friendly Yards and Neighborhood programs offered

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
46	52	10	87	49

**Performance Measure:** # of program participants

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,476	1,194	130	35,911	9,678

**GOAL:** HEALTH & WELLNESS - PROVIDE HEALTH AND WELLNESS OPPORTUNITIES FOR THE COMMUNITY THROUGH PROGRAMMING AND SERVICES THAT PROMOTE A HEALTHY LIFESTYLE.

**Objective:** Provide facilities and learning environments for the community to create and maintain healthy lifestyles through wellness opportunities.

**Performance Measure:** # of facilities utilized for use by community groups and organizations to host health and wellness classes

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
11	12	12	12	12

**Performance Measure:** # of programs provided by community groups and organizations to host health and wellness classes

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
172	185	239	260	260

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**Department Goals/Objectives/Performance Measures (CONT.)**

**Objective:** Offer wide range of activities and services to provide the community additional opportunities to improve and maintain health and wellness.

**Performance Measure:** # of varied programs offered which promote health and wellness

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
163	191	226	361	235

**Performance Measure:** # of individuals participating in programs which promote health and wellness

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
12,933	16,110	18,124	44,892	23,000

**Objective:** Identify and partner with internal and external agencies to expand health and wellness opportunities throughout the community.

**Performance Measure:** # of events hosted in partnership with internal and/or external agencies to promote health and wellness

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
110	168	200	60	85

**Performance Measure:** # of partnerships created to expand health and wellness opportunities throughout the community

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>

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**LEISURE SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** FINANCIAL SUSTAINABILITY - CREATE FINANCIAL SUSTAINABILITY THROUGH SOUND FINANCIAL PRACTICES, PROPER CARE OF EQUIPMENT AND FACILITIES, AND RESPONSIBLE USE OF FUNDING AND REVENUE OPPORTUNITIES.

**Objective:** Provide sound financial management in the Department to ensure fiscal sustainability and effective decision making by providing staff with the necessary resources and tools for success.

**Performance Measure:** % of staff participating in continued education training

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
71%	70%	70%	76%	75%

**Performance Measure:** \$ spent in training and certification of staff

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$9,284	\$13,336	\$12,978	\$22,377	\$19,377

**Objective:** Determine life cycles for equipment and schedule routine maintenance and budget for replacement.

**Performance Measure:** # of work orders entered through fleet

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
535	552	574	536	574

**Objective:** Utilize budget resources to maximize efficiency and effectiveness.

**Performance Measure:** % of library materials budget spent on electronic/digital content

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
17%	21%	29%	35%	35%

**Performance Measure:** \$ amount of budget savings

FY16	FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
397,622	222,740	359,196	200,000	200,000

## LEISURE SERVICES

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	20,636,169	18,373,233	19,640,410	1,267,177	6.9%
02 REPLACEMENT FUNDS	52,393	168,779	284,570	115,791	68.6%
03 AGENCY FUNDS	35,111	69,000	112,000	43,000	62.3%
05 SALES TAX FUNDS	0	0	0	0	
08 TOURISM FUNDS	178,981	213,563	703,084	489,521	229.2%
11 GRANT FUNDS	0	40,000	0	(40,000)	-100.0%
13 SPECIAL REVENUE FUNDS	184,133	315,323	100,000	(215,323)	-68.3%
15 CRA FUNDS	0	0	0	0	
18 CAPITAL FUNDS	259,746	50,909	45,714	(5,196)	-10.2%
<b>04 LEISURE SERVICES DEPT Total</b>	<b>21,346,532</b>	<b>19,230,807</b>	<b>20,885,778</b>	<b>1,654,970</b>	<b>8.6%</b>
<b>BUDGET TYPE</b>					
<b>BASE BUDGETS</b>					
04 EXTENSION SERVICE	399,795	471,207	513,113	41,906	8.9%
04 GREENWAYS & NATURAL LANDS	3,981,296	4,235,402	5,035,663	800,262	18.9%
04 LEISURE BUSINESS OFFICE	755,262	802,661	860,506	57,845	7.2%
04 LIBRARY SERVICES	5,234,508	5,699,481	5,852,337	152,857	2.7%
04 PARKS & RECREATION	5,540,370	6,051,822	6,532,439	480,617	7.9%
<b>BASE BUDGETS Total</b>	<b>15,911,231</b>	<b>17,260,571</b>	<b>18,794,059</b>	<b>1,533,487</b>	<b>8.9%</b>
<b>CIP</b>	<b>4,304,354</b>	<b>740,000</b>	<b>672,375</b>	<b>(67,625)</b>	<b>-9.1%</b>
<b>FLEET</b>	<b>52,393</b>	<b>206,979</b>	<b>284,570</b>	<b>77,591</b>	<b>37.5%</b>
<b>OTHER NON BASE</b>	<b>1,004,890</b>	<b>928,457</b>	<b>1,024,774</b>	<b>96,317</b>	<b>10.4%</b>
<b>TECHNOLOGY</b>	<b>66,021</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
<b>FACILITIES PROJECTS</b>	<b>7,643</b>	<b>54,800</b>	<b>100,000</b>	<b>45,200</b>	<b>82.5%</b>
<b>GRANTS</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>(40,000)</b>	<b>-100.0%</b>
<b>04 LEISURE SERVICES DEPT Total</b>	<b>21,346,532</b>	<b>19,230,807</b>	<b>20,885,778</b>	<b>1,654,970</b>	<b>8.6%</b>

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**LEISURE SERVICES DEPT**

**Extension Services**

**Program Message**

Extension Services is a cooperative partnership between Seminole County Government and the University of Florida (UF). The Extension Service's education programs are directed at broad national and state concerns, as well as issues specific to Seminole County, with locally determined and citizen influenced priorities.

Extension Services program areas include: 4-H Youth Development is a youth education program which provides youth the opportunity to learn life skills needed to become productive and self-reliant members of society, good citizens and leaders of tomorrow. Florida Yards and Neighborhood program educates homeowners about how to design, install and maintain healthy landscapes that use a minimum of water, fertilizer, and pesticides. Urban Horticulture promotes the environmentally sound practices to manage plants inside/outside your home, while the Master Gardener program trains volunteers in basic horticulture principles. Families and Consumers Sciences program provides solutions to improve your health, home, finances and family life. Commercial Horticulture/Agriculture is a program where commercial growers and livestock producers can access up to date production and marketing information.

The program's priority initiatives that guide program development, delivery and impact assessment are:

- Increase the sustainability, profitability and competitiveness of agriculture and horticultural enterprises;
- Enhance and protect water quality, quantity, and supply;
- Enhance and conserve Florida's natural resources and environmental quality;
- Produce and conserve traditional and alternative forms of energy;
- Empower individuals and families to build healthy lives and achieve social and economic success;
- Strengthen urban and rural community resources and economic development;
- Prepare youth to be responsible citizens and productive members of the workforce.

# LEISURE SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>04 EXTENSION SERVICE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	204,881	251,990	260,590	8,601	3.4%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	600	600	0	(600)	-100.0%
510210 SOCIAL SECURITY MATCHING	13,362	19,277	18,956	(321)	-1.7%
510220 RETIREMENT CONTRIBUTIONS	14,493	18,683	21,139	2,456	13.1%
510230 HEALTH INSURANCE - EMPLOYER	25,094	29,197	44,370	15,173	52.0%
510240 WORKERS COMPENSATION	698	1,169	1,018	(151)	-12.9%
510 PERSONNEL SERVICES Total	259,128	320,916	346,074	25,158	7.8%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	22	0	0	0	
530400 TRAVEL AND PER DIEM	640	3,626	3,626	0	0.0%
530401 TRAVEL - TRAINING RELATED	3,349	4,210	4,710	500	11.9%
530420 TRANSPORTATION	183	200	250	50	25.0%
530430 UTILITIES	13,366	11,225	13,769	2,544	22.7%
530439 UTILITIES-OTHER	4,790	5,094	5,094	0	0.0%
530440 RENTAL AND LEASES	0	0	0	0	
530450 INSURANCE	0	2,466	0	(2,466)	-100.0%
530460 REPAIRS AND MAINTENANCE	4,140	250	300	50	20.0%
530470 PRINTING AND BINDING	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	734	1,200	1,200	0	0.0%
530510 OFFICE SUPPLIES	5,917	2,742	2,742	0	0.0%
530520 OPERATING SUPPLIES	17,971	20,554	19,850	(704)	-3.4%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	477	2,080	2,080	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,401	3,488	4,309	821	23.5%
530550 TRAINING	599	1,555	1,470	(85)	-5.5%
530 OPERATING EXPENDITURES Total	55,589	58,690	59,400	710	1.2%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	78,618	86,986	98,151	11,166	12.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	2,042	0	0	0	
540202 INTERNAL SERVICE FEES	4,418	4,615	9,488	4,872	105.6%
540 INTERNAL SERVICE CHARGES Total	85,078	91,601	107,639	16,038	17.5%
<b>580 GRANTS &amp; AIDS</b>					
580830 4C COMMUNITY CARE/CHILDRN	0	0	0	0	
580 GRANTS & AIDS Total	0	0	0	0	
<b>BASE BUDGETS Total</b>	<b>399,795</b>	<b>471,207</b>	<b>513,113</b>	<b>41,906</b>	<b>8.9%</b>
<b>FLEET</b>	<b>0</b>	<b>29,427</b>	<b>0</b>	<b>(29,427)</b>	<b>-100.0%</b>
<b>04 EXTENSION SERVICE Total</b>	<b>399,795</b>	<b>500,634</b>	<b>513,113</b>	<b>12,479</b>	<b>2.5%</b>

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**LEISURE SERVICES DEPT**

**Greenways and Natural Lands**

**Program Message**

Greenways and Natural Lands purpose is the preservation and management of passive parks, natural land, greenways and public landscapes within Seminole County; to enhance or promote biodiversity, environmental education and passive based recreation for existing and future generations; and to maintain Seminole County's developed properties for resident and visitor in an aesthetically-pleasing, efficient and environmentally responsible manner.

The Greenways and Natural Lands program areas include: Greenways and Trails, which maintains approximately 40+ miles of the County's interconnected system of paved trails, including designated pedestrian bridges and underpasses. Also included are the paved and unpaved trails present within each park. Passive Parks maintains the aesthetics and safety of 21 un-staffed park locations in Seminole County. These park types include boat ramps, neighborhood parks, trailheads and specialty parks. They range in size from Jamestown Park's 1 acre to Henry Levy Mullet Lake Park's 151 acres. The Natural Lands Program has opened a total of 12 of the 13 Natural Lands Program sites for public access consisting of over 97% of NLP acreage. The total Natural Lands Program properties total over 6,628 Acres.

The program provides the following services:

- Maintains County's interconnected system of paved trails, including designated pedestrian bridges, underpasses, and paved, and unpaved trails present within each park;
- Maintains the aesthetics and safety of un-staffed park locations in Seminole County;
- Streetscapes: Coordinating and supervising the maintenance of 60+ miles of landscaped medians throughout the County through several private contracts. The plantings within the median landscapes are maintained following best management practices for the long-term survivability of drought tolerant species;
- Public Facility Landscape Maintenance: responsible for the landscape maintenance at 60+ public buildings and undeveloped County lots maintained at various levels of service through several private contracts;
- Construction and Maintenance Assistance – The Projects Team: provides assistance to the Leisure Services Department in emergency repairs and special construction projects. The Projects Team handles priority or emergency safety projects –such as immediate repairs to facility amenities – as well as proactive inspection of park facilities and inspection of play equipment and other park amenities;
- Land preservation and management of the County's wilderness areas and preserves, maintaining the properties to allow for passive uses such as hiking, biking, horseback riding and ;
- Operates the Ed Yarborough Nature Center for environmental educational and conservation purposes;
- Provides educational outreach to local schools to promote Natural Lands interest, conducts monthly guided hikes through existing Natural Lands properties to promote education;



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**Greenways and Natural Lands (CONT.)**

**Program Message**

- Coordinates volunteer efforts for camps, natural lands maintenance, and special events;
- Participates in the planning of Natural Lands evaluations for future protection and/or acquisition;
- Keep Natural Lands Best Management Practices current through outreach and coordination with local Water Management Districts and other Land Management Agencies.

## LEISURE SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>04 GREENWAYS &amp; NATURAL LANDS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	778,343	849,737	894,712	44,975	5.3%
510125 PART-TIME PERSONNEL	0	0	0	0	
510140 OVERTIME	1,612	1,545	1,545	0	0.0%
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	56,186	65,123	68,564	3,441	5.3%
510220 RETIREMENT CONTRIBUTIONS	62,958	70,316	75,913	5,597	8.0%
510230 HEALTH INSURANCE - EMPLOYER	219,218	256,334	312,719	56,385	22.0%
510240 WORKERS COMPENSATION	23,377	32,912	34,314	1,402	4.3%
<b>510 PERSONNEL SERVICES Total</b>	<b>1,142,294</b>	<b>1,276,567</b>	<b>1,388,367</b>	<b>111,800</b>	<b>8.8%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	28,800	28,800	0	0.0%
530340 OTHER SERVICES	90,435	92,920	125,420	32,500	35.0%
530400 TRAVEL AND PER DIEM	899	1,800	2,350	550	30.6%
530401 TRAVEL - TRAINING RELATED	1,330	0	0	0	
530420 TRANSPORTATION	71	0	0	0	
530430 UTILITIES	24,173	24,458	25,080	622	2.5%
530439 UTILITIES-OTHER	35,017	29,330	34,729	5,399	18.4%
530440 RENTAL AND LEASES	32,542	8,000	8,000	0	0.0%
530450 INSURANCE	0	4,725	0	(4,725)	-100.0%
530460 REPAIRS AND MAINTENANCE	2,103,070	2,187,647	2,757,470	569,823	26.0%
530470 PRINTING AND BINDING	105	0	0	0	
530480 PROMOTIONAL ACTIVITIES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	550	2,600	100	(2,500)	-96.2%
530510 OFFICE SUPPLIES	449	850	850	0	0.0%
530520 OPERATING SUPPLIES	162,819	185,918	221,275	35,357	19.0%
530521 EQUIPMENT \$1000-\$4999	6,517	1,000	9,000	8,000	800.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	1,784	4,034	4,969	935	23.2%
530529 OPERATING SUPPLIES-OTHER	0	0	15,000	15,000	
530540 BOOKS, DUES PUBLICATIONS	1,084	950	950	0	0.0%
530550 TRAINING	3,538	4,220	6,180	1,960	46.4%
<b>530 OPERATING EXPENDITURES Total</b>	<b>2,464,380</b>	<b>2,577,252</b>	<b>3,240,173</b>	<b>662,921</b>	<b>25.7%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	362,632	374,782	397,738	22,956	6.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	6,103	0	0	0	
540202 INTERNAL SERVICE FEES	5,888	6,801	9,386	2,585	38.0%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>374,623</b>	<b>381,583</b>	<b>407,124</b>	<b>25,541</b>	<b>6.7%</b>
<b>BASE BUDGETS Total</b>	<b>3,981,296</b>	<b>4,235,402</b>	<b>5,035,663</b>	<b>800,262</b>	<b>18.9%</b>
<b>CIP</b>	<b>4,117,522</b>	<b>387,500</b>	<b>300,000</b>	<b>(87,500)</b>	<b>-22.6%</b>
<b>FLEET</b>	<b>52,393</b>	<b>177,552</b>	<b>157,875</b>	<b>(19,677)</b>	<b>-11.1%</b>
<b>OTHER NON BASE</b>	<b>1,512</b>	<b>0</b>	<b>64,200</b>	<b>64,200</b>	
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	
<b>GRANTS</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>(40,000)</b>	<b>-100.0%</b>
<b>04 GREENWAYS &amp; NATURAL LANDS Total</b>	<b>8,152,723</b>	<b>4,840,454</b>	<b>5,657,738</b>	<b>817,285</b>	<b>16.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPT**

**Leisure Services Business Office**

**Program Message**

Leisure Services Business Office purpose is to deliver support services to the Leisure Services Department. The Business Office provides management and oversight of the entire department through the following functions:

- Personnel and Administration services;
- Financial Analysis;
- Budget development and fiscal support;
- Fleet and Facility coordination/oversight;
- Contract management and coordination;
- Invoice processing and payment.

## LEISURE SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>04 LEISURE BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	394,828	409,276	425,987	16,712	4.1%
510140 OVERTIME	190	0	0	0	
510150 SPECIAL PAY	3,300	3,300	3,300	0	0.0%
510210 SOCIAL SECURITY MATCHING	28,843	31,310	32,588	1,278	4.1%
510220 RETIREMENT CONTRIBUTIONS	51,696	55,466	61,197	5,730	10.3%
510230 HEALTH INSURANCE - EMPLOYER	85,026	101,724	98,436	(3,288)	-3.2%
510240 WORKERS COMPENSATION	4,625	6,730	6,191	(539)	-8.0%
510 PERSONNEL SERVICES Total	568,509	607,805	627,699	19,894	3.3%
<b>530 OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,058	1,930	1,930	0	0.0%
530401 TRAVEL - TRAINING RELATED	887	4,000	0	(4,000)	-100.0%
530420 TRANSPORTATION	31	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	12,327	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	18,000	38,000	20,000	111.1%
530510 OFFICE SUPPLIES	1,092	250	750	500	200.0%
530520 OPERATING SUPPLIES	10	522	744	222	42.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	746	874	1,034	160	18.3%
530540 BOOKS, DUES PUBLICATIONS	2,157	980	1,710	730	74.5%
530550 TRAINING	985	1,830	2,050	220	12.0%
530 OPERATING EXPENDITURES Total	19,293	28,386	46,218	17,832	62.8%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	23,799	27,250	40,786	13,536	49.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	5,973	0	0	0	
540202 INTERNAL SERVICE FEES	2,951	1,937	5,864	3,927	202.7%
540 INTERNAL SERVICE CHARGES Total	32,723	29,187	46,650	17,463	59.8%
<b>580 GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	134,738	137,282	139,939	2,657	1.9%
580 GRANTS & AIDS Total	134,738	137,282	139,939	2,657	1.9%
<b>BASE BUDGETS Total</b>	<b>755,262</b>	<b>802,661</b>	<b>860,506</b>	<b>57,845</b>	<b>7.2%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>60,000</b>	
<b>04 LEISURE BUSINESS OFFICE Total</b>	<b>755,262</b>	<b>802,661</b>	<b>920,506</b>	<b>117,845</b>	<b>14.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPT**

**Library Services**

**Program Message**

Library Services purpose is to provide services that connect the community to information, ideas, discovery, and learning opportunities. The Program focuses to engage the community with books, digital content, and programming. These services include collection development, public relations, and programming which promote early literacy and lifelong learning.

The program provides the following services:

- Administration and supervision of five library branches;
- Administration and supervision of virtual services;
- Collections development and procurement of print and digital resources;
- Public programming that promotes early literacy and life-long learning;
- Access to technology and digital content to meet public need, to increase access and to bridge the digital divided.

## LEISURE SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>04 LIBRARY SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	2,086,228	2,914,467	2,903,144	(11,323)	-0.4%
510125 PART-TIME PERSONNEL	675,549	0	0	0	
510140 OVERTIME	(2,270)	0	0	0	
510150 SPECIAL PAY	2,450	1,800	3,000	1,200	66.7%
510210 SOCIAL SECURITY MATCHING	204,643	228,694	222,090	(6,604)	-2.9%
510220 RETIREMENT CONTRIBUTIONS	223,830	250,702	252,107	1,405	0.6%
510230 HEALTH INSURANCE - EMPLOYER	526,998	652,150	752,661	100,511	15.4%
510240 WORKERS COMPENSATION	5,680	6,876	5,226	(1,650)	-24.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>3,723,109</b>	<b>4,054,689</b>	<b>4,138,227</b>	<b>83,538</b>	<b>2.1%</b>
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	88,913	86,850	101,618	14,768	17.0%
530400 TRAVEL AND PER DIEM	3,233	4,394	4,706	312	7.1%
530401 TRAVEL - TRAINING RELATED	418	0	0	0	
530410 COMMUNICATIONS	0	0	0	0	
530420 TRANSPORTATION	0	15	15	0	0.0%
530430 UTILITIES	179,131	187,983	181,177	(6,806)	-3.6%
530439 UTILITIES-OTHER	57,811	59,648	62,583	2,935	4.9%
530440 RENTAL AND LEASES	233,279	233,280	233,280	0	0.0%
530450 INSURANCE	0	39,599	0	(39,599)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	775	775	0	0.0%
530470 PRINTING AND BINDING	1,525	3,500	2,500	(1,000)	-28.6%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	0	0	0	
530510 OFFICE SUPPLIES	9,679	11,052	11,052	0	0.0%
530520 OPERATING SUPPLIES	62,798	87,395	92,595	5,200	5.9%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	77,537	90,159	87,384	(2,775)	-3.1%
530540 BOOKS, DUES PUBLICATIONS	3,550	3,675	3,675	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>717,875</b>	<b>808,325</b>	<b>781,360</b>	<b>(26,965)</b>	<b>-3.3%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	700,171	782,997	850,168	67,171	8.6%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	33,096	0	0	0	
540202 INTERNAL SERVICE FEES	60,258	53,470	82,582	29,112	54.4%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>793,525</b>	<b>836,466</b>	<b>932,750</b>	<b>96,283</b>	<b>11.5%</b>
<b>BASE BUDGETS Total</b>	<b>5,234,508</b>	<b>5,699,481</b>	<b>5,852,337</b>	<b>152,857</b>	<b>2.7%</b>
<b>OTHER NON BASE</b>	<b>974,681</b>	<b>918,769</b>	<b>911,396</b>	<b>(7,373)</b>	<b>-0.8%</b>
<b>FACILITIES PROJECTS</b>	<b>7,643</b>	<b>54,800</b>	<b>0</b>	<b>(54,800)</b>	<b>-100.0%</b>
<b>GRANTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>04 LIBRARY SERVICES Total</b>	<b>6,216,832</b>	<b>6,673,050</b>	<b>6,763,733</b>	<b>90,684</b>	<b>1.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**LEISURE SERVICES DEPT**

**Parks and Recreation**

**Program Message**

Parks and Recreation purpose is to encourage healthy, active lifestyles, social development, and lifelong learning. Sound bodies and sound minds require physical activity and the chance to experience personal growth. The Program provides the setting for social events large and small where people can connect with each other, and participate in classes and group activities for personal enrichment, as well as an investment in the arts and cultural growth within our communities. The Parks and Recreation program areas include Parks and Recreation Activities.

The program provides the following services:

- Manages six active park and sports facilities;
- Offers a wide range of activities suitable for all ages to get outside and get active - teaching positive lifestyle habits in all areas from nutrition to physical activities to sports and life skills;
- Coordinates with partners such as Tourist Development Council (TDC), the Elite Clubs National Leagues (ECNL), United States Tennis Association (USTA) and others to host local, regional and national tournaments for softball, tennis, soccer, youth baseball, field hockey and lacrosse;
- Serves the community as a cultural resource highlighting the role of Seminole County as the historical gateway to Central Florida and features exhibits on early rural life, the county's rich farming history and items of local and regional significance;
- Hosts quarterly exhibits, special events, and research libraries;
- Manages volunteers and organized members within the historical and recreational communities who support Seminole County.



# LEISURE SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>04 PARKS &amp; RECREATION</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,477,015	1,878,588	1,943,462	64,874	3.5%
510125 PART-TIME PERSONNEL	260,842	0	0	0	
510140 OVERTIME	51,686	26,875	26,875	0	0.0%
510150 SPECIAL PAY	3,450	3,000	3,000	0	0.0%
510210 SOCIAL SECURITY MATCHING	132,796	149,593	150,731	1,138	0.8%
510220 RETIREMENT CONTRIBUTIONS	145,903	160,631	174,597	13,966	8.7%
510230 HEALTH INSURANCE - EMPLOYER	409,267	511,896	580,427	68,531	13.4%
510240 WORKERS COMPENSATION	50,274	76,216	69,498	(6,717)	-8.8%
510 PERSONNEL SERVICES Total	2,531,234	2,806,799	2,948,591	141,792	5.1%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	0	0	0	
530340 OTHER SERVICES	568,708	711,801	569,756	(142,045)	-20.0%
530400 TRAVEL AND PER DIEM	1,120	1,100	1,100	0	0.0%
530401 TRAVEL - TRAINING RELATED	49	0	0	0	
530420 TRANSPORTATION	86	0	0	0	
530430 UTILITIES	361,636	368,793	381,993	13,200	3.6%
530439 UTILITIES-OTHER	173,254	149,220	178,663	29,443	19.7%
530440 RENTAL AND LEASES	9,844	11,807	12,175	368	3.1%
530450 INSURANCE	0	69,330	0	(69,330)	-100.0%
530460 REPAIRS AND MAINTENANCE	384,809	329,256	642,054	312,798	95.0%
530470 PRINTING AND BINDING	237	500	500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	168	17,500	15,876	(1,624)	-9.3%
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	1,000	24,000	23,000	2300.0%
530510 OFFICE SUPPLIES	5,614	7,468	7,568	100	1.3%
530520 OPERATING SUPPLIES	579,620	669,026	731,963	62,937	9.4%
530521 EQUIPMENT \$1000-\$4999	35,880	26,291	22,717	(3,574)	-13.6%
530522 OPERATING SUPPLIES-TECHNOLOGY	584	21,604	21,818	214	1.0%
530540 BOOKS, DUES PUBLICATIONS	6,925	13,324	13,507	183	1.4%
530550 TRAINING	1,820	4,907	4,967	60	1.2%
530 OPERATING EXPENDITURES Total	2,130,355	2,402,927	2,628,657	225,730	9.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	814,090	831,531	934,123	102,592	12.3%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	49,118	0	0	0	
540202 INTERNAL SERVICE FEES	15,573	10,564	21,067	10,503	99.4%
540 INTERNAL SERVICE CHARGES Total	878,781	842,095	955,190	113,095	13.4%
<b>BASE BUDGETS Total</b>	<b>5,540,370</b>	<b>6,051,822</b>	<b>6,532,439</b>	<b>480,617</b>	<b>7.9%</b>
<b>CIP</b>	<b>186,832</b>	<b>352,500</b>	<b>312,375</b>	<b>(40,125)</b>	<b>-11.4%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>126,695</b>	<b>126,695</b>	
<b>OTHER NON BASE</b>	<b>28,697</b>	<b>9,688</b>	<b>49,178</b>	<b>39,490</b>	<b>407.6%</b>
<b>TECHNOLOGY</b>	<b>66,021</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
<b>GRANTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>04 PARKS &amp; RECREATION Total</b>	<b>5,821,920</b>	<b>6,414,010</b>	<b>7,030,687</b>	<b>616,677</b>	<b>9.6%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**EMERGENCY COMMUNICATIONS  
EMS PERFORMANCE MANAGEMENT  
EMS/FIRE/RESCUE  
FIRE PREVENTION BUREAU**

# **SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT**

## **FIRE DEPT**

### **Department Message**

The Fire Department for Seminole County continues to meet the growth and changing needs of our diverse community through a well-trained workforce that pro-actively meets the challenges of excellent customer service as well as fire and life safety protection. The cornerstones of quality emergency service delivery, community education, prevention, and promptly meeting the needs of the citizens, workforce and visitors in an efficient manner establishes the foundation of this organization. Between residents, tourists, the daytime service workforce and commuters, there are well over 2 Million citizens traveling to or through Seminole County on a daily basis.

The Seminole County Fire Department (SCFD) was established in 1974 and was created to serve unincorporated Seminole County. Today, through mergers with municipalities, the department also provides contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. In addition, first response agreements are in place with the Cities of Lake Mary, Longwood, Sanford and Oviedo. First response agreements have also been established with counties that border Seminole County. Seminole County Emergency Communications provides dispatching for all fire departments in Seminole County.

The mission of Seminole County Fire Department is to strive for a 5 minute response time as established through the National Fire Protection Associations performance standard 1710. In addition, the mission is to have trained personnel, appropriate resources and effective fire prevention. To achieve the mission, SCFD operates 20 fire stations strategically located throughout Seminole County, one (1) jointly operated with Orange County in the area of the University of Central Florida, and a Fire Training Center capable of delivering National Fire Academy, state and local level courses. Emergency Communication's mission is to preserve life and property by delivering professional, effective, and compassionate emergency medical and fire hazards support to the citizens, visitors, employees and first responders of Seminole County.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** TO SERVE THE COMMUNITY AND IMPROVE THE QUALITY OF LIFE.

**Objective:** Provide EMS/Fire/Rescue services to the citizens and visitors of Seminole County.

**Performance Measure:** Total # of reported incidents responded to by SCFD

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
42,041	41,865	41,257	43,123

**Performance Measure:** # of Patients Medically Accessed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
27,850	28,613	30,258	32,128

**Performance Measure:** # of Patients Transported

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
20,796	21,182	20,886	22,168
75%	74%	75%	69%

**Objective:** Maintain a 5-Minute Average Response Time during the calendar year.

**Performance Measure:** Response time average for first unit on scene for all incidents

CY16	CY17	CY18	FY19
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5 Min 26 Sec	5 Min 28 Sec	5 Min 22 Sec	5 Min 18 Sec

**GOAL:** TO SERVE THE COMMUNITY AND FIRE AGENCIES BY BEING COMMITTED TO DEVELOP AND DELIVER EFFECTIVE TRAINING AND ASSESSMENT, WITH AN EMPHASIS ON THE SAFETY AND HEALTH OF PARTICIPANTS.

**Objective:** To ensure our members are trained and certified to meet Seminole County service demands during the year.

**Performance Measure:** Total hours of ongoing education and training of all fire, EMS, officer, and special operations personnel

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
69,835	61,327	113,630	82,500

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** Hours of orientation and new recruit training

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
6,000	4,320	11,520	7,050

**Objective:** Maintain the Fire Training Center as a National Testing Network by providing the test administration services necessary for the Candidate Physical Ability Test (CPAT), FireTEAM, and ECOMM Tests.

**Performance Measure:** # of CPAT, FireTEAM, and ECOMM Tests proctored annually

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
933	713	818	830

**GOAL:** USE SYSTEM-WIDE QUALITY IMPROVEMENT (QI) PROGRAM FOR EVALUATING THE SEMINOLE COUNTY EMERGENCY MEDICAL SERVICES (SCEMS) SYSTEM IN ORDER TO FOSTER CONTINUOUS IMPROVEMENT IN PERFORMANCE AND QUALITY PATIENT CARE.

**Objective:** Continue to measure performance indicators and benchmarks to identify expected levels of pre-hospital care performance and quality.

**Performance Measure:** How often heart attack patients are appropriately identified

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
80%	82%	85%	85%

**Performance Measure:** Percentage of time that the total response time (from "dispatch complete" to "with patient") to Cardiac Arrests < 6 minutes

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
60%	72%	85%	85%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** TO SERVE THE FIRE SERVICE AND COMMUNITY BY BEING PROACTIVE BY DELIVERING PROFESSIONAL AND EFFECTIVE EMERGENCY MEDICAL AND FIRE/HAZARD SUPPORT.

**Objective:** Measure annual performance to meet Seminole County Fire Emergency Communication protocols as well as APCO and NENA standards.

**Performance Measure:** Total # of non-emergency calls received within the Call Center

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
35,647	38,431	39,431	40,431

**Performance Measure:** Total # of emergency 911 calls received within the Call Center

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
46,106	46,896	47,896	48,896

**Performance Measure:** Average call processing time (CAD answer to CAD dispatch)

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1 Min 22 Sec	1 Min 14 Sec	1 Min 13 Sec	1 Min 13 Sec

**GOAL:** PROTECT THE LIVES AND PROPERTY OF OUR CITIZENS AND FIREFIGHTERS THROUGH AN ASSERTIVE PROGRAM OF FIRE SAFETY, INSPECTIONS, AND CODE ENFORCEMENT ACTIVITIES.

**Objective:** Enforce the Florida Fire Prevention Code, as well as local laws and ordinances as adopted by both the State of Florida and Seminole County throughout the year by conducting plan reviews and inspections.

**Performance Measure:** Total # of Plans Reviews which includes: Fire Protection System Plans, Building Reviews, and Site Plan Reviews

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,327	3,042	3,135	3,292

**Performance Measure:** Total # of new construction inspections

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,468	1,614	1,304	1,434

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** Total # of Existing Inspections which includes: Annuals, Complaints, Re-Inspections, Periodic, and Other

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,356	3,282	3,866	4,639

**Objective:** Perform fire ground investigations for confirmed fires.

**Performance Measure:** Total # of fire ground Investigations

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
58	62	62	60

**GOAL:** PROMOTE COMMUNITY RELATIONS AND ENGAGEMENT.

**Objective:** Enhance community involvement through improvement and implementation of current and new fire and life safety educational programs by year end.

**Performance Measure:** Total # of Citizens Fire Academy (graduates)

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
26	46	20	60

**Performance Measure:** PulsePoint Respon - # of Followers

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
na	na	389	4500

**Performance Measure:** Total # of infant/child car seats inspected

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
30	40	43	45

**Performance Measure:** Total # of Hands only CPR/AED participants

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,785	4,056	2,264	3,000



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** Total # of smoke detectors installed during Smoke Detector Blitz

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,434	427	371	500

## FIRE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	2,934,009	3,064,708	3,588,828	524,121	17.1%
03 AGENCY FUNDS	0	0	0	0	
05 SALES TAX FUNDS	3,789,660	0	300,000	300,000	
06 FIRE DISTRICT FUNDS	61,082,231	67,993,353	70,642,828	2,649,475	3.9%
10 EMS TRUST FUNDS	38,915	0	0	0	
11 GRANT FUNDS	571,011	0	0	0	
14 EMERGENCY 911 FUNDS	0	200,000	0	(200,000)	-100.0%
<b>05 FIRE DEPT Total</b>	<b>68,415,825</b>	<b>71,258,060</b>	<b>74,531,656</b>	<b>3,273,596</b>	<b>4.6%</b>

## BUDGET TYPE

<b>BASE BUDGETS</b>					
05 EMERGENCY COMMUNICATIONS	2,410,257	2,768,610	3,102,445	333,835	12.1%
05 EMS PERFORMANCE MANAGEMENT	362,450	296,098	303,383	7,285	2.5%
05 EMS/FIRE/RESCUE	55,358,243	62,446,906	63,961,040	1,514,133	2.4%
05 FIRE PREVENTION BUREAU	850,066	974,363	986,183	11,820	1.2%
<b>BASE BUDGETS Total</b>	<b>58,981,016</b>	<b>66,485,977</b>	<b>68,353,051</b>	<b>1,867,074</b>	<b>2.8%</b>
<b>CIP</b>	<b>2,916,107</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>3,838,840</b>	<b>3,423,240</b>	<b>4,205,014</b>	<b>781,774</b>	<b>22.8%</b>
<b>OTHER NON BASE</b>	<b>1,377,534</b>	<b>948,843</b>	<b>748,000</b>	<b>(200,843)</b>	<b>-21.2%</b>
<b>TECHNOLOGY</b>	<b>892,665</b>	<b>200,000</b>	<b>531,091</b>	<b>331,091</b>	<b>165.5%</b>
<b>FACILITIES PROJECTS</b>	<b>331,092</b>	<b>200,000</b>	<b>694,500</b>	<b>494,500</b>	<b>247.3%</b>
<b>GRANTS</b>	<b>78,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>05 FIRE DEPT Total</b>	<b>68,415,825</b>	<b>71,258,060</b>	<b>74,531,656</b>	<b>3,273,596</b>	<b>4.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Emergency Communications**

**Program Message**

The Seminole County Emergency Communications Center provides centralized dispatch services for fire and EMS resources to all fire and Emergency Medical Services (EMS) agencies operating as a part of Seminole County's first response system. These municipalities include Altamonte Springs, Casselberry, Lake Mary, Longwood, Oviedo, Sanford, Winter Springs, Orlando-Sanford Airport and the unincorporated areas of Seminole County. All operators working in the Emergency Communications Center are state certified as Telecommunicators, Emergency Medical Dispatchers (EMD) and Emergency Fire Dispatchers (EFD) that are trained to provide lifesaving instructions to callers during emergency medical and fire situations.

The Center operates a computer aided system that allows for SCFD to utilize a single application, providing county wide situational awareness, maximum operational effectiveness through real-time communications, and the ability to make dynamic decisions regarding the allocation and deployment of resources. System activities include: 9-1-1 calls, dispatching Fire/EMS to incidents, command and control of resources, including geographical tracking of apparatus, alerts and warnings regarding hazardous situations, and enterprise wide notifications of serious incidents.

The program provides the following services:

- Centralized dispatch services for EMS/Fire/Rescue and HazMat resources to all cities within Seminole County
- Processing of after-hours service requests for Animal Services, Roads, Stormwater, Traffic Engineering, Fleet and Facilities Maintenance

# FIRE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>05 EMERGENCY COMMUNICATIONS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,198,985	1,281,212	1,380,557	99,346	7.8%
510125 PART-TIME PERSONNEL	0	0	0	0	
510140 OVERTIME	346,191	334,196	334,196	0	0.0%
510150 SPECIAL PAY	4,845	4,200	1,800	(2,400)	-57.1%
510210 SOCIAL SECURITY MATCHING	113,013	122,505	130,105	7,600	6.2%
510220 RETIREMENT CONTRIBUTIONS	124,275	132,273	138,102	5,829	4.4%
510230 HEALTH INSURANCE - EMPLOYER	338,508	410,432	517,651	107,219	26.1%
510240 WORKERS COMPENSATION	2,983	3,683	2,985	(698)	-19.0%
510 PERSONNEL SERVICES Total	2,128,800	2,288,501	2,505,396	216,895	9.5%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	2,515	4,150	9,275	5,125	123.5%
530401 TRAVEL - TRAINING RELATED	1,217	5,600	10,000	4,400	78.6%
530410 COMMUNICATIONS	278	0	0	0	
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530510 OFFICE SUPPLIES	1,531	3,000	3,400	400	13.3%
530520 OPERATING SUPPLIES	12,948	14,500	17,467	2,967	20.5%
530521 EQUIPMENT \$1000-\$4999	0	0	4,500	4,500	
530522 OPERATING SUPPLIES-TECHNOLOGY	94,972	251,819	248,714	(3,105)	-1.2%
530540 BOOKS, DUES PUBLICATIONS	1,371	1,531	1,531	0	0.0%
530550 TRAINING	19,687	36,458	39,375	2,917	8.0%
530 OPERATING EXPENDITURES Total	134,518	317,058	334,262	17,204	5.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	125,507	143,900	236,721	92,821	64.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	21,432	19,151	26,066	6,915	36.1%
540 INTERNAL SERVICE CHARGES Total	146,939	163,051	262,787	99,736	61.2%
<b>BASE BUDGETS Total</b>	<b>2,410,257</b>	<b>2,768,610</b>	<b>3,102,445</b>	<b>333,835</b>	<b>12.1%</b>
<b>TECHNOLOGY</b>	<b>690,770</b>	<b>200,000</b>	<b>0</b>	<b>(200,000)</b>	<b>-100.0%</b>
<b>05 EMERGENCY COMMUNICATIONS Total</b>	<b>3,101,027</b>	<b>2,968,610</b>	<b>3,102,445</b>	<b>133,835</b>	<b>4.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**EMS Performance Management**

**Program Message**

The EMS Performance Management Program continues to coordinate the system-wide quality improvement program, improve the “standard of care” based on evidence-based medicine and supported by clinical outcome data, and partner with local hospitals to decrease mortality and morbidity to the citizens of Seminole County. This is accomplished through a continuous quality improvement (CQI) program that utilizes critical performance indicators established by the EMS Medical Director.

This Program adheres to state and federal requirements found in Chapters 396 and 401 of the Florida Statutes, Florida Administrative Code 64J and the Health Insurance Portability and Accountability Act (HIPAA).

The program provides the following services:

- Develops educational programs that will improve or enhance the level of care provided by the system’s EMT’s and paramedics
- Assists EMS providers and receiving hospitals in defining standards, evaluating methodologies and utilizing outcome data results for continued system improvement

# FIRE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>05 EMS PERFORMANCE MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	58,729	0	0	0	
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	4,225	0	0	0	
510220 RETIREMENT CONTRIBUTIONS	4,705	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	14,978	0	0	0	
510240 WORKERS COMPENSATION	2,336	0	0	0	
510 PERSONNEL SERVICES Total	84,973	0	0	0	
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	259,095	269,846	277,581	7,735	2.9%
530401 TRAVEL - TRAINING RELATED	574	1,250	1,250	0	0.0%
530410 COMMUNICATIONS	(278)	0	0	0	
530450 INSURANCE	0	862	0	(862)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	1,500	1,500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	7,153	8,150	8,150	0	0.0%
530510 OFFICE SUPPLIES	0	750	750	0	0.0%
530520 OPERATING SUPPLIES	357	3,500	3,500	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	325	325	0	0.0%
530 OPERATING EXPENDITURES Total	266,900	286,183	293,056	6,873	2.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	10,576	9,915	10,327	412	4.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	0	0	0	0	
540 INTERNAL SERVICE CHARGES Total	10,576	9,915	10,327	412	4.2%
<b>BASE BUDGETS Total</b>	<b>362,450</b>	<b>296,098</b>	<b>303,383</b>	<b>7,285</b>	<b>2.5%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>39,000</b>	<b>39,000</b>	
<b>05 EMS PERFORMANCE MANAGEMENT Total</b>	<b>362,450</b>	<b>296,098</b>	<b>342,383</b>	<b>46,285</b>	<b>15.6%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## FIRE DEPT

### EMS/Fire/Rescue

#### Program Message

The Seminole County Fire Department (SCFD) was established in 1974. The SCFD was created to serve unincorporated Seminole County. Today, we also provide contracted emergency services for the cities of Altamonte Springs, Casselberry, and Winter Springs. The SCFD operates 20 fire stations strategically located throughout Seminole County, one (1) jointly operated station with Orange County in the area of the University of Central Florida and a Fire Training Center capable of delivering National Fire Academy and state and local level courses.

The Seminole County Fire Department Administration directly supports the mission of the Fire Department and coordinates all non-emergency response activities within the department, such as payroll, benefits, workers' compensation, budget development, approval of purchase and repair requests, EMS billing, as well as liaison for the department in legal matters.

The Professional Standards/Training section is responsible for the initial orientation and training of all our new recruits, as well as continuing education and training for over 400 firefighters. This is accomplished by delivering fire, EMS, officer, and special operations training through a number of formats. Most of our educational courses, training classes, and multi-company drills are offered to the surrounding cities participating in our first response agreement, as well as the tri-county and state region, and are Fire College Department of Insurance Continuing Education (FCDICE) approved for continuing education credit at the state level. The state-of-art facility has a 5½-story training tower, pressurized rail car, various hazmat training aids and props, and several confined space training areas. The Training Center is now nationally-recognized as a Professional Testing Center for the National Testing Network, providing test administration services for the Candidate Physical Ability Test (CPAT) and FireTEAM test. The Community Outreach section informs and educates the public about all available emergency and safety programs and services.

The program provides the following services:

- Fire Administration and Support
- EMS/Fire/Rescue Operations
- Special Operations - (HazMat, Technical Rescue and Dive/Water Rescue Services)
- Planning and Analytics
- Internal/External Firefighter and Paramedic Training
- Community Outreach, Information and Education

# FIRE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>05 EMS/FIRE/RESCUE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	25,780,750	28,286,013	30,204,478	1,918,465	6.8%
510125 PART-TIME PERSONNEL	31,581	0	0	0	
510130 OTHER PERSONAL SERVICES	0	0	0	0	
510140 OVERTIME	3,606,185	4,035,054	4,360,921	325,867	8.1%
510150 SPECIAL PAY	14,700	16,800	22,200	5,400	32.1%
510190 HOLIDAY PAY	0	1,114,560	1,224,912	110,352	9.9%
510210 SOCIAL SECURITY MATCHING	2,135,414	2,033,188	2,165,888	132,700	6.5%
510220 RETIREMENT CONTRIBUTIONS	6,217,240	6,508,681	6,995,955	487,274	7.5%
510230 HEALTH INSURANCE - EMPLOYER	6,024,413	7,123,859	8,000,373	876,514	12.3%
510240 WORKERS COMPENSATION	1,115,759	1,404,665	1,389,615	(15,050)	-1.1%
510 PERSONNEL SERVICES Total	44,926,042	50,522,821	54,364,342	3,841,521	7.6%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	309,129	418,200	419,200	1,000	0.2%
530340 OTHER SERVICES	438,624	448,297	559,463	111,166	24.8%
530400 TRAVEL AND PER DIEM	3,822	5,500	5,500	0	0.0%
530401 TRAVEL - TRAINING RELATED	12,049	26,200	38,000	11,800	45.0%
530410 COMMUNICATIONS	14,827	10,224	15,600	5,376	52.6%
530420 TRANSPORTATION	55	100	100	0	0.0%
530430 UTILITIES	242,365	258,000	258,000	0	0.0%
530439 UTILITIES-OTHER	123,989	153,355	155,500	2,145	1.4%
530440 RENTAL AND LEASES	7,032	9,440	9,440	0	0.0%
530450 INSURANCE	0	493,527	0	(493,527)	-100.0%
530460 REPAIRS AND MAINTENANCE	366,186	491,739	455,878	(35,861)	-7.3%
530470 PRINTING AND BINDING	0	2,000	500	(1,500)	-75.0%
530480 PROMOTIONAL ACTIVITIES	10,238	5,000	8,500	3,500	70.0%
530490 OTHER CHARGES/OBLIGATIONS	14,691	52,026	42,841	(9,185)	-17.7%
530510 OFFICE SUPPLIES	16,478	18,500	23,500	5,000	27.0%
530520 OPERATING SUPPLIES	780,749	850,888	993,706	142,818	16.8%
530521 EQUIPMENT \$1000-\$4999	108,116	122,800	135,300	12,500	10.2%
530522 OPERATING SUPPLIES-TECHNOLOGY	92,737	153,527	150,947	(2,580)	-1.7%
530529 OPERATING SUPPLIES-OTHER	673,236	848,400	848,400	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,398	12,500	14,500	2,000	16.0%
530550 TRAINING	124,201	181,600	190,100	8,500	4.7%
530560 GAS/OIL/LUBE	127,266	130,000	140,000	10,000	7.7%
530 OPERATING EXPENDITURES Total	3,469,187	4,691,823	4,464,975	(226,848)	-4.8%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	3,851,109	4,658,650	4,706,916	48,266	1.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	2,144,037	2,417,650	0	(2,417,650)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	415,054	0	0	0	
540202 INTERNAL SERVICE FEES	104,748	107,603	134,393	26,790	24.9%
540 INTERNAL SERVICE CHARGES Total	6,514,949	7,183,902	4,841,309	(2,342,594)	-32.6%
<b>560 CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	7,920	0	0	0	
560 CAPITAL OUTLAY Total	7,920	0	0	0	
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	430,095	48,360	285,414	237,054	490.2%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	10,050	0	5,000	5,000	
580 GRANTS & AIDS Total	440,145	48,360	290,414	242,054	500.5%
<b>590 INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	0	0	0	0	
590 INTERFUND TRANSFERS OUT Total	0	0	0	0	
<b>BASE BUDGETS Total</b>	<b>55,358,243</b>	<b>62,446,906</b>	<b>63,961,040</b>	<b>1,514,133</b>	<b>2.4%</b>
<b>CIP</b>	<b>2,916,107</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>3,838,840</b>	<b>3,315,900</b>	<b>4,166,840</b>	<b>850,940</b>	<b>25.7%</b>



## FIRE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
OTHER NON BASE	1,377,534	948,843	709,000	(239,843)	-25.3%
TECHNOLOGY	201,895	0	531,091	531,091	
FACILITIES PROJECTS	331,092	200,000	694,500	494,500	247.3%
GRANTS	78,572	0	0	0	
<b>05 EMS/FIRE/RESCUE Total</b>	<b>64,102,282</b>	<b>66,911,649</b>	<b>70,062,471</b>	<b>3,150,821</b>	<b>4.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**FIRE DEPT**

**Fire Prevention Bureau**

**Program Message**

The Seminole County Fire Prevention Bureau is responsible for the enforcement of the Florida Fire Prevention Code, Florida Administrative Code 69-A, local laws and ordinances as adopted by the State of Florida, Seminole County and the cities of Winter Springs and Casselberry. The first aim of the Fire Prevention Bureau is to provide the prevention services necessary to establish a reasonable level of fire and life safety and property protection from the hazards created by fire, explosions, and other dangerous conditions. The second aim is to provide investigation services necessary to establish safe and systematic investigations of fire or explosions.

The program provides the following services:

- Comprehensive fire plan reviews of fire protection systems, buildings and site plans
- Comprehensive inspections of new construction, ongoing compliance and false alarms
- Cause and origination services through our fire investigation team

# FIRE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>05 FIRE PREVENTION BUREAU</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	503,704	560,531	546,773	(13,759)	-2.5%
510140 OVERTIME	25,214	30,000	30,000	0	0.0%
510150 SPECIAL PAY	450	0	0	0	
510210 SOCIAL SECURITY MATCHING	37,737	44,570	43,770	(800)	-1.8%
510220 RETIREMENT CONTRIBUTIONS	50,861	60,762	60,962	200	0.3%
510230 HEALTH INSURANCE - EMPLOYER	145,007	181,138	192,338	11,199	6.2%
510240 WORKERS COMPENSATION	11,204	13,648	13,426	(222)	-1.6%
510 PERSONNEL SERVICES Total	774,178	890,650	887,269	(3,381)	-0.4%
<b>530 OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	0	600	600	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,099	3,000	4,500	1,500	50.0%
530460 REPAIRS AND MAINTENANCE	140	0	0	0	
530480 PROMOTIONAL ACTIVITIES	4,827	5,000	5,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	1,133	1,250	117	10.3%
530510 OFFICE SUPPLIES	164	400	500	100	25.0%
530520 OPERATING SUPPLIES	7,706	8,000	8,500	500	6.3%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	7,716	8,990	9,561	571	6.4%
530550 TRAINING	4,443	7,450	10,000	2,550	34.2%
530 OPERATING EXPENDITURES Total	26,094	34,573	39,911	5,338	15.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	41,698	41,647	42,803	1,156	2.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	8,096	7,494	16,201	8,707	116.2%
540 INTERNAL SERVICE CHARGES Total	49,794	49,141	59,004	9,863	20.1%
<b>BASE BUDGETS Total</b>	<b>850,066</b>	<b>974,363</b>	<b>986,183</b>	<b>11,820</b>	<b>1.2%</b>
<b>FLEET</b>	<b>0</b>	<b>107,340</b>	<b>38,174</b>	<b>(69,166)</b>	<b>-64.4%</b>
<b>05 FIRE PREVENTION BUREAU Total</b>	<b>850,066</b>	<b>1,081,703</b>	<b>1,024,357</b>	<b>(57,346)</b>	<b>-5.3%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

<p><b>COUNTY ASSISTANCE PROGRAMS GRANT ASSISTANCE PROGRAMS</b></p>
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**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Message**

The Community Services Department engages in activities that involve community development, social services, and mandated services such as public health, indigent care and child protection. These activities require the department to implement, audit, and oversee the compliance with several local, state and federal governmental contracts and grants and maintain working relationships with public officials, School Board, law enforcement, State and local District offices, Social Services, Florida Department of Children and Families, Florida Department of Economic Opportunity, US Department of Housing and Urban Development (HUD), and numerous community committees and public interest groups. The department enhances services and demonstrates internal efficiencies via developing multi-year action plans, leveraging human capital, and streamlining efforts.

Community Services Department Mission:

Stimulate social and economic opportunities to improve the quality of life for Seminole County residents.

Community Services Department Vision:

A thriving community where all residents can achieve social and economic success.

Community Services Goals:

1. Maintain service delivery, staff efficiencies, and public awareness via effective communication.
2. Utilize sound administrative and accounting support to all Sections of the Community Services Department.
3. Provide assurance and accountability of funding to agencies.
4. Provide assistance to lower income Seminole County citizens while promoting social and economic self-sufficiency through multiple County Departments and outside agencies.
5. Provide strategies, opportunities and resources to reduce and/or prevent homelessness in Seminole County.
6. Provide safe, decent, and affordable housing opportunities for lower income households.
7. Provide/increase support services to Seminole County Veterans, their dependents and survivors.
8. Revitalize lower income areas and communities of Seminole County.
9. Provide statutorily mandated services up to the amount specified by law/administrative code for persons classified as indigent.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Message (CONT.)**

The Community Services Department is comprised of (3) Teams, (2) Programs, and (7) Services, which are indicated below.

**Teams**

- 1) Administrative/Business Office
- 2) Community Partnerships and Quality Assurance
- 3) Veterans

**Programs**

- 1) Community Assistance Program
- 2) Grant Assistance Program

**Services**

- 1) Community Development Grants
- 2) Community Services Business Office
- 3) County Health Department
- 4) County Low Income Assistance
- 5) Grant Low Income Assistance
- 6) Mandated Services - Community
- 7) Veterans' Services

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.

**Objective:** Provide rental assistance for approximately 225 eligible families at a processing cost of up to \$2,500 per applicant with BOCC Funds.

**Performance Measure:** # of rental assistance provided

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
180/225	221/225	245/225	225/225
80%	98%	108%	100%

**Objective:** Provide mortgage assistance to approximately 10 eligible families that are in foreclosure or at risk of being in foreclosure.

**Performance Measure:** # of families assisted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8/10	7/10	19/10	10/10
80%	70%	190%	100%

**Objective:** Provide rental assistance through the Tenant-based Rental Assistance (TBRA) Program to approximately 25 eligible families (Elderly/Disabled) to remove barriers.

**Performance Measure:** # of elderly/disabled assisted with TBRA

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
20/20	20/20	25/25	30/30
100%	100%	100%	100%

**Objective:** Provide dental assistance to 60 uninsured Seminole County Residents.

**Performance Measure:** # of patients

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
59/60	50/60	47/60	60/60
98%	83%	78%	100%



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** PROVIDE STRATEGIES, OPPORTUNITIES AND RESOURCES TO REDUCE AND/OR PREVENT HOMELESSNESS IN SEMINOLE COUNTY.

**Objective:** Provide rental assistance and Case management services for 46 chronically homeless households through the S+C Program.

**Performance Measure:** # of Rental Assistance provided

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
46/46	46/46	49/46	46/46
100%	100%	107%	100%

**GOAL:** TO PROVIDE STATUTORILY MANDATED SERVICES UP TO THE AMOUNT SPECIFIED IN LAW/ADMINISTRATIVE CODE FOR PERSONS CLASSIFIED AS INDIGENT.

**Objective:** Provide financial assistance to 30 families for bury/cremation services.

**Performance Measure:** # of bury/cremation services

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
58/30	41/30	55/30	30/30
193%	137%	183%	100%

**Objective:** Pay a portion of at least 60 indigent clients' medical cost.

**Performance Measure:** # of medical cost paid

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
67/50	68/50	72/60	60/60
134%	136%	120%	100%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Objective:** Provide financial assistance for 5 eligible clients to cover medical cost through the Health Care Responsibility Act (HCRA).

**Performance Measure:** # of financial assistance provided

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
13/5	7/5	7/5	5/5
260%	160%	160%	100%

**GOAL:** TO PROVIDE/INCREASE SUPPORT SERVICES TO SEMINOLE COUNTY VETERANS, THEIR DEPENDENTS, AND SURVIVORS.

**Objective:** Process 600 new claims for eligible Veterans to ensure they receive earned VA benefits.

**Performance Measure:** # of new claims processed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
687/400	641/400	704/600	600/600
148%	160%	117%	100%

**Objective:** Complete 150 letters per year for Veterans to obtain Homestead Exemption.

**Performance Measure:** # of letters processed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
185/125	161/150	146/150	150/150
148%	107%	97%	100%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** TO PROVIDE ASSISTANCE TO LOWER INCOME SEMINOLE COUNTY CITIZENS WHILE PROMOTING SOCIAL AND ECONOMIC SELF SUFFICIENCY THROUGH MULTIPLE COUNTY DEPARTMENTS AND OUTSIDE AGENCIES.

**Objective:** Provide rental assistance and deposits through the Homeless Rapid Rehousing programs to approximately 45 eligible families and/or individuals that are homeless to remove barriers.

**Performance Measure:** # of families receiving rental assistance

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
23/20	30/30	36/45	40/40
115%	100%	80%	100%

**Objective:** Provide assistance through the immediate needs program to 40 County and City of Sanford Residents annually for roof, plumbing electrical HVAC or accessibility.

**Performance Measure:** # of residents receiving assistance

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
49/40	53/40	40/40	40/40
123%	133%	100%	100%

**Objective:** Obtain and monitor federal ESG funding for shelter operation costs for 3 agencies.

**Performance Measure:** # of agencies assisted and monitored

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3/3	3/3	3/3	3/3
100%	100%	100%	100%

**Objective:** Obtain and monitor Federal ESG funding to rapidly re-house 12 households through subrecipient agreements.

**Performance Measure:** # of households receiving funding and being monitored

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
18/12	12/12	15/12	12/12
150%	100%	125%	100%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** PROVIDE SAFE, DECENT, AND AFFORDABLE HOUSING OPPORTUNITIES FOR LOWER INCOME HOUSEHOLDS.

**Objective:** Provide purchase assistance to 15 eligible first time homebuyers.

**Performance Measure:** # of first time homebuyers assisted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
37/40	23/20	15/15	15/15
83%	115%	100%	100%

**Objective:** Provide housing rehabilitation/reconstruction for low-income homeowners living in substandard housing.

**Performance Measure:** # of housing rehab/recon provided

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
7/10	26/17	17/17	17/17
70%	153%	100%	100%

## COMMUNITY SERVICES

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	11,129,061	12,241,989	12,753,397	511,408	4.2%
11 GRANT FUNDS	6,842,331	4,488,176	4,182,786	(305,390)	-6.8%
<b>06 COMMUNITY SERVICES DEPT To</b>	<b>17,971,392</b>	<b>16,730,165</b>	<b>16,936,183</b>	<b>206,018</b>	<b>1.2%</b>
<b>BUDGET TYPE</b>					
<b>BASE BUDGETS</b>					
06 COUNTY ASSISTANCE PROGRAMS	10,902,694	12,241,989	12,753,397	511,408	4.2%
<b>BASE BUDGETS Total</b>	<b>10,902,694</b>	<b>12,241,989</b>	<b>12,753,397</b>	<b>511,408</b>	<b>4.2%</b>
<b>CIP</b>	<b>236,328</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>21,125</b>	<b>21,125</b>	
<b>GRANTS</b>	<b>6,832,371</b>	<b>4,488,176</b>	<b>4,161,661</b>	<b>(326,515)</b>	<b>-7.3%</b>
<b>06 COMMUNITY SERVICES DEPT To</b>	<b>17,971,392</b>	<b>16,730,165</b>	<b>16,936,183</b>	<b>206,018</b>	<b>1.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Community Assistance**

**Program Message**

Community Assistance consist of several services areas assisting the needs of citizens of Seminole County. These areas are Community Services Administration Business Office, County Health Department, County Low Income Assistance, Mandated Services -Community, and Veterans Services.

**Administration:** directs, plans, coordinates and implements the day to day activities and personnel of the Community Services Department which includes overseeing the implementation of affordable housing and community development projects, human/social services and financial assistance program, and Veterans services. The Admin Office also includes the Business and Accounting staffing that provide managerial, fiscal, and compliance support for grants and mandated programs such as: County Health Department, mandated services-community services and substance and drug abuse. Financial services include: oversight and stewardship, grant administration, accurate and timely reporting, and budgeting.

**Compliance:** The Community Partnerships and Quality Assurance Group (CPQA) provides compliance to the Community Services Department. The compliance staff reviews external and internal agency files and supporting documentation to detect any real or incipient violations of regulatory or contractual requirements. It then works with those agencies to correct any deficiencies and work toward full compliance. The Compliance Office also reviews sub-recipient and other agreements to ensure regulatory compliance, and offers opinions and guidance in regulatory and contractual interpretation.

**County Health Department:** The Health Department provides outreach, clinical assessment, and treatment and referral services to the residents of Seminole County. The Community Services Department monitors health status, focuses on community health resources to improve health outcomes, participates in emergency readiness and response issues and provides health education.

**County Low Income Assistance:** This service provides financial assistance and resources to aid Seminole County residents who are experiencing an unforeseen financial hardship. The program also serves low income residents working toward self-sufficiency. This program is inclusive of various services and funding sources. The services provided have a significant impact in helping individuals and families residing in Seminole County. These services consist primarily of: rent/mortgage, utility, and first month's rent assistance for homeless households. The Community Partnerships and Quality Assurance Group (CPQA) oversees the funding to countywide local non-profit agencies through Community Partnerships that aid low income, disadvantaged or disabled families and individuals.

**Mandated Services – Community:** Additionally, the department oversees several State Mandated programs to include: burial/cremation; indigent medical care; child protection team medical

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## COMMUNITY SERVICES DEPT

### Community Assistance (CONT.)

#### Program Message

Health Care Responsibility Act for uninsured Seminole County residents that have a medical emergency outside of Seminole County, but within the State of Florida; Medicaid billing which pays a portion of medical and nursing home expense for Seminole County residents. These services are mandated by state statute and ensure services and support for indigent care.

**Veterans' Services:** The Seminole County Veterans' Services (CVSO) is dedicated to helping honorably-discharged Seminole County Veterans, their dependents, and survivors by improving their health and economic well-being through education, advocacy, benefits, and long-term health services. This Seminole CVSO educates the community about Veterans' benefits and serves as the Veterans' advocate when filing valid claims with the U.S. Department of Veterans' Affairs (VA).

During FY 2018-2019 the Veterans' Services Office continued to provide the highest level of service to Seminole County residents. Dedicated staffing was one Veterans' Services Officer and two Assistant Veterans' Services Officers. The staff served 598 unique clients with 12,364 client contacts resulting in over \$235,118,000 in VA funding coming into Seminole County in Calendar Year 2019.

The CVSO sponsors an annual Homeless Veterans Stand Down, where homeless Veterans are re-connected to the VA and other local resources. The event brings homeless Veterans out of the woods to a central location where they are encouraged to connect with VA medical and mental health, local attorneys, public defenders, and prosecutors as well as other local homeless service providers. Items and services provided include: showers, clothing, haircuts, housing vouchers, inoculations, bus passes, job-finding assistance, food stamps, and others.

This CVSO is a contributing partner of the Seminole County Veterans' Treatment Court (VetCourt): Judge John L. Woodard III presides. VetCourt provides treatment in lieu of incarceration however, it is not a get-out-of-jail-free card, and in fact, the demands of VetCourt are usually more demanding than pleading out. One in five Veterans who serve in Afghanistan or Iraq has symptoms of a mental health disorder or cognitive impairment, one in six of these Veterans suffers from substance abuse. Research draws a link between substance abuse and combat-related mental illness. Left untreated, these issues can lead to involvement in the criminal justice system. By actively engaging these Veterans early with treatment and counseling, recidivism has dramatically reduced. The service provides the following:

- Provide affordable housing
- Administer human/social services and financial assistance
- Supervise and accommodate Veteran Services
- Steward Federal, State, and local funding

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Community Assistance (CONT.)**

**Program Message**

- Provide financial assistance
- Accommodate self-sufficiency
- Pay rent/mortgage, utilities
- Oversee State Mandated programs
- Improve living conditions of low income and homeless residents
- Provide dental assistance to extremely low to moderate income residents
- Health Care Responsibility Act (HCRA)
- Medicaid & Indigent Care and Burial
- Mental Healthcare
- Child Protection Team
- Medical Examiner
- Helps honorably-discharged Veterans
- Educates Veterans about benefits
- Serves as an advocate when filing claims with the VA
- Orchestrates the annual "Stand Down" event for homeless Veterans
- Partners with Seminole County Veterans' Court



## COMMUNITY SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>06 COUNTY ASSISTANCE PROGRAMS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,542,999	1,800,091	1,873,612	73,521	4.1%
510140 OVERTIME	2,210	0	0	0	
510150 SPECIAL PAY	6,137	7,500	9,900	2,400	32.0%
510210 SOCIAL SECURITY MATCHING	114,671	137,707	143,331	5,624	4.1%
510220 RETIREMENT CONTRIBUTIONS	139,987	175,413	182,048	6,635	3.8%
510230 HEALTH INSURANCE - EMPLOYER	316,354	418,916	452,586	33,669	8.0%
510240 WORKERS COMPENSATION	7,451	12,055	9,454	(2,601)	-21.6%
511000 CONTRA PERSONAL SERVICES	(457,016)	0	0	0	
<b>510 PERSONNEL SERVICES Total</b>	<b>1,672,792</b>	<b>2,551,682</b>	<b>2,670,931</b>	<b>119,250</b>	<b>4.7%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	212,577	28,700	45,000	16,300	56.8%
530340 OTHER SERVICES	2,164,381	2,605,970	2,507,270	(98,700)	-3.8%
530400 TRAVEL AND PER DIEM	2,540	1,500	1,800	300	20.0%
530401 TRAVEL - TRAINING RELATED	4,599	5,885	5,885	0	0.0%
530420 TRANSPORTATION	45	400	400	0	0.0%
530450 INSURANCE	0	45,159	0	(45,159)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	200	200	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	11,461	5,150	5,450	300	5.8%
530510 OFFICE SUPPLIES	587	2,221	2,421	200	9.0%
530520 OPERATING SUPPLIES	13,862	6,850	9,846	2,996	43.7%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	726	3,700	3,700	0	0.0%
530550 TRAINING	2,962	2,881	3,081	200	6.9%
<b>530 OPERATING EXPENDITURES Total</b>	<b>2,413,740</b>	<b>2,708,616</b>	<b>2,585,053</b>	<b>(123,563)</b>	<b>-4.6%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	368,838	518,739	553,762	35,024	6.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	39,948	0	0	0	
540202 INTERNAL SERVICE FEES	17,994	15,765	26,397	10,631	67.4%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>426,780</b>	<b>534,504</b>	<b>580,159</b>	<b>45,655</b>	<b>8.5%</b>
<b>580 GRANTS &amp; AIDS</b>					
580821 AID TO PRIVATE ORGANIZATIONS	965,882	1,025,604	1,384,017	358,413	34.9%
580833 OTHER GRANTS & AIDS/INDIVIDUAL	5,423,499	5,421,584	5,533,237	111,653	2.1%
<b>580 GRANTS &amp; AIDS Total</b>	<b>6,389,382</b>	<b>6,447,188</b>	<b>6,917,254</b>	<b>470,066</b>	<b>7.3%</b>
<b>BASE BUDGETS Total</b>	<b>10,902,694</b>	<b>12,241,989</b>	<b>12,753,397</b>	<b>511,408</b>	<b>4.2%</b>
<b>CIP</b>	<b>140,653</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>GRANTS</b>	<b>85,715</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>06 COUNTY ASSISTANCE PROGRAMS Total</b>	<b>11,129,061</b>	<b>12,241,989</b>	<b>12,753,397</b>	<b>511,408</b>	<b>4.2%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## COMMUNITY SERVICES DEPT

### Grant Assistance

#### Program Message

The Community Development Division aims at improving the living conditions of County residents through infrastructure improvements, public services, housing activities, homeless services and economic development. Seminole County receives Federal and State grant funding through several programs funded by the U.S. Department of Housing and Urban Development (HUD) and the Florida Housing Finance Corporation (FHFC). These funding programs are: Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), Home Investment Partnerships Program (HOME), and State Housing Initiatives Partnership (SHIP).

The **Grant Low Income Assistance** service, through state and federal governmental grants, provides services to improve the living conditions of low income and homeless residents through the provision of temporary shelter and rental subsidies & supportive services for homeless families and chronically homeless individuals. It also provides dental assistance to extremely low to moderate income residents without dental insurance. The grants that fund Low Income Assistance are Community Development Block Grants (CDBG), Community Services Block Grant (CSBG), and the Continuum of Care / Shelter Plus Care (CoC/S+C).

- **Capital Improvements:** This program provides funds for paving and drainage, sewer and water line improvements, construction of sidewalks, limited park improvements, construction and/or improvements to community facilities.
- **Affordable Housing Development:** This program provides funds for site acquisition, infrastructure, and housing development of owner occupied units.
- **Rental Housing Development:** This program provides funds for site acquisition and rehabilitation of affordable multi-family rental housing.
- **Immediate Needs Program:** This program provides funds for immediate repairs and/ or alterations to protect the health, safety, and welfare of the household or to affect the immediate livability of the home. The four (4) trades in which assistance can be provided are roofing, electrical, plumbing, and HVAC (heating and cooling systems). In addition, funds may be provided to persons with disabilities who need modifications to increase accessibility and eliminate hazardous conditions in their home.
- **Housing Rehabilitation/Reconstruction:** This program provides funds for extensive home rehabilitation of owner occupied housing. In some instances, homes that are too severely deteriorated will be demolished & reconstructed.
- **Rental Assistance:** This program provides funds for rental assistance similar to the Section 8 program to special needs populations and homeless households. Households are required to make a monthly contribution.
- **Housing relocation and stabilization services:** This program provides funds to move homeless people quickly to permanent housing by helping defer rental application fees, security deposits, monthly rents, and utility deposits. Housing stability case management is available.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**COMMUNITY SERVICES DEPT**

**Grant Assistance (CONT.)**

**Program Message**

- **Micro Enterprise Program:** This program provides funding and assistance to local business to create jobs.
- **Neighborhood Stabilization Program:** The Neighborhood Stabilization Program was established for the purpose of stabilizing neighborhoods suffering from foreclosures, short sales and abandonment. Seminole County received over \$11 million and is implementing two strategies for the use of NSP funds, including property acquisition and rehabilitation for resale to income eligible home buyers, and rental acquisition and rehabilitation to support the need for affordable rental housing stock.
- **City of Sanford Community Development Block Grant (CDBG) Program:** The Community Development Team manages Sanford's CDBG Program, which provides services that principally benefit low-income persons and households and to develop viable urban communities. The highest priorities for the program are Supportive service, Housing Rehabilitation, and Economic Development.
- **Vacant Lots Program:** The County transfers certain County-owned vacant lots to eligible non-profit organizations, via a loan, for the development of affordable housing. In addition, the County has available approximately \$240,000 in State Housing Initiatives Partnership (SHIP) Program funds and \$152,000 in HOME Investment Partnerships Program (HOME) funds towards the development/construction of affordable housing on these vacant lots.

## COMMUNITY SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>06 GRANT ASSISTANCE PROGRAMS</b>					
CIP	95,675	0	0	0	
FLEET	0	0	21,125	21,125	
GRANTS	6,746,656	4,488,176	4,161,661	(326,515)	-7.3%
<b>06 GRANT ASSISTANCE PROGRAMS Total</b>	<b>6,842,331</b>	<b>4,488,176</b>	<b>4,182,786</b>	<b>(305,390)</b>	<b>-6.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**CAPITAL PROJECTS DELIVERY  
DEVELOPMENT REVIEW ENGINEERING  
ENGINEERING PROFESSIONAL SUPPORT  
FACILITIES  
FLEET MANAGEMENT  
LAND MANAGEMENT  
MOSQUITO CONTROL  
PUBLIC WORKS BUSINESS OFFICE  
ROADS-STORMWATER R&M  
TRAFFIC OPERATIONS  
WATER QUALITY**

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Message**

The Public Works Department's mission is to improve and maintain Seminole County's Public Infrastructure to enhance the safety of the traveling public and quality of life for Seminole County residents and visitors. The Department provides a comprehensive program of services to manage and maintain the transportation and stormwater infrastructure, including those from new developments proposed within Seminole County.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** TO PROVIDE HIGH QUALITY, COST EFFECTIVE, LANDSCAPE ARCHITECTURE, ENGINEERING AND PROFESSIONAL SURVEYING SERVICES TO SEMINOLE COUNTY CITIZENS, INCLUDING PROJECT DEVELOPMENT AND MANAGEMENT SERVICES, DESIGN AND SURVEY SERVICES, PROJECT PLANNING AND DEVELOPMENT, CONSTRUCTION PROJECT MANAGEMENT AND INSPECTION SERVICES.

**Objective:** Complete the scheduled list of Major Roadway and Bridge Projects (Arterial and Collector Roadways) identified within the County Capital Improvement Projects (CIP) program.

**Performance Measure:** # of Roadway and Bridge Projects completed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
20	26	39	17

**Performance Measure:** # of miles resurfaced

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
54	62	54	74

**GOAL:** TO PROVIDE CONNECTIVITY AND ENHANCE MOBILITY FOR CITIZENS OF THE COUNTY, INCLUDING ENHANCED ADA ACCESS AND PATHWAY TO PUBLIC FACILITIES.

**Objective:** Plan, engineer, and construct sidewalks within budget and to specifications.

**Performance Measure:** # of sidewalk projects completed within budget and to specifications

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
23	15	13	13

**Objective:** Complete the construction of the total linear feet of sidewalk identified including sidewalk upgrades within the county sidewalk program.

**Performance Measure:** Linear feet of sidewalk constructed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
25,000	53,284	29,685	35,622

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** IMPROVE MAINTENANCE AND OPERATIONS OF COUNTY OWNED BUILDINGS.

**Objective:** Improve Work Request process by decreasing the percentage of reactive work requests to less than 58%. This can be accomplished through continuing to build Preventative Maintenance (PM) program to cover all equipment, continuing to increase predictive maintenance measures as funds permit, and continuing to review reactive work requests for routine services that should be moved to “scheduled services” or PM.

**Performance Measure:** # of incoming work requests, which are reactive work requests

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
9,316	8,599	7,257	<7,200

**Objective:** Improve Completion of Preventative Maintenance Work Requests to over 90% by completing the development of the PM program and closer monitoring of PM completions by Supervisor and managers.

**Performance Measure:** Percentage of Preventive Maintenance Work Requests

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
88%	99%	100%	>95%

**Objective:** Make sure all Planned Work Projects for a specific fiscal year have been completed during the actual fiscal year.

**Performance Measure:** % of Planned Work Projects completed during current fiscal year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	95%	94%	100%



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** REDUCE EQUIPMENT DOWN TIME AND INCREASE RELIABILITY.

**Objective:** Work efficiently and effectively to reduce the amount of service interruptions (Road-Calls) per 30 day cycle.

**Performance Measure:** # of service Interruptions (Road-Calls) per 30 day cycle

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
39	16	14.3	14

**GOAL:** PROVIDE SUPERIOR SERVICE IN THE REPAIR AND MAINTENANCE OF ALL COUNTY EQUIPMENT ASSIGNED TO THIS PROGRAM.

**Objective:** Perform scheduled Preventative Maintenance (PMs) to ensure compliance to standards.

**Performance Measure:** # of PMs generated and closed within same 30 days cycle

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,615	2,376	2,691	2,750

**GOAL:** ADMINISTER THE FLEET MAINTENANCE PROGRAM TO ACHIEVE MAXIMUM PERFORMANCE.

**Objective:** Manage and monitor the service to reduce the Average Turnaround Time

**Performance Measure:** Average # of days a unit is in the shop

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
8.6	10.3	7.2	7

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** TO MINIMIZE THE IMPACT OF MOSQUITOS AND SPREAD OF MOSQUITO BORNE DISEASES FOR THE RESIDENTS OF SEMINOLE COUNTY

**Objective:** Continue to enhance the Mosquito Control Program through expanded surveillance and monitoring activities; and continue to minimize the impacts of mosquito borne diseases through inspections, larviciding and adulticiding.

**Performance Measure:** # of service requests completed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,984*	1,781	1,571	2,150

**Performance Measure:** Total acres fogged

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
369,909*	214,383	237,101	275,000

**Performance Measure:** Total acres larvicided

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,138*	10,083**	101,841***	150,000

\*Due to Grant Funded Positions

\*\*Addition of new equipment (large dual tank sprayers and Buffalo Turbine large area sprayer)

\*\*\*Addition of 2nd Buffalo Turbine

**GOAL:** MAINTAIN EXISTING INFRASTRUCTURE CONSISTENT WITH COUNTY CODES AND POLICIES, ACCEPTED STANDARDS AND FEDERAL AND STATE REQUIREMENTS.

**Objective:** Keep canal and ditch system functional year-round by routine inspection and cleaning.

**Performance Measure:** Linear feet of ditch and canal cleaning

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
167,196	139,748	201,822	165,000

Projection is a typical year without a hurricane.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Objective:** Repair potholes in county maintained roads as they are reported or discovered.

**Performance Measure:** Number of potholes repaired

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
2,029	2,904	3,351	3,100

Projection is a typical year without a hurricane.

**GOAL:** REPAIR AND REPLACE SIDEWALKS IN COUNTY RIGHTS-OF-WAY.

**Objective:** Utilize contracted and in-house resources to replace broken and displaced sidewalk.

**Performance Measure:** Square feet of sidewalk replaced

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
148,000	162,013	140,906	150,000

**GOAL:** IMPROVE CUSTOMER SERVICE BY REDUCING RESPONSE TIMES TO REQUESTS AND INQUIRIES.

**Objective:** Complete work orders in an effective and efficient manner.

**Performance Measure:** # and % of new work orders closed annually

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,569	3,890	3,755	3,800
89%	93%	91%	100%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** UTILIZE INTELLIGENT TRANSPORTATION SYSTEMS (ITS), TRANSPORTATION SYSTEMS MANAGEMENT AND OPERATIONS (TSM&O) STRATEGIES, AND STANDARDS SUCH AS THE MANUAL ON UNIFORM TRAFFIC CONTROL DEVICES (MUTCD) TO MAXIMIZE SAFETY AND EFFICIENCY ON ALL MAJOR ROADWAYS WITHIN SEMINOLE COUNTY.

**Objective:** Promote efficient system management and operations through continual improvements to signal operations, optimizing signal coordination and implementing adaptive signal timing control.

**Performance Measure:** # of corrective signal actions performed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
445	305	277	300

**Performance Measure:** # of signal modifications made

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
156	80	63	75

**Performance Measure:** # of signal timing changes made

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,257	1,511	995	1,200

**Performance Measure:** # of signals utilizing state-of-the-art adaptive signal timing control

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>

**Objective:** Provide the necessary roadway signage throughout the County's multimodal transportation system.

**Performance Measure:** # of new signs installed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
876	287	204	250

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** # of existing signs maintained

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,954	11,010*	4,344	4,500

\*Due to Hurricane Irma

**Objective:** Maintain and protect the County's fiber optic network in proper working order through locates and necessary repairs.

**Performance Measure:** # of underground locates completed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,628	1,730	1,730	1,800

**Performance Measure:** # of fiber optic repairs completed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
27	21	26	30

**Objective:** Quickly and effectively respond to roadway incidents and signal malfunctions in order to restore normal traffic flow in a timely manner.

**Performance Measure:** Number of traffic trouble calls reported

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
362	295	220	200

**Performance Measure:** Number of emergency response calls

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
51	44	44	50

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**GOAL:** TO PROTECT AND IMPROVE THE WATER QUALITY OF SEMINOLE COUNTY'S SURFACE WATER RESOURCES THROUGH EDUCATIONAL OUTREACH, COLLABORATION WITH OTHER STAKEHOLDERS, RESTORATION ACTIVITIES AND IMPLEMENTING STRUCTURAL AND NON-STRUCTURAL PROJECTS.

**Objective:** Continue to expand and enhance the educational outreach programs; implement newly adopted Fertilizer Ordinance through educational outreach and informational campaign; and continue to monitor and analyze the long term water quality trends through water chemistry and biological monitoring.

**Performance Measure:** # of waterbodies monitored

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
387	429	591	600

**Performance Measure:** Total number of water chemistry samples collected

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
4,110	4,340	6,722	7,000

**Performance Measure:** # of established MSBU's managed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
19	19	19	21

**Performance Measure:** # of volunteer hours

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,545	3,744	3,841	3,845

## PUBLIC WORKS

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	19,856,532	20,338,120	21,901,620	1,563,500	7.7%
02 REPLACEMENT FUNDS	1,029,468	1,692,362	2,624,889	932,527	55.1%
04 TRANSPORTATION FUNDS	20,374,578	23,459,837	26,342,144	2,882,307	12.3%
05 SALES TAX FUNDS	38,366,769	38,455,101	59,584,461	21,129,360	54.9%
06 FIRE DISTRICT FUNDS	182,630	147,350	218,318	70,968	48.2%
11 GRANT FUNDS	1,831,338	237,544	41,646	(195,898)	-82.5%
13 SPECIAL REVENUE FUNDS	36,240	0	0	0	
18 CAPITAL FUNDS	223,230	248,420	0	(248,420)	-100.0%
19 WATER & SEWER FUNDS	106,863	9,500	43,567	34,067	358.6%
20 SOLID WASTE FUNDS	22,999	0	0	0	
<b>07 PUBLIC WORKS DEPT Total</b>	<b>82,030,648</b>	<b>84,588,235</b>	<b>110,756,645</b>	<b>26,168,411</b>	<b>30.9%</b>

## BUDGET TYPE

<b>BASE BUDGETS</b>					
07 CAPITAL PROJECTS DELIVERY	3,328,656	4,083,680	4,245,323	161,644	4.0%
07 DEVELOPMENT REVIEW ENGINEER	690,921	824,517	862,240	37,723	4.6%
07 ENGINEERING PROF SUPPORT	102,026	104,705	87,479	(17,226)	-16.5%
07 FACILITIES	9,174,178	9,497,008	10,042,575	545,566	5.7%
07 FLEET MANAGEMENT	8,048,475	7,917,967	8,570,804	652,837	8.2%
07 LAND MANAGEMENT	226,714	280,700	312,010	31,310	11.2%
07 MOSQUITO CONTROL	694,618	879,807	873,339	(6,468)	-0.7%
07 PUBLIC WORKS BUSINESS OFFIC	508,066	532,032	540,627	8,595	1.6%
07 ROADS-STORMWATER R&M	10,864,771	11,921,563	11,955,154	33,591	0.3%
07 TRAFFIC OPERATIONS	4,885,313	5,315,259	5,601,856	286,598	5.4%
07 WATER QUALITY	1,077,948	1,167,320	1,350,662	183,342	15.7%
<b>BASE BUDGETS Total</b>	<b>39,601,686</b>	<b>42,524,558</b>	<b>44,442,069</b>	<b>1,917,511</b>	<b>4.5%</b>
<b>CIP</b>	<b>39,952,433</b>	<b>38,759,779</b>	<b>59,518,461</b>	<b>20,758,682</b>	<b>53.6%</b>
<b>FLEET</b>	<b>604,827</b>	<b>2,731,672</b>	<b>4,074,227</b>	<b>1,342,555</b>	<b>49.1%</b>
<b>OTHER NON BASE</b>	<b>141,835</b>	<b>94,130</b>	<b>220,290</b>	<b>126,160</b>	<b>134.0%</b>
<b>TECHNOLOGY</b>	<b>27,744</b>	<b>0</b>	<b>160,000</b>	<b>160,000</b>	
<b>FACILITIES PROJECTS</b>	<b>1,187,832</b>	<b>323,950</b>	<b>2,299,952</b>	<b>1,976,002</b>	<b>610.0%</b>
<b>GRANTS</b>	<b>514,290</b>	<b>154,146</b>	<b>41,646</b>	<b>(112,500)</b>	<b>-73.0%</b>
<b>07 PUBLIC WORKS DEPT Total</b>	<b>82,030,648</b>	<b>84,588,235</b>	<b>110,756,645</b>	<b>26,168,411</b>	<b>30.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Capital Projects Delivery**

**Program Message**

Capital Projects has the ultimate purpose of delivering capital projects (roadway, stormwater, subdivision rehabilitation, sidewalks and trails) that eliminate congestion, increase personal mobility, update aging infrastructure, minimizing flooding and meet federally mandated water quality improvement requirements while assuring that public pedestrian and vehicular bridges are safe and structurally adequate.

This program provides the following services:

- Pedestrian/vehicular bridge inspections and repair
- Engineering Services
- Construction Engineering Inspections
- Pavement resurfacing and reconstruction program
- Transportation concurrency and transportation impact fee reviews
- Project Management



# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 CAPITAL PROJECTS DELIVERY</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,669,308	1,919,314	1,983,071	63,757	3.3%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	1,800	1,800	1,800	0	0.0%
510210 SOCIAL SECURITY MATCHING	121,978	146,828	151,705	4,877	3.3%
510220 RETIREMENT CONTRIBUTIONS	151,581	173,148	170,267	(2,881)	-1.7%
510230 HEALTH INSURANCE - EMPLOYER	313,117	403,644	425,804	22,160	5.5%
510240 WORKERS COMPENSATION	26,725	37,303	36,145	(1,157)	-3.1%
510 PERSONNEL SERVICES Total	2,284,509	2,682,036	2,768,792	86,756	3.2%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	77,000	77,000	0	0.0%
530340 OTHER SERVICES	93,960	106,800	106,800	0	0.0%
530400 TRAVEL AND PER DIEM	2,100	1,200	1,200	0	0.0%
530401 TRAVEL - TRAINING RELATED	98	380	380	0	0.0%
530420 TRANSPORTATION	0	365	300	(65)	-17.8%
530430 UTILITIES	58,540	75,000	75,000	0	0.0%
530439 UTILITIES-OTHER	10,439	25,000	25,000	0	0.0%
530440 RENTAL AND LEASES	300	300	300	0	0.0%
530450 INSURANCE	0	8,908	0	(8,908)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	4,881	3,200	3,200	0	0.0%
530520 OPERATING SUPPLIES	1,326	4,800	7,068	2,268	47.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	24,874	25,000	25,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	5,069	5,414	5,200	(214)	-4.0%
530550 TRAINING	830	2,353	11,000	8,647	367.5%
530 OPERATING EXPENDITURES Total	202,417	335,720	337,448	1,728	0.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	323,717	355,996	381,624	25,628	7.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	496,000	697,504	738,028	40,523	5.8%
540201 INTERNAL SER FEES-INSURANCE	7,272	0	0	0	
540202 INTERNAL SERVICE FEES	14,742	12,423	19,431	7,008	56.4%
540 INTERNAL SERVICE CHARGES Total	841,731	1,065,924	1,139,083	73,160	6.9%
<b>560 CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	0	0	0	0	
560 CAPITAL OUTLAY Total	0	0	0	0	
<b>BASE BUDGETS Total</b>	<b>3,328,656</b>	<b>4,083,680</b>	<b>4,245,323</b>	<b>161,644</b>	<b>4.0%</b>
<b>CIP</b>	<b>39,517,372</b>	<b>38,390,461</b>	<b>59,398,461</b>	<b>21,008,000</b>	<b>54.7%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>OTHER NON BASE</b>	<b>115,884</b>	<b>64,640</b>	<b>66,000</b>	<b>1,360</b>	<b>2.1%</b>
<b>GRANTS</b>	<b>39,570</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>07 CAPITAL PROJECTS DELIVERY Total</b>	<b>43,001,482</b>	<b>42,538,781</b>	<b>63,709,784</b>	<b>21,171,004</b>	<b>49.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**PUBLIC WORKS DEPT**

**Development Review Engineering**

**Program Message**

The Development Review Engineering Program administers the Land Development Code (LDC) and the Engineering Manual (EM) as it relates to new development and Right-of-Way projects. The Program ensures the compliance with Federal and State laws through the review of the development plans.

This program provides the following services:

- Permit and regulate construction within Seminole County's Right-of-Ways
- Inspection of all new construction projects
- Floodplain administration
- Enforcement of policies within Seminole County's Right-of-Ways

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 DEVELOPMENT REVIEW ENGINEER</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	459,866	533,514	549,722	16,208	3.0%
510140 OVERTIME	2,224	2,575	2,575	0	0.0%
510150 SPECIAL PAY	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	34,214	41,011	42,251	1,240	3.0%
510220 RETIREMENT CONTRIBUTIONS	40,898	48,504	51,266	2,762	5.7%
510230 HEALTH INSURANCE - EMPLOYER	84,206	114,068	126,613	12,545	11.0%
510240 WORKERS COMPENSATION	9,277	13,130	11,549	(1,582)	-12.0%
510 PERSONNEL SERVICES Total	630,685	752,803	783,976	31,173	4.1%
<b>530 OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	5	1,900	1,900	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	100	100	0	0.0%
530470 PRINTING AND BINDING	210	300	300	0	0.0%
530510 OFFICE SUPPLIES	2,784	800	1,000	200	25.0%
530520 OPERATING SUPPLIES	1,673	5,360	3,500	(1,860)	-34.7%
530522 OPERATING SUPPLIES-TECHNOLOGY	748	0	2,000	2,000	
530540 BOOKS, DUES PUBLICATIONS	385	1,385	0	(1,385)	-100.0%
530550 TRAINING	989	3,205	3,200	(5)	-0.2%
530 OPERATING EXPENDITURES Total	6,794	13,050	12,000	(1,050)	-8.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	48,847	55,341	58,896	3,555	6.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	4,595	3,323	7,367	4,044	121.7%
540 INTERNAL SERVICE CHARGES Total	53,442	58,664	66,264	7,599	13.0%
<b>BASE BUDGETS Total</b>	<b>690,921</b>	<b>824,517</b>	<b>862,240</b>	<b>37,723</b>	<b>4.6%</b>
<b>FLEET</b>	<b>53,264</b>	<b>56,546</b>	<b>0</b>	<b>(56,546)</b>	<b>-100.0%</b>
<b>07 DEVELOPMENT REVIEW ENGINEER Total</b>	<b>744,185</b>	<b>881,063</b>	<b>862,240</b>	<b>(18,823)</b>	<b>-2.1%</b>

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**PUBLIC WORKS DEPT**

**Engineering Professional Support**

**Program Message**

The Engineering Professional Support Program functions to the Department and County residents in the form of Transportation Asset Management, Right-of-way information, utility permitting within the county's right-of-way, technical support, asset management, transportation related GIS services, building permitting and development and review services.

This program contains the following services which have the ultimate purpose of providing technical support to the general public as well as other County departments:

- Right of way research
- Utility permitting

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 ENGINEERING PROF SUPPORT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	58,681	49,693	50,825	1,132	2.3%
510210 SOCIAL SECURITY MATCHING	4,298	3,801	3,888	87	2.3%
510220 RETIREMENT CONTRIBUTIONS	4,692	4,105	4,305	200	4.9%
510230 HEALTH INSURANCE - EMPLOYER	12,336	11,169	12,048	879	7.9%
510240 WORKERS COMPENSATION	2,315	956	838	(118)	-12.4%
510 PERSONNEL SERVICES Total	82,322	69,723	71,903	2,180	3.1%
<b>530 OPERATING EXPENDITURES</b>					
530401 TRAVEL - TRAINING RELATED	0	150	150	0	0.0%
530470 PRINTING AND BINDING	316	325	325	0	0.0%
530510 OFFICE SUPPLIES	66	70	70	0	0.0%
530 OPERATING EXPENDITURES Total	382	545	545	0	0.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	18,112	31,128	13,490	(17,638)	-56.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	0	0	0	0	
540202 INTERNAL SERVICE FEES	1,209	3,309	1,542	(1,768)	-53.4%
540 INTERNAL SERVICE CHARGES Total	19,321	34,437	15,032	(19,406)	-56.4%
<b>BASE BUDGETS Total</b>	<b>102,026</b>	<b>104,705</b>	<b>87,479</b>	<b>(17,226)</b>	<b>-16.5%</b>
<b>GRANTS</b>	<b>0</b>	<b>112,500</b>	<b>0</b>	<b>(112,500)</b>	<b>-100.0%</b>
<b>07 ENGINEERING PROF SUPPORT Total</b>	<b>102,026</b>	<b>217,205</b>	<b>87,479</b>	<b>(129,726)</b>	<b>-59.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**PUBLIC WORKS DEPT**

**Facilities**

**Program Message**

The Facilities Management Program is a customer-driven support organization responsible for providing Facilities Maintenance services to all County agencies and offices within our available resources. We are committed to maintaining a safe, functional, and reliable building inventory while striving to provide both cost effective and efficient services to all departments in Seminole County.

The program provides the following services:

- Construction Management
- Lease/Property Management
- Building Maintenance and Repair (Emergency, Routine, and Preventive Maintenance)
- Pro-Active Maintenance/Planner Work Projects

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 FACILITIES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,631,283	1,482,136	1,789,594	307,458	20.7%
510140 OVERTIME	54,621	40,000	40,000	0	0.0%
510150 SPECIAL PAY	4,558	4,500	5,700	1,200	26.7%
510210 SOCIAL SECURITY MATCHING	120,704	137,481	139,964	2,483	1.8%
510220 RETIREMENT CONTRIBUTIONS	143,875	158,160	168,530	10,370	6.6%
510230 HEALTH INSURANCE - EMPLOYER	516,288	572,787	638,642	65,855	11.5%
510240 WORKERS COMPENSATION	45,004	64,594	55,839	(8,754)	-13.6%
<b>510 PERSONNEL SERVICES Total</b>	<b>2,516,332</b>	<b>2,459,657</b>	<b>2,838,269</b>	<b>378,612</b>	<b>15.4%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	15,803	16,170	38,082	21,912	135.5%
530340 OTHER SERVICES	1,335,950	1,492,498	1,518,657	26,159	1.8%
530400 TRAVEL AND PER DIEM	0	0	0	0	
530430 UTILITIES	1,538,866	1,600,000	1,574,751	(25,249)	-1.6%
530439 UTILITIES-OTHER	992,225	1,297,805	1,176,590	(121,215)	-9.3%
530440 RENTAL AND LEASES	570,310	571,598	586,098	14,500	2.5%
530450 INSURANCE	0	43,958	0	(43,958)	-100.0%
530460 REPAIRS AND MAINTENANCE	1,337,826	1,270,004	1,287,521	17,517	1.4%
530490 OTHER CHARGES/OBLIGATIONS	4,091	6,115	6,190	75	1.2%
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	0	0	0	
530510 OFFICE SUPPLIES	1,471	1,000	1,000	0	0.0%
530520 OPERATING SUPPLIES	377,581	383,755	541,534	157,779	41.1%
530521 EQUIPMENT \$1000-\$4999	26,924	5,000	5,000	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	12,198	22,442	22,882	440	2.0%
530540 BOOKS, DUES PUBLICATIONS	674	300	300	0	0.0%
530550 TRAINING	0	200	200	0	0.0%
530560 GAS/OIL/LUBE	346	0	346	346	
<b>530 OPERATING EXPENDITURES Total</b>	<b>6,214,265</b>	<b>6,710,845</b>	<b>6,759,151</b>	<b>48,306</b>	<b>0.7%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	395,882	318,787	415,926	97,138	30.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	36,007	0	0	0	
540202 INTERNAL SERVICE FEES	11,692	7,719	29,229	21,510	278.7%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>443,581</b>	<b>326,506</b>	<b>445,155</b>	<b>118,649</b>	<b>36.3%</b>
<b>BASE BUDGETS Total</b>	<b>9,174,178</b>	<b>9,497,008</b>	<b>10,042,575</b>	<b>545,566</b>	<b>5.7%</b>
<b>CIP</b>	<b>315,417</b>	<b>369,318</b>	<b>0</b>	<b>(369,318)</b>	<b>-100.0%</b>
<b>FLEET</b>	<b>0</b>	<b>29,676</b>	<b>529,023</b>	<b>499,347</b>	<b>1682.7%</b>
<b>FACILITIES PROJECTS</b>	<b>1,187,832</b>	<b>323,950</b>	<b>2,299,952</b>	<b>1,976,002</b>	<b>610.0%</b>
<b>07 FACILITIES Total</b>	<b>10,677,427</b>	<b>10,219,952</b>	<b>12,871,550</b>	<b>2,651,597</b>	<b>25.9%</b>

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**PUBLIC WORKS DEPT**

**Fleet Management**

**Program Message**

The Fleet Management Program is responsible for maintenance and repairs of over 2,000 vehicles and pieces of equipment. It also operates and maintains the County's vehicle refueling systems. The Fleet Management Program acquires and distributes over one million gallons of gasoline and diesel per year.

The program provides the following services:

- Equipment Maintenance and Repair
- Fuel Acquisition and Distribution
- Fleet Replacement and Disposal



# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 FLEET MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	996,659	1,296,696	1,516,329	219,632	16.9%
510140 OVERTIME	57,203	63,672	63,672	0	0.0%
510150 SPECIAL PAY	4,100	4,200	4,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	77,461	111,718	120,365	8,647	7.7%
510220 RETIREMENT CONTRIBUTIONS	84,674	124,343	131,335	6,992	5.6%
510230 HEALTH INSURANCE - EMPLOYER	237,475	374,796	477,346	102,550	27.4%
510240 WORKERS COMPENSATION	46,389	44,862	40,204	(4,658)	-10.4%
510 PERSONNEL SERVICES Total	1,503,961	2,020,287	2,353,450	333,163	16.5%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	9,401	20,550	18,700	(1,850)	-9.0%
530400 TRAVEL AND PER DIEM	1,860	3,700	5,500	1,800	48.6%
530420 TRANSPORTATION	0	0	0	0	
530439 UTILITIES-OTHER	2,900	0	1,500	1,500	
530440 RENTAL AND LEASES	43,539	1,000	1,000	0	0.0%
530450 INSURANCE	0	22,702	0	(22,702)	-100.0%
530460 REPAIRS AND MAINTENANCE	3,015,855	2,129,835	2,187,796	57,961	2.7%
530490 OTHER CHARGES/OBLIGATIONS	175	350	350	0	0.0%
530510 OFFICE SUPPLIES	5,453	3,500	3,000	(500)	-14.3%
530520 OPERATING SUPPLIES	1,255,003	1,030,426	1,289,439	259,013	25.1%
530521 EQUIPMENT \$1000-\$4999	7,106	10,000	10,000	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	3,703	35,000	35,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	3,594	3,300	3,300	0	0.0%
530550 TRAINING	2,118	6,500	6,500	0	0.0%
530560 GAS/OIL/LUBE	2,044,689	2,548,792	2,474,600	(74,192)	-2.9%
530 OPERATING EXPENDITURES Total	6,395,395	5,815,655	6,036,685	221,030	3.8%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	121,215	77,164	169,592	92,428	119.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	18,992	0	0	0	
540202 INTERNAL SERVICE FEES	7,820	4,861	11,077	6,216	127.9%
540903 BAD DEBT EXPENSE	1,092	0	0	0	
540 INTERNAL SERVICE CHARGES Total	149,119	82,025	180,669	98,644	120.3%
<b>560 CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	0	0	0	0	
560 CAPITAL OUTLAY Total	0	0	0	0	
<b>BASE BUDGETS Total</b>	<b>8,048,475</b>	<b>7,917,967</b>	<b>8,570,804</b>	<b>652,837</b>	<b>8.2%</b>
<b>FLEET</b>	<b>19,411</b>	<b>1,439,040</b>	<b>69,697</b>	<b>(1,369,343)</b>	<b>-95.2%</b>
<b>OTHER NON BASE</b>	<b>12,760</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>160,000</b>	<b>160,000</b>	
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>07 FLEET MANAGEMENT Total</b>	<b>8,080,646</b>	<b>9,357,007</b>	<b>8,800,501</b>	<b>(556,506)</b>	<b>-5.9%</b>

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**PUBLIC WORKS DEPT**

**Land Management**

**Program Message**

The Land Management Program manages all aspects pertaining to County owned property or property interests. This includes land acquisition in coordination with other County departments, processing transfers of County property interests to the Florida Department of Transportation for State projects within Seminole County, and processing Tax Certificates struck to the County.

The program provides the following services:

- Reviews Preliminary Subdivision Plans for accuracy in right-of way information
- Reviews requests for Trustees of the Internal Improvement Trust Fund right-of-way reservation releases
- Reviews vacates
- Provides vetting for roads to be accepted into the County's road maintenance system
- Supports the Roads-Stormwater Repair and Maintenance Program's Pavement Management System in order to maintain the County's infrastructure in compliance with the Seminole County Administrative Code.
- Maintains the County owned lands layer in GIS
- Coordinates and manages title searches, surveys, environmental and appraisal reports for subject properties
- Provides right-of-way information to internal and external customers (e.g., property owners, utility customers, surveyors)
- Researches construction plans, imaging system (OnBase), maps, property titles, agenda minutes of the Seminole County Board of County Commissioners, County owned property and County interests as it pertains to right-of-way easements, and various files.

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 LAND MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	153,650	193,287	194,788	1,502	0.8%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	10,810	14,786	14,901	115	0.8%
510220 RETIREMENT CONTRIBUTIONS	15,750	19,626	20,504	878	4.5%
510230 HEALTH INSURANCE - EMPLOYER	36,286	46,769	60,861	14,092	30.1%
510240 WORKERS COMPENSATION	3,099	3,732	3,266	(466)	-12.5%
510 PERSONNEL SERVICES Total	219,595	278,200	294,320	16,121	5.8%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	450	450	0	0.0%
530400 TRAVEL AND PER DIEM	0	50	50	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	0	0	0	
530460 REPAIRS AND MAINTENANCE	805	1,200	1,200	0	0.0%
530510 OFFICE SUPPLIES	358	300	300	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	38	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	480	500	500	0	0.0%
530550 TRAINING	0	0	0	0	
530 OPERATING EXPENDITURES Total	1,681	2,500	2,500	0	0.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	4,039	0	13,185	13,185	
540202 INTERNAL SERVICE FEES	1,399	0	2,004	2,004	
540 INTERNAL SERVICE CHARGES Total	5,439	0	15,190	15,190	
<b>BASE BUDGETS Total</b>	<b>226,714</b>	<b>280,700</b>	<b>312,010</b>	<b>31,310</b>	<b>11.2%</b>
<b>07 LAND MANAGEMENT Total</b>	<b>226,714</b>	<b>280,700</b>	<b>312,010</b>	<b>31,310</b>	<b>11.2%</b>

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**PUBLIC WORKS DEPT**

**Mosquito Control**

**Program Message**

The Mosquito Control Program provides a countywide, consolidated means for preventing the transmission of West Nile Virus, Encephalitis and other mosquito borne diseases through the reduction of its primary vector, the mosquito.

The program contains the following services which have the ultimate purpose of protecting the well-being of humans, domestic animals and wildlife by minimizing the transmission of mosquito-borne diseases:

- Public Outreach/Education
- Countywide larvaciding
- Mosquito Abatement
- Entomological services to determine effectiveness of control operations, sources of mosquitoes, species of mosquitoes, as well as necessity of larvae and adult mosquito control measures.
- Assist property owners in abating breeding places by providing consulting services.

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 MOSQUITO CONTROL</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	403,914	416,813	424,542	7,729	1.9%
510125 PART-TIME PERSONNEL	3,762	0	0	0	
510140 OVERTIME	6,530	9,398	9,398	0	0.0%
510150 SPECIAL PAY	954	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	24,175	32,605	33,196	591	1.8%
510220 RETIREMENT CONTRIBUTIONS	26,833	35,205	36,755	1,550	4.4%
510230 HEALTH INSURANCE - EMPLOYER	97,368	131,758	145,848	14,089	10.7%
510240 WORKERS COMPENSATION	14,009	25,994	21,056	(4,938)	-19.0%
511000 CONTRA PERSONAL SERVICES	0	(41,645)	0	41,645	-100.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>577,546</b>	<b>611,329</b>	<b>671,995</b>	<b>60,667</b>	<b>9.9%</b>
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	600	600	
530401 TRAVEL - TRAINING RELATED	379	1,665	0	(1,665)	-100.0%
530420 TRANSPORTATION	69	200	200	0	0.0%
530450 INSURANCE	0	9,513	0	(9,513)	-100.0%
530460 REPAIRS AND MAINTENANCE	2,805	5,000	5,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	580	1,500	1,500	0	0.0%
530510 OFFICE SUPPLIES	728	728	728	0	0.0%
530520 OPERATING SUPPLIES	22,269	108,469	108,469	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	740	865	865	0	0.0%
530550 TRAINING	1,939	3,340	0	(3,340)	-100.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>29,508</b>	<b>131,280</b>	<b>117,362</b>	<b>(13,918)</b>	<b>-10.6%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	81,605	132,119	81,290	(50,829)	-38.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	4,505	0	0	0	
540202 INTERNAL SERVICE FEES	1,455	5,080	2,692	(2,388)	-47.0%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>87,564</b>	<b>137,199</b>	<b>83,982</b>	<b>(53,217)</b>	<b>-38.8%</b>
<b>BASE BUDGETS Total</b>	<b>694,618</b>	<b>879,807</b>	<b>873,339</b>	<b>(6,468)</b>	<b>-0.7%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>67,274</b>	<b>67,274</b>	
<b>GRANTS</b>	<b>474,719</b>	<b>41,646</b>	<b>41,646</b>	<b>0</b>	<b>0.0%</b>
<b>07 MOSQUITO CONTROL Total</b>	<b>1,169,337</b>	<b>921,453</b>	<b>982,259</b>	<b>60,806</b>	<b>6.6%</b>

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**PUBLIC WORKS DEPT**

**Public Works Business Office**

**Program Message**

The Director's Office provides leadership, management oversight and direction to all programs in the Public Works Department. This program includes services for providing day-to-day management and technical support for the Department's capital and maintenance programs that insure long-term sustainability and effective, efficient infrastructure systems for Seminole County citizens.

The following services are provided in this program:

- Management Oversight, Personnel, Financial, Fiscal Support
- Customer Service / Issues Management

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 PUBLIC WORKS BUSINESS OFFIC</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	201,722	207,847	214,083	6,237	3.0%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	3,300	3,300	3,300	0	0.0%
510210 SOCIAL SECURITY MATCHING	14,036	15,900	16,377	477	3.0%
510220 RETIREMENT CONTRIBUTIONS	38,535	41,292	44,773	3,481	8.4%
510230 HEALTH INSURANCE - EMPLOYER	37,882	45,445	49,514	4,069	9.0%
510240 WORKERS COMPENSATION	394	478	385	(93)	-19.4%
510 PERSONNEL SERVICES Total	295,868	314,262	328,433	14,171	4.5%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	0	0	0	0	
530450 INSURANCE	0	11,162	0	(11,162)	-100.0%
530510 OFFICE SUPPLIES	129	200	200	0	0.0%
530520 OPERATING SUPPLIES	800	270	270	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	174,276	176,218	179,790	3,572	2.0%
530550 TRAINING	10	0	0	0	
530 OPERATING EXPENDITURES Total	175,215	187,850	180,260	(7,590)	-4.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	22,733	28,026	29,414	1,389	5.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	4,631	0	0	0	
540202 INTERNAL SERVICE FEES	2,105	1,894	2,519	625	33.0%
540 INTERNAL SERVICE CHARGES Total	29,469	29,920	31,934	2,014	6.7%
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	7,514	0	0	0	
580 GRANTS & AIDS Total	7,514	0	0	0	
<b>BASE BUDGETS Total</b>	<b>508,066</b>	<b>532,032</b>	<b>540,627</b>	<b>8,595</b>	<b>1.6%</b>
<b>07 PUBLIC WORKS BUSINESS OFFIC Total</b>	<b>508,066</b>	<b>532,032</b>	<b>540,627</b>	<b>8,595</b>	<b>1.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**PUBLIC WORKS DEPT**

**Roads - Stormwater Repair and Maintenance**

**Program Message**

The Roads-Stormwater Program maintains the accepted county system of roads and associated drainage facilities. This includes a number of activities related to road and right-of-way maintenance such as pavement repair, sidewalk repair and replacement, shoulder maintenance, safety tree trimming (contracted), mowing of non-residential roadsides (contracted), maintenance of street drainage systems including curb and gutter, inlets and pipes, roadside ditch and swale maintenance, and street sweeping (contracted). Stormwater facilities including retention ponds, canals and major outfall ditches also require repairs and maintenance of pipes and structures, dredging and excavating, and mowing (contracted). Lining of stormwater pipes to extend their life is also performed by contract.

The Roads Stormwater Program is responsible for the repair and maintenance of county roadways, primary and secondary drainage facilities including canals, ditches, retention ponds, pipes and associated structures; tree trimming/removal within County easements and right-of-ways. We also plan and provide construction of flood prevention projects.

This program contains the following services which have the ultimate purpose of maintaining existing roads and drainage systems:

- Routine maintenance of existing roads
- Maintenance of public rights of way (tree trimming, mowing, guardrails and etc.)
- Maintenance of stormwater infrastructure, ditches, canals and retention ponds
- Vertical and horizontal surveying controls
- Plat review/approval



# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 ROADS-STORMWATER R&amp;M</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	3,711,862	4,281,551	4,356,356	74,805	1.7%
510140 OVERTIME	190,997	128,699	128,699	0	0.0%
510150 SPECIAL PAY	6,550	5,700	5,700	0	0.0%
510210 SOCIAL SECURITY MATCHING	282,408	337,384	343,107	5,723	1.7%
510220 RETIREMENT CONTRIBUTIONS	330,905	385,752	405,233	19,481	5.1%
510230 HEALTH INSURANCE - EMPLOYER	1,173,252	1,424,534	1,624,025	199,491	14.0%
510240 WORKERS COMPENSATION	257,018	429,536	345,079	(84,457)	-19.7%
510 PERSONNEL SERVICES Total	5,952,991	6,993,156	7,208,199	215,043	3.1%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	5,000	5,000	0	0.0%
530340 OTHER SERVICES	0	0	0	0	0.0%
530400 TRAVEL AND PER DIEM	12,784	12,560	12,560	0	0.0%
530420 TRANSPORTATION	41	0	0	0	0.0%
530430 UTILITIES	14,778	13,000	13,000	0	0.0%
530439 UTILITIES-OTHER	35,526	83,420	83,420	0	0.0%
530440 RENTAL AND LEASES	41,432	64,925	64,925	0	0.0%
530450 INSURANCE	0	321,372	0	(321,372)	-100.0%
530460 REPAIRS AND MAINTENANCE	1,246,046	1,438,650	2,175,371	736,721	51.2%
530510 OFFICE SUPPLIES	3,025	4,540	4,540	0	0.0%
530520 OPERATING SUPPLIES	220,700	215,854	216,302	448	0.2%
530521 EQUIPMENT \$1000-\$4999	5,604	8,025	13,300	5,275	65.7%
530522 OPERATING SUPPLIES-TECHNOLOGY	44,748	44,000	45,760	1,760	4.0%
530530 ROAD MATERIALS & SUPPLIES	256,113	249,830	249,830	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	2,226	3,304	3,304	0	0.0%
530550 TRAINING	420	3,810	3,810	0	0.0%
530 OPERATING EXPENDITURES Total	1,883,442	2,468,290	2,891,122	422,832	17.1%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	2,012,348	1,661,341	1,823,748	162,407	9.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	685,061	780,224	0	(780,224)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	307,341	0	0	0	0.0%
540202 INTERNAL SERVICE FEES	23,588	18,552	32,085	13,533	72.9%
540 INTERNAL SERVICE CHARGES Total	3,028,338	2,460,117	1,855,833	(604,284)	-24.6%
<b>BASE BUDGETS Total</b>	<b>10,864,771</b>	<b>11,921,563</b>	<b>11,955,154</b>	<b>33,591</b>	<b>0.3%</b>
<b>FLEET</b>	<b>480,259</b>	<b>849,443</b>	<b>3,088,513</b>	<b>2,239,070</b>	<b>263.6%</b>
<b>TECHNOLOGY</b>	<b>14,090</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>07 ROADS-STORMWATER R&amp;M Total</b>	<b>11,359,120</b>	<b>12,771,006</b>	<b>15,043,667</b>	<b>2,272,661</b>	<b>17.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**PUBLIC WORKS DEPT**

**Traffic Operations**

**Program Message**

Traffic Operations provides engineering and operations functions related to traffic safety and efficiency elements as provided by Florida Law and the BCC in accordance with all Federal, State, and Local standards. This includes the planning, design, construction and maintenance of multiple related systems, signals, fiber optic network, signing, striping, and Advanced Traffic Management System. Infrastructure includes 374 signals, 192 flashers, 350+ corridor miles of fiber, 28,000 signs, and 29 variable message signs.

Traffic Engineering's "Traffic Operations Program" maintains the following services which have the ultimate purpose of managing traffic to ensure the safety and efficiency of the transportation system:

- Traffic signal installation, repair and timing
- Traffic sign installation, repair, maintenance and replacement
- Roadway striping and other markings
- Fiber and Advanced Traffic Management System (ATMS) installation, repair, maintenance and management
- Transportation studies and data processing

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 TRAFFIC OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,754,370	1,880,873	1,917,928	37,055	2.0%
510140 OVERTIME	207,738	220,006	253,000	32,994	15.0%
510150 SPECIAL PAY	6,550	5,700	6,900	1,200	21.1%
510210 SOCIAL SECURITY MATCHING	142,980	160,717	166,076	5,359	3.3%
510220 RETIREMENT CONTRIBUTIONS	162,285	178,715	189,548	10,833	6.1%
510230 HEALTH INSURANCE - EMPLOYER	432,564	539,704	592,461	52,757	9.8%
510240 WORKERS COMPENSATION	87,377	148,694	119,534	(29,160)	-19.6%
510 PERSONNEL SERVICES Total	2,793,864	3,134,409	3,245,447	111,039	3.5%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	460,836	475,000	376,000	(99,000)	-20.8%
530400 TRAVEL AND PER DIEM	1,520	1,400	1,500	100	7.1%
530420 TRANSPORTATION	1,217	3,300	3,400	100	3.0%
530430 UTILITIES	192,378	235,000	235,000	0	0.0%
530439 UTILITIES-OTHER	0	0	45,000	45,000	
530450 INSURANCE	0	24,438	0	(24,438)	-100.0%
530460 REPAIRS AND MAINTENANCE	482,929	504,221	689,262	185,041	36.7%
530490 OTHER CHARGES/OBLIGATIONS	0	0	0	0	
530510 OFFICE SUPPLIES	376	2,500	2,500	0	0.0%
530520 OPERATING SUPPLIES	518,454	572,575	573,058	483	0.1%
530521 EQUIPMENT \$1000-\$4999	39,263	3,900	7,900	4,000	102.6%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	2,000	2,000	0	0.0%
530530 ROAD MATERIALS & SUPPLIES	34	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	4,596	3,143	3,318	175	5.6%
530550 TRAINING	20	8,100	9,100	1,000	12.3%
530 OPERATING EXPENDITURES Total	1,701,624	1,835,577	1,948,038	112,461	6.1%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	357,874	312,138	388,401	76,263	24.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	19,965	0	0	0	
540202 INTERNAL SERVICE FEES	11,986	33,135	19,970	(13,165)	-39.7%
540 INTERNAL SERVICE CHARGES Total	389,825	345,273	408,371	63,098	18.3%
<b>BASE BUDGETS Total</b>	<b>4,885,313</b>	<b>5,315,259</b>	<b>5,601,856</b>	<b>286,598</b>	<b>5.4%</b>
<b>CIP</b>	<b>119,644</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>51,894</b>	<b>356,967</b>	<b>288,233</b>	<b>(68,734)</b>	<b>-19.3%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>15,490</b>	<b>112,290</b>	<b>96,800</b>	<b>624.9%</b>
<b>TECHNOLOGY</b>	<b>13,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>07 TRAFFIC OPERATIONS Total</b>	<b>5,070,505</b>	<b>5,687,715</b>	<b>6,002,379</b>	<b>314,664</b>	<b>5.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**PUBLIC WORKS DEPT**

**Water Quality**

**Program Message**

The Water Quality Program provides water quality directly relating to the quality of water coming into the lakes from their surrounding watersheds. Seminole County Lake Management Program offers options that are understandable and responsive to undesirable lake conditions affecting water quality and biological habitats for insects, fish, birds, etc.

Seminole County Lake Management Program promotes remediation of undesirable lake conditions by facilitating stewardships (lake associations) and partnerships among various stakeholders including fellow neighbors, landowners, community groups, and local and state government professionals working together protecting/improving/managing your lake.

This program contains the following federally mandated services which have the ultimate purpose of keeping the County's natural water bodies clean and also protect, conserve and restore Seminole County's natural water resources through a multi-pronged approach, including:

- Pollution prevention and reduction
- Pollution detection, tracking, forecasting and assessment
- Environmental impact and restoration assessments
- Providing and participating in public education to maintain and improve water quality in Seminole County
- Providing leadership and guidance in watershed management through sound science and a collaborative, comprehensive process
- Watershed awareness, education, training, volunteer opportunities and projects
- Environmental regulatory compliance, intergovernmental and interdepartmental coordination and assistance
- Waterbody restoration, enhancement & maintenance
- Maintaining water quality, meteorologic and hydrologic systems
- Manage County MSBU program

# PUBLIC WORKS DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>07 WATER QUALITY</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	431,374	477,177	508,101	30,924	6.5%
510125 PART-TIME PERSONNEL	0	0	0	0	
510130 OTHER PERSONAL SERVICES	27,750	0	0	0	
510140 OVERTIME	7,310	4,994	4,994	0	0.0%
510150 SPECIAL PAY	3,153	4,500	3,300	(1,200)	-26.7%
510210 SOCIAL SECURITY MATCHING	34,642	36,886	39,252	2,366	6.4%
510220 RETIREMENT CONTRIBUTIONS	37,371	39,827	43,459	3,632	9.1%
510230 HEALTH INSURANCE - EMPLOYER	82,258	98,997	131,709	32,712	33.0%
510240 WORKERS COMPENSATION	7,292	9,347	8,548	(799)	-8.5%
<b>510 PERSONNEL SERVICES Total</b>	<b>631,149</b>	<b>671,729</b>	<b>739,363</b>	<b>67,634</b>	<b>10.1%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	102,706	137,000	137,000	0	0.0%
530340 OTHER SERVICES	182,011	173,500	192,500	19,000	11.0%
530400 TRAVEL AND PER DIEM	500	980	1,000	20	2.0%
530401 TRAVEL - TRAINING RELATED	1,431	3,000	4,645	1,645	54.8%
530420 TRANSPORTATION	1,102	300	300	0	0.0%
530450 INSURANCE	0	1,544	0	(1,544)	-100.0%
530460 REPAIRS AND MAINTENANCE	57,014	55,000	65,000	10,000	18.2%
530470 PRINTING AND BINDING	0	3,000	5,000	2,000	66.7%
530490 OTHER CHARGES/OBLIGATIONS	8,978	6,500	16,600	10,100	155.4%
530510 OFFICE SUPPLIES	750	750	750	0	0.0%
530520 OPERATING SUPPLIES	28,911	37,500	45,942	8,442	22.5%
530521 EQUIPMENT \$1000-\$4999	0	2,534	12,100	9,566	377.5%
530522 OPERATING SUPPLIES-TECHNOLOGY	2,587	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	2,280	2,280	2,280	0	0.0%
530550 TRAINING	955	2,000	2,210	210	10.5%
<b>530 OPERATING EXPENDITURES Total</b>	<b>389,223</b>	<b>425,888</b>	<b>485,327</b>	<b>59,439</b>	<b>14.0%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	48,636	64,582	114,363	49,781	77.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	4,198	0	0	0	
540202 INTERNAL SERVICE FEES	4,743	5,121	11,609	6,488	126.7%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>57,576</b>	<b>69,703</b>	<b>125,972</b>	<b>56,269</b>	<b>80.7%</b>
<b>BASE BUDGETS Total</b>	<b>1,077,948</b>	<b>1,167,320</b>	<b>1,350,662</b>	<b>183,342</b>	<b>15.7%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>120,000</b>	<b>120,000</b>	
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>31,487</b>	<b>31,487</b>	
<b>OTHER NON BASE</b>	<b>13,192</b>	<b>14,000</b>	<b>42,000</b>	<b>28,000</b>	<b>200.0%</b>
<b>07 WATER QUALITY Total</b>	<b>1,091,139</b>	<b>1,181,320</b>	<b>1,544,149</b>	<b>362,829</b>	<b>30.7%</b>



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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**ENVIRONMENTAL SERVICES BUSINESS OFFICE  
UTILITIES ENGINEERING PROGRAM  
WASTEWATER OPERATIONS  
WATER OPERATIONS**

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Department Message**

The Environmental Services Utilities Department operates water and wastewater utilities. Both utility systems provide high quality and cost effective services to Seminole County customers. The Environmental Services Utilities Department provides timely responsiveness to its customers, operates each utility system to meet or exceed regulatory standards, and maintains a capital improvement program that ensures the utilities maintain current levels of service, plans for future growth, and changes in the regulatory environment.

The Environmental Services Utilities Department is comprised of four Programs, including Business Office; Utilities Engineering; Water Operations; and Wastewater Operations. The Business Office Program provides accounting, utilities customer service and billing, and management oversight of all programs in the department. The Utilities Engineering Program assists in the planning, development and execution of water and wastewater capital and operational projects. The Water Operations Program provides water customers with potable drinking water supply and promotes water conservation. The Wastewater Operations Program provides wastewater customers with wastewater collection, treatment and reclaimed water that meets or exceeds all regulatory standards and is provided in a cost effective manner.



**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Department Goals/Objectives/Performance**

**GOAL:** TO PROVIDE THE HIGHEST QUALITY WATER AND UTILITY SERVICES POSSIBLE BY ENSURING EXCELLENT RESPONSIVENESS TO OUR CUSTOMERS OF OUR SYSTEMS THROUGH TIMELY AND ACCURATE CUSTOMER SERVICE EFFORTS.

**Objective:** Answer 90% of customer service calls presented (approximately 5% of calls are not presented to customer service due to customer's ability to get automated information).

**Performance Measure:** % of calls answered

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
93%	92%	90%	94%

**Objective:** Maintain an average telephone hold time to less than 3 minutes.

**Performance Measure:** Average number of minutes and seconds on hold

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1:53	1:40	2:11	1:45

**Objective:** Increase participation in Auto-Pay by 2,118 participants per year.

**Performance Measure:** # of customers using AutoPay

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3,478	7,365	9,500	9,500

**GOAL:** TO PROVIDE SAFE, RELIABLE, HIGH QUALITY WATER AND WASTEWATER UTILITY SERVICES THAT MEET ALL REGULATORY STANDARDS AND PROVIDE MAXIMUM CUSTOMER SATISFACTION IN A COST EFFECTIVE MANNER.

**Objective:** Maintain 100% compliance with all state and federal regulatory standards.

**Performance Measure:** % of regulatory standards met

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Department Goals/Objectives/Performance (CONT.)**

**Objective:** Review 100% of engineering plans and inspect construction of new development that connects to County utilities.

**Performance Measure:** % of new developments reviewed and inspected

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
100%	100%	100%	100%

**GOAL:** TO PROACTIVELY ENSURE THE RELIABILITY OF THE SYSTEM, REDUCE SERVICE INTERRUPTIONS AND TO CREATE COST EFFICIENCIES IN THE MAINTENANCE AND REPAIR OF UTILITY INFRASTRUCTURE.

**Objective:** To reduce the amount of inflow and infiltration issues within the gravity sewer systems to reduce the unnecessary treatment of non-wastewater sources by conducting inspections of 25 miles of gravity sewer mains per year.

**Performance Measure:** Miles of gravity sewer mains inspected per year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
22 miles	25 miles	25 miles	25 miles

**Objective:** To perform preventive maintenance and inspections on 3,639 county owned fire hydrants annually, so as to ensure that all county owned fire hydrants are in proper working order and repair all non-operational hydrants.

**Performance Measure:** # of hydrants inspected and preventive maintenance performed per year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
1,750	1,750	3,639	3,639

## ENVIRONMENTAL SERVICES - UTILITIES

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
11 GRANT FUNDS	0	0	0	0	
19 WATER & SEWER FUNDS	77,009,178	80,429,873	73,989,817	(6,440,056)	-8.0%
20 SOLID WASTE FUNDS	694,141	868,436	244,227	(624,209)	-71.9%
<b>08 ES UTILITIES Total</b>	<b>77,703,319</b>	<b>81,298,310</b>	<b>74,234,044</b>	<b>(7,064,266)</b>	<b>-8.7%</b>
<b>BUDGET TYPE</b>					
<b>BASE BUDGETS</b>					
08 ES BUSINESS OFFICE	3,462,371	4,070,530	2,316,320	(1,754,211)	-43.1%
08 UTILITIES ENGINEERING PROGR	12,833,955	21,056,773	21,269,173	212,399	1.0%
08 WASTEWATER OPERATIONS	12,173,668	14,097,587	14,111,453	13,866	0.1%
08 WATER OPERATIONS	37,106,690	13,687,635	14,635,890	948,255	6.9%
<b>BASE BUDGETS Total</b>	<b>65,576,685</b>	<b>52,912,525</b>	<b>52,332,835</b>	<b>(579,690)</b>	<b>-1.1%</b>
<b>CIP</b>	<b>7,896,226</b>	<b>23,544,000</b>	<b>18,559,271</b>	<b>(4,984,729)</b>	<b>-21.2%</b>
<b>FLEET</b>	<b>337,594</b>	<b>3,406,238</b>	<b>1,905,388</b>	<b>(1,500,850)</b>	<b>-44.1%</b>
<b>OTHER NON BASE</b>	<b>3,488,155</b>	<b>975,546</b>	<b>850,000</b>	<b>(125,546)</b>	<b>-12.9%</b>
<b>TECHNOLOGY</b>	<b>404,660</b>	<b>425,000</b>	<b>551,550</b>	<b>126,550</b>	<b>29.8%</b>
<b>FACILITIES PROJECTS</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>	<b>0.0%</b>
<b>GRANTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>08 ES UTILITIES Total</b>	<b>77,703,319</b>	<b>81,298,310</b>	<b>74,234,044</b>	<b>(7,064,266)</b>	<b>-8.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Environmental Services Business Office**

**Program Message**

The Business Office Program provides the following functions in support of the mission of the Environmental Services Department:

- Administration
  - o Provides leadership, management oversight and direction to all programs in the Environmental Service Department
- Accounting
  - o Operating and Capital Budgeting
  - o Financial Analysis
  - o Payroll and Accounts Payable
  - o Accounts Receivable Reconciliations
  - o Inventory Cost Tracking
  - o Financial Reporting
  - o Bond Compliance and Coverage
- Customer Service and Billing
  - o Utilities Customer Support
  - o Utilities Billing and Revenue Collections
  - o One-Stop Permitting

## ENV SVCS - UTILITIES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>08 ES BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	817,255	948,023	938,644	(9,379)	-1.0%
510140 OVERTIME	333	1,500	1,500	0	0.0%
510150 SPECIAL PAY	2,450	3,000	3,300	300	10.0%
510210 SOCIAL SECURITY MATCHING	61,717	72,639	71,921	(718)	-1.0%
510220 RETIREMENT CONTRIBUTIONS	68,468	76,371	106,244	29,873	39.1%
510230 HEALTH INSURANCE - EMPLOYER	183,313	217,111	310,729	93,618	43.1%
510240 WORKERS COMPENSATION	1,754	2,183	1,691	(491)	-22.5%
511000 CONTRA PERSONAL SERVICES	(76,247)	(60,000)	(60,000)	0	0.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>1,059,043</b>	<b>1,260,827</b>	<b>1,374,030</b>	<b>113,203</b>	<b>9.0%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	50,931	59,500	58,000	(1,500)	-2.5%
530340 OTHER SERVICES	222,036	145,840	265,840	120,000	82.3%
530400 TRAVEL AND PER DIEM	263	700	600	(100)	-14.3%
530401 TRAVEL - TRAINING RELATED	2,315	2,500	2,800	300	12.0%
530420 TRANSPORTATION	1,120	1,475	1,475	0	0.0%
530440 RENTAL AND LEASES	690	921	921	0	0.0%
530450 INSURANCE	0	17,772	0	(17,772)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	246,281	268,100	268,100	0	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	56,907	85,000	66,000	(19,000)	-22.4%
530510 OFFICE SUPPLIES	3,980	5,000	5,300	300	6.0%
530520 OPERATING SUPPLIES	5,638	250	2,209	1,959	783.6%
530521 EQUIPMENT \$1000-\$4999	0	1,500	0	(1,500)	-100.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	3,984	17,100	17,100	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	1,829	6,700	5,750	(950)	-14.2%
530550 TRAINING	9,280	10,700	11,800	1,100	10.3%
<b>530 OPERATING EXPENDITURES Total</b>	<b>605,255</b>	<b>623,058</b>	<b>705,895</b>	<b>82,837</b>	<b>13.3%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	192,186	204,844	227,078	22,234	10.9%
540102 OTHER CHRGS/ADMIN FEE CONTRA	1,599,474	1,978,933	0	(1,978,933)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	0	0	0	0	
540202 INTERNAL SERVICE FEES	6,413	2,868	9,317	6,449	224.9%
540903 BAD DEBT EXPENSE	0	0	0	0	
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>1,798,073</b>	<b>2,186,645</b>	<b>236,395</b>	<b>(1,950,250)</b>	<b>-89.2%</b>
<b>BASE BUDGETS Total</b>	<b>3,462,371</b>	<b>4,070,530</b>	<b>2,316,320</b>	<b>(1,754,211)</b>	<b>-43.1%</b>
<b>FLEET</b>	<b>0</b>	<b>37,600</b>	<b>0</b>	<b>(37,600)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>81,550</b>	<b>81,550</b>	
<b>08 ES BUSINESS OFFICE Total</b>	<b>3,462,371</b>	<b>4,108,130</b>	<b>2,397,870</b>	<b>(1,710,261)</b>	<b>-41.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Utilities Engineering**

**Program Message**

The Utilities Engineering team is responsible for project management (concept to completion) of all elements of Seminole County's utility capital improvement program. This service entails management of the planning, design, permitting and construction of all aspects of the potable (drinking) water, wastewater and reclaimed water systems within the County's four utility service areas. Our team ensures quality, cost effective utility infrastructure improvements complying with Federal and State regulations. Examples of the types of utility infrastructure managed include: water plants, wastewater plants, drinking water wells, wastewater pump stations, reclaimed water facilities and pipelines conveying water, waste and reclaimed water.

Utilities Engineering also provides services for County departmental design review and permitting, negotiating and monitoring utility interlocal agreements, MSBU support, updating and maintaining CAD details sheets and standards within the Engineering Manual, utility hydraulic modeling, publication and distribution of utility system maps, providing fire flow data support to Public Safety.

The Utility Inspection Team inspects County owned water, wastewater and reclaimed water infrastructure that is installed in unincorporated areas of Seminole County. These projects may be County capital improvement projects or private development projects where the infrastructure will become part of the County's utility system. Inspectors are responsible for observing the construction of the facilities to ensure compliance with contract documents and County standards. Inspectors observe taps to water mains and sewage force mains, as well as inspecting water mains, reclaimed water mains, sewage force mains, gravity sewer collection systems and wastewater pump stations. Inspectors also observe water main pressure testing, chlorination of water mains and bacteriological testing. They coordinate fire hydrant flow tests, backflow preventer certification, and wastewater pump station start-ups and acceptance testing. Prior to final acceptance of the project, they review record drawings and perform final inspections.

The Utilities Engineering Program provides the following functions:

- Project Management for CIP projects
- Water, Wastewater and Reclaimed Water Engineering
- Backflow Compliance and Testing
- Development Review, Support and Inspections
- Construction Engineering Inspection/County Agency Support
- Utilities and Solid Waste Master Planning
- GIS Infrastructure Data Management

## ENV SVCS - UTILITIES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>08 UTILITIES ENGINEERING PROGR</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,038,177	1,169,759	1,206,957	37,198	3.2%
510140 OVERTIME	13,975	12,000	15,000	3,000	25.0%
510150 SPECIAL PAY	850	600	0	(600)	-100.0%
510210 SOCIAL SECURITY MATCHING	76,447	90,405	93,480	3,075	3.4%
510220 RETIREMENT CONTRIBUTIONS	86,603	97,613	103,500	5,887	6.0%
510230 HEALTH INSURANCE - EMPLOYER	221,268	284,700	324,897	40,197	14.1%
510240 WORKERS COMPENSATION	18,649	23,846	18,654	(5,191)	-21.8%
511000 CONTRA PERSONAL SERVICES	(409,856)	(275,000)	(275,000)	0	0.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>1,046,114</b>	<b>1,403,922</b>	<b>1,487,487</b>	<b>83,566</b>	<b>6.0%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	126,436	200,000	180,000	(20,000)	-10.0%
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	2,114	3,000	3,000	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	750	750	0	0.0%
530420 TRANSPORTATION	0	200	200	0	0.0%
530460 REPAIRS AND MAINTENANCE	0	200	200	0	0.0%
530470 PRINTING AND BINDING	0	1,000	200	(800)	-80.0%
530490 OTHER CHARGES/OBLIGATIONS	0	15,000	15,000	0	0.0%
530510 OFFICE SUPPLIES	2,062	2,000	2,000	0	0.0%
530520 OPERATING SUPPLIES	38,854	6,600	5,000	(1,600)	-24.2%
530521 EQUIPMENT \$1000-\$4999	0	19,000	10,000	(9,000)	-47.4%
530522 OPERATING SUPPLIES-TECHNOLOGY	19,096	26,000	20,000	(6,000)	-23.1%
530540 BOOKS, DUES PUBLICATIONS	7,520	4,450	3,750	(700)	-15.7%
530550 TRAINING	375	5,000	3,000	(2,000)	-40.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>196,457</b>	<b>283,200</b>	<b>243,100</b>	<b>(40,100)</b>	<b>-14.2%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	152,154	167,613	178,089	10,476	6.3%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	0	0	0	0	
540202 INTERNAL SERVICE FEES	9,628	9,785	13,556	3,771	38.5%
540902 AMORTIZATION	(1,640,579)	0	0	0	
540904 REIMBURSEMENTS/REFUNDS	22,602	0	0	0	
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>(1,456,196)</b>	<b>177,397</b>	<b>191,644</b>	<b>14,247</b>	<b>8.0%</b>
<b>570 DEBT SERVICE</b>					
570710 PRINCIPAL	0	5,820,000	6,260,000	440,000	7.6%
570720 INTEREST	11,644,375	11,969,254	11,683,941	(285,313)	-2.4%
570730 OTHER DEBT SERVICE	3,205	3,000	3,000	0	0.0%
<b>570 DEBT SERVICE Total</b>	<b>11,647,580</b>	<b>17,792,254</b>	<b>17,946,941</b>	<b>154,687</b>	<b>0.9%</b>
<b>590 INTERFUND TRANSFERS OUT</b>					
590910 TRANSFER OUT	1,400,000	1,400,000	1,400,000	0	0.0%
<b>590 INTERFUND TRANSFERS OUT Total</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>0</b>	<b>0.0%</b>
<b>BASE BUDGETS Total</b>	<b>12,833,955</b>	<b>21,056,773</b>	<b>21,269,173</b>	<b>212,399</b>	<b>1.0%</b>
<b>CIP</b>	<b>7,896,226</b>	<b>23,544,000</b>	<b>18,559,271</b>	<b>(4,984,729)</b>	<b>-21.2%</b>
<b>FLEET</b>	<b>82,266</b>	<b>1,700,000</b>	<b>159,638</b>	<b>(1,540,362)</b>	<b>-90.6%</b>
<b>OTHER NON BASE</b>	<b>3,420,681</b>	<b>656,000</b>	<b>700,000</b>	<b>44,000</b>	<b>6.7%</b>
<b>TECHNOLOGY</b>	<b>381,439</b>	<b>400,000</b>	<b>400,000</b>	<b>0</b>	<b>0.0%</b>
<b>08 UTILITIES ENGINEERING PROGR Total</b>	<b>24,614,567</b>	<b>47,356,773</b>	<b>41,088,082</b>	<b>(6,268,692)</b>	<b>-13.2%</b>

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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Wastewater Operations**

**Program Message**

At the other end of the water system, wastewater treatment plants clean the wastewater and recycle it as reclaimed water for irrigation. The use of reclaimed water enhances and helps preserve Florida's water supply for the future.

Raw sewage is collected and pumped through force mains to the treatment facility. The average daily influent flow to both wastewater plants is 4.571 million gallons. Larger particles such as rags and grit are removed before sending the sewage to the oxidation ditches for treatment. Microorganisms use the sewage for food and produce a stabilized sludge. The sludge is pressed into a cake-like substance. The monthly average is 914 tons of solids. These solids are then transported to the Seminole County Landfill.

The liquid, or effluent, is filtered, then treated before it is sent out as Public Access reclaimed water for irrigation purposes. Currently, Seminole County has approximately 2,900 residential customers supplied with reclaimed water for irrigation needs. With an average daily flow of about 4.0 million gallons a day, this helps us conserve the potable water for drinking purposes.

The Wastewater Operations Program provides the following services:

- Wastewater Collection
- Wastewater Treatment
- Reclaimed Water
- Sampling and analysis of systems to verify regulatory compliance
- Surface Water Treatment



## ENV SVCS - UTILITIES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>08 WASTEWATER OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	1,453,515	1,769,914	1,806,274	36,360	2.1%
510140 OVERTIME	275,536	205,000	205,000	0	0.0%
510150 SPECIAL PAY	0	0	1,200	1,200	
510210 SOCIAL SECURITY MATCHING	127,012	151,081	153,862	2,782	1.8%
510220 RETIREMENT CONTRIBUTIONS	148,647	173,042	177,347	4,305	2.5%
510230 HEALTH INSURANCE - EMPLOYER	389,740	527,803	535,989	8,186	1.6%
510240 WORKERS COMPENSATION	45,920	61,230	50,817	(10,413)	-17.0%
511000 CONTRA PERSONAL SERVICES	(48,102)	(20,000)	(20,000)	0	0.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>2,392,267</b>	<b>2,868,069</b>	<b>2,910,489</b>	<b>42,419</b>	<b>1.5%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	119,207	391,000	406,400	15,400	3.9%
530340 OTHER SERVICES	5,378,660	6,011,675	6,121,690	110,015	1.8%
530400 TRAVEL AND PER DIEM	3,430	6,700	5,200	(1,500)	-22.4%
530401 TRAVEL - TRAINING RELATED	3,019	9,520	9,520	0	0.0%
530410 COMMUNICATIONS	3,212	6,500	6,500	0	0.0%
530420 TRANSPORTATION	0	500	500	0	0.0%
530430 UTILITIES	906,958	968,000	999,300	31,300	3.2%
530439 UTILITIES-OTHER	363,095	358,750	358,800	50	0.0%
530440 RENTAL AND LEASES	2,147	1,500	0	(1,500)	-100.0%
530450 INSURANCE	0	187,507	0	(187,507)	-100.0%
530460 REPAIRS AND MAINTENANCE	1,336,857	1,522,900	1,547,800	24,900	1.6%
530461 R&M - MAINT OPS	119,798	69,700	94,000	24,300	34.9%
530490 OTHER CHARGES/OBLIGATIONS	1,034	4,175	4,025	(150)	-3.6%
530510 OFFICE SUPPLIES	1,308	3,450	3,450	0	0.0%
530520 OPERATING SUPPLIES	222,303	251,383	215,408	(35,975)	-14.3%
530521 EQUIPMENT \$1000-\$4999	14,391	57,600	51,100	(6,500)	-11.3%
530522 OPERATING SUPPLIES-TECHNOLOGY	28,740	235,800	63,800	(172,000)	-72.9%
530525 CHEMICALS	310,047	358,000	375,500	17,500	4.9%
530540 BOOKS, DUES PUBLICATIONS	2,585	8,460	7,560	(900)	-10.6%
530550 TRAINING	7,985	27,850	29,850	2,000	7.2%
<b>530 OPERATING EXPENDITURES Total</b>	<b>8,824,775</b>	<b>10,480,970</b>	<b>10,300,403</b>	<b>(180,567)</b>	<b>-1.7%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	789,815	724,867	871,462	146,595	20.2%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	139,198	0	0	0	
540202 INTERNAL SERVICE FEES	27,612	23,681	29,100	5,419	22.9%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>956,626</b>	<b>748,548</b>	<b>900,562</b>	<b>152,014</b>	<b>20.3%</b>
<b>BASE BUDGETS Total</b>	<b>12,173,668</b>	<b>14,097,587</b>	<b>14,111,453</b>	<b>13,866</b>	<b>0.1%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>142,286</b>	<b>905,585</b>	<b>1,051,632</b>	<b>146,047</b>	<b>16.1%</b>
<b>OTHER NON BASE</b>	<b>23,037</b>	<b>78,546</b>	<b>0</b>	<b>(78,546)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>23,221</b>	<b>0</b>	<b>70,000</b>	<b>70,000</b>	
<b>GRANTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>08 WASTEWATER OPERATIONS Total</b>	<b>12,362,212</b>	<b>15,081,718</b>	<b>15,233,085</b>	<b>151,367</b>	<b>1.0%</b>

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**ENVIRONMENTAL SERVICES UTILITIES DEPT**

**Water Operations**

**Program Message**

The Seminole County Water Program pumps, treats, and delivers drinking water to almost 40,000 residential and commercial accounts through approximately 616 miles of water mains in unincorporated Seminole County. The average daily flow of treated water is 15.355 MGD, with permitted Consumptive Use Permit capacity of 23.85 MGD.

Water Operations reliably treats and delivers high quality water that complies and exceeds drinking water regulations. Providing our customers with safe, high quality drinking water is our highest priority. Our compliance division collects and tests about 3,200 water samples for bacteria each year as well as numerous samples for other chemical parameters to ensure the safety of your water. Other health and safety features of the water system include addition of fluoride and chlorine for disinfection purposes. Other health and safety features of the water system include addition of fluoride, chlorine for disinfection purposes, ozone treatment (at 3 facilities), and maintaining over 3,639 fire hydrants.

The Water Operations Program provides the following services and functions:

- Maintaining Compliance with all Regulatory Standards for Drinking Water
- Water Quality Complaint Resolution
- Distribution Flushing
- Sampling and Analysis of Systems to Verify Regulatory Compliance
- Operation and Maintenance of: Water Treatment Facilities and Water Distribution Systems
- Irrigation Evaluations
- Rain sensor installation
- Landscape consulting
- Toilet Rebate Program
- Shower Head exchange
- Leak detector kits
- Energy/Water Conservation kits to all Seminole County residents
- Water Conservation literature
- Water Conservation Festivals and Events in the community to distribute and educate the citizens
- Water Treatment Plant Tours
- Speakers Bureau outreach to Home owner associations, schools, and civic organizations
- Florida Master Gardener Certification – to assist customers with landscaping issues

## ENV SVCS - UTILITIES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>08 WATER OPERATIONS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	2,512,541	3,132,382	3,390,182	257,800	8.2%
510140 OVERTIME	335,570	346,000	353,000	7,000	2.0%
510150 SPECIAL PAY	4,589	3,600	4,800	1,200	33.3%
510210 SOCIAL SECURITY MATCHING	208,004	266,096	286,353	20,257	7.6%
510220 RETIREMENT CONTRIBUTIONS	239,675	294,575	324,696	30,121	10.2%
510230 HEALTH INSURANCE - EMPLOYER	687,570	895,333	1,017,257	121,924	13.6%
510240 WORKERS COMPENSATION	86,834	126,079	114,147	(11,931)	-9.5%
511000 CONTRA PERSONAL SERVICES	(43,676)	(295,000)	(295,000)	0	0.0%
<b>510 PERSONNEL SERVICES Total</b>	<b>4,031,106</b>	<b>4,769,066</b>	<b>5,195,436</b>	<b>426,370</b>	<b>8.9%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	280,628	681,000	745,000	64,000	9.4%
530340 OTHER SERVICES	1,439,896	1,755,920	1,821,200	65,280	3.7%
530400 TRAVEL AND PER DIEM	20,446	19,450	21,410	1,960	10.1%
530401 TRAVEL - TRAINING RELATED	869	10,000	10,000	0	0.0%
530420 TRANSPORTATION	155	530	230	(300)	-56.6%
530430 UTILITIES	1,050,648	1,126,300	1,159,700	33,400	3.0%
530439 UTILITIES-OTHER	9,667	9,050	15,350	6,300	69.6%
530440 RENTAL AND LEASES	770	45,000	55,000	10,000	22.2%
530450 INSURANCE	0	213,195	0	(213,195)	-100.0%
530460 REPAIRS AND MAINTENANCE	1,403,193	1,882,000	2,107,400	225,400	12.0%
530461 R&M - MAINT OPS	275,144	551,000	492,000	(59,000)	-10.7%
530470 PRINTING AND BINDING	0	800	800	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	32,484	37,500	38,700	1,200	3.2%
530510 OFFICE SUPPLIES	7,285	8,750	18,750	10,000	114.3%
530520 OPERATING SUPPLIES	200,860	266,150	260,128	(6,022)	-2.3%
530521 EQUIPMENT \$1000-\$4999	3,500	29,000	11,250	(17,750)	-61.2%
530522 OPERATING SUPPLIES-TECHNOLOGY	83,961	159,500	171,000	11,500	7.2%
530525 CHEMICALS	602,887	1,245,000	1,625,000	380,000	30.5%
530540 BOOKS, DUES PUBLICATIONS	11,514	22,420	21,100	(1,320)	-5.9%
530550 TRAINING	14,740	52,490	46,690	(5,800)	-11.0%
530570 DEPRECIATION-BUILDING	1,985,791	0	0	0	
530580 DEPRECIATION-EQUIPMENT	2,073,068	0	0	0	
530590 DEPRECIATION-OTHER	3,465,736	0	0	0	
530690 DEPRECIATION-OTH INFRASTRUCTUR	16,847,565	0	0	0	
<b>530 OPERATING EXPENDITURES Total</b>	<b>29,810,808</b>	<b>8,115,055</b>	<b>8,620,708</b>	<b>505,653</b>	<b>6.2%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	763,299	769,177	774,061	4,884	0.6%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	172,096	0	0	0	
540202 INTERNAL SERVICE FEES	38,009	34,337	45,684	11,348	33.0%
540902 AMORTIZATION	1,945,164	0	0	0	
540905 OPEB - OTHER POST EMP BENEFITS	(8,662)	0	0	0	
540906 GASB 68 FRS PENSION	354,869	0	0	0	
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>3,264,776</b>	<b>803,514</b>	<b>819,746</b>	<b>16,232</b>	<b>2.0%</b>
<b>BASE BUDGETS Total</b>	<b>37,106,690</b>	<b>13,687,635</b>	<b>14,635,890</b>	<b>948,255</b>	<b>6.9%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>FLEET</b>	<b>113,042</b>	<b>763,053</b>	<b>694,118</b>	<b>(68,935)</b>	<b>-9.0%</b>
<b>OTHER NON BASE</b>	<b>44,437</b>	<b>241,000</b>	<b>150,000</b>	<b>(91,000)</b>	<b>-37.8%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>(25,000)</b>	<b>-100.0%</b>

## ENV SVCS - UTILITIES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FACILITIES PROJECTS</b>	0	35,000	35,000	0	0.0%
<b>08 WATER OPERATIONS Total</b>	<b>37,264,169</b>	<b>14,751,689</b>	<b>15,515,008</b>	<b>763,319</b>	<b>5.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**LANDFILL OPERATIONS PROGRAM  
SW-COMPLIANCE & PROGRAM MANAGEMENT  
TRANSFER STATION**

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Department Message**

The Environmental Services Solid Waste Department's mission is to provide high quality, cost effective, and environmentally responsible solid waste management for the citizens' of Seminole County and other internal and external customers.

The Environmental Services Solid Waste Department is comprised of the three Programs, including Central Transfer Station Operations; Landfill Operations; and Solid Waste Compliance and Program Management. The Central Transfer Station Operations Program provides a centrally located facility for waste delivery in order to make solid waste disposal more efficient for the citizens. The Landfill Operations Program provides a responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The Solid Waste Compliance and Program Management supports operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Department Goals/Objectives/Performance**

**GOAL:** TO PROVIDE SEMINOLE COUNTY'S CITIZENS AND BUSINESSES WITH A HIGH LEVEL OF SOLID WASTE MANAGEMENT SERVICES AT A LOW OPERATING COST, AND TO PROTECT THE COUNTY'S ENVIRONMENT THROUGH PUBLIC OUTREACH AND EDUCATION.

**Objective:** Ensure that all solid waste activities are in full compliance with applicable Federal, State and local regulations and are provided to the citizens in a cost-effective and efficient manner.

**Performance Measure:** Tons of waste processed through transfer station

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
351,588	342,105	330,455	350,000

**Performance Measure:** Tons of waste disposed or recycled at landfill

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
419,829	410,469	394,137	420,000

**Performance Measure:** Tons of waste managed per operations hour worked

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
3.05	3.03	3.05	3.05

**Performance Measure:** Residential recycling tons processed per year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
15,544	14,451	13,989	15,000

**Performance Measure:** # of county employees trained in environmental management per year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
200*	550	500	550

**Performance Measure:** # of environmental inspections or investigations conducted per year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
250*	325	304	300

\*Numbers are lower due to allocating personnel to Hurricane Irma recovery.

## ENVIRONMENTAL SERVICES - SOLID WASTE

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
20 SOLID WASTE FUNDS	28,542,420	13,070,750	14,458,542	1,387,792	10.6%
<b>09 ES SOLID WASTE DEPT Total</b>	<b>28,542,420</b>	<b>13,070,750</b>	<b>14,458,542</b>	<b>1,387,792</b>	<b>10.6%</b>

### BUDGET TYPE

<b>BASE BUDGETS</b>					
09 LANDFILL OPERATIONS PROGRAM	6,321,075	3,323,804	3,708,122	384,317	11.6%
09 SW-COMPLIANCE & PROGRAM MAN	17,029,279	3,196,077	3,379,257	183,180	5.7%
09 TRANSFER STATION	3,109,275	3,294,003	3,293,488	(516)	0.0%
<b>BASE BUDGETS Total</b>	<b>26,459,629</b>	<b>9,813,885</b>	<b>10,380,867</b>	<b>566,982</b>	<b>5.8%</b>
<b>CIP</b>	<b>789,658</b>	<b>2,200,000</b>	<b>2,360,000</b>	<b>160,000</b>	<b>7.3%</b>
<b>FLEET</b>	<b>1,293,134</b>	<b>1,056,865</b>	<b>1,407,675</b>	<b>350,810</b>	<b>33.2%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>300,000</b>	
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
<b>09 ES SOLID WASTE DEPT Total</b>	<b>28,542,420</b>	<b>13,070,750</b>	<b>14,458,542</b>	<b>1,387,792</b>	<b>10.6%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Central Transfer Station Operations**

**Program Message**

The Central Transfer Station provides a centrally located facility for solid waste delivery in order to make solid waste disposal more efficient. Approximately 80% of all solid waste disposed of at the County's landfill first passes through the transfer station. The facility operates in accordance with the following state permits, as confirmed by regular site inspections. The Program's administrative offices for customer service staff, and environmental compliance and program management are based out of the transfer station.

Major services and permits include:

- Receive and process incoming garbage, yard waste and recyclables
  - o 77,720 customers serviced at the transfer station in FY2019
- County staff manages and transfers garbage and yard waste to the landfill
  - o 330,455 tons of waste transferred in FY2019
- Receive and process curbside recycling
  - o 13,989 tons of recyclables received and sent offsite for recycling in for FY2019
- Solid Waste Operating Permit – Waste Processing Facility (0024066-006-SO-31) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05H280-002) authorized by FDEP

## ENV SVCS - SOLID WASTE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>09 TRANSFER STATION</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	898,761	981,856	1,001,629	19,773	2.0%
510140 OVERTIME	256,488	200,000	200,000	0	0.0%
510150 SPECIAL PAY	200	0	1,200	1,200	
510210 SOCIAL SECURITY MATCHING	82,092	90,412	91,925	1,513	1.7%
510220 RETIREMENT CONTRIBUTIONS	91,445	96,699	107,367	10,667	11.0%
510230 HEALTH INSURANCE - EMPLOYER	341,348	400,551	485,937	85,386	21.3%
510240 WORKERS COMPENSATION	68,600	84,397	73,700	(10,697)	-12.7%
511000 CONTRA PERSONAL SERVICES	(205)	0	0	0	
<b>510 PERSONNEL SERVICES Total</b>	<b>1,738,729</b>	<b>1,853,915</b>	<b>1,961,757</b>	<b>107,842</b>	<b>5.8%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	10,000	0	(10,000)	-100.0%
530340 OTHER SERVICES	0	200	200	0	0.0%
530400 TRAVEL AND PER DIEM	36	100	100	0	0.0%
530401 TRAVEL - TRAINING RELATED	0	600	1,250	650	108.3%
530440 RENTAL AND LEASES	2,833	5,250	5,250	0	0.0%
530450 INSURANCE	0	15,856	0	(15,856)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	1,000	2,100	1,100	110.0%
530520 OPERATING SUPPLIES	19,800	20,500	20,500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	68	200	200	0	0.0%
530550 TRAINING	2,200	2,200	2,200	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>24,937</b>	<b>55,906</b>	<b>31,800</b>	<b>(24,106)</b>	<b>-43.1%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	1,287,928	1,383,591	1,299,931	(83,660)	-6.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	57,681	0	0	0	
540202 INTERNAL SERVICE FEES	0	591	0	(591)	-100.0%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>1,345,609</b>	<b>1,384,182</b>	<b>1,299,931</b>	<b>(84,251)</b>	<b>-6.1%</b>
<b>560 CAPITAL OUTLAY</b>					
560642 EQUIPMENT >\$4999	0	0	0	0	
<b>560 CAPITAL OUTLAY Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>BASE BUDGETS Total</b>	<b>3,109,275</b>	<b>3,294,003</b>	<b>3,293,488</b>	<b>(516)</b>	<b>0.0%</b>
<b>CIP</b>	<b>1,550</b>	<b>250,000</b>	<b>0</b>	<b>(250,000)</b>	<b>-100.0%</b>
<b>FLEET</b>	<b>832,045</b>	<b>896,904</b>	<b>653,844</b>	<b>(243,060)</b>	<b>-27.1%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	
<b>09 TRANSFER STATION Total</b>	<b>3,942,870</b>	<b>4,440,907</b>	<b>3,967,332</b>	<b>(473,575)</b>	<b>-10.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Landfill Operations**

**Program Message**

The Osceola Road Solid Waste Management Facility – Class I Landfill provides responsible and environmentally compliant means for disposal of municipal solid waste in Seminole County. The landfill receives all solid waste and yard trash for Seminole County, City of Maitland, and City of Winter Park. Waste is managed and disposed of in accordance with five separate permits as confirmed by regular site inspections.

Major services and permits include:

- Landfill operations receives and manages incoming garbage, yard waste, C&D, and waste tires
  - o 416,618 tons of waste managed in FY2019
- Shuttling of waste between landfill, Staging Area, and Citizens Areas
  - o 14,787 trailers of garbage were managed by staff in FY2019
- Leachate management
  - o 15,191,264 gallons of leachate hauled from landfill for offsite treatment in FY2019
- Solid Waste Operation Permit – Landfill (0128543-016-SO-MM) authorized by FDEP
- Solid Waste Operation Permit – Waste Processing Facility C&D Recycling Operations (0128543-015-SO-31) authorized by FDEP
- Title V Air Operation Permit (1170084-011-AV) authorized by FDEP
- Stormwater Discharge Associated with Industrial Activity (FLR05C057-004) authorized by FDEP
- Seminole County Industrial User Permit (0197)

## ENV SVCS - SOLID WASTE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>09 LANDFILL OPERATIONS PROGRAM</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	562,013	647,754	654,845	7,092	1.1%
510140 OVERTIME	130,654	125,000	125,000	0	0.0%
510150 SPECIAL PAY	1,000	1,200	0	(1,200)	-100.0%
510210 SOCIAL SECURITY MATCHING	48,946	59,116	59,658	543	0.9%
510220 RETIREMENT CONTRIBUTIONS	58,028	66,156	68,599	2,443	3.7%
510230 HEALTH INSURANCE - EMPLOYER	229,467	276,180	335,422	59,242	21.5%
510240 WORKERS COMPENSATION	43,961	54,170	45,919	(8,251)	-15.2%
511000 CONTRA PERSONAL SERVICES	0	0	0	0	
<b>510 PERSONNEL SERVICES Total</b>	<b>1,074,069</b>	<b>1,229,575</b>	<b>1,289,443</b>	<b>59,868</b>	<b>4.9%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	25,000	25,000	0	0.0%
530340 OTHER SERVICES	0	200	200	0	0.0%
530400 TRAVEL AND PER DIEM	1	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	600	1,850	1,250	208.3%
530440 RENTAL AND LEASES	966,559	967,000	967,000	0	0.0%
530450 INSURANCE	0	111,695	0	(111,695)	-100.0%
530460 REPAIRS AND MAINTENANCE	7,671	31,000	110,000	79,000	254.8%
530520 OPERATING SUPPLIES	23,429	24,000	24,000	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	25,000	29,874	4,874	19.5%
530530 ROAD MATERIALS & SUPPLIES	0	15,000	15,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	34	200	200	0	0.0%
530550 TRAINING	3,050	3,200	3,200	0	0.0%
530570 DEPRECIATION-BUILDING	519,409	0	0	0	
530580 DEPRECIATION-EQUIPMENT	1,389,495	0	0	0	
530590 DEPRECIATION-OTHER	495,979	0	0	0	
<b>530 OPERATING EXPENDITURES Total</b>	<b>3,405,627</b>	<b>1,202,895</b>	<b>1,176,324</b>	<b>(26,571)</b>	<b>-2.2%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	1,182,377	891,144	1,241,892	350,748	39.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	64,583	0	0	0	
540202 INTERNAL SERVICE FEES	415	191	463	272	142.5%
540901 CLOSURE COST ACCRUAL	594,004	0	0	0	
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>1,841,379</b>	<b>891,335</b>	<b>1,242,355</b>	<b>351,020</b>	<b>39.4%</b>
<b>BASE BUDGETS Total</b>	<b>6,321,075</b>	<b>3,323,804</b>	<b>3,708,122</b>	<b>384,317</b>	<b>11.6%</b>
<b>CIP</b>	<b>6,693</b>	<b>1,500,000</b>	<b>100,000</b>	<b>(1,400,000)</b>	<b>-93.3%</b>
<b>FLEET</b>	<b>461,089</b>	<b>159,962</b>	<b>646,837</b>	<b>486,875</b>	<b>304.4%</b>
<b>09 LANDFILL OPERATIONS PROGRAM Total</b>	<b>6,788,857</b>	<b>4,983,766</b>	<b>4,454,959</b>	<b>(528,807)</b>	<b>-10.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Solid Waste Compliance & Program Management**

**Program Message**

The Compliance and Program Management support operations, provides customer service, and oversees environmental compliance in order to support the Environmental Services Solid Waste Department's mission.

Customer Service interacts with customers at the scalehouse when they arrive at either solid waste facility and by phone, email, and online request to address customers' questions or concerns. Scale houses are located at the ingress/egress for the transfer station and landfill. Scale Operators document the amount, type, and source for each incoming waste load in accordance with Chapter 62-701, F.A.C., conduct financial transactions as required, and direct customers to the appropriate location for service on the facility. Customer Service Representatives provide customers with an assortment of information, work to resolve customer complaints, and document service violations in order to hold the service contractors accountable.

The Environmental Compliance Assistance and Pollution Prevention Program (ECAP3) is responsible for overseeing and coordinating environmental compliance for solid waste and assist with environmental compliance throughout the County. The Small Quantity Generator Program is state mandated under Florida Statute 403.7225 and requires compliance assistance visits at businesses that potentially generate hazardous waste to educate and achieve compliance waste management regulations. Additionally, ECAP3 provides environmental training and conducts internal audits to assist BCC Departments with Countywide compliance.

Major services include:

- Solid Waste System Planning
- Residential Waste Collection and Management
- Scalehouse Customer Service
  - o 149,245 customers assisted at the scalehouse in FY2019
- Solid Waste Customer Service
  - o Approximately 3,000 inquiries documented monthly in FY2019, outside of hurricane influenced months
- Regulatory Compliance
  - o Conduct monthly internal audits at both facilities and successfully completed all FDEP inspections for FY2019
- Special Waste Management
- Assist with Countywide Environmental Compliance
  - o 28 Environmental Awareness Trainings conducted to educate 550 employees in order to meet FDEP and NPDES permit requirements in FY2019
- Small Quantity Generator Program

**SEMINOLE COUNTY GOVERNMENT  
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**ENVIRONMENTAL SERVICES SOLID WASTE DEPT**

**Solid Waste Compliance & Program Management (CONT.)**

**Program Message**

- o 304 compliance assistance visits conducted at Seminole County businesses in FY2019
- Household Hazardous Waste Management
  - o 1,203,008 lbs. of household hazardous waste properly disposed of outside of the landfill in FY2019
  - o Approximately 400 tons of electronic waste sent for recycling in FY2019
  - o Over 8,800 gallons of used oil received and recycled in FY2019
- Disaster Debris Management Plan Coordination

# ENV SVCS - SOLID WASTE DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>09 SW-COMPLIANCE &amp; PROGRAM MAN</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	815,668	961,939	936,746	(25,193)	-2.6%
510140 OVERTIME	56,488	28,000	28,000	0	0.0%
510150 SPECIAL PAY	3,792	4,200	1,800	(2,400)	-57.1%
510210 SOCIAL SECURITY MATCHING	63,560	75,730	73,803	(1,927)	-2.5%
510220 RETIREMENT CONTRIBUTIONS	72,469	84,260	81,714	(2,546)	-3.0%
510230 HEALTH INSURANCE - EMPLOYER	229,416	287,843	329,771	41,928	14.6%
510240 WORKERS COMPENSATION	28,362	33,075	27,341	(5,734)	-17.3%
511000 CONTRA PERSONAL SERVICES	(43,652)	0	0	0	
<b>510 PERSONNEL SERVICES Total</b>	<b>1,226,102</b>	<b>1,475,047</b>	<b>1,479,175</b>	<b>4,128</b>	<b>0.3%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	235,776	265,000	235,000	(30,000)	-11.3%
530340 OTHER SERVICES	14,602,103	743,200	905,700	162,500	21.9%
530400 TRAVEL AND PER DIEM	107	250	250	0	0.0%
530401 TRAVEL - TRAINING RELATED	894	3,350	2,500	(850)	-25.4%
530420 TRANSPORTATION	93	150	150	0	0.0%
530430 UTILITIES	94,440	90,000	90,000	0	0.0%
530439 UTILITIES-OTHER	61,946	77,500	70,500	(7,000)	-9.0%
530440 RENTAL AND LEASES	137,346	4,000	8,100	4,100	102.5%
530450 INSURANCE	0	38,704	0	(38,704)	-100.0%
530460 REPAIRS AND MAINTENANCE	108,260	95,000	166,000	71,000	74.7%
530470 PRINTING AND BINDING	3,757	5,000	5,000	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	1,514	3,300	3,300	0	0.0%
530493 OTHER CHRGS/OB-BAD DEBT	624	1,000	1,000	0	0.0%
530510 OFFICE SUPPLIES	4,363	2,500	5,000	2,500	100.0%
530520 OPERATING SUPPLIES	21,771	44,500	42,416	(2,084)	-4.7%
530521 EQUIPMENT \$1000-\$4999	5,711	0	800	800	
530522 OPERATING SUPPLIES-TECHNOLOGY	6,200	7,000	10,000	3,000	42.9%
530530 ROAD MATERIALS & SUPPLIES	14,992	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	395	1,000	1,500	500	50.0%
530550 TRAINING	680	2,500	2,500	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>15,300,973</b>	<b>1,383,954</b>	<b>1,549,716</b>	<b>165,762</b>	<b>12.0%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	313,683	326,868	336,950	10,081	3.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	0	0	0	0	
540202 INTERNAL SERVICE FEES	12,104	10,208	13,416	3,209	31.4%
540902 AMORTIZATION	23,747	0	0	0	
540903 BAD DEBT EXPENSE	0	0	0	0	
540905 OPEB - OTHER POST EMP BENEFITS	(3,942)	0	0	0	
540906 GASB 68 FRS PENSION	156,611	0	0	0	
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>502,203</b>	<b>337,076</b>	<b>350,366</b>	<b>13,290</b>	<b>3.9%</b>
<b>BASE BUDGETS Total</b>	<b>17,029,279</b>	<b>3,196,077</b>	<b>3,379,257</b>	<b>183,180</b>	<b>5.7%</b>
<b>CIP</b>	<b>781,415</b>	<b>450,000</b>	<b>2,260,000</b>	<b>1,810,000</b>	<b>402.2%</b>
<b>FLEET</b>	<b>0</b>	<b>0</b>	<b>106,994</b>	<b>106,994</b>	
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>290,000</b>	<b>290,000</b>	
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>09 SW-COMPLIANCE &amp; PROGRAM MAN Total</b>	<b>17,810,693</b>	<b>3,646,077</b>	<b>6,036,251</b>	<b>2,390,174</b>	<b>65.6%</b>





**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**BUILDING  
DEVELOPMENT SERVICES BUSINESS OFFICE  
MASS TRANSIT PROGRAM (LYNX)  
PLANNING AND DEVELOPMENT**

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Department Message**

The Seminole County Development Services Department continues to focus on promoting the quality of life within Seminole County. The Department's emphasis is on efficiently providing quality customer service. This offers opportunities for each of the Department's staff members to meet the challenges faced by an active department, whose functions are closely linked to the fluctuations of the economy and development trends. The Department also focuses on meeting the needs of the development community through participation in Open for Business, the nation's first regional streamlined permitting initiative.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** PROVIDE AN INTUITIVE STREAMLINED PERMITTING, PLAN REVIEW AND INSPECTION SERVICE EXPERIENCE TO THE SEMINOLE COUNTY COMMUNITY THROUGH A MANAGED ELECTRONIC INTAKE AND PLAN REVIEW PROCESS.

**Objective:** Provide options for permit application submittals and continue to increase the number of permit applications created\* in the ePlan System and through the EZ Permit Program.

**Performance Measure:** Number of permit applications created\* in ePlan

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
14,313	17,907	14,567	10,401**

Performance Measure: Number of permit applications created\*\* through EZ Permit Program

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
n/a	n/a	n/a	4,457***

\*Permit applications created represents the total possible applications that could be processed through ePlan. This number varies pending permit completion and timing of same.

\*\*With the implementation of the EZ Permit Program in FY19/20, it is anticipated the number of applications submitted through ePlan will decrease up to 30%, due to the number of EZ Permit submittals submitted via email for specific residential permit application types.

\*\*\*An overall 2% increase based on projections provided through the Building Program Strategic Plan.

**GOAL:** CONTRIBUTE TO THE STRUCTURAL LONGEVITY AND SAFETY OF THE SEMINOLE COUNTY BUILT ENVIRONMENT BY FACILITATING A COUNTY-WIDE STREAMLINED SIMULTANEOUS REVIEW PROCESS FROM INITIAL APPLICATION TO PERMIT ISSUANCE.

**Objective:** To increase the number of permit applications processed and approved through ePlan and EZ Permit Program and reduce walk-in customers by a minimum of 20%.

**Performance Measure:** Number of permit applications processed completely through ePlan or the EZ Permit Program

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
11,508	16,383	13,544	16,253*

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** Number of walk in customers

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
10,566	12,620	10,920	10,096**

The number of permits will greatly exceed the number of applications as each application can have many associated permits under one application number. By decreasing walk in customers, the permit applications processed through ePlan and EZ Permit Program would be expected to increase by the same or similar amount. EZ Permit Program implemented in FY20.

\*20% increase

\*\*20% decrease

**GOAL:** FACILITATE THE GROWTH AND LONGEVITY OF SEMINOLE COUNTY'S BUILT ENVIRONMENT BY ENSURING STRUCTURES ARE SAFE AND CAN WITHSTAND THE RIGORS OF CONSTANT USE AND OCCUPANCY AS WELL AS EXPOSURE TO THE SEVERITY OF NATURAL ELEMENTS COMMONLY OCCURRING IN THE STATE OF FLORIDA.

**Objective:** Continue to inspect all permitted structures according to the requirements of the Florida Building Code.

**Performance Measure:** Number of inspections performed

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
58,436	71,227	73,027	75,218*

\*A 3% increase based on projections provided through the Building Program Strategic Plan.

**GOAL:** CONTRIBUTE TO THE ECONOMIC GROWTH OF SEMINOLE COUNTY BY FACILITATING PROPOSED DEVELOPMENT THROUGH A STREAMLINED REVIEW PROCESS.

**Objective:** Continue to assist applicants through the Rezone, Site Plan and Subdivision processes.

**Performance Measure:** Approved commercial square footage

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
541,881	493,092	2,857,555	400,000

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Performance Measure:** New single family residential lots

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
723	474	587	400

**Performance Measure:** Total number of new project applications

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
425	442	432	425

**Performance Measure:** Approved planned development re-zoning for multi family units

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
561	514	6,113	400

## DEVELOPMENT SERVICES

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	1,927,624	2,165,645	2,481,194	315,550	14.6%
04 TRANSPORTATION FUNDS	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
07 BUILDING FUNDS	3,841,849	5,362,481	5,135,533	(226,948)	-4.2%
13 SPECIAL REVENUE FUNDS	0	145,697	148,200	2,503	1.7%
<b>11 DEVELOPMENT SERVICES DEPT 1</b>	<b>12,694,253</b>	<b>14,914,442</b>	<b>16,451,289</b>	<b>1,536,848</b>	<b>10.3%</b>
<b>BUDGET TYPE</b>					
<b>BASE BUDGETS</b>					
11 BUILDING	3,800,699	5,106,717	5,051,017	(55,700)	-1.1%
11 DEV SVCS BUSINESS OFFICE	430,975	638,452	654,538	16,086	2.5%
11 MASS TRANSIT PROGRAM (LYNX)	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
11 PLANNING AND DEVELOPMENT	1,466,275	1,611,049	1,914,857	303,808	18.9%
<b>BASE BUDGETS Total</b>	<b>12,622,728</b>	<b>14,596,837</b>	<b>16,306,773</b>	<b>1,709,937</b>	<b>11.7%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>23,766</b>	<b>23,766</b>	
<b>FLEET</b>	<b>66,072</b>	<b>117,705</b>	<b>0</b>	<b>(117,705)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>199,900</b>	<b>120,750</b>	<b>(79,150)</b>	<b>-39.6%</b>
<b>FACILITIES PROJECTS</b>	<b>5,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11 DEVELOPMENT SERVICES DEPT 1</b>	<b>12,694,253</b>	<b>14,914,442</b>	<b>16,451,289</b>	<b>1,536,848</b>	<b>10.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Building**

**Program Message**

The Seminole County Building Program exists to ensure the safety of the built environment, by helping customers with varying levels of experience through the Permitting, Plan Review, and Inspections processes required by the Florida Building Code. The Building Program strives to operate in a fair and efficient manner using all available resources to meet customer needs and economic demands.

The Building Program consists of three primary functional areas of operations of Permitting, Plan Review, and Inspections along with Enforcement of Unpermitted Construction and overall Program Administration.

Permitting involves the administration and program management for the intake and technical screening of construction permit applications along with the eventual issuance and creation of Building, Mechanical, Plumbing, Gas, and Electrical Permits upon approval of the submitted documentation by the appropriate Program authority.

Each trade for permits issued is represented by an accompanying State Licensed Plan reviewer(s) that must perform a thorough review of all submitted Permit Application documentation while focusing on the scope of work as an initial guide for understanding submitted drawings and technical documents requiring review. All plan review is performed in detail to ensure that the construction project meets the minimum requirements of the Florida Building Code and other associated construction codes, and to avoid any need for later revision.

There are three separate Inspection Teams who are assigned by the construction trades of Building, Electrical and a combined team of Plumbing-Mechanical-Gas, who perform onsite inspections of the built environment by State Licensed Inspectors. Inspectors use the County approved plan drawings and technical documents to perform a thorough inspection at each site to ensure that the construction occurring onsite meets the requirements of the drawings. Many times Inspections must occur in stages with a Rough Inspection, followed by a Final Inspection.

The program provides the following services:

- Building Plan Review
- Building Permitting
- Building Inspection

## DEVELOPMENT SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11 BUILDING</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	2,129,867	2,874,116	2,878,204	4,088	0.1%
510140 OVERTIME	112,015	60,000	60,000	0	0.0%
510150 SPECIAL PAY	2,904	3,390	8,190	4,800	141.6%
510210 SOCIAL SECURITY MATCHING	163,222	222,165	222,478	313	0.1%
510220 RETIREMENT CONTRIBUTIONS	195,288	259,720	257,011	(2,709)	-1.0%
510230 HEALTH INSURANCE - EMPLOYER	537,287	735,238	800,539	65,301	8.9%
510240 WORKERS COMPENSATION	37,357	53,274	45,954	(7,320)	-13.7%
510 PERSONNEL SERVICES Total	3,177,940	4,207,903	4,272,376	64,473	1.5%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	18,880	0	100,000	100,000	
530340 OTHER SERVICES	97,146	107,500	133,500	26,000	24.2%
530400 TRAVEL AND PER DIEM	7,015	9,000	9,000	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,132	5,400	5,400	0	0.0%
530450 INSURANCE	0	10,109	0	(10,109)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	300	300	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	2,083	11,500	11,500	0	0.0%
530510 OFFICE SUPPLIES	2,840	9,375	5,100	(4,275)	-45.6%
530520 OPERATING SUPPLIES	5,082	20,388	17,538	(2,850)	-14.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	2,513	4,050	1,968	(2,082)	-51.4%
530540 BOOKS, DUES PUBLICATIONS	2,416	23,687	23,227	(460)	-1.9%
530550 TRAINING	8,612	30,200	28,000	(2,200)	-7.3%
530 OPERATING EXPENDITURES Total	147,720	231,509	335,533	104,024	44.9%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	269,127	389,822	412,846	23,024	5.9%
540102 OTHER CHRGS/ADMIN FEE CONTRA	180,000	257,489	0	(257,489)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	8,085	0	0	0	
540202 INTERNAL SERVICE FEES	17,827	19,995	30,262	10,267	51.3%
540 INTERNAL SERVICE CHARGES Total	475,039	667,305	443,108	(224,197)	-33.6%
<b>BASE BUDGETS Total</b>	<b>3,800,699</b>	<b>5,106,717</b>	<b>5,051,017</b>	<b>(55,700)</b>	<b>-1.1%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>23,766</b>	<b>23,766</b>	
<b>FLEET</b>	<b>66,072</b>	<b>117,705</b>	<b>0</b>	<b>(117,705)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>199,900</b>	<b>120,750</b>	<b>(79,150)</b>	<b>-39.6%</b>
<b>FACILITIES PROJECTS</b>	<b>5,453</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11 BUILDING Total</b>	<b>3,872,224</b>	<b>5,424,322</b>	<b>5,195,533</b>	<b>(228,789)</b>	<b>-4.2%</b>



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Development Services Business Office**

**Program Message**

The Development Services Department Business Office provides leadership, management and financial oversight to the entire Department, including the County's Impact Fee program.

The program provides the following services:

- Annual Budget Development
- General and Financial Accounting
- Purchase order and contracts tracking
- Financial Reporting
- Accounts payable and Payroll
- Account reconciliation
- Impact Fees and Concurrency
- Oversees Department Leadership & Management

## DEVELOPMENT SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11 DEV SVCS BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	197,839	227,184	227,041	(143)	-0.1%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	2,197	2,310	2,310	0	0.0%
510210 SOCIAL SECURITY MATCHING	14,415	17,380	17,369	(11)	-0.1%
510220 RETIREMENT CONTRIBUTIONS	29,058	32,649	33,383	734	2.2%
510230 HEALTH INSURANCE - EMPLOYER	49,167	58,688	69,382	10,694	18.2%
510240 WORKERS COMPENSATION	1,829	523	409	(114)	-21.8%
510 PERSONNEL SERVICES Total	294,504	338,733	349,894	11,161	3.3%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	5,000	5,000	0	0.0%
530340 OTHER SERVICES	0	152,697	155,200	2,503	1.6%
530400 TRAVEL AND PER DIEM	14	200	200	0	0.0%
530401 TRAVEL - TRAINING RELATED	790	1,072	1,072	0	0.0%
530510 OFFICE SUPPLIES	956	3,000	3,000	0	0.0%
530520 OPERATING SUPPLIES	578	750	750	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	348	968	500	(468)	-48.3%
530540 BOOKS, DUES PUBLICATIONS	94,773	96,660	98,643	1,983	2.1%
530550 TRAINING	467	1,180	1,180	0	0.0%
530 OPERATING EXPENDITURES Total	97,926	261,527	265,545	4,018	1.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	36,399	35,494	35,738	244	0.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	2,147	2,698	3,361	663	24.6%
540 INTERNAL SERVICE CHARGES Total	38,546	38,192	39,099	907	2.4%
<b>BASE BUDGETS Total</b>	<b>430,975</b>	<b>638,452</b>	<b>654,538</b>	<b>16,086</b>	<b>2.5%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11 DEV SVCS BUSINESS OFFICE Total</b>	<b>430,975</b>	<b>638,452</b>	<b>654,538</b>	<b>16,086</b>	<b>2.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
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**DEVELOPMENT SERVICES DEPT**

**Mass Transit Program (LYNX)**

**Program Message**

The purpose of the Seminole County Mass Transit program (LYNX) is to provide transit opportunities for those who lack personal transportation, paratransit service to those with certified disabilities/handicaps, and to serve as an alternative mode of transportation to the personal car. The transit services offered provide residents access to jobs, schools, medical care and shopping markets throughout the Seminole/Orange/Osceola area. In 2014, the County expanded bus service in support of the four Seminole SunRail Commuter Stations.

The Mass Transit program is administered by the Development Services Department and is designed to plan and pay for transit services countywide. These services are provided through a contract between Seminole County and the Central Florida Regional Transportation Authority, aka LYNX; a standalone, governmental unit.

LYNX provides public transportation services to both the municipalities and unincorporated area of Seminole County in three modes:

- Fixed Bus Service - Offered along major transit corridors within the urban area of Seminole County, both incorporated and unincorporated.
- Americans with Disabilities Act (ADA) Paratransit Service - Known as ACCESS LYNX, this service provides residents unable to use the bus system due to certified disabilities and/or handicaps the ability to schedule a pickup and delivery by a van to accomplish basic living tasks such as medical appointments, etc. The service is available countywide, to both unincorporated and municipal residents.
- NeighborLink – A shuttle service providing on-call area wide pickup and drop-off.

## DEVELOPMENT SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11 MASS TRANSIT PROGRAM (LYNX)</b>					
<b>BASE BUDGETS</b>					
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
580 GRANTS & AIDS Total	6,924,779	7,240,619	8,686,362	1,445,743	20.0%
<b>BASE BUDGETS Total</b>	<b>6,924,779</b>	<b>7,240,619</b>	<b>8,686,362</b>	<b>1,445,743</b>	<b>20.0%</b>
<b>CIP</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>11 MASS TRANSIT PROGRAM (LYNX) Total</b>	<b>6,924,779</b>	<b>7,240,619</b>	<b>8,686,362</b>	<b>1,445,743</b>	<b>20.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**DEVELOPMENT SERVICES DEPT**

**Planning and Development**

**Program Message**

The purpose of the Planning and Development Program is to carry out the mission of Seminole County by providing excellent customer service in the administering of the State mandated Comprehensive Plan and the Land Development Code of Seminole County. This program ensures compatibility between existing and proposed developments and assists property owners in the pursuit of beneficial development, thereby protecting the quality of life in Seminole County.

Planning and Development administers programs and processes necessary to implement comprehensive and current planning to comply with state and county ordinances. The Program maintains effective public relations with other departments, state agencies, cities and the public in general. The Program presents applications and reports to the Board of County Commissioners, the Planning and Zoning Commission, the Board of Adjustment and, the Code Enforcement Special Magistrate and the Code Enforcement Board, which includes the gathering of planning, legal and engineering data, preparing special reports, general meeting preparation and public contacts. The Program holds meetings with customers on technical and contentious planning issues and attends Development Review Committee meetings. The Planning Program oversees numerous processes related to land use and zoning changes.

The program provides the following services:

- Long Range/Comprehensive Planning
- Current Planning, Zoning and Development Review
- Code Enforcement
- Board of Adjustment (zoning, variances and special exceptions)

## DEVELOPMENT SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>11 PLANNING AND DEVELOPMENT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	913,349	979,111	1,104,596	125,485	12.8%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	67,156	74,902	81,151	6,249	8.3%
510220 RETIREMENT CONTRIBUTIONS	71,910	79,457	89,426	9,969	12.5%
510230 HEALTH INSURANCE - EMPLOYER	210,070	256,197	281,845	25,648	10.0%
510240 WORKERS COMPENSATION	1,828	3,667	5,587	1,921	52.4%
<b>510 PERSONNEL SERVICES Total</b>	<b>1,264,913</b>	<b>1,393,933</b>	<b>1,563,206</b>	<b>169,273</b>	<b>12.1%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	50,617	48,000	158,000	110,000	229.2%
530340 OTHER SERVICES	3,249	10,000	9,000	(1,000)	-10.0%
530400 TRAVEL AND PER DIEM	30	500	500	0	0.0%
530401 TRAVEL - TRAINING RELATED	1,837	4,150	4,150	0	0.0%
530420 TRANSPORTATION	0	150	100	(50)	-33.3%
530470 PRINTING AND BINDING	0	0	1,500	1,500	
530490 OTHER CHARGES/OBLIGATIONS	36,233	30,000	40,000	10,000	33.3%
530510 OFFICE SUPPLIES	2,153	2,500	2,630	130	5.2%
530520 OPERATING SUPPLIES	1,847	2,000	3,200	1,200	60.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	224	600	1,050	450	75.0%
530540 BOOKS, DUES PUBLICATIONS	2,635	6,500	5,000	(1,500)	-23.1%
530550 TRAINING	1,140	5,000	4,000	(1,000)	-20.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>99,965</b>	<b>109,400</b>	<b>229,130</b>	<b>119,730</b>	<b>109.4%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	91,701	99,032	108,328	9,296	9.4%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	165	0	0	0	
540202 INTERNAL SERVICE FEES	9,532	8,684	14,192	5,509	63.4%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>101,398</b>	<b>107,716</b>	<b>122,521</b>	<b>14,805</b>	<b>13.7%</b>
<b>BASE BUDGETS Total</b>	<b>1,466,275</b>	<b>1,611,049</b>	<b>1,914,857</b>	<b>303,808</b>	<b>18.9%</b>
<b>11 PLANNING AND DEVELOPMENT Total</b>	<b>1,466,275</b>	<b>1,611,049</b>	<b>1,914,857</b>	<b>303,808</b>	<b>18.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**DOCUMENT & RECORDS RETENTION MGMT  
ENTERPRISE ADMINISTRATION  
ENTERPRISE SOFTWARE DEVELOPMENT  
GEOGRAPHIC INFORMATION SYSTEMS  
INFORMATION SERVICES BUSINESS OFFICE  
NETWORK & COMMUNICATIONS SERVICES  
WORKSTATION SUPPORT & MAINTENANCE**

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Department Message**

The Information Services Department's mission is to deliver and support technology throughout the County. The Department is organized into functional teams that work together to ensure the County's technology investments are properly maintained, secured, and available to enhance the efficiency of the delivery of County services. The Information Services Department partners with local municipalities and Constitutional agencies to share information and resources in order to support the overall mission to provide the best citizen experience while being fiscally responsible. The Department's budget is comprised of seven programs that are focused on providing countywide technology services.



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** IMPROVE THE LEVEL OF SERVICE TO COUNTY EMPLOYEES.

**Service Level Criteria:**

<b>Request Priority</b>	<b>Resolution Time</b>
Emergency	4 Hours
High	8 Hours (1 Work Day)
Standard	24 Hours (3 Work Days)
Scheduled	40 Hours (5 Work Days)

**Objective:** Meet Service Level Criteria for the installation of PC software.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
94.7%	93%	91%	93.5%

**Objective:** Meet Service Level Criteria for the Deskside Support.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
87.7%	87%	88%	89%

**Objective:** Meet Service Level Criteria for moves, adds, and changes.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
76.3%	91%	88%	91.5%

**Objective:** Meet Service Level Criteria for Account Administration.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
97.7%	96%	95%	96.5%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Department Goals/Objectives/Performance Measures (CONT.)**

**Objective:** Meet Service Level Criteria for the repair of printers/MFDs.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
92.2%	95%	87%	95.5%

**Objective:** Meet Service Level Criteria for the resolution of virus and spam notifications.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
98.2%	96%	97%	97%

**Objective:** Meet Service Level Criteria for network repair.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
88.5%	94%	94%	94.5%

**Objective:** Meet Service Level Criteria for the Customer Service Desk.

**Performance Measure:** Percentage of requests that meet Service Level Criteria

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
92.3%	75%	90%	91%

## INFORMATION SERVICES

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	6,820,790	8,311,366	9,430,763	1,119,397	13.5%
02 REPLACEMENT FUNDS	566,845	600,265	1,380,667	780,402	130.0%
06 FIRE DISTRICT FUNDS	55,191	41,329	35,146	(6,183)	-15.0%
07 BUILDING FUNDS	0	8,167	6,945	(1,222)	-15.0%
19 WATER & SEWER FUNDS	0	37,122	31,569	(5,553)	-15.0%
20 SOLID WASTE FUNDS	0	9,157	7,787	(1,370)	-15.0%
<b>14 INFORMATION SERVICES DEPT T</b>	<b>7,442,826</b>	<b>9,007,406</b>	<b>10,892,877</b>	<b>1,885,470</b>	<b>20.9%</b>

### BUDGET TYPE

<b>BASE BUDGETS</b>					
14 DOC & RECORDS RETENTION MGMT	772,725	945,538	849,164	(96,374)	-10.2%
14 ENTERPRISE ADMINISTRATION	570,910	831,991	770,562	(61,429)	-7.4%
14 ENTERPRISE SOFTWARE DEVELOP	1,254,563	1,454,898	1,972,100	517,202	35.5%
14 GEOGRAPHIC INFORMATION SYST	727,607	802,256	831,749	29,494	3.7%
14 IS BUSINESS OFFICE	351,879	387,054	568,315	181,261	46.8%
14 NETWORK & COMM SERVICES	1,373,372	1,594,957	1,761,304	166,347	10.4%
14 WORKSTATION SUPPORT & MAINT	1,366,198	1,420,933	1,718,122	297,189	20.9%
<b>BASE BUDGETS Total</b>	<b>6,417,254</b>	<b>7,437,627</b>	<b>8,471,317</b>	<b>1,033,690</b>	<b>13.9%</b>
<b>FLEET</b>	<b>0</b>	<b>25,712</b>	<b>0</b>	<b>(25,712)</b>	<b>-100.0%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TECHNOLOGY</b>	<b>1,025,572</b>	<b>1,544,067</b>	<b>2,421,560</b>	<b>877,493</b>	<b>56.8%</b>
<b>14 INFORMATION SERVICES DEPT T</b>	<b>7,442,826</b>	<b>9,007,406</b>	<b>10,892,877</b>	<b>1,885,470</b>	<b>20.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Document and Records Retention Management**

**Program Message**

The Document and Record Retention Management program consists of a team of technical support personnel who are responsible for design and maintenance of the County's primary content management system. This system includes the devices needed to scan paper documents into the system.

This program is measured based upon projects completed that add value and efficiency to the County's record management operations, as well as developing policies related to retention and destruction of records per Florida statute and the County's administrative rules and policies.

Key services provided by this program:

- Enterprise content management system
- Oversight of the County's records retention process
- Administration of the County's multi-function printer deployment

## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 DOC &amp; RECORDS RETENTION MGMT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	123,631	148,560	103,556	(45,004)	-30.3%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	8,971	11,365	7,922	(3,443)	-30.3%
510220 RETIREMENT CONTRIBUTIONS	9,912	12,271	8,771	(3,500)	-28.5%
510230 HEALTH INSURANCE - EMPLOYER	34,601	45,373	32,130	(13,243)	-29.2%
510240 WORKERS COMPENSATION	284	342	186	(155)	-45.4%
510 PERSONNEL SERVICES Total	177,400	217,910	152,566	(65,344)	-30.0%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	78,141	112,980	114,700	1,720	1.5%
530400 TRAVEL AND PER DIEM	2,386	6,200	3,200	(3,000)	-48.4%
530401 TRAVEL - TRAINING RELATED	1,314	3,000	0	(3,000)	-100.0%
530440 RENTAL AND LEASES	250,622	305,696	305,696	0	0.0%
530460 REPAIRS AND MAINTENANCE	110,855	115,000	115,000	0	0.0%
530520 OPERATING SUPPLIES	20,657	24,000	0	(24,000)	-100.0%
530521 EQUIPMENT \$1000-\$4999	4,180	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	101,775	131,014	130,606	(408)	-0.3%
530540 BOOKS, DUES PUBLICATIONS	294	200	200	0	0.0%
530550 TRAINING	10,593	13,700	9,500	(4,200)	-30.7%
530 OPERATING EXPENDITURES Total	580,817	711,790	678,902	(32,888)	-4.6%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	12,304	13,110	14,981	1,871	14.3%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	2,205	2,728	2,715	(13)	-0.5%
540 INTERNAL SERVICE CHARGES Total	14,508	15,838	17,696	1,858	11.7%
<b>BASE BUDGETS Total</b>	<b>772,725</b>	<b>945,538</b>	<b>849,164</b>	<b>(96,374)</b>	<b>-10.2%</b>
<b>14 DOC &amp; RECORDS RETENTION MGMT Total</b>	<b>772,725</b>	<b>945,538</b>	<b>849,164</b>	<b>(96,374)</b>	<b>-10.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Enterprise Administration**

**Program Message**

This program is responsible for the support, maintenance, lifecycle management, service delivery, security of servers, storage, data centers, and associated systems. Examples of these services include: email, website access, user account administration, electronic file storage, and the housing of server-based software.

This program ensures disaster recovery by performing backups of critical software systems and data, ensures the security of critical servers, and designs data centers for reliability and availability. Performance of this team is measured on its ability to meet service levels associated with system up-time and data loss prevention.

Key services provided by this program:

- Account Administration
- Application Hosting Services
- Data Storage Services
- Email Services
- Remote Access Services
- Security Services
- Technology Consulting Services

## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 ENTERPRISE ADMINISTRATION</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	348,255	488,522	424,484	(64,038)	-13.1%
510140 OVERTIME	16,744	13,200	13,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	26,490	38,382	33,483	(4,899)	-12.8%
510220 RETIREMENT CONTRIBUTIONS	29,285	41,442	37,072	(4,370)	-10.5%
510230 HEALTH INSURANCE - EMPLOYER	73,896	114,917	116,584	1,667	1.5%
510240 WORKERS COMPENSATION	812	1,154	788	(366)	-31.7%
510 PERSONNEL SERVICES Total	495,482	697,617	625,610	(72,006)	-10.3%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	5,000	5,000	0	0.0%
530400 TRAVEL AND PER DIEM	279	300	300	0	0.0%
530460 REPAIRS AND MAINTENANCE	5,676	17,000	17,000	0	0.0%
530520 OPERATING SUPPLIES	9,513	27,000	27,000	0	0.0%
530521 EQUIPMENT \$1000-\$4999	4,865	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	28,039	47,450	47,450	0	0.0%
530550 TRAINING	5,515	11,994	11,994	0	0.0%
530 OPERATING EXPENDITURES Total	53,887	108,744	108,744	0	0.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	21,345	24,240	33,241	9,001	37.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	196	1,390	2,967	1,576	113.4%
540 INTERNAL SERVICE CHARGES Total	21,542	25,630	36,208	10,578	41.3%
<b>BASE BUDGETS Total</b>	<b>570,910</b>	<b>831,991</b>	<b>770,562</b>	<b>(61,429)</b>	<b>-7.4%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	
<b>14 ENTERPRISE ADMINISTRATION Total</b>	<b>570,910</b>	<b>831,991</b>	<b>920,562</b>	<b>88,571</b>	<b>10.6%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Enterprise Software Development**

**Program Message**

The Enterprise Software Development program consists of a managed team of ten software developers, database administrators, business analysts and application support personnel who are responsible for maintaining over 120 applications and databases throughout the County. The Information Services Department discourages the internal development of software unless it is unavoidable. This program's focus is on providing application support, reporting and integration services as well as maintaining and updating legacy systems.

This program is also responsible for the design and maintenance of the County's websites and primary document retention management system.

This program is measured based upon projects completed that add value and efficiency to the County's operations, as well as incident response and resolution times.

Key services provided by this program:

- Application Development
- Application Support
- Business Analysis
- Enterprise content management system
- Oversight of the County's records retention process
- Administration of the County's multi-function printer deployment



## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 ENTERPRISE SOFTWARE DEVELOP</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	602,753	672,454	1,024,516	352,062	52.4%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	0	0	1,200	1,200	
510210 SOCIAL SECURITY MATCHING	45,099	51,443	78,376	26,933	52.4%
510220 RETIREMENT CONTRIBUTIONS	48,290	55,545	86,777	31,232	56.2%
510230 HEALTH INSURANCE - EMPLOYER	95,693	128,587	208,135	79,549	61.9%
510240 WORKERS COMPENSATION	1,131	1,547	1,844	297	19.2%
510 PERSONNEL SERVICES Total	792,966	909,575	1,400,848	491,273	54.0%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	5,000	5,000	0	0.0%
530340 OTHER SERVICES	23,112	37,132	38,000	868	2.3%
530400 TRAVEL AND PER DIEM	394	2,300	2,300	0	0.0%
530460 REPAIRS AND MAINTENANCE	0	0	0	0	
530520 OPERATING SUPPLIES	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	419,406	453,374	469,265	15,891	3.5%
530540 BOOKS, DUES PUBLICATIONS	0	1,550	1,550	0	0.0%
530550 TRAINING	1,200	18,100	18,100	0	0.0%
530 OPERATING EXPENDITURES Total	444,112	517,456	534,215	16,759	3.2%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	14,147	23,396	29,042	5,646	24.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	3,339	4,471	7,996	3,524	78.8%
540 INTERNAL SERVICE CHARGES Total	17,486	27,867	37,038	9,170	32.9%
<b>BASE BUDGETS Total</b>	<b>1,254,563</b>	<b>1,454,898</b>	<b>1,972,100</b>	<b>517,202</b>	<b>35.5%</b>
<b>TECHNOLOGY</b>	<b>19,033</b>	<b>210,000</b>	<b>160,000</b>	<b>(50,000)</b>	<b>-23.8%</b>
<b>14 ENTERPRISE SOFTWARE DEVELOP Total</b>	<b>1,273,596</b>	<b>1,664,898</b>	<b>2,132,100</b>	<b>467,202</b>	<b>28.1%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Geographic Information Systems**

**Program Message**

The Seminole County GIS (Geographic Information Systems) program provides mapping and spatial analysis services to the County. The program produces over 300 layers of information detailing everything from addresses to physical assets and infrastructure.

GIS has become increasingly vital to the County's ability to provide excellent public safety through improved incident response times as well as general efficiencies by reducing drive times and providing problem analysis based upon geographic location.

This program is measured based upon projects completed that add value and efficiency to the County's operations.

Key services provided by this program:

- Spatial Analysis
- Layer Production
- Map Production

## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 GEOGRAPHIC INFORMATION SYST</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	279,421	287,804	296,438	8,634	3.0%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	21,045	22,017	22,678	661	3.0%
510220 RETIREMENT CONTRIBUTIONS	22,386	23,773	25,108	1,336	5.6%
510230 HEALTH INSURANCE - EMPLOYER	44,861	55,169	58,637	3,468	6.3%
510240 WORKERS COMPENSATION	528	662	534	(128)	-19.4%
510 PERSONNEL SERVICES Total	368,240	389,424	403,395	13,971	3.6%
<b>530 OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	1,403	2,000	3,000	1,000	50.0%
530510 OFFICE SUPPLIES	1,514	2,300	2,300	0	0.0%
530521 EQUIPMENT \$1000-\$4999	1,653	0	2,000	2,000	
530522 OPERATING SUPPLIES-TECHNOLOGY	112,288	117,167	128,313	11,146	9.5%
530550 TRAINING	150	3,000	4,000	1,000	33.3%
530 OPERATING EXPENDITURES Total	117,008	124,467	139,613	15,146	12.2%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	240,341	282,075	284,091	2,016	0.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	2,018	6,290	4,650	(1,639)	-26.1%
540 INTERNAL SERVICE CHARGES Total	242,359	288,364	288,742	377	0.1%
<b>BASE BUDGETS Total</b>	<b>727,607</b>	<b>802,256</b>	<b>831,749</b>	<b>29,494</b>	<b>3.7%</b>
<b>TECHNOLOGY</b>					
	0	0	35,000	35,000	
<b>14 GEOGRAPHIC INFORMATION SYST Total</b>	<b>727,607</b>	<b>802,256</b>	<b>866,749</b>	<b>64,494</b>	<b>8.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Information Services Business Office**

**Program Message**

This program provides strategic direction and policy for all information systems countywide in addition to the centralized administration and oversight for the Information Services Department. Additional responsibilities include: managing the operating budget, general and financial accounting including payroll and accounts payable; and oversight and coordination for countywide IT purchases and strategic planning. This program also provides administrative support countywide for: voice, data, and long distance plans; air cards, cell phones, and accessories; as well as inventory and procurement support of computer workstations and technology for all county departments.

Key services provided by this program:

- Department Administration
- Budget Management
- Financial Accounting
- Purchasing Oversight

## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 IS BUSINESS OFFICE</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	218,543	230,741	365,231	134,490	58.3%
510140 OVERTIME	6,914	0	0	0	
510150 SPECIAL PAY	3,025	3,300	3,300	0	0.0%
510210 SOCIAL SECURITY MATCHING	16,824	17,652	27,940	10,289	58.3%
510220 RETIREMENT CONTRIBUTIONS	38,753	39,881	54,783	14,903	37.4%
510230 HEALTH INSURANCE - EMPLOYER	36,458	49,270	68,913	19,643	39.9%
510240 WORKERS COMPENSATION	465	531	657	127	23.9%
<b>510 PERSONNEL SERVICES Total</b>	<b>320,981</b>	<b>341,374</b>	<b>520,825</b>	<b>179,451</b>	<b>52.6%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	9,880	10,000	10,000	0	0.0%
530340 OTHER SERVICES	0	0	0	0	
530400 TRAVEL AND PER DIEM	252	1,200	1,200	0	0.0%
530450 INSURANCE	0	318	0	(318)	-100.0%
530510 OFFICE SUPPLIES	1,869	2,500	2,500	0	0.0%
530520 OPERATING SUPPLIES	50	500	500	0	0.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	200	1,675	1,675	0	0.0%
530550 TRAINING	150	2,000	2,000	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>12,400</b>	<b>18,193</b>	<b>17,875</b>	<b>(318)</b>	<b>-1.7%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	15,146	24,190	25,910	1,720	7.1%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	1,223	0	0	0	
540202 INTERNAL SERVICE FEES	2,128	3,297	3,706	408	12.4%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>18,497</b>	<b>27,487</b>	<b>29,616</b>	<b>2,128</b>	<b>7.7%</b>
<b>BASE BUDGETS Total</b>	<b>351,879</b>	<b>387,054</b>	<b>568,315</b>	<b>181,261</b>	<b>46.8%</b>
<b>TECHNOLOGY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>14 IS BUSINESS OFFICE Total</b>	<b>351,879</b>	<b>387,054</b>	<b>568,315</b>	<b>181,261</b>	<b>46.8%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Network & Communications Services**

**Program Message**

This program is responsible for the design, implementation, support, maintenance, availability and security of the County's data and voice networks. Examples of these services include: phone system troubleshooting and repair, network troubleshooting and repair, installation and management of public and internal wireless local area networking (WIFI) systems, installation and management of security cameras and overall network security and firewall support.

The performance of this team is measured based upon the availability and performance of the County's network and telephone systems as well as incident response and repair times.

Key services provided by this program:

- Internet Access
- Network Services
- Wireless Services
- Security Services
- Site Design and Build Services
- Technology Consulting Services
- Telephone Services
- Video Services

## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 NETWORK &amp; COMM SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	451,306	464,140	481,749	17,609	3.8%
510140 OVERTIME	17,996	14,252	14,252	0	0.0%
510210 SOCIAL SECURITY MATCHING	34,303	35,507	36,854	1,347	3.8%
510220 RETIREMENT CONTRIBUTIONS	37,629	38,338	40,804	2,466	6.4%
510230 HEALTH INSURANCE - EMPLOYER	90,327	110,077	121,476	11,399	10.4%
510240 WORKERS COMPENSATION	852	1,068	867	(200)	-18.8%
510 PERSONNEL SERVICES Total	632,412	663,381	696,002	32,621	4.9%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	0	30,000	30,000	0	0.0%
530340 OTHER SERVICES	0	5,000	5,000	0	0.0%
530400 TRAVEL AND PER DIEM	255	0	0	0	
530410 COMMUNICATIONS	586,554	668,984	734,360	65,376	9.8%
530411 COMMUNICATIONS - EQUIPMENT	18,164	31,440	30,000	(1,440)	-4.6%
530460 REPAIRS AND MAINTENANCE	16,441	30,000	30,000	0	0.0%
530520 OPERATING SUPPLIES	3,759	6,950	6,950	0	0.0%
530521 EQUIPMENT \$1000-\$4999	0	0	0	0	
530522 OPERATING SUPPLIES-TECHNOLOGY	77,911	102,150	152,150	50,000	48.9%
530550 TRAINING	60	9,828	9,828	0	0.0%
530 OPERATING EXPENDITURES Total	703,144	884,352	998,288	113,936	12.9%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	33,487	43,306	58,744	15,437	35.6%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	4,329	3,918	8,270	4,352	111.1%
540 INTERNAL SERVICE CHARGES Total	37,815	47,224	67,014	19,790	41.9%
<b>BASE BUDGETS Total</b>	<b>1,373,372</b>	<b>1,594,957</b>	<b>1,761,304</b>	<b>166,347</b>	<b>10.4%</b>
<b>OTHER NON BASE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TECHNOLOGY</b>	<b>439,694</b>	<b>759,514</b>	<b>695,893</b>	<b>(63,621)</b>	<b>-8.4%</b>
<b>14 NETWORK &amp; COMM SERVICES Total</b>	<b>1,813,065</b>	<b>2,354,471</b>	<b>2,457,197</b>	<b>102,726</b>	<b>4.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**INFORMATION SERVICES DEPT**

**Workstation Support & Maintenance**

**Program Message**

This program is responsible for providing the computer help desk and the support and maintenance of computer workstations, peripherals, and locally installed applications. This program also provides on-site technical support, troubleshooting and computer refreshes.

The performance of this program is measured based upon a number of service levels including call answering time and incident resolution time based upon priority. The general functions of this program are currently outsourced to Vitol, Inc.

Key services provided by this program:

- Computer Help Desk
- Computer Workstation Support



## INFORMATION SERVICES DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>14 WORKSTATION SUPPORT &amp; MAINT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	0	0	230,775	230,775	
510210 SOCIAL SECURITY MATCHING	0	0	12,076	12,076	
510220 RETIREMENT CONTRIBUTIONS	0	0	13,370	13,370	
510230 HEALTH INSURANCE - EMPLOYER	0	0	47,372	47,372	
510240 WORKERS COMPENSATION	0	0	284	284	
510 PERSONNEL SERVICES Total	0	0	303,877	303,877	
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	824,065	914,920	863,777	(51,143)	-5.6%
530340 OTHER SERVICES	50,004	50,004	50,004	0	0.0%
530410 COMMUNICATIONS	0	0	0	0	
530450 INSURANCE	0	1,566	0	(1,566)	-100.0%
530510 OFFICE SUPPLIES	0	0	600	600	
530520 OPERATING SUPPLIES	7,832	15,000	19,500	4,500	30.0%
530522 OPERATING SUPPLIES-TECHNOLOGY	395,026	439,071	478,255	39,184	8.9%
530 OPERATING EXPENDITURES Total	1,276,927	1,420,561	1,412,136	(8,425)	-0.6%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	89,270	372	419	47	12.6%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	0	0	0	0	
540202 INTERNAL SERVICE FEES	0	0	1,691	1,691	
540 INTERNAL SERVICE CHARGES Total	89,270	372	2,110	1,738	467.4%
<b>BASE BUDGETS Total</b>	<b>1,366,198</b>	<b>1,420,933</b>	<b>1,718,122</b>	<b>297,189</b>	<b>20.9%</b>
<b>FLEET</b>	<b>0</b>	<b>25,712</b>	<b>0</b>	<b>(25,712)</b>	<b>-100.0%</b>
<b>TECHNOLOGY</b>	<b>566,845</b>	<b>574,553</b>	<b>1,380,667</b>	<b>806,114</b>	<b>140.3%</b>
<b>14 WORKSTATION SUPPORT &amp; MAINT Total</b>	<b>1,933,043</b>	<b>2,021,198</b>	<b>3,098,789</b>	<b>1,077,591</b>	<b>53.3%</b>



**SEMINOLE COUNTY GOVERNMENT  
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**RESOURCE MANAGEMENT DEPT**

**CENTRAL CHARGES  
MAIL SERVICES  
MSBU PROGRAM  
OFFICE OF MANAGEMENT & BUDGET  
PRINTING SERVICES  
PURCHASING AND CONTRACTS  
RECIPIENT AGENCY GRANTS  
RESOURCE MANAGEMENT BUSINESS OFFICE  
RISK MANAGEMENT**

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Message**

The Resource Management Department focuses on improving Seminole County Citizens' quality of life through the provision of an effective and efficient government. The department is committed to promoting long-term fiscal stability and resiliency, acting as stewards of the County's financial resources. The Department works to foster transparency and accountability with respect to financial matters; ensuring compliance with applicable laws, rules and regulations. The Department provides information and analysis that assists the County Manager and Board of County Commissioners in their ultimate goals of providing leadership and services to the citizens of Seminole County.

The Department strives to provide sound fiscal management, policy development, timely and accurate information, quality assistance, and reliable recommendations relative to the County's strategic priorities.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Goals/Objectives/Performance Measures**

**GOAL:** TO PRODUCE A CONSOLIDATED NON-AD VALOREM ASSESSMENT ROLL THAT IS ACCURATE, STATUTORILY SOUND AND SUFFICIENT TO GENERATE THE REVENUE REQUIRED TO FUND THE ASSESSMENT-FUNDED PUBLIC SERVICES AUTHORIZED BY THE BOARD OF COUNTY COMMISSIONERS.

**Objective:** Follow established protocol for conducting routine and periodic record audits and data checks to confirm accuracy of data throughout year and prior to generation of the annual assessment roll.

**Objective:** Provide weekly response to changes yielded by property record updates, notices of annexation, certificates of occupancy, raze permits, and building permits.

**Performance Measure:** Number of Assessment Corrections

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual<sup>1</sup></u>	<u>Actual</u>	<u>Projected</u>
61 of 122,881	46 of 123,272	20 of 123,364	<25 of 126,438

**Performance Measure:** Number of Assessment Refunds

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual<sup>1</sup></u>	<u>Actual</u>	<u>Projected</u>
7 of 122,881	35 of 123,272	5 of 123,364	<15 of 126,438

<sup>1</sup>FY18 accuracy impacted due to database revisions that delayed response to certain types of property records changes until after Tax Roll submittal deadline.

**GOAL:** TO PROVIDE FINANCIAL MANAGEMENT OF ACTIVE MSBU'S IN A MANNER THAT PROMOTES STABILITY AND SUSTAINABILITY RELATIVE TO THE PUBLIC SERVICES FUNDED BY NON-AD VALOREM ASSESSMENTS.

**Objective:** Maintain annual rate adjustments with +/- \$5.00 of prior year rate for street lighting and +/- \$10.00 of prior year rate residential solid waste management assessments.

**Performance Measure:** % of Residential Solid Waste Management Assessment Rate Changes within +/- \$10.00

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>
100%	100%	100%	100%

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Goals/Objectives/Performance (CONT.)**

**Performance Measure:** % of Street Lighting Assessment Rate Changes within +/- \$5.00

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
97.68%	95.98%	99.71%	99.99%

**GOAL:** PROVIDE EFFECTIVE INFORMATION TO THE CITIZENS, BOARD OF COUNTY COMMISSIONERS, COUNTY STAFF, AND THE GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA).

**Objective:** Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.

**Performance Measure:** Achievement of GFOA Distinguished Budget Presentation Award

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	Yes	Yes	Yes

**Performance Measure:** Develop and adopt the County's annual budget prior to October 1st of the preceding year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
Yes	Yes	Yes	Yes

**GOAL:** DEVELOP AN ACCURATE BUDGET THAT ALLOWS COUNTYWIDE DEPARTMENTS TO MEET THEIR GOALS AND OBJECTIVES AT THE LOWEST COST WITH MAXIMUM EFFICIENCY AND VALUE TO THE TAXPAYERS.

**Objective:** Minimize the number of amendments to the Board Approved Budget.

**Performance Measure:** Process less than 50 Budget Transfer Requests per year

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
31	30	47	30

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Goals/Objectives/Performance (CONT.)**

**Objective:** Minimize the amount of unnecessary budget in the approved countywide base operating budget, so that a minimum of 96% of this budget is expended.

**Performance Measure:** >95% of Countywide base operating budget expended

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
98.3%	97%	97%	>92%

**Objective:** Minimize the number of budgeted non-base projects (Fleet, Equipment, CIP) with no activity during the year to <35% of non-base projects.

**Performance Measure:** <35% of budgeted non-base projects with no activity

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
222/562	233/634	195/650	218/621
39.5%	37%	30%	35%

**GOAL:** PROVIDE MAXIMUM USAGE OF THE PROCUREMENT PROCESS USING BIDS, RFPS AND BEST VALUE PROCUREMENT PRACTICES.

**Objective:** Provide best in class procurement services using procurement policies, procedures and regulations to deliver the overall Best Value (price and value) to our citizens.

**Performance Measure:** Savings using the competitive process and negotiations

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$6,223,304	\$5,971,062	\$16,335,682	\$7,500,000

**Performance Measure:** Total number of competitive procurements over \$5K

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
113	131	137	142

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Goals/Objectives/Performance (CONT.)**

**GOAL:** CONTINUE TO DEVELOP AND UTILIZE E-PROCUREMENT/E-COMMERCE TO ENHANCE PROCUREMENT EFFICIENCIES.

**Objective:** Use J.D. Edwards' enhancements to be the principal procurement software and embrace new functionality that enhances efficiencies to shorten the Procurement Administrative Lead Time (PALT) calendar days from the time large contract and purchase order requisitions are approved by the Department to the time it is awarded by the Purchasing and Contracts Program.

**Performance Measure:** PALT calendar days from the time the large contract requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
131	139	132	120

**Performance Measure:** PALT calendar days from the time the purchase order requisition is approved by the Department to the time it is awarded by the Purchasing and Contracts Program

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
5	5	5	5

**Objective:** Use VendorLink as the County's main portal do to business with vendors and maximize the functionality of this software.

**Performance Measure:** Registered vendors in VendorLink

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
21,828	29,134	29,842	30,000

**GOAL:** EXPAND USE OF PROCUREMENT CARD VERSUS PURCHASE ORDERS.

**Objective:** Use the County's Purchasing Card program to reduce the number of costly purchase orders.

**Performance Measure:** Number of Card users

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
195	213	208	210



**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Department Goals/Objectives/Performance (CONT.)**

**Objective:** Use the County's Purchasing Card to increase the County's rebate by paying large targeted invoices for payment.

**Performance Measure:** Rebate to the County

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
\$119,572	\$203,099	\$140,000	\$140,000

**GOAL:** ENHANCE THE EDUCATION OF PURCHASING STAFF, INTERNAL CUSTOMERS, AND VENDORS IN THE AREA OF PURCHASING AND CONTRACTS.

**Objective:** Provide countywide training classes on Basic Purchasing, Basic Contracting, Advanced Purchasing and Contracts, and Policies and Procedure.

**Performance Measure:** Number of Countywide classes

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
6	8	8	8

Includes classes provided for the Comptroller

**Objective:** Provide Professional Procurement classes for Purchasing and Contracts staff.

**Performance Measure:** Number of Professional Procurement classes for Purchasing and Contracts Program staff

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
15	15	15	15

**Objective:** Provide vendor educational seminars/classes, trade shows, speaking engagements, small business, and women/veteran/minority owner meetings.

**Performance Measure:** Number of events conducted

FY17	FY18	FY19	FY20
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
10	9	8	8

## RESOURCE MANAGEMENT

EXCLUDES CONTRAS	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>FUNDING SOURCE</b>					
01 GENERAL FUNDS	10,584,878	11,264,146	6,978,982	(4,285,165)	-38.0%
02 REPLACEMENT FUNDS	0	21,719	0	(21,719)	-100.0%
11 GRANT FUNDS	893,468	490,634	486,795	(3,839)	-0.8%
16 MSBU FUNDS	17,612,712	20,053,460	21,248,925	1,195,465	6.0%
17 DEBT SERVICE FUNDS	9,911,600	9,917,258	9,908,201	(9,057)	-0.1%
22 INTERNAL SERVICE FUNDS	4,505,248	5,105,308	5,180,353	75,045	1.5%
<b>18 RESOURCE MANAGEMENT DEPT</b>	<b>43,507,907</b>	<b>46,852,525</b>	<b>43,803,256</b>	<b>(3,049,269)</b>	<b>-6.5%</b>

### BUDGET TYPE

<b>BASE BUDGETS</b>					
18 CENTRAL CHARGES	17,483,708	17,728,556	12,955,635	(4,772,921)	-26.9%
18 MAIL SERVICES	425,651	443,945	508,959	65,014	14.6%
18 MSBU PROGRAM	17,603,507	20,053,460	21,248,925	1,195,465	6.0%
18 OFFICE OF MANAGEMENT & BUDG	749,166	1,202,453	1,403,260	200,807	16.7%
18 PRINTING SERVICES	125,403	180,948	182,211	1,263	0.7%
18 PURCHASING AND CONTRACTS	1,152,553	1,231,081	1,403,904	172,822	14.0%
18 RESOURCE MGT - BUSINESS OFF	383,599	394,422	403,125	8,704	2.2%
18 RISK MANAGEMENT	4,505,248	5,105,308	5,180,353	75,045	1.5%
<b>BASE BUDGETS Total</b>	<b>42,428,837</b>	<b>46,340,172</b>	<b>43,286,372</b>	<b>(3,053,800)</b>	<b>-6.6%</b>
<b>CIP</b>	<b>9,205</b>	<b>0</b>	<b>30,089</b>	<b>30,089</b>	
<b>FLEET</b>	<b>0</b>	<b>21,719</b>	<b>0</b>	<b>(21,719)</b>	<b>-100.0%</b>
<b>OTHER NON BASE</b>	<b>173,226</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>GRANTS</b>	<b>896,638</b>	<b>490,634</b>	<b>486,795</b>	<b>(3,839)</b>	<b>-0.8%</b>
<b>18 RESOURCE MANAGEMENT DEPT</b>	<b>43,507,907</b>	<b>46,852,525</b>	<b>43,803,256</b>	<b>(3,049,269)</b>	<b>-6.5%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Central Charges**

**Program Message**

Central Charges represent a collection of centralized accounts for expenditures of a countywide nature, not related to any single operating department or program. Expenses primarily include Community Redevelopment Agency (CRA) payments, debt payments, PTO payout to employees upon termination, county document recording, countywide external accounting and audit contracts, and postage for tax notices and property insurance for general government facilities.

The program provides the following services:

- Allow for non-departmental transactions to be recorded in the County's financial accounting system

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 CENTRAL CHARGES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	393,666	594,323	594,323	0	0.0%
510150 SPECIAL PAY	261	0	0	0	
510210 SOCIAL SECURITY MATCHING	29,939	45,466	45,466	0	0.0%
510220 RETIREMENT CONTRIBUTIONS	36,356	0	0	0	
510230 HEALTH INSURANCE - EMPLOYER	(6,687)	0	0	0	
510240 WORKERS COMPENSATION	0	0	0	0	
510250 UNEMPLOYMENT COMPENSATION	15,462	0	0	0	
510 PERSONNEL SERVICES Total	468,997	639,789	639,789	0	0.0%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	106,585	75,000	75,000	0	0.0%
530320 ACCOUNTING AND AUDITING	231,018	250,000	250,000	0	0.0%
530340 OTHER SERVICES	32,223	45,000	45,000	0	0.0%
530420 TRANSPORTATION	117,622	110,000	110,000	0	0.0%
530450 INSURANCE	0	184,369	0	(184,369)	-100.0%
530490 OTHER CHARGES/OBLIGATIONS	23,139	104,000	104,000	0	0.0%
530520 OPERATING SUPPLIES	137	0	0	0	
530540 BOOKS, DUES PUBLICATIONS	0	0	0	0	
530550 TRAINING	(1,368)	0	0	0	
530 OPERATING EXPENDITURES Total	509,355	768,369	584,000	(184,369)	-24.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540102 OTHER CHRGS/ADMIN FEE CONTRA	4,108,439	4,826,995	0	(4,826,995)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	239,546	0	0	0	
540 INTERNAL SERVICE CHARGES Total	4,347,985	4,826,995	0	(4,826,995)	-100.0%
<b>570 DEBT SERVICE</b>					
570710 PRINCIPAL	5,862,000	6,066,000	6,263,000	197,000	3.2%
570720 INTEREST	4,048,150	3,850,008	3,643,951	(206,057)	-5.4%
570730 OTHER DEBT SERVICE	1,450	1,250	1,250	0	0.0%
570 DEBT SERVICE Total	9,911,600	9,917,258	9,908,201	(9,057)	-0.1%
<b>580 GRANTS &amp; AIDS</b>					
580811 AID TO GOVT AGENCIES	2,245,770	1,576,145	1,823,645	247,500	15.7%
580 GRANTS & AIDS Total	2,245,770	1,576,145	1,823,645	247,500	15.7%
<b>BASE BUDGETS Total</b>	<b>17,483,708</b>	<b>17,728,556</b>	<b>12,955,635</b>	<b>(4,772,921)</b>	<b>-26.9%</b>
<b>18 CENTRAL CHARGES Total</b>	<b>17,483,708</b>	<b>17,728,556</b>	<b>12,955,635</b>	<b>(4,772,921)</b>	<b>-26.9%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Mail Services**

**Program Message**

The Mail Center located in the County Services Building, Sanford, provides a variety of mailing services; first-class presort to standard processing to BCC departments and other elected officials. Other services offered are: electronic certified mail, electronic package tracking, and folding and inserting. On a monthly basis, the Mail Center processes approximately 320,000 pieces of mail and sorts and delivers approximately 100,000 pieces of interoffice mail. Mail Center staff will meet with customers to assist with pricing for bulk, discounted, first class mail, or use of the County's mail permit.

The program provides the following services:

- Receipt, sorting, and delivery of mail between County Programs and external delivery services
- Coordination and delivery of inter-office mail
- Folding, collating, and stuffing of bulk mailing needs (elections, water bills, etc)
- Speciality Deliveries
- Provision of mailing cost estimates

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 MAIL SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	91,632	84,879	51,261	(33,618)	-39.6%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	6,601	6,493	3,921	(2,572)	-39.6%
510220 RETIREMENT CONTRIBUTIONS	7,322	7,011	4,342	(2,669)	-38.1%
510230 HEALTH INSURANCE - EMPLOYER	28,002	28,144	25,359	(2,785)	-9.9%
510240 WORKERS COMPENSATION	3,790	5,763	3,009	(2,754)	-47.8%
510 PERSONNEL SERVICES Total	137,347	132,291	87,893	(44,399)	-33.6%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	226	0	0	0	
530420 TRANSPORTATION	254,067	277,000	377,000	100,000	36.1%
530440 RENTAL AND LEASES	10,361	12,000	12,000	0	0.0%
530450 INSURANCE	0	447	0	(447)	-100.0%
530460 REPAIRS AND MAINTENANCE	0	5,200	0	(5,200)	-100.0%
530510 OFFICE SUPPLIES	0	150	150	0	0.0%
530520 OPERATING SUPPLIES	4,155	3,300	8,500	5,200	157.6%
530550 TRAINING	0	75	75	0	0.0%
530 OPERATING EXPENDITURES Total	268,809	298,172	397,725	99,553	33.4%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	18,320	12,884	22,330	9,446	73.3%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	346	0	0	0	
540202 INTERNAL SERVICE FEES	830	598	1,011	413	69.1%
540 INTERNAL SERVICE CHARGES Total	19,496	13,482	23,341	9,859	73.1%
<b>BASE BUDGETS Total</b>	<b>425,651</b>	<b>443,945</b>	<b>508,959</b>	<b>65,014</b>	<b>14.6%</b>
<b>FLEET</b>	<b>0</b>	<b>21,719</b>	<b>0</b>	<b>(21,719)</b>	<b>-100.0%</b>
<b>18 MAIL SERVICES Total</b>	<b>425,651</b>	<b>465,664</b>	<b>508,959</b>	<b>43,295</b>	<b>9.3%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Municipal Services Benefit Unit (MSBU) Program**

**Program Message**

The MSBU Program provides application coordination and financial management of the non-ad valorem assessment districts for unincorporated Seminole County as stipulated by the Seminole County Administrative Code [Section 22.10]. In addition to ensuring compliance with Administrative Code provisions, the MSBU Program is accountable for compliance with respective Florida Statutes. The MSBU Program has responsibility for over 400 assessment districts through which over 73,700 properties receive the benefit of assessment-funded public services. The MSBU Program offers customer oriented services through online alternatives, communication brochures, application packets, and speaking engagements at public meetings.

Non-ad valorem assessment districts are established by Ordinance of the Seminole County Board of County Commissioners. These districts are referred to individually as a Municipal Services Benefit Unit or MSBU. Once established, an MSBU provides funding for a municipal (public) service that offers special benefit on a localized or community-based basis. The assessment associated with each MSBU is based on the cost to provide the public service, the number of assessed properties, and the benefit unit allocated to each property. The assessment-funded public services coordinated through the Seminole County MSBU Program are intended to benefit properties located in unincorporated Seminole County, but may include properties in other taxing jurisdictions if appropriately authorized.

Public services that meet the criteria set forth in the County's Administrative Code [Section 22.10] may qualify for assessment funding. An MSBU may be established for on-going municipal services (such as residential solid waste management services, street lighting or aquatic weed control) or for a one-time capital improvement (such as road paving, water utility transmission line installation, or neighborhood wall reconstruction). Assessments may be levied annually, or may include financing arrangements by which an assessment is collected via annual installments. Assessments and installment payments are collected through annual property tax bills. Notice of proposed assessments are mailed annually to property owners in advance of the assessment roll being

For community initiated MSBU creation requests, the process of establishing an MSBU begins when the County receives an application (available from the MSBU Program) for qualifying services. An application fee for each type of MSBU was established by Seminole County Board of County Commissioners and is documented in the Seminole County Administrative Code [Section 20.37]. The application process includes confirmation of service scope, development of cost and assessment estimates, and evaluation of community support for the proposed MSBU. A formal petition process is used by the MSBU Program to determine the percentage of community support for creating the MSBU. Following confirmation of sufficient support within the requesting community, a public hearing is conducted to provide public input and Board consideration for establishing the MSBU. Following creation of an MSBU by the Board of County Commissioners, the funding for the designated essential services is generated by assessments levied against the specially benefited

**SEMINOLE COUNTY GOVERNMENT  
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**RESOURCE MANAGEMENT DEPT**

**Municipal Services Benefit Unit (MSBU) Program (CONT.)**

**Program Message**

The financial management services provided by the MSBU Program on behalf of each MSBU includes coordinating activities with the County operating department or service entity that provides the assessment-funded public service, preparing and monitoring budgets, developing assessment recommendations for Board consideration, and ensuring assessments (and/or installment billings) are reported accurately and timely to the Seminole County Tax Collector for collection.

The primary functions (or Major Services) fulfilled by the MSBU Program are as listed:

- Preparation of the annual Non-Ad Valorem Assessment Roll for Seminole County
- Assuring statutory compliance of non-ad valorem assessment activity
- Coordination of MSBU Application process for new MSBUs
- Providing financial management of established MSBUs



# RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 MSBU PROGRAM</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	229,323	242,869	272,846	29,977	12.3%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	1,200	1,200	1,200	0	0.0%
510210 SOCIAL SECURITY MATCHING	17,001	18,579	19,137	558	3.0%
510220 RETIREMENT CONTRIBUTIONS	18,527	20,061	21,188	1,127	5.6%
510230 HEALTH INSURANCE - EMPLOYER	41,499	48,751	62,227	13,476	27.6%
510240 WORKERS COMPENSATION	446	559	450	(108)	-19.4%
510 PERSONNEL SERVICES Total	307,997	332,018	377,049	45,030	13.6%
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	23,819	0	17,500	17,500	
530340 OTHER SERVICES	11,317,259	11,828,700	12,912,875	1,084,175	9.2%
530400 TRAVEL AND PER DIEM	69	325	250	(75)	-23.1%
530401 TRAVEL - TRAINING RELATED	0	325	250	(75)	-23.1%
530420 TRANSPORTATION	29,000	33,000	33,000	0	0.0%
530430 UTILITIES	2,186,669	2,162,000	2,182,500	20,500	0.9%
530460 REPAIRS AND MAINTENANCE	199,410	454,595	459,010	4,415	1.0%
530470 PRINTING AND BINDING	10,306	12,500	12,500	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	3,389,035	3,364,600	3,363,300	(1,300)	0.0%
530492 OTHER CHRGS/OB CONSTITUTIONALS	84,770	90,000	90,000	0	0.0%
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	1,716,490	1,730,845	14,355	0.8%
530510 OFFICE SUPPLIES	33	250	250	0	0.0%
530520 OPERATING SUPPLIES	1,493	325	250	(75)	-23.1%
530522 OPERATING SUPPLIES-TECHNOLOGY	0	500	1,200	700	140.0%
530540 BOOKS, DUES PUBLICATIONS	159	550	550	0	0.0%
530550 TRAINING	0	3,050	1,500	(1,550)	-50.8%
530 OPERATING EXPENDITURES Total	17,242,023	19,667,210	20,805,780	1,138,570	5.8%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	14,731	14,261	17,545	3,284	23.0%
540102 OTHER CHRGS/ADMIN FEE CONTRA	27,481	35,597	35,000	(597)	-1.7%
540202 INTERNAL SERVICE FEES	1,576	1,028	2,036	1,008	98.1%
540 INTERNAL SERVICE CHARGES Total	43,787	50,886	54,581	3,695	7.3%
<b>590 INTERFUND TRANSFERS OUT</b>					
590900 TRANSFER TO OTHER FUNDS	0	0	0	0	
590910 TRANSFER OUT	9,700	3,345	11,515	8,170	244.2%
590 INTERFUND TRANSFERS OUT Total	9,700	3,345	11,515	8,170	244.2%
<b>BASE BUDGETS Total</b>	<b>17,603,507</b>	<b>20,053,460</b>	<b>21,248,925</b>	<b>1,195,465</b>	<b>6.0%</b>
<b>CIP</b>	<b>9,205</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>18 MSBU PROGRAM Total</b>	<b>17,612,712</b>	<b>20,053,460</b>	<b>21,248,925</b>	<b>1,195,465</b>	<b>6.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Office of Management and Budget**

**Program Message**

The Office of Management and Budget program carries out the vision, mission, and goals of Seminole County by providing timely, accurate, and transparent information along with fiscal management support to our stakeholders. OMB emphasizes strong customer service and the use of technology to facilitate daily operations. This program develops and applies sensible policies that promote community trust and the responsible use of scarce public resources. Budgets developed under this program have been awarded the distinguished budget presentation award by the Government Finance Officers Association (GFOA) for 27 consecutive years.

The program provides the following services:

- Work with County departments to develop accurate, efficient budgets that allow for the delivery of Board approved services
- Accurately present budget requests to County decision makers
- Create financial policy to govern operations
- Audit revenues/expenditures for compliance with Board direction
- Facilitate amendments to the budget
- Coordinate Internal Service Charge budgets and allocations
- Forecast revenues, expenditures and reserves for all major funds

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 OFFICE OF MANAGEMENT &amp; BUDG</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	516,290	722,767	880,631	157,864	21.8%
510125 PART-TIME PERSONNEL	0	0	0	0	
510140 OVERTIME	802	0	0	0	
510150 SPECIAL PAY	600	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	37,603	62,942	67,368	4,427	7.0%
510220 RETIREMENT CONTRIBUTIONS	41,453	67,960	80,550	12,590	18.5%
510230 HEALTH INSURANCE - EMPLOYER	111,877	203,615	229,613	25,998	12.8%
510240 WORKERS COMPENSATION	1,241	1,892	1,585	(307)	-16.2%
510 PERSONNEL SERVICES Total	709,866	1,059,776	1,260,348	200,572	18.9%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	0	76,000	80,000	4,000	5.3%
530400 TRAVEL AND PER DIEM	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	65	600	600	0	0.0%
530490 OTHER CHARGES/OBLIGATIONS	0	24,000	0	(24,000)	-100.0%
530510 OFFICE SUPPLIES	605	1,100	1,100	0	0.0%
530520 OPERATING SUPPLIES	194	1,000	1,000	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	710	1,100	1,100	0	0.0%
530550 TRAINING	0	4,000	4,000	0	0.0%
530 OPERATING EXPENDITURES Total	1,573	107,800	87,800	(20,000)	-18.6%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	33,070	31,089	47,802	16,713	53.8%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	4,657	3,788	7,311	3,522	93.0%
540 INTERNAL SERVICE CHARGES Total	37,727	34,877	55,112	20,235	58.0%
<b>BASE BUDGETS Total</b>	<b>749,166</b>	<b>1,202,453</b>	<b>1,403,260</b>	<b>200,807</b>	<b>16.7%</b>
<b>18 OFFICE OF MANAGEMENT &amp; BUDG Total</b>	<b>749,166</b>	<b>1,202,453</b>	<b>1,403,260</b>	<b>200,807</b>	<b>16.7%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Printing Services**

**Program Message**

The Print Center located in the County Services Building, Sanford, houses high-speed, high-quality, black and white, and color digital presses that allow customers to order large and small volume print jobs quickly, easily and in the most cost effective manner. In addition, many types of binding, cutting and folding services are offered. The Print Center offers a web submit printing process. This paperless requisition system makes printing customers files at the Printing Center easier than ever.

The program provides the following services:

- Copying services (letterheads, color brochures, business cards, etc.)
- Binding and Finishing services, such as folding, drilling, combing, lamenating, etc.
- Provision of job cost estimates
- Web submit training

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 PRINTING SERVICES</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	25,669	39,412	40,594	1,182	3.0%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	1,696	3,015	3,105	90	3.0%
510220 RETIREMENT CONTRIBUTIONS	2,068	3,255	3,438	183	5.6%
510230 HEALTH INSURANCE - EMPLOYER	10,807	18,000	21,370	3,369	18.7%
510240 WORKERS COMPENSATION	34	91	73	(18)	-19.4%
510 PERSONNEL SERVICES Total	40,274	63,773	68,581	4,808	7.5%
<b>530 OPERATING EXPENDITURES</b>					
530440 RENTAL AND LEASES	28,696	37,000	32,000	(5,000)	-13.5%
530460 REPAIRS AND MAINTENANCE	26,090	39,300	38,000	(1,300)	-3.3%
530510 OFFICE SUPPLIES	0	150	150	0	0.0%
530520 OPERATING SUPPLIES	24,050	34,580	35,880	1,300	3.8%
530 OPERATING EXPENDITURES Total	78,836	111,030	106,030	(5,000)	-4.5%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	5,581	5,763	6,563	800	13.9%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	712	382	1,038	656	171.7%
540 INTERNAL SERVICE CHARGES Total	6,293	6,145	7,600	1,456	23.7%
<b>BASE BUDGETS Total</b>	<b>125,403</b>	<b>180,948</b>	<b>182,211</b>	<b>1,263</b>	<b>0.7%</b>
<b>18 PRINTING SERVICES Total</b>	<b>125,403</b>	<b>180,948</b>	<b>182,211</b>	<b>1,263</b>	<b>0.7%</b>

# SEMINOLE COUNTY GOVERNMENT FY 2019/20 ADOPTED BUDGET DOCUMENT

## RESOURCE MANAGEMENT DEPT

### Purchasing and Contracts

#### Program Message

The Purchasing and Contracts Program provides centralized procurement services by teaming with internal and external customers to deliver innovative, effective and timely procurement solutions in accordance with State Statutes, codes, policies and procedures and federal regulations. The Program's functions include but is not limited to, vendor relations, assessing procurement requests, creating solicitation packages, strategic vetting, coordinating sourcing activities, conducting negotiations and strategic competitive selection for the procurement of goods and services, issuing of procurement methods such as purchase orders, change orders, work orders, amendments and contracts that total over \$141.41M of encumbered budgeted funds. The Program also assist in the management of contracts from the approval action to the expiration of the contracts. Purchasing and Contracts Division (PCD) manages over 7,851 fixed (tangible) assets and performs the administration of the Purchasing Card program. Purchasing and Contracts is the principal team that provides for the County's vendor relations.

#### **AWARD WINNING SERVICE:**

PCD is fully accredited by the National Institute of Governmental Purchasing (NIGP). PCD received the "Achievement of Excellence in Procurement Award" from the National Purchasing Institute (NPI) and "Award for Excellence in Public Procurement" from the Florida Association of Public Purchasing Officers, Inc. (FAPPO) along with many Best Practice awards.

#### **OBJECTIVES:**

Provide state-class procurement services in response to internal needs abiding by procurement policies, procedures and regulations and to deliver the overall best value to the citizens of Seminole County.

- Ensure compliance of procurement laws and regulations, code, policies and procedures, while maintaining an effective operation of the purchasing, contracting, P-Card administration and fixed assets processes.
- Provide innovative procurement solutions, while maintaining customer satisfaction and achieving performance management objectives in the purchasing, contracting, P-Card administration and fixed assets functions.
- Achieve cost savings by using the competitive process through negotiations and suitable procurement methods.
- Utilize latest technology and best practice procurement methods, and provide the necessary resources for professional staff certifications.
- Advance toward a complete e-procurement solution with the use of J.D. Edwards.
- Seek out opportunities to increase the P-Card usage to decrease the number of costly purchase orders and increase P-Card rebates.
- Administer the Purchasing Card program and conduct audits for compliance with applicable rules.
- Foster vendor relations and assist the business community on how to do business with the County.

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Purchasing and Contracts (CONT.)**

**Program Message**

**STAFFING:**

PCD operates an efficient centralized procurement program consisting of 13 FTE's and 1 PTE. Due to the extensive use of technology and best practices, the Program has been able to maintain a productive and proficient procurement operation.

**Programs:**

**1. Fixed Assets and Inventory**

Conduct Countywide inventory of all fixed assets as defined under Section 274.03, Florida Statutes, including identification of material at time of purchase, identification and tagging of newly purchased equipment, documenting asset in J. D. Edwards, handling the annual inventory of fixed assets and the surplus of all excess material in accordance to procedures required by Section 274.05 and Section 274.06, Florida Statutes.

Purchasing and Contracts Budget percentage: 3.8%

Number of Fixed Assets managed: 7,851

Value of the Fixed Assets: \$91M

**2. Contract Administration, Change Orders, Amendments, Renewals and Close-outs**

Procurement related activities for the issuance of work orders, amendments, renewals, change orders, revisions, contractor's performance, insurance compliance, terminations and final closeout of contracts.

Purchasing and Contracts Budget percentage: 20.8%

Number of Procurement Actions: 402

**3. Purchasing of Goods and Services**

Procurement related activities for contracts and orders for goods and services.

Purchasing and Contracts Budget percentage: 32.1%

Number of Purchase Order Actions: 1,975; encumbered amounts: \$78.7M

**4. Contracts, Construction, Professional Services (CCNA) and Work Orders**

Procurement related services for contracts and professional services under Section 287.055, Florida Statutes (CCNA).

Purchasing and Contracts Budget percentage: 27.9%

Number of Procurement Actions: 189

**SEMINOLE COUNTY GOVERNMENT  
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**RESOURCE MANAGEMENT DEPT**

**Purchasing and Contracts (CONT.)**

**Program Message**

**5. Procurement Policies, Procedures; Management, Budget and Training**

PCD recommends and maintains current operational policies and procedures in accordance with laws and applicable regulations. Conduct a minimum of ten (10) countywide training sessions on a variety of procurement matters. PCD prepares and approves Procurement agenda items, brief Commissioners on those items and attends Board of County Commissioners meetings. PCD provides procurement strategies for projects and Emergency Operations Center (EOC) procurement support.

Purchasing and Contracts Budget percentage: 6.3%

**6. Vendor relations**

PCD maintains the County's vendor database using VendorLink software. Vendors register online for the various commodities and services that they provide. Registered vendors receive e-mail notifications of upcoming bid opportunities and events. PCD administers the site and creates filters to optimize functionality. PCD provides assistance to vendors on "How to do Business with Seminole County Government", conduct annual vendor fair, participate in Reverse Trade Shows and in small business fairs, sponsor training, and conduct panel discussions in procurement events. Seminole County fosters relations and partnerships with vendors and communities and because of these relations and partnerships, PCD achieved competitive savings of \$16.33M.

Purchasing and Contracts Budget percentage: 5.1%

Number of registered vendors: 29,842

**7. P-Card Administration**

PCD develops and maintains current policies in accordance with laws and applicable regulations. PCD provides training for all cardholders and delegates and manages accounts by issuing new cards, processing replacement, handling disputes and suspensions as well as working with the County Comptroller's Office to provide oversight and promote a successful program. PCD is expanding this area to increase the rebates generated by the usage of the cards.

Purchasing and Contracts Budget percentage: 4.0%

Number of P-card users: 208

Number of P-Card transactions: 13,522

Spend: \$24.4M

Rebate from SunTrust FY18/19: \$203,099.00

Rebate from SunTrust FY19/20: Awaiting



**SEMINOLE COUNTY GOVERNMENT  
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**RESOURCE MANAGEMENT DEPT**

**Purchasing and Contracts (CONT.)**

**Program Message**

**8. Procurement Administrative Lead Time (PALT)**

PALT is the number of administrative calendar days associated with procurement actions, from the time of approval to award. PALT is an indicator of workload, staffing issues and complexity of procurement processes. This indicator is affected by outside agencies such as Florida Department of Transportation and other governmental agencies. These metrics are available on the Purchasing and Contract's website page.

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 PURCHASING AND CONTRACTS</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	751,441	776,380	871,816	95,436	12.3%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	180	600	600	0	0.0%
510210 SOCIAL SECURITY MATCHING	54,225	59,393	66,694	7,301	12.3%
510220 RETIREMENT CONTRIBUTIONS	66,338	70,794	80,924	10,130	14.3%
510230 HEALTH INSURANCE - EMPLOYER	180,154	212,774	255,004	42,230	19.8%
510240 WORKERS COMPENSATION	1,441	1,786	1,569	(216)	-12.1%
<b>510 PERSONNEL SERVICES Total</b>	<b>1,053,779</b>	<b>1,121,727</b>	<b>1,276,607</b>	<b>154,880</b>	<b>13.8%</b>
<b>530 OPERATING EXPENDITURES</b>					
530400 TRAVEL AND PER DIEM	602	1,100	1,200	100	9.1%
530401 TRAVEL - TRAINING RELATED	0	2,300	2,200	(100)	-4.3%
530420 TRANSPORTATION	20	950	950	0	0.0%
530450 INSURANCE	0	368	0	(368)	-100.0%
530480 PROMOTIONAL ACTIVITIES	388	525	550	25	4.8%
530490 OTHER CHARGES/OBLIGATIONS	3,055	4,150	4,150	0	0.0%
530510 OFFICE SUPPLIES	2,281	4,000	4,200	200	5.0%
530520 OPERATING SUPPLIES	8,014	12,850	14,248	1,398	10.9%
530522 OPERATING SUPPLIES-TECHNOLOGY	4,800	4,550	4,600	50	1.1%
530540 BOOKS, DUES PUBLICATIONS	3,616	3,500	3,100	(400)	-11.4%
530550 TRAINING	5,168	5,100	5,100	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>27,944</b>	<b>39,393</b>	<b>40,298</b>	<b>905</b>	<b>2.3%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	64,225	64,833	76,795	11,962	18.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540201 INTERNAL SER FEES-INSURANCE	285	0	0	0	
540202 INTERNAL SERVICE FEES	6,319	5,128	10,204	5,076	99.0%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>70,830</b>	<b>69,961</b>	<b>86,999</b>	<b>17,038</b>	<b>24.4%</b>
<b>BASE BUDGETS Total</b>	<b>1,152,553</b>	<b>1,231,081</b>	<b>1,403,904</b>	<b>172,822</b>	<b>14.0%</b>
<b>18 PURCHASING AND CONTRACTS Total</b>	<b>1,152,553</b>	<b>1,231,081</b>	<b>1,403,904</b>	<b>172,822</b>	<b>14.0%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Recipient Agency Grants**

**Program Message**

The Resource Management Grants program manages Recipient Agency Grants for the 18th Judicial Circuit and the State of Florida Department of Children and Families Reinvestment Grant program. These programs provide funding for Problem Solving Courts related to Substance Abuse and Mental Health needs in the community. The grants have several agency providers such as Aspire Health Partners, Inc., New Life Connections, Hope and Help, and United Safety Council. These agencies provide treatment services for the Problem-Solving Courts operated by the Courts. The following grants are funded for Fiscal Year 2020:

Grant Name	FY 2020 Funding	Grant Objective
SAMHSA Problem-Solving Courts Grant	\$462,815	Problem-Solving Court for Adults with substance abuse issues including treatment options, case management, and recovery to reduce jail time. Grant also funds treatment services for the Veterans Treatment Court.
OJP Adult Drug Court Enhancement Grant	\$187,612	Supportive funding to provide additional resources for treatment for the Problem-Solving Courts. Funding will be used to primarily increase the availability for residential treatment services.
FL DCF Reinvestment Grant	\$407,321	To provide interventions designed to divert the identification, care and treatment of the adult and juvenile target populations from the criminal or juvenile justice systems to a behavioral healthcare system. The grant funds the Problem-Solving Mental Health Court.

The program provides the following services:

- Problem-Solving Court Grant funding source
- Treatment services for Substance Abuse and Mental Health Services
- Social Services to reduce jail time
- Provides Detox Services for citizens in lieu of jail
- Provide funding for at-risk Juvenile substance abuse prevention

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 RECIPIENT AGENCY GRANTS</b>					
CIP	0	0	30,089	30,089	
GRANTS	896,638	490,634	486,795	(3,839)	-0.8%
<b>18 RECIPIENT AGENCY GRANTS Total</b>	<b>896,638</b>	<b>490,634</b>	<b>516,884</b>	<b>26,250</b>	<b>5.4%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Resource Management Business Office**

**Program Message**

The Resource Management Business Office provides overall direction to the operations of the Department. It also provides the Department's primary interface with the County Manager's Office, other departments of county government and the Board of County Commissioners.

The program provides the following services:

- Provide management oversight to all programs within the department
- Personnel and Administration services
- Countywide Financial Analysis
- Invoice processing and payment

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 RESOURCE MGT - BUSINESS OFF</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	201,834	263,561	267,151	3,591	1.4%
510140 OVERTIME	0	0	0	0	
510150 SPECIAL PAY	1,929	0	0	0	
510210 SOCIAL SECURITY MATCHING	14,275	20,162	20,437	275	1.4%
510220 RETIREMENT CONTRIBUTIONS	28,406	44,499	22,628	(21,871)	-49.1%
510230 HEALTH INSURANCE - EMPLOYER	36,828	45,845	61,345	15,500	33.8%
510240 WORKERS COMPENSATION	484	606	481	(125)	-20.7%
510 PERSONNEL SERVICES Total	283,757	374,672	372,042	(2,631)	-0.7%
<b>530 OPERATING EXPENDITURES</b>					
530340 OTHER SERVICES	85,036	0	0	0	
530400 TRAVEL AND PER DIEM	0	0	0	0	
530401 TRAVEL - TRAINING RELATED	0	700	700	0	0.0%
530440 RENTAL AND LEASES	0	0	0	0	
530490 OTHER CHARGES/OBLIGATIONS	0	3,000	3,000	0	0.0%
530510 OFFICE SUPPLIES	34	300	300	0	0.0%
530520 OPERATING SUPPLIES	95	300	300	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	180	2,145	2,145	0	0.0%
530550 TRAINING	210	500	500	0	0.0%
530 OPERATING EXPENDITURES Total	85,555	6,945	6,945	0	0.0%
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	12,492	12,423	21,335	8,912	71.7%
540102 OTHER CHRGS/ADMIN FEE CONTRA	0	0	0	0	
540202 INTERNAL SERVICE FEES	1,796	382	2,804	2,422	634.3%
540 INTERNAL SERVICE CHARGES Total	14,288	12,804	24,139	11,334	88.5%
<b>BASE BUDGETS Total</b>	<b>383,599</b>	<b>394,422</b>	<b>403,125</b>	<b>8,704</b>	<b>2.2%</b>
<b>OTHER NON BASE</b>	<b>173,226</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>18 RESOURCE MGT - BUSINESS OFF Total</b>	<b>556,826</b>	<b>394,422</b>	<b>403,125</b>	<b>8,704</b>	<b>2.2%</b>

**SEMINOLE COUNTY GOVERNMENT  
FY 2019/20 ADOPTED BUDGET DOCUMENT**

**RESOURCE MANAGEMENT DEPT**

**Risk Management**

**Program Message**

The goal of Risk Management is to protect Seminole County against accidental financial loss by identifying, mitigating, and managing exposures to health and safety concerns for its employees, guests, properties, assets, and operations in accordance with statutes, ordinances, laws, and best practices. Risk Management coordinates treatment and coverage for all workers' compensation claims for County employees, manages most liability claims made by third parties against the County, and provides safety guidance to all departments and covered entities.

The Risk Management Division is responsible for administering the County's self-insurance programs for property, general liability, and workers' compensation and for securing excess insurance above our self-insured retentions. The Risk Management self-insurance fund also provides coverage to the following constitutional offices in Seminole County: Clerk of the Court, Property Appraiser, Supervisor of Elections, and Tax Collector.

The Risk Management Division endeavors to contribute to Seminole County Government's ultimate goal of maintaining a healthy, high performing organization by providing a framework for:

- Leadership: Providing uniform safety guidelines, procedures, and policies across the County where appropriate and applicable according to best practices and regulatory standards.
- Safety: Providing technical assistance and support to departments for compliance with federal, state, and county safety regulations.
- Loss control: Providing loss control services to departments, including exposure identification, analysis, compliance monitoring, and recommendation development.
- Insurance Administration: Ensuring the County's ability to quickly recover from accidental loss by cost-effectively balancing risk retention and risk transfer.
- Claims Administration: Investigating, evaluating, and resolving liability, property damage, and workers' compensation claims fairly.
- Reinforcing Seminole County Team Playbook Daily Drivers: By taking ownership, being responsive, and focusing on creative solutions to mitigate potential risk, we will insure financial stability and continuously improve customer service, productive community relationships, and employee morale. A safe and healthy workforce is a productive and happy workforce.

## RESOURCE MANAGEMENT DEPT

	FY18 ACTUALS	FY19 ADOPTED BUDGET	FY20 ADOPTED BUDGET	VARIANCE	%
<b>18 RISK MANAGEMENT</b>					
<b>BASE BUDGETS</b>					
<b>510 PERSONNEL SERVICES</b>					
510120 REGULAR SALARIES & WAGES	202,984	208,295	212,212	3,917	1.9%
510140 OVERTIME	0	0	0	0	
510210 SOCIAL SECURITY MATCHING	14,915	15,935	16,234	300	1.9%
510220 RETIREMENT CONTRIBUTIONS	14,226	14,813	15,548	735	5.0%
510230 HEALTH INSURANCE - EMPLOYER	50,438	57,513	66,547	9,034	15.7%
510240 WORKERS COMPENSATION	1,490	1,533	1,316	(216)	-14.1%
<b>510 PERSONNEL SERVICES Total</b>	<b>284,052</b>	<b>298,088</b>	<b>311,858</b>	<b>13,769</b>	<b>4.6%</b>
<b>530 OPERATING EXPENDITURES</b>					
530310 PROFESSIONAL SERVICES	8,000	7,000	7,000	0	0.0%
530340 OTHER SERVICES	128,640	163,945	232,500	68,555	41.8%
530400 TRAVEL AND PER DIEM	0	150	150	0	0.0%
530450 INSURANCE	2,183,365	2,057,513	1,910,500	(147,013)	-7.1%
530451 BOCC INSURANCE CLAIMS	1,831,791	2,483,000	2,690,000	207,000	8.3%
530499 CHARGES/OBLIGATIONS-CONTINGENC	0	0	0	0	
530510 OFFICE SUPPLIES	327	500	500	0	0.0%
530520 OPERATING SUPPLIES	1,772	2,500	2,500	0	0.0%
530540 BOOKS, DUES PUBLICATIONS	687	1,725	1,725	0	0.0%
530550 TRAINING	30	2,500	2,500	0	0.0%
<b>530 OPERATING EXPENDITURES Total</b>	<b>4,154,612</b>	<b>4,718,833</b>	<b>4,847,375</b>	<b>128,542</b>	<b>2.7%</b>
<b>540 INTERNAL SERVICE CHARGES</b>					
540101 INTERNAL SERVICE CHARGES	17,328	15,512	17,455	1,943	12.5%
540102 OTHER CHRGS/ADMIN FEE CONTRA	47,116	71,205	0	(71,205)	-100.0%
540201 INTERNAL SER FEES-INSURANCE	379	0	0	0	
540202 INTERNAL SERVICE FEES	1,760	1,669	3,665	1,996	119.6%
<b>540 INTERNAL SERVICE CHARGES Total</b>	<b>66,584</b>	<b>88,386</b>	<b>21,120</b>	<b>(67,266)</b>	<b>-76.1%</b>
<b>BASE BUDGETS Total</b>	<b>4,505,248</b>	<b>5,105,308</b>	<b>5,180,353</b>	<b>75,045</b>	<b>1.5%</b>
<b>18 RISK MANAGEMENT Total</b>	<b>4,505,248</b>	<b>5,105,308</b>	<b>5,180,353</b>	<b>75,045</b>	<b>1.5%</b>



## GLOSSARY

**Accrual** – A revenue or expense which gets recognized in the accounting period where it is earned or incurred, even if it gets received or paid in a subsequent period.

**Accrual Accounting** – A system that recognizes revenues and expenses as they occur, regardless of when the final payment is made. This system is used by businesses and by certain government funds that operate like businesses.

**Ad Valorem Tax** – A tax levied on the assessed value (net of any exemptions) of real personal property. This is a commonly referred to as “property tax”.

**ADA** – Americans with Disabilities Act. There are a number of projects in this document which specifically address ADA compliance. These projects enable handicapped access to county facilities.

**Adjusted Final Millage** – Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

**Adopted Budget** – The financial plan of revenues and expenditures for a fiscal year as approved by the Board of County Commissioners.

**Aggregate Millage Rate** – The sum of all property tax levies imposed by the governing body of a County excluding debt service and other voted millages, divided by the total taxable value.

**Allocation** – An authorization to incur expense or obligation up to a specified amount, for a specific purpose, and within a specific period.

**Amendment** – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

**Appropriation** – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

**Approved Budget** – Board of County Commissioners Budget, to be legally adopted in the following fiscal year in accordance with state statutes.

**ARRA** – American Recovery and Reinvestment Act.

**Assessed Value** – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

**Balanced Budget** – Total estimated receipts, including balances brought forward, equal total appropriations and reserves.

**Beginning Fund Balance** – Estimated funds remaining from the previous fiscal year. These remaining funds are both unexpended appropriations and the previous year’s reserves.

**Board of County Commissioners** – The governing body of Seminole County is composed of five persons elected from single member districts, one of who is selected as Chairman.

**Bond** – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

## GLOSSARY

**Budget Adjustment** – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

**Budget Calendar** – The schedule of key dates involved in the process of adopting and executing an adopted budget.

**Budget Message** – A brief written statement presented by the County Manager to explain principal budget issues.

**Capital Budget** – The financial plan of capital project expenditures for the fiscal year beginning October 1. It incorporates anticipated revenues and appropriations included in the first year of the five-year capital improvement program (CIP). The capital budget is adopted by the BOCC as a part of the annual county budget.

**Capital Equipment** – Tangible equipment with a cost of \$5,000 or more.

**Capital Improvement Program (CIP)** – The financial plan of approved capital projects, their timing, and cost over a five-year period. The CIP is designed to meet county infrastructure needs in a responsive and efficient manner. It includes projects which are, or will become the property of Seminole County, as well as, projects that although are not owned by the county, will be part of a joint project agreement.

**Capital Improvements** – Physical assets constructed or purchased, that have minimum cost of five thousand dollars (\$5,000) and a useful life of at least one year. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

**Capital Improvements Element (CIE)** – An element of the comprehensive plan which identifies the revenues, costs, and location of the six public facility types required by concurrency: parks, solid waste, stormwater, transportation, water, and wastewater based on service level standards and the land use plan adopted by the BOCC.

**Capital Outlay** – Appropriation for the acquisition or construction of physical assets.

**Capital Project** – is a capital improvement which has a minimum cost of five thousand dollars (\$5,000) and a useful life of one year and will include a scope of services, time frame for completion, a location, an estimated total expenditure, and proposed method of financing resulting in the creation or acquisition of a capital asset. Detailed descriptions of projects over twenty-five thousand (\$25,000) are included in our 5 Year Capital Improvement Program.

**CCNA** – Consultant's Competitive Negotiation Act.

**CDBG** – Community Development Block Grant.

**Certificates for Participation (COPs)** – Certificates issued by the Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

**Charges for Services** – These are charges for specific governmental services provided to specific individuals and entities. These charges include water and sewer services, landfill charges, building fees, and other such charges.

**CIP** – Capital Improvement Program.

## GLOSSARY

**Community Redevelopment Agency (CRA)** – A dependent special district in which any future increases in property values over a specified period of time are set aside to support economic development projects within that district.

**Contingency** – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

**CSBG** – Community Services Block Grant.

**Culture and Recreation** – Functional classification for expenditures to provide county residents opportunities and facilities for cultural, recreational and educational programs, including: libraries, parks and recreation, and other cultural and recreation services.

**Debt per Capita** – Total county debt divided by the county's population. The level of debt per capita is an important factor to consider when analyzing a government's ability to continue to pay its debt service costs through its current levels of tax revenue. This measure helps indicate the default risk of government bonds.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services.

**Debt Service** – The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars and escrow agents.

**Deficit** – The excess of expenditures over revenues during a fiscal year.

**Department** – An organizational unit of the County responsible for carrying out a major governmental function, such as Public Works.

**Depreciation** – The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds.

**Division** – A basic organizational unit of the County which is functionally unique in its service delivery.

**DJJ** – Department of Juvenile Justice.

**DOR** – Florida Department of Revenue.

**Economic Environment** – Functional classification for expenditures used to develop and improve the economic condition of the community and its citizens, including: business development, veterans' services, housing and urban development and other services related to economic improvements.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service.

**Ending Fund Balance** – Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year plus revenues received during the year less expenses equals ending fund balance.

**Enterprise Fund** – A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges.

**EPA** – Environmental Protection Agency.

**Equipment** – Other equipment or technology with a cost of \$5,000 or greater.

## GLOSSARY

**Exempt, Exemption, Non-exempt** – Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. That means that a homeowner with property assessed at \$50,000, would have to pay taxes on \$25,000, of the assessment. Eligible homeowners must apply for the exemptions by March 1 each year. Other exemptions apply to agricultural land and property owned by widows, the blind, and permanently and totally disabled people who meet certain income criteria.

**Expenditure** – Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

**Facilities** – Projects including renovations and repairs to County facilities with a cost of \$5,000 or greater.

**FCC** – Federal Communication Commission.

**FDEP** – Florida Department of Environmental Protection.

**FDOT** – Florida Department of Transportation.

**Fiduciary Funds** – Funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units or other funds.

**Final Millage** – The tax rate adopted in the final public budget hearing of a taxing authority.

**Fiscal Year** – The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

**Fleet** – Includes any rolling stock equipment (vehicles, off-road equipment, trailers, emergency vehicles and apparatus) of a cost of \$5,000 or greater.

**FRDAP** – Florida Recreation Development Assistance Program.

**FTE** – Full Time Equivalent. A measure meant to standardize personnel; roughly equivalent to 2,080 hours per year.

**Function** – A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and change therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** – Represents the excess of a fund's current assets over its current liabilities. For accounting purposes, fund balance is calculated as of year-end and is based on the difference between actual revenues and expenditures for the fiscal year. If revenues exceed expenditures, fund balance is positive and carries forward as revenue to the following year. If expenditures exceed revenues, any existing fund balance from a prior year is reduced. A study of changes in fund balances can indicate financial trends and fiscal health. Extreme quantities of fund balances or large fluctuations may indicate possible policy adjustments by the governing body or changes in budget procedures.

## GLOSSARY

**General Fund** – Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

**General Government** – Functional classification for services provided by the county for the benefit of the public and the governmental body as a whole, including: legislative, financial/administrative, legal, comprehensive planning, judicial, court services and other general governmental services.

**Governmental Funds** – Account for general governmental activities which are largely supported by taxes and fees.

**GOB** – General Obligation Bond. General obligation bonds are secured by the full faith, credit and ad-valorem taxing power of the County. General obligation bonds may be issued only upon voter approval after a general election as required by Florida law.

**Grant** – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

**Homestead Exemption** – Refer to definition for exempt, exemption, and non-exempt.

**Human Services** – Functional classification for expenditures with the purpose of promoting the general health and well-being of the community as a whole, including: health services, mental health services, welfare, medical examiner and other human services.

**Impact Fees** – Financial contributions (i.e., money, land, etc.) Imposed by communities on developers or builders to pay for capital improvements within the community which are necessary to service/accommodate the new development.

**Indirect Costs** – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

**Infrastructure** – Infrastructure is a permanent installation such as a building, road, or water transmission system that provides public services.

**Infrastructure Sales Tax** – A 1% surtax on the first \$5,000 of each item sold in Seminole County. Revenues are restricted to funding county and municipal transportation improvements and for the construction and renovation of schools. Only that portion related to transportation improvements is included in the county's budget.

**Interfund Transfers** – Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a “double counting” of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the “net” budget.

**Intergovernmental Revenue** – Revenue received from another government unit for a specific purpose.

**Internal Service** – Functional classification for expenses incurred through services provided by one county agency to another, such as the self-insurance fund.

## GLOSSARY

**Level Of Service Impact** – Impact on adopted levels of service of facilities included in the capital improvements element (CIE) as follows: (m) the repair, remodeling, renovation or replacement of an existing county facility that will maintain levels of service in the comprehensive plan; (e) construction of a new facility or expansion of an existing facility that will reduce deficiencies in the levels of service in the comprehensive plan; (f) construction of a new facility or expansion of an existing facility is needed to meet levels of service from new development.

**Levy** – To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**Line-Item Budget** – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

**Long-Term Debt** – Debt with a maturity of more than one year after the date of issuance.

**LWCG** – Land and Water Conservation Grant.

**Mandate** – Any responsibility, action, or procedure that is imposed by one sphere of government or another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

**Mill, Millage** – 1/1000 of one dollar; used in computing taxes by multiplying the rate times taxable value divided by 1,000.

**Millage Rate** – A rate per one thousand dollars of taxable property value which, when multiplied by the taxable value, yields the property tax billing for a given parcel.

**Miscellaneous (Funding Source)** – Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

**Modified Accrual Basis of Accounting** – Revenues should be recognized in the accounting period in which they become available and measurable. Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which should be recognized when due.

**Municipal Services Benefit Unit (MSBU)** – An assessment district established by the Board of County Commissioners via an adopted ordinance, which provides an essential public health and safety improvement for which a non-ad valorem assessment is levied to fund the cost of providing that benefit. This unit may be referred to as an MSBU.

**Municipal Services Taxing Unit (MSTU)** – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

**New Project** – A capital project that has not been previously approved by the BOCC.

**Non-Base Budgets** – A non-recurring or one-time budget provided to a Department with a specific scope of work, which does not expire until completed. Non-base budgets are segregated in individual Business Units that are eligible to be carried forward at the end of each Fiscal Year.

**NPDES** – National Pollutant Discharge Elimination System.



## GLOSSARY

**Object Code** – An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

**Objective** – A defined method to accomplish an established goal.

**Operating Expenses** – Also known as Operating and Maintenance costs, these are expenses or day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

**Operating Project** – is a non-base activity which does not result in the creation or acquisition of a capital asset. It has a significant identifiable cost and scope of services. (Examples: studies, monitoring activities)

**Other Appropriations** – Functional classification for funds set aside to provide for unforeseen expenses, reserves and debt payment required by bond documents, and reserves for future capital projects.

**Other Expenditures** – These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

**Other Revenues** – These include revenues unearned in the current fiscal year, such a fund balance or prior year reimbursements.

**Personal Property** – Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

**Personal Services** – Costs related to compensating employees, including salaries and wages and fringe benefit costs.

**Physical Environment** – Functional classification for functions performed by the county to achieve a satisfactory living environment for the community as a whole, including: solid waste disposal, water & sewer conservation & resource management, flood control & other physical environment services.

**Program** -. A set of activities with a common goal that is accomplished through a plan of action aimed at accomplishing a clear objective, with details on what work is to be done, by whom, when, and what means or resources will be used.

**Project Completion Date** – This is the date the project will be available to the user for its intended purpose but there may be some outstanding financial issues pending such as outstanding invoices, contractual or legal disputes.

**Project Description** – Brief explanation of each project's purpose and work scope.

**Project** – is a non-base activity that can be either an operating or capital project with an identifiable cost and scope of services.

**Property Appraiser** – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Tax** – Refer to definition for ad valorem tax.

## GLOSSARY

**Proposed Millage** – The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

**PSAP** – Public Safety Answering Point.

**Public Safety** – Functional classification for services provided by the county for the safety and security of the public, including: law enforcement, fire control, protective inspections, emergency and disaster relief, and other public safety services.

**Real Property** – Land and the buildings and other structures attached to it that is taxable under state law.

**Reassessment** – The rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied.

**Reserve** – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Reserves and Refunds**- Included in this category are funds required to meet both anticipated and unanticipated needs: the balance of anticipated earmarked revenues not required for operation in the budget year; estimated reimbursements to organizations, state, or federal governments for revenues received and not spent, and those required to be set aside by bond covenants.

**Revenue** – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Revenue Bonds** – Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

**Revenue Estimate** – A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

**Rolled Back/Roll Back Rate** – That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of inflation or rising property values, the roll-back rate will be lower than the previous year's tax rate.

**SCADA** – Supervisory Control and Data Acquisition.

**SER** – South-East Regional.

**SHIP** – State Housing Initiative Program.

**Special Assessment** – A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Revenue Fund** – A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**SSNOCWTA** – South Seminole & North Orange County Wastewater Transmission Authority.



## GLOSSARY

**State Shared Revenue** – Revenues assessed and collected by the State of Florida, then allocated and returned to the counties and municipalities. The largest portion of state shared revenues is sales tax.

**Structurally Balanced Budget** – A balanced budget that supports financial sustainability for multiple years into the future.

**Tax Base** – The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll** – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**Tax Year** – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2005 calendar year would be used to compute the ad valorem taxes levied for the FY 05-06 budget.

**Tentative Millage** – The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**Transfers** – Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. These represent a “double counting” of revenues, and correspond to an equal amount of interfund expenditures.

**Transportation** – Functional classification for expenditures for developing and improving the safe and adequate flow of vehicles, travelers and pedestrians on road and street facilities.

**Trust and Agency Funds** – Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

**Truth in Millage Law** – Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**Underlying Bond Rating** – Published assessment of a particular debt issue’s credit quality absent credit enhancement.

**Unencumbered Balance** – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

**Uniform Accounting System** – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

**User Fees** – The fees charged for direct receipt of public services.

**Voted Millage** – Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

**WTP** – Water Treatment Plant.

**WWTP** – Waste Water Treatment Plant.



**RESOLUTION**

of the

**SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS**

**ADOPTING THE AD VALOREM TAX MILLAGE RATES FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019; LEVYING THESE AD VALOREM TAXES ON ALL NONEXEMPT REAL AND PERSONAL PROPERTY IN THE COUNTY AS OF JANUARY 1, 2019, ACCORDING TO THE CERTIFIED TAX ROLL; AUTHORIZING THE RESOURCE MANAGEMENT DIRECTOR TO PROVIDE A CERTIFIED COPY OF THIS RESOLUTION TO THE PROPERTY APPRAISER, THE TAX COLLECTOR AND THE FLORIDA DEPARTMENT OF REVENUE; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the total valuation on property, both real and personal in Seminole County, Florida, subject to assessment for taxation to raise revenue for the Fiscal Year beginning October 1, 2019 and ending September 30, 2020, as reported by the Property Appraiser of Seminole County, Florida in the certified Assessment Roll is \$35,714,979,328; and

**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, pursuant to Section 200.065, Florida Statutes (2019), held duly advertised public hearings on September 11, 2019, as to the tentative millage and Fiscal Year 2019-2020 budget and on September 24, 2019, as to fixing the final millage and approval of the final budget for Fiscal Year 2019-2020; and

**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, in accordance with Chapters 129 and 200, Florida Statutes (2019), is required at this time to fix ad valorem tax millage for County purposes as well as for special taxing units; and

**WHEREAS**, the aggregate millage rate of \$6.9062 per \$1,000 valuation for countywide purposes and special taxing units represents a 5.63% increase over the Current Year Aggregate Rolled Back Rate of 6.5381 mills,

CERTIFIED COPY - GRANT MALOY  
CLERK OF THE CIRCUIT COURT  
AND COMPTROLLER  
SEMINOLE COUNTY, FLORIDA  
BY Chanti Colon DEPUTY CLERK

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Seminole County, Florida in an open meeting duly assembled at the County Services Building in Sanford, Seminole County, Florida on the 24<sup>th</sup> day of September, 2019 as follows:

**Section 1. All County Purpose Non-Debt Levies.** Seminole County General County Millage: It is hereby determined and declared that a tax of \$4.8751 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2019 on all taxable property in Seminole County on the first day of January, 2019, lying and being within the boundaries of Seminole County, for the purpose of providing general governmental services to the citizens of Seminole County inclusive of payment of salaries and fees of officers and employees, to provide for law enforcement, operating and maintaining the County road system, and to properly conduct the business of the County.

The millage rate of \$4.8751 per \$1,000 valuation for all County purpose non-debt levies is unchanged from the rate imposed for tax year 2019 and is 6.07% more than the current year rolled back millage rate of 4.5960 mills.

**Section 2. Special Taxing Units.**

(a) **Seminole County Fire Protection District (MSTU):** It is hereby determined and declared that a tax of \$2.7649 per \$1,000 valuation be levied, assessed, and imposed for the tax year 2019 on all taxable property lying within the boundaries of the Seminole County Fire Protection District on the first day of January, 2019, for the purpose of providing fire and rescue services.

The millage rate of \$2.7649 per \$1,000 valuation for the Seminole County Fire Protection District (MSTU) levy is the same rate imposed for Fiscal Year 2018-2019 and is 6.12% more than the current year rolled back millage rate of 2.6054 mills for the 2019 tax year.

(b) **Seminole County Unincorporated Transportation District (MSTU):** It is hereby determined and declared that a tax of \$0.1107 per \$1,000 valuation be levied, assessed and imposed for the tax year 2019 on all taxable property lying within the boundaries of the Transportation District in Seminole County on the first day of January, 2019, for the purpose of meeting the current expenses as estimated in the budget.

The millage rate of \$0.1107 per \$1,000 valuation for the Seminole County Unincorporated Transportation District (MSTU) levy is the same millage rate imposed for Fiscal Year 2018-2019 and is 5.73% more than the certified rolled back millage rate of 0.1047 mills for the 2019 tax year.

**Section 3.** The Property Appraiser of Seminole County, Florida is hereby directed to assess all the foregoing taxes, as fixed and levied by the Board of County Commissioners of Seminole County, Florida, upon the property and that he extend the taxes upon valuation of such property according to the millage as fixed and determined by the Board of County Commissioners of Seminole County, Florida on all property subject to taxation in the County as of the first day of January, 2019.

**Section 4.** The County's Resource Management Department Director is hereby directed to furnish to the Property Appraiser, the Tax Collector of Seminole County, Florida, and the Florida Department of Revenue full and complete copies of this Resolution.

**Section 5.** The Clerk and Auditor of Seminole County, Florida is hereby notified of the amount to be apportioned to the different funds and accounts out of the total taxes levied for all purposes.

**Section 6.** The Tax Collector of Seminole County, Florida is hereby instructed and directed to collect the taxes in the same manner as other taxes are collected.

**ADOPTED** this 24<sup>th</sup> day of September, 2019, which is the effective date of this Resolution.

ATTEST

BOARD OF

GRANT MALOY,  
Clerk to the Board of  
County Commissioners of  
Seminole County, Florida

BOARD OF COUNTY COMMISSIONERS  
SEMINOLE COUNTY, FLORIDA

By:

BRENDA CAREY, Chairman

DWM/lpk  
8/6/19

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**RESOLUTION**

of the

**SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS**

**ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2019-2020 AFTER CONDUCTING DULY ADVERTISED PUBLIC HEARINGS ON THIS BUDGET; MAKING APPROPRIATIONS FOR THIS FISCAL YEAR ACCORDING TO THE ESTIMATES OF REVENUES AND EXPENDITURES FOR SEMINOLE COUNTY CONTAINED IN THIS BUDGET AS SET FORTH IN THIS RESOLUTION; AND PROVIDING AN EFFECTIVE DATE.**


**WHEREAS**, the Fiscal Year 2019-2020 budget estimates of the revenues and expenditures of Seminole County, Florida, its Departments, Divisions, and Districts have been prepared; and

**WHEREAS**, the Board of County Commissioners of Seminole County, Florida, pursuant to the requirements of Chapter 129 and Section 200.065, Florida Statutes (2019), held duly advertised public hearings on September 11, 2019, as to the tentative millage and Fiscal Year 2019-2020 budget and on September 24, 2019, as to fixing the final millage and approval of the final budget for Fiscal Year 2019-2020,

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Seminole County, Florida:

**Section 1.** The Seminole County budget for Fiscal Year 2019-2020 showing a total of all sources of revenues of **\$838,057,992** and total uses of **\$838,057,992** all set forth in detail as to the several funds identified in this budget, is hereby approved, adopted, and accepted as the Seminole County budget for the Fiscal Year commencing October 1, 2019 and ending on September 30, 2020 as follows:

CERTIFIED COPY - GRANT MALOY  
CLERK OF THE CIRCUIT COURT  
AND COMPTROLLER  
SEMINOLE COUNTY, FLORIDA  
BY Chantel Blum DEPUTY CLERK



**GOVERNMENTAL FUNDS:****General Fund**

00100 General Fund	\$ 285,699,137
00103 Natural Land Endowment	560,000
00108 Facilities Maintenance	2,198,908
00109 Fleet Replacement	1,154,179
00111 Technology Replacement	537,323
00112 BCC Projects	564,446
13100 Economic Development	1,983,877
<b>Sub-Total General Fund</b>	<b>292,697,870</b>

**Donation Funds**

60301 BOCC Agency	38,000
60303 Libraries - Designated	50,000
60304 Animal Control	20,000
60305 Historical Commission	24,000
<b>Sub-Total Donation Funds</b>	<b>132,000</b>

<b>Total General Fund</b>	<b>292,829,870</b>
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**Restricted Funds**

00101 Police Education	150,000
00104 Boating Improvement	313,000
10400 Building Program	8,534,000
11400 Court Support Technology Fee	1,136,210
12200 Arbor Violation Trust	148,200
12300 Alcohol/Drug Abuse	254,000
12302 Teen Court	181,000
12500 Emergency 911	6,400,000
12802 Law Enforcement-Impact Fee	2,367
12804 Library-Impact Fee	100,000
15000 MSBU Street Lighting	3,050,000
15100 MSBU Residential Solid Waste	20,655,800

**Other MSBU:**

16000 MSBU Program Operations	774,910
16005 MSBU Mills (LM/AWC)	427,125
16006 MSBU Pickett Aquatic (LM/AWC)	324,750
16007 MSBU Amory (LM/AWC)	34,420
16010 MSBU Cedar Ridge (GROUNDS MAINT)	70,900
16013 MSBU Howell Creek (LM/AWC)	13,645
16020 MSBU Horseshoe (LM/AWC)	16,360
16021 MSBU Myrtle (LM/AWC)	17,435
16023 MSBU Spring Wood Lake (LM/AWC)	37,360
16024 MSBU Lake of the Woods (LM/AWC)	105,080
16025 MSBU Mirror (LM/AWC)	71,850
16026 MSBU Spring (LM/AWC)	164,200
16027 MSBU Springwood Waterway (LM/AWC)	55,470
16028 MSBU Burkett (LM/AWC)	61,175
16030 MSBU Sweetwater Cove (LM/AWC)	60,045
16031 MSBU Lake Asher (AWC)	6,260
16032 MSBU English Estates (LM/AWC)	5,505
16033 MSBU Grace Lake (LM/AWC)	21,700
16035 MSBU Buttonwood Pond (LM/AWC)	10,650
16036 MSBU Howell Lake (LM/AWC)	126,425
16037 MSBU Sylvan Lake (AWC)	43,840
<b>Sub-Total Other MSBU Funds</b>	<b>2,449,105</b>



**Governmental Restricted Funds (continued)***Transportation Funds*

10101 Transportation Trust	22,681,379
10102 Ninth-cent Fuel Tax	8,686,362

*Infrastructure Sales Tax*

11500 Infrastructure Sales Tax - 1991	14,300,000
11541 Infrastructure Sales Tax - 2001	7,300,000
11560 Infrastructure Sales Tax - 2014	77,430,000

Sub-Total Infrastructure Sale Tax Funds	99,030,000
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*Transportation Impact Fee*

12601 Arterial Transportation Impact Fee	(1,070,558)
12602 North Collector Transp Impact Fee	36,000
12603 West Collector Transp Impact Fee	510,000
12604 East Collector Transp Impact Fee	511,000
12605 South Central Collector Transp Impact Fee	(1,205,000)

Sub-Total Transportation Impact Fee Funds	(1,218,558)
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Sub-Total Transportation Funds	129,179,183
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*Fire District Funds*

11200 Fire Protection	88,793,049
11207 Fire Protection - Casselberry	5,004,659
12801 Fire/Rescue-Impact Fee	175,000

Sub-Total Fire District Funds	93,972,708
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*Tourism*

11000 Tourist Development - 3% Tax	6,620,000
11001 Tourist Development/Prof Sports - 2% Tax	4,032,500

Sub-Total Tourism Funds	10,652,500
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**Grant Funds**

00110 Adult Drug Court	439,482
11901 Community Development Block Grant	1,953,684
11902 HOME Program Grant	751,228
11904 Emergency Shelter Grants	161,772
11905 Community Svc Block Grant	30,000
11909 Mosquito Control Grant	41,646
11919 Community Service Grants	519,635
11920 Neighborhood Stabilization Program	10,000
11925 DCF Reinvestment Grant	47,313
12018 SHIP Affordable Housing-17/18	756,467

Restricted / Grant Funds	4,711,227
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**Debt Service Funds**

21200 General Revenue Debt	1,544,013
21235 General Revenue Debt 2014	1,637,200
21300 County Shared Revenue Debt	1,744,188
22500 Sales Tax Revenue Bonds	4,982,800

Restricted / Debt Service Funds	9,908,201
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**Capital Funds**

30600 Infrastructure Imp Op Fund	592,000
32100 Natural Lands/Trails	1,033,000

Restricted / Capital Funds	1,625,000
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Total Restricted Funds	293,422,501
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<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>586,252,371</b>
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**PROPRIETARY FUNDS:**

**Enterprise Funds**

*Water & Sewer*

40100 Water And Sewer Operating	94,206,168
40102 Water Connection Fees	1,530,254
40103 Sewer Connection Fees	2,437,192
40105 Water and Sewer Bonds, Series 2006	-
40106 Water and Sewer Bonds, Series 2010	-
40107 Water & Sewer Debt Service Reserve	18,121,674
40108 Water and Sewer (Operating) Capital Fund	22,715,180
Sub-Total Water & Sewer Fund	<u>139,010,468</u>

*Solid Waste*

40201 Solid Waste	37,124,635
40204 Landfill Closure Escrow	21,848,260
Sub-Total Solid Waste Fund	<u>58,972,895</u>

**Total Enterprise Funds** **197,983,363**

**Internal Service Funds**

50100 Property/Casualty Insurance	8,013,213
50200 Workers' Compensation Insurance	8,107,045
50300 Health Insurance	37,702,000

**Total Internal Service Funds** **53,822,258**

**TOTAL PROPRIETARY FUNDS** **251,805,621**

**GRAND TOTAL ALL FUNDS** **\$ 838,057,992**

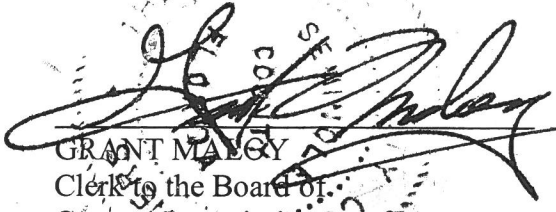
**Section 2.** All sections or parts of sections of all resolutions in conflict with this Resolution are hereby repealed to the extent of such conflict.

**Section 3.** This Resolution takes effect immediately upon its adoption by the Board of County Commissioners.

**ADOPTED** this 24<sup>th</sup> day of September, 2019.

ATTEST:

BOARD OF COUNTY COMMISSIONERS  
SEMINOLE COUNTY, FLORIDA

  
GRANT MALLEY  
Clerk to the Board of  
County Commissioners of  
Seminole County, Florida

By:

  
BRENDA CAREY, Chairman

DWM/lpk  
8/6/19

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